
Finance and Performance Committee
OPEN MINUTES

Date: Wednesday 22 April 2026
Time: 9.32 am
Venue: Camellia Chambers, Civic Offices,
53 Hereford Street, Christchurch

Present

Chairperson	Councillor Sam MacDonald
Deputy Chairperson	Councillor Jake McLellan
Members	Mayor Phil Mauger
	Deputy Mayor Victoria Henstock
	Councillor David Cartwright
	Councillor Melanie Coker
	Councillor Pauline Cotter
	Councillor Kelly Barber
	Councillor Tyrone Fields
	Councillor Nathaniel Herz Jardine
	Councillor Aaron Keown
	Councillor Andrei Moore
	Councillor Mark Peters
	Councillor Tim Scandrett

Principal Advisor

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- Part A Matters Requiring a Council Decision**
Part B Reports for Information
Part C Decisions Under Delegation
-

Karakia Tīmatanga

The agenda was dealt with in the following order. Where no voting record is shown, the item was carried unanimously by those present.

1. Apologies Ngā Whakapāha

Part C

Committee Resolved FPCO/2026/00063

That the apologies from Councillors Donovan, Harrison-Hunt and Johanson for absence be accepted.

Councillor Herz Jardine/Councillor Peters

Carried

2. Declarations of Interest Ngā Whakapuaki Aronga

Part B

The Mayor declared an interest in Item 10. *Akaroa Waste Water Cost Reduction Opportunities*.

Councillors Cartwright and Coker declared an interest in Item 12. *Canterbury Museum Trust Board Draft 2026/27 Annual Plan*.

Councillor Cotter (Central Plains Water Trust), Councillor Fields (Rod Donald Banks Peninsula Trust) and Deputy Mayor Henstock and Councillors MacDonald and McLellan (Civic Building Ltd) declared an interest in Item 13. *Council-controlled Organisations – Draft Statements of Intent*.

Councillors Fields and Keown declared an interest in Item 14. *Venues Ōtautahi – Draft Statement of Intent 2026/27*.

Deputy Mayor Henstock and Councillor McLellan declared an interest in Item 15. *ChristchurchNZ Holdings Ltd – Draft Statement of Intent 2026/27*.

Councillor Coker declared an interest in Item 16. *Christchurch City Holdings NZ and Group – Draft Statement of Intent 2026/27*.

Councillor Coker declared an interest in Item 17. *Christchurch City Holdings Ltd – Review of Directors' Fees for the CCHL Board*.

19. Notice of Motion - Restricting Fossil Fuel Advertising, Sponsorship and Partnerships on Council Assets

Secretarial note: This Notice of Motion was withdrawn at the request of Councillor Coker as its Mover.

3. Confirmation of Previous Minutes Te Whakaāe o te hui o mua

Part C

Committee Resolved FPCO/2026/00064

That the open minutes of the Finance and Performance Committee meeting held on Wednesday, 25 March 2026 be confirmed.

Councillor MacDonald/Councillor McLellan

Carried

4. Public Forum Te Huinga Whānui

Part B

There were no public forums.

5. Deputations by Appointment Ngā Huinga Whakaritenga

Part B

5.1. Lee Robinson and Bruce McLean

Lee Robinson and Bruce McLean spoke regarding Item 10. *Akaroa Wastewater Cost Reduction Opportunities*.


Attachments

A Lee Robinson and Bruce McLean - Presentation to Finance and Performance Committee [⇒](#) 

5.2. Friends of Banks Peninsula

Suky Thompson spoke on behalf of Friends of Banks Peninsula regarding Item 10. *Akaroa Wastewater Cost Reduction Opportunities*.

Attachments

A Friends of Banks Peninsula - Presentation to Finance and Performance Committee [⇒](#) 

5.3. Professor Bronwyn Hayward

Professor Bronwyn Hayward spoke regarding Item 10. *Akaroa Wastewater Cost Reduction Opportunities*.

