
Long-Term Plan Workshop

AGENDA

Notice of Workshop Te Pānui o te Hui:

A Long-Term Plan Workshop will be held on:

Date: Thursday 19 March 2026
Time: 9.30 am
Venue: Camellia Chambers, Civic Offices,
53 Hereford Street, Christchurch

Membership Ngā Mema

Chairperson	Councillor Sam MacDonald
Deputy Chairperson	Councillor Jake McLellan
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	Councillor Aaron Keown
	Councillor Andrei Moore
	Councillor Mark Peters
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16 March 2026

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Note: This forum has no decision-making powers and is purely for information sharing.

To find upcoming meetings, watch a recording after the meeting date, or view copies of meeting Agendas and Notes, go to:

<https://www.ccc.govt.nz/the-council/meetings-agendas-and-minutes/>



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[Presenters: Aimee Martin – Senior Research Analyst and Mary Richardson – Chief Executive]

1. Apologies Ngā Whakapāha

Apologies will be recorded at the workshop.

2. Long-term Plan 2027 - Setting the Scene

Reference Te Tohutoro: 26/488998

Presenter(s) Te Kaipāhō: Aimee Martin – Senior Research Analyst
Mary Richardson – Chief Executive

1. Detail Te Whakamahuki

<p>Purpose and Origin of the Workshop</p>	<p>The purpose of this workshop is to set the scene for the upcoming LTP process. It will introduce an updated LTP Environmental Scan, which sets out social, economic, environmental and other trends that inform LTP development.</p> <p>This will be followed by any updates to LTP community outcomes, as required.</p>
<p>Timing</p>	<p>This workshop is expected to last for 180 minutes.</p>
<p>Outcome Sought</p>	<p>At the conclusion of the workshop, the Mayor and Councillors will have a clear understanding of the broader environment in which the LTP 2027 – 37 will be developed, and some context about how external factors may influence the development and delivery of the LTP.</p> <p>Staff will also have direction from the Mayor and Councillors on any updates they wish to make to the community outcomes for the 2027 LTP. There is a regular monitoring programme in place to measure how these outcomes are performing, and future reports to Council will reflect any updates.</p> <p>Presentation of the scan and updating of the community outcomes will enable future Council workshops to progress to the (draft) Financial and Infrastructure Strategies, level of service review and capital programme development, in line with the Council’s Letter of Expectations.</p>
<p>Next Steps</p>	<p>Staff will make any updates to the community outcomes, which will be used to inform updates to Activity Management Plans and other LTP components.</p> <p>The community outcomes will be adopted for consultation by the Council alongside the draft LTP in early 2027.</p>
<p>Key points / Background</p>	<p>The environmental scan will be presented by Aimee Martin, Senior Research Analyst.</p> <ul style="list-style-type: none"> • Constant change has become the norm. Global conditions are shifting rapidly and traditional economic forecasts no longer provide the certainty they once did. There is no clear indication when (or if) we will return to “normal.” • In this environment a clear and objective insight into what is happening globally and locally is essential. These wider trends can influence our long-term planning, annual work programmes, and everyday operations. • Effective long-term planning requires looking outward. The environmental scan is designed to strengthen awareness of the political, economic, regulatory, social, and technological forces shaping the local government landscape. • The scan provides a fact-based, interpretive overview of key issues and trends across these areas.

	<ul style="list-style-type: none"> It focuses on analysis and does not recommend specific actions or outline any responses that may already be underway. <p>The community outcomes update will be facilitated by Mary Richardson, Chief Executive.</p> <ul style="list-style-type: none"> Community outcomes are at the heart of local government planning and are a legislative requirement under the Local Government Act 2002. They describe the Council’s long-term goals and provide a shared direction for council activity. Councils are required to disclose, at a group of activities level, the community outcomes the group primarily contributes to. The Local Government (System Improvements) Amendment Bill 2025 is expected to delete broad wellbeing aspirations to focus on outcomes that meet the current and future needs of communities for good quality local: <ul style="list-style-type: none"> infrastructure public services performance of regulatory functions; and support for economic growth and development. <p>This new definition covers the majority of activities that local authorities currently deliver.</p>
<p>Useful Links</p>	<p>Environmental Scan: https://ccc.govt.nz/the-council/how-the-council-works/reporting-and-monitoring/environmental-scan</p> <p>Community Outcomes: https://ccc.govt.nz/the-council/how-the-council-works/our-vision/community-outcomes</p> <p>Community Outcomes Monitoring: https://ccc.govt.nz/culture-and-community/statistics-and-facts/community-outcomes-monitoring</p>

Attachments Ngā Tāpirihanga

No.	Title	Reference	Page
A	Environmental Scan - LTP 2027 <i>(Under Separate Cover)</i>		
B	Updating Community Outcomes <i>(Under Separate Cover)</i>		

Signatories Ngā Kaiwaitohu

Author	Peter Ryan - Head of Corporate Planning & Performance
Approved By	Peter Ryan - Head of Corporate Planning & Performance Bede Carran - General Manager Finance, Risk & Performance / Chief Financial Officer Mary Richardson - Chief Executive