

Council Workshop

AGENDA

Notice of Workshop Te Pānui o te Hui:

A Council Workshop will be held on:

Date: **Tuesday 24 March 2026**
Time: **10 am – public excluded**
11.30 am – open to the public
Venue: **Camellia Chambers, Civic Offices,**
53 Hereford Street, Christchurch

Membership Ngā Mema

Chairperson	Mayor Phil Mauger
Deputy Chairperson	Deputy Mayor Victoria Henstock
Members	Councillor Kelly Barber
	Councillor David Cartwright
	Councillor Melanie Coker
	Councillor Pauline Cotter
	Councillor Celeste Donovan
	Councillor Tyrone Fields
	Councillor Tyla Harrison-Hunt
	Councillor Nathaniel Herz Jardine
	Councillor Yani Johanson
	Councillor Aaron Keown
	Councillor Sam MacDonald
	Councillor Jake McLellan
	Councillor Andrei Moore
	Councillor Mark Peters
	Councillor Tim Scandrett

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20 March 2026

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Democratic Services Advisor
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Note: This forum has no decision-making powers and is purely for information sharing.

To find upcoming meetings, watch a recording after the meeting date, or view copies of meeting Agendas and Notes, go to:

<https://www.ccc.govt.nz/the-council/meetings-agendas-and-minutes/>



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WORKSHOP ITEMS

The workshop will begin in public excluded at 10 am

The workshop will return to open session at 11.30am

2. **Update on establishment of CWMS Local Leadership Groups:staff advice..... 5**

Scheduled time – 11.30 am

[Presenter: Mel Renganathan, Senior Policy Analyst]

3. **Community (Social) Housing Unit Update..... 15**

Scheduled time – 12 pm

[Presenter: Lisa Washington – Community Housing Liaison Lead]

4. **Community Support and Partnerships Unit - Biannual Report..... 33**

Scheduled time – 12.30 pm

*[Presenter: Claire Phillips - Manager Community Planning and Projects
Sara Nourozi- Policy and Projects Advisor]*

5. **Items Closed to the Public..... 40**

1. Apologies Ngā Whakapāha

Apologies will be recorded at the workshop.

2. Update on establishment of CWMS Local Leadership Groups:staff advice







Reference Te Tohutoro: 26/408287

Presenter(s) Te Kaipāhō: Mel Renganathan, Senior Policy Analyst

1. Detail Te Whakamahuki

Purpose and Origin of the Workshop	<ul style="list-style-type: none"> To provide staff advice on the Canterbury Mayoral Forum’s (CMF) proposal to establish Local Leadership Groups (LLGs) across the region in place of the discharged CWMS Water Zone Committees. This follows the 31 May 2025 memo to Councillors on the review of the CWMS Zone Committees. To seek Councillors’ feedback on the LLG proposal.
Timing	This workshop is expected to last for 30 minutes.
Outcome Sought	This briefing is to provide an update and seek Councillor feedback on the ECan led proposal to establish LLGs. This briefing is for information only.
ELT Consideration	This item has not been considered by ELT.
Next Steps	Staff have provided information on our existing collaborative arrangements to ECan and will make additional information available to ECan and Papatipu Rūnanga as requested.
Key points / Background	<ul style="list-style-type: none"> The Local Leadership Groups have been endorsed by the Canterbury Mayoral Forum as a replacement to the CWMS Water Zone Committees which were discharged in June 2025. This follows the recommendations of the Canterbury Mayoral Forum Working Group which undertook a review of the Zone Committees. This work is led by Environment Canterbury (ECan) on the CMF’s behalf. Following the local body elections in 2025, ECan is working with with Papatipu Rūnanga and Territorial Authorities to progress commitment towards establishing the LLGs via initial hui. The Council is potentially a member of three proposed LLGs. Boundaries of the LLGs have not been confirmed. Hui have been organised for one of the LLGs the Council is proposed to be a member of; staff have informed ECan than the Council was unable to participate until the Council is briefed on the LLG proposal.
Useful Links	<ul style="list-style-type: none"> N/A

Attachments Ngā Tāpirihanga

No.	Title	Reference	Page
A  	Attachment to report 26/408287 (Title: Memo to Councillors-Staff advice on proposed Local Leadership Groups March 2026)	26/483346	7
B  	Groups across Christchurch	26/483305	11
C  	Examples of existing arrangements	26/483311	12

Signatories Ngā Kaiwaitohu

Authors	Melissa Renganathan - Senior Policy Analyst Georgina St John-Ives - Community Waterways Advisor
Approved By	David Griffiths - Head of Strategic Policy & Resilience Gavin Hutchison - Head of Three Waters

Strategic Policy and Resilience

Memo

Date: 24 March 2026
From: David Griffiths Head of Strategic Policy and Resilience, Gavin Hutchison Head of Three Waters
Cc: Executive Leadership Team
To: The Mayor and Councillors
Reference: 26/483346

Canterbury Water Management Strategy Local Leadership Groups: staff advice

1. Purpose of this Memo Te take o tēnei Pānui

- 1.1 This memo **provides staff advice** on the Canterbury Mayoral Forum's (CMF) proposal to establish Local Leadership Groups (LLGs) across the region in place of the discharged Canterbury Water Management Strategy (CWMS) Water Zone Committees. This follows the recommendations of the CMF Working Group carrying out the review of Zone Committees. This work is led by Environment Canterbury (ECan) on the CMF's behalf.
- 1.2 The information in this memo is not confidential and can be made public.
- 1.3 This memo provides an update to the 31 May 2025 memo to Councillors.