5.4. Department of Conservation

Andy Thompson spoke on behalf of Department of Conservation regarding Item 10. *Akaroa Wastewater Cost Reduction Opportunities*.


5.5. Kath Reid and Chris McGill

Kath Reid and Chris McGill spoke regarding Item 10. *Akaroa Wastewater Cost Reduction Opportunities*.

5.7. Ōnuku Rūnanga

Rik Tainui spoke on behalf of Ōnuku Rūnanga regarding Item 10. *Akaroa Wastewater Cost Reduction Opportunities*.

Attachments

A Ōnuku Rūnanga - Presentation to Finance and Performance Committee [⇒](#) 

5.6. Akaroa Salmon

Stewart Hawthorn (Chief Executive Officer) spoke on behalf of Akaroa Salmon regarding Item 10. *Akaroa Wastewater Cost Reduction Opportunities*.

6. Presentation of Petitions Ngā Pākikitanga

Part B

There was no presentation of petitions.

Councillor Cartwright left the meeting at 10.38 am and returned at 10.41 am during consideration of Item 7.

Councillor Moore left the meeting at 10.40 am and returned at 10.42 am during consideration of Item 7.

7. Key Organisational Performance Results - March 2026

Committee Resolved FPCO/2026/00065

Officer Recommendations accepted without change

Part C

That the Finance and Performance Committee:

1. Receives the information in the Key Organisational Performance Results - March 2026 Report.

Councillor MacDonald/Councillor McLellan

Carried

8. Financial Performance Report - March 2026

Committee Resolved FPCO/2026/00066

Officer Recommendations accepted without change

Part C

That the Finance and Performance Committee:

1. Receives the information in the Financial Performance Report - March 2026 Report.

Councillor Herz Jardine/Councillor McLellan

Carried

9. Capital Programme Performance Report March 2026

Committee Resolved FPCO/2026/00067

Officer Recommendations accepted without change

Part C

That the Finance and Performance Committee:

1. Receives the information in the Capital Programme Performance Report March 2026.

Councillor Keown/Councillor Moore

Carried

Councillor Scandrett assumed the Chair for consideration of 13.

13. Council-controlled Organisations - Draft Statements of Intent

Committee Resolved FPCO/2026/00068

Officer Recommendations accepted without change

Part C

That the Finance and Performance Committee:

1. Receives Local Government Funding Agency's draft Statement of Intent for 2026/27;
2. Receives Riccarton Bush Trust's draft Statement of Intent for 2026/27;
3. Receives Rod Donald Banks Peninsula Trust draft Statement of Intent for 2026/27;
4. Receives Central Plains Water Trust's draft Statement of Intent for 2026/27;
5. Receives Civic Building Ltd's draft Statement of Intent for 2026/27;
6. Agrees to provide the following comments on the draft Statements of Intent for 2026/27 to be referred to the Council-controlled organisations' boards:
 - a) Local Government Funding Agency – for it to elaborate on its current emissions profile, targets it has for emissions reductions, what is currently been done to reduce emissions and what is planned to further reduce emissions in the future;
 - b) Riccarton Bush Trust and Rod Donald Banks Peninsula Trust - that when undertaking new projects or acquiring new assets, ways to reduce the carbon footprint of those projects or asset acquisitions is considered; and
 - c) Civic Building Ltd - consider including a commitment to work with Ngāi Tahu Property Ltd to support capital and operational programmes that reduce the overall carbon footprint of Te Hononga.
7. Receives Civic Building Ltd's Annual Report for 2024/25 and Half Year Report for the six months ending 31 December 2025; and
8. Notes that the decision in this report is assessed as low significance based on the Christchurch City Council's Significance and Engagement Policy.

Mayor/Councillor Barber

Carried

The meeting adjourned at 10.51 am and reconvened at 11.06 am. Councillor MacDonald returned to the Chair. The Mayor and Deputy Mayor were not present at this time.

16. Christchurch City Holdings Ltd and Group - Draft Statement of Intent 2026/27

Committee Resolved FPCO/2026/00069

Officer Recommendations accepted without change

Part C

That the Finance and Performance Committee:

1. Receives Christchurch City Holdings Ltd's (CCHL) draft Statement of Intent for 2026/27.
2. Notes the CCHL dividend forecasts of \$65 million in 2026/27, \$66 million in 2027/28 and \$76 million in 2028/29 are consistent with the Long-Term Plan 2024-34 and draft Annual Plan 2026/27.
3. Receives the draft Statements of Intent for 2026/27 for the CCHL subsidiary companies – Orion New Zealand Ltd, Christchurch International Airport Ltd, Lyttelton Port Company Ltd, Enable Networks Ltd, City Care Ltd, and EcoCentral Ltd.
4. Notes that CCHL's subsidiaries RBL Property Ltd and Development Christchurch Ltd are expected to be wound up by 30 June 2026 and therefore do not require Statements of Intent for 2026/27.
5. Notes that CCHL's Statement of Intent for 2026/27 is compliant with the Local Government Act 2002 and reflects the Council's Letter of Expectations for 2026/27.
6. Adopts the following shareholder comments on CCHL's draft Statement of Intent for 2026/27 for it to consider when preparing its final Statement of Intent:
 - (i) that CCHL explicitly address emerging geopolitical risks and associated mitigations in its final SOI, including commentary on downside scenarios and implications for dividends and balance sheet management, consistent with the Council's expectations for robust risk management and transparency
 - (ii) that the linkage and relationship between CCHL's Climate Statement and its commitment to greenhouse gas emissions reduction in the draft Statement of Intent is made more explicit and clearly articulated.
7. Advises staff of further comments, if any, to be conveyed to CCHL on its draft Statement of Intent.
8. Notes that the decision in this report is assessed as low significance based on the Christchurch City Council's Significance and Engagement Policy.

Councillor MacDonald/Councillor Scandrett

Carried

The Mayor and Deputy Mayor returned to the meeting at 11.09 am during consideration of Item 17.

The meeting adjourned at 11.18 am and reconvened at 11.23 am during consideration of Item 17.

17. Christchurch City Holdings Ltd - Review of Directors' Fees for the CCHL Board

Officer Recommendations Ngā Tūtohu

That the Finance and Performance Committee:

1. Receives the information in the Christchurch City Holdings Ltd - Review of Directors' Fees for the CCHL Board Report;
2. Agrees to increase the Christchurch City Holdings Ltd Board Fees Pool by \$21,250 to \$531,250 per annum which allows for:
 - a. continuation of the current fee levels for all board members; and
 - b. new fees to be paid to members of the Board's Governance and Appointments Committee of \$8,500 per annum for the Chair and \$4,250 per annum for each director to reflect the additional workload and time commitment required of the members based on the extraordinary workload the committee members undertake;
3. Notes that the above fee settings will be in place until the next review due in 2029; and
4. Notes that the decision in this report is assessed as low significance based on the Christchurch City Council's Significance and Engagement Policy.

Committee Resolved FPCO/2026/00070

Part C

That the Finance and Performance Committee:

1. Receives the information in the Christchurch City Holdings Ltd - Review of Directors' Fees for the CCHL Board Report;
2. Agrees to increase the Christchurch City Holdings Ltd Board Fees Pool by \$21,250 to \$531,250 per annum which allows for:
 - a. continuation of the current fee levels for all board members; and
 - b. new fees to be paid to members of the Board's Governance and Appointments Committee of \$8,500 per annum for the Chair and \$4,250 per annum for each director to reflect the additional workload and time commitment required of the members based on the extraordinary workload the committee members undertake;
3. Notes that the current directors have declined to receive the payment for sitting on GAC, and that any unused amount in any year is part of CCHL's annual operating surplus.
4. Notes that the above fee settings will be in place until the next review due in 2029; and
5. Notes that the decision in this report is assessed as low significance based on the Christchurch City Council's Significance and Engagement Policy.

Mayor/Councillor MacDonald

Carried

For 10 Councillor Barber, Councillor Cartwright, Councillor Fields, Councillor Keown, Councillor MacDonald, Councillor Moore, Councillor Peters, Councillor Scandrett, Deputy Mayor, Mayor

Against	3	Councillor Cotter, Councillor Herz Jardine, Councillor McLellan
Abstain	0	
TOTAL	13	
Conflict of Interest	1	Councillor Coker
Absent	3	Councillor Donovan, Councillor Harrison-Hunt, Councillor Johanson

Councillor Moore left the meeting at 12 pm and returned at 12.02 pm during consideration of Item 10.

10. Akaroa Wastewater Cost Reduction Opportunities

Officer Recommendations Ngā Tūtohu

That the Finance and Performance Committee:

1. Receives the information in the Akaroa Wastewater Cost Reduction Opportunities Report.
2. Notes that the decision in this report is assessed as medium significance based on the Christchurch City Council's Significance and Engagement Policy.
3. Revokes resolutions **2, 3, 5, 6** and **7** in the 2022 decision **CNCL/2022/00114** to upgrade the Duvauchelle WWTP and irrigate that treated wastewater to land that is part of the Duvauchelle Recreational Reserve.
4. Resolves to reduce the costs of implementing its 2020 decision CNCL/2020/0176 ("Approves that Akaroa's highly treated wastewater is used on land for irrigation at Inner Bays (Robinsons Bay, Hammond Point, Takamātua)") by implementing Option 1, being:
 - a. Reducing the planned irrigation areas to approximately 28 hectares in Robinsons Bay and at Hammond Point;
 - b. Increasing irrigation rates in that irrigation area;
 - c. Reducing the volume of storage of treated wastewater to 16,000m³;
 - d. Moving the wastewater treatment plant to a site with lower geotechnical costs on the other side of Old Coach Rd;
 - e. Reducing from approximately 3200m² to 1,000m² the wetland through which storage exceedances flow before discharge to Akaroa Harbour; and
 - f. Making any other reasonably practicable changes to reduce both costs and adverse effects. These might include: marine rather than road pipes from Duvauchelle to the WWTP; and refining the design of the Robinsons Bay irrigation site and storage volumes.
5. Requests officers to report back to the Finance and Performance Committee by 30 July 2026 on the more detailed savings estimates from implementing resolution 4 above, and on options for making the consenting process faster. Those options can include changes to storage volumes, wetland size and land areas to further improve cost-efficiency provided that the modelled percentage of days that wastewater is discharged to land remains better than 99%.

Committee Resolved FPCO/2026/00071

Part C

That the Finance and Performance Committee:

1. Receives the information in the Akaroa Wastewater Cost Reduction Opportunities Report.
2. Notes that the decision in this report is assessed as medium significance based on the Christchurch City Council’s Significance and Engagement Policy.
3. Revokes resolutions **2, 3, 5, 6** and **7** in the 2022 decision **CNCL/2022/00114** to upgrade the Duvauchelle WWTP and irrigate that treated wastewater to land that is part of the Duvauchelle Recreational Reserve.
4. Resolves to reduce the costs of implementing its 2020 decision CNCL/2020/0176 (“Approves that Akaroa’s highly treated wastewater is used on land for irrigation at Inner Bays (Robinsons Bay, Hammond Point, Takamātua)”) by implementing Option 1, being:
 - a. Reducing the planned irrigation areas to approximately 28 hectares in Robinsons Bay and at Hammond Point;
 - b. Increasing irrigation rates in that irrigation area;
 - c. Reducing the volume of storage of treated wastewater to 16,000m³;
 - d. Moving the wastewater treatment plant to a site with lower geotechnical costs on the other side of Old Coach Rd;
 - e. Reducing from approximately 3200m² to 1,000m² the wetland through which storage exceedances flow before discharge to Akaroa Harbour; and
 - f. Making any other reasonably practicable changes to reduce both costs and adverse effects. These might include: marine rather than road pipes from Duvauchelle to the WWTP; and refining the design of the Robinsons Bay irrigation site and storage volumes.
5. Requests officers to report back to the Finance and Performance Committee by 30 July 2026 on the more detailed savings estimates from implementing resolution 4 above, on options for making the consenting process faster, and advice on extending the 300m outfall. Those options can include changes to storage volumes, wetland size and land areas to further improve cost-efficiency provided that the modelled percentage of days that wastewater is discharged to land remains better than 99%.
6. Requests an independent peer review of the costings of the land irrigation works outlined in Resolution 4.

Councillor Fields/Councillor MacDonald





Carried

For	12	Councillor Barber, Councillor Cartwright, Councillor Coker, Councillor Cotter, Councillor Fields, Councillor Herz Jardine, Councillor MacDonald, Councillor McLellan, Councillor Moore, Councillor Peters, Councillor Scandrett, Deputy Mayor
Against	1	Councillor Keown
Abstain	0	
TOTAL	13	

Conflict of Interest 1 Mayor Mauger

Absent 3 Councillor Donovan, Councillor Harrison-Hunt, Councillor Johanson

Attachments

- A Akaroa Wastewater Cost Reduction Opportunities - Staff Presentation to Finance and Performance Committee [⇒](#) 
- B Akaroa Wastewater Alternatives Assessment Report (Report Attachment B) - Appendix 1 - Wastewater Environmental Performance Standards (WEPS) – Part 4 Land Classifications Assessment for Akaroa and Duvauchelle Treated Wastewater Discharges by PDP 18/12/25 [⇒](#) 
- C Akaroa Wastewater Alternatives Assessment Report (Report Attachment B) - Appendix 2 - Ocean Outfall Feasibility Assessment Report by BECA [⇒](#) 
- D Akaroa Wastewater Alternatives Assessment Report (Report Attachment B) - Appendix 3 - LIDAR map set [⇒](#) 

14. Venues Ōtautahi Ltd - Draft Statement of Intent 2026/27

Committee Resolved FPCO/2026/00072

Officer Recommendations accepted without change

Part C

That the Finance and Performance Committee:

1. Receives Venues Ōtautahi Ltd's (VŌ) draft Statement of Intent for 2026/27.
2. Notes that VŌ's draft Statement of Intent for 2026/27 is legally compliant with Statement of Intent provisions contained in the Local Government Act 2002.
3. Adopts the following shareholder comment on VŌ's draft Statement of Intent for it to consider when preparing its final Statement of Intent:
 - (i) that VŌ commits in its final SOI to providing an annual standalone report at or near financial year end detailing what has been delivered against the annual asset management plans including maintenance and renewals, asset condition compliance outcomes and asset-related risk.
4. Advises staff of further comments, if any, to be conveyed to VŌ on its draft Statement of Intent.
5. Notes that the decision in this report is assessed as low significance based on the Christchurch City Council's Significance and Engagement Policy.

Mayor/Councillor MacDonald

Carried

15. ChristchurchNZ Holdings Ltd - Draft Statement of Intent 2026/27 Committee Resolved FPCO/2026/00073

Officer Recommendations accepted without change

Part C

That the Finance and Performance Committee:

1. Receives ChristchurchNZ Holdings Ltd's (CNZHL) draft Statement of Intent for 2026/27;
2. Notes that ChristchurchNZ Holdings Ltd's draft Statement of Intent for 2026/27 is compliant with Statement of Intent provisions contained in the Local Government Act 2002;
3. Notes that Council staff will engage with CNZHL to seek additional content in the final Statement of Intent 2026/27 for carbon emissions reductions and demonstrating commitment to the Council's policies;
4. Adopts the following shareholder comments on CNZHL's draft Statement of Intent for 2026/27 for it to consider when preparing its final Statement of Intent -
 - (i) that CNZHL works with Council staff on the proposed Review of the Major Events Strategy; such review to be completed in alignment (both in terms of content and timing) with review of the Sustainable Economic Development activity plan as part of the draft Long Term Plan 2027; and
5. Advises any further shareholder comments on CNZHL draft Statement of Intent for 2026/27 that are to be referred to the board;
6. Notes that the decision in this report is assessed as low significance based on the Christchurch City Council's Significance and Engagement Policy.

Councillor Scandrett/Councillor Keown

Carried

12. Canterbury Museum Trust Board Draft 2026/27 Annual Plan Committee Resolved FPCO/2026/00074

Officer Recommendations accepted without change

Part C

That the Finance and Performance Committee:

1. Receives the information in the Canterbury Museum Draft 2026/27 Annual Plan Report.
2. Notes that the decision in this report is assessed as medium significance based on the Christchurch City Council's Significance and Engagement Policy.
3. Notes that the Council's draft Annual Plan 2026/27 provides for an operating levy of \$9.695 million for the Canterbury Museum, a 3.5% increase on the \$9.369 million paid in 2025/26.
4. Notes that the Council's draft Annual Plan 2026/27 provides for a capital levy of \$9.03 million for the Canterbury Museum redevelopment project.

5. Notes that the Canterbury Museum has requested an operating levy of \$9.758 million, an increase of 4.1% (\$63,000).
6. Notes that the Canterbury Museum has requested an increase of \$26.9 million in the capital levy to be paid out over the next four years.
7. Directs staff to give notice in writing objecting to the operating levies proposed in the Canterbury Museum's draft Annual Plan for any amount above the operating levy of 3.5% provided for in the Council's Annual Plan 2025/26, noting that the additional amount requested by the Museum can be absorbed from its 2024/25 \$1.4 million unplanned operating surplus.
8. Directs staff to give notice in writing objecting to the additional capital levies of \$26.9 million proposed in the Canterbury Museum's draft Annual Plan 2026/27 as payable by Council.
9. Agrees to increase Council's capital levy for the 2026/27 financial year by \$1.0 million to a total amount of \$10.03 million.
10. Agrees that the Canterbury Museum's request for additional capital levies be referred to the Council's Annual Plan 2026/27 and/or draft Long-Term Plan 2027-2037 for further consideration.
11. Delegates to the General Manager Citizens and Communities to write to the Canterbury Museum Trust Board before the Friday 24 April 2026 deadline to advise them of the Council's decisions regarding the Canterbury Museum's 2026/27 draft Annual Plan requests.

Councillor Moore/Councillor Peters

Carried

Councillor Cartwright left the meeting at 12.50 pm and returned at 12.52 pm during consideration of Item 11.

11. Long Term Plan 2027 - Project & Risk Update

Committee Resolved FPCO/2026/00075

Officer Recommendations accepted without change

Part C

That the Committee:

1. Receives the information in the Long-Term Plan 2027 – Project & Risk Update
2. Notes the project update, updated timeline, workstream status reports and level of service review process.
3. Notes the status update for the overall LTP project and each workstream provided in section 4.1 and provides advice and guidance as required.

Councillor MacDonald/Councillor Cotter

Carried

18. Christchurch Wastewater Treatment Plant: Monthly monitoring of temporary treatment plant

Committee Resolved FPCO/2026/00076

Officer Recommendations accepted without change

Part C

That the Finance and Performance Committee:

1. Receives the information in the Christchurch Wastewater Treatment Plant: Monthly monitoring of temporary treatment plant report.

Mayor/Councillor Scandrett

Carried

20. Resolution to Exclude the Public Te whakataunga kaupare hunga tūmatanui

Committee Resolved FPCO/2026/00077

Part C

That at 1 pm the resolution to exclude the public set out on pages 829 to 831 of the agenda be adopted.

Councillor MacDonald/Councillor Cotter

Carried

The public were re-admitted to the meeting at 1.02 pm.

Karakia Whakamutunga

Meeting concluded at 1.02 pm.

CONFIRMED THIS 27TH DAY OF MAY 2026

**COUNCILLOR SAM MACDONALD
CHAIRPERSON**