2. Staff advice

- 2.1 Boundaries and membership of LLGs have yet to be confirmed. As noted below the Whiria/Treaty Relationships Team advises that any decisions on takiwā boundary arrangements must take into consideration our Te Hononga agreement with Papatipu Rūnanga.
- 2.2 The proposed LLGs are also likely to be a duplication of existing partnerships and could dilute resources required for the existing formal arrangements and/or partnerships the Council has with Papatipu Rūnanga, ECan and other councils.
- 2.3 Any decision to participate in an LLG in future will require a council decision including decisions with regards to representation and the technical and governance support required.
- 2.4 Staff will identify already established channels and alternative ways to provide ECan and Papatipu Rūnanga with regular information on projects that will improve freshwater outcomes.

3. Update He Pānui

- 3.1 Following the local body elections in 2025, ECan is working with Papatipu Rūnanga and Territorial Authorities to establish the LLGs via initial hui. Hui have been held in six out of the eight proposed LLG areas.

- 3.2 The Council is potentially a member of three proposed LLGs. Proposed LLG areas and core members are:
 - 3.2.1 **Rakahuri – Waimakariri - Ihutai** (Ngāi Tūāhuriri, Ngāti Wheke, Hurunui, Waimakariri, Selwyn and Christchurch councils, ECan).
 - 3.2.2 **Whakaraupō – Te Pātaka o Rākaihautū** (Ngāi Tūāhuriri, Ngāti Wheke, Koukourarata, Ōnuku, Wairewa, Christchurch City Council, ECan)
 - 3.2.3 **Waihora – Rakaia** (Ngāi Tūāhuriri, Ngāti Wheke, Koukourarata, Ōnuku, Wairewa, Taumutu, Arowhenua, Selwyn, Christchurch and Ashburton councils, ECan).
- 3.3 There is currently a proposal to establish a standalone LLG for the Ihutai catchment and to split the Rakaia catchment between the Waihora – Rakaia LLG and the Hakatere LLG.
- 3.4 The proposed catchment boundary changes require further discussions between Papatipu Rūnanga and territorial authorities.
- 3.5 The map in Attachment 1 shows the distribution of community groups throughout the Christchurch district that the Council works with and supports. Many of these groups also work with and are supported by ECan and/or Papatipu Rūnanga.
- 3.6 The table in Attachment 2 provides additional information on the formal and informal work undertaken via these groups. The table identifies the extensive collaborative work already underway via a range of organisations across our district to improve freshwater.

4. Background

- 4.1 In May 2025 the Canterbury Mayoral Forum endorsed the establishment of eight LLGs across Canterbury following a review of the CWMS Water Zone Committees. The LLGs are proposed to replace Zone Committees (discharged in June 2025).
- 4.2 The suggested purpose of the LLGs are meant to “connect councils and mana whenua at leadership level to prioritise, align, and recommend actions that support integrated catchment management”.
- 4.3 Following the Mayoral Forum endorsement, staff advised ECan that the Council was focussed on responding to Government reforms and elected members were unlikely to be briefed on the LLG proposal until early 2026.
- 4.4 Staff attended as observer in place of the mayor at the first Whakaraupō – Te Pātaka o Rākaihautū LLG hui on 1 December 2025. Participants sought clarity on the purpose of the LLG and discussed challenges facing the LLG regarding members’ resourcing and capacity.
- 4.5 Rūnanga emphasised the need for any replacement body to have impact, and the number of meetings and organisations representatives are already committed to.
- 4.6 A second hui was planned for 2 March 2026. Staff advised ECan that the Council was unable to participate until the Council is briefed on the LLG proposal.
- 4.7 It is likely that the Council will be invited to participate in more establishment hui as ECan continues to organise LLGs across the region.

- 4.8 Staff have sought clarity from ECan as to purpose and function of LLGs, but we remain unclear how the challenges and issues associated with zone committees will be addressed under the new local leadership model.

5. Challenges associated with Local Leadership Groups

- 5.1 The concerns and challenges raised by Whiria/Treaty Relationships, Three Waters Unit, Democracy Services and Strategic Policy teams in the May 2025 memo provided to Councillors remain relevant.

Boundary adjustments to LLG catchment areas

- 5.2 The boundaries of the individual LLGs the Council is proposed to be a member of have yet to be confirmed. Whiria advises that the Council cannot support progressing this work until affected parties have formally advised that an agreement has been reached.
- 5.3 Whiria have advised that the Council remains committed to the takiwā boundary arrangements confirmed through the Te Hononga Agreement.
- 5.4 Any matters relating to the takiwā boundary delineation must be discussed and resolved directly between Papatipu Rūnanga. Any decisions that are required must take into consideration our agreement with Papatipu Rūnanga.

Purpose, roles and responsibilities of the LLGs

- 5.5 The purpose, roles and responsibilities of core LLG members have not been clearly articulated; it is unclear how LLGs decisions or recommendations will be implemented by its members. Staff are also unclear as to how this model will align with the current partnership arrangements the Council already has with Rūnanga and community groups.
- 5.6 Whiria (Treaty Relationships) also note that Papatipu Rūnanga in conjunction with Mahaanui Kura Taiao (MKT) have developed a Te Pātaka o Rākaihautu Water Services Proposal which seeks financial investment from the Council and ECan for Rūnanga priority projects. Staff are yet to understand how these projects link (or not) to the LLGs.

Duplicating existing partnership arrangements in Christchurch

- 5.7 LLGs may be of benefit in some regions where greater coordination between councils, Papatipu Rūnanga and community is needed. In Christchurch there are already many groups working towards freshwater outcomes (refer to Attachments 1 and 2).
- 5.8 Additional groups may not be needed in Christchurch where there are arrangements such as Te Waihora Co-Governance group, the Whaka-ora Healthy Harbour partnership and the Community Waterways Partnership.

Secretarial support and resourcing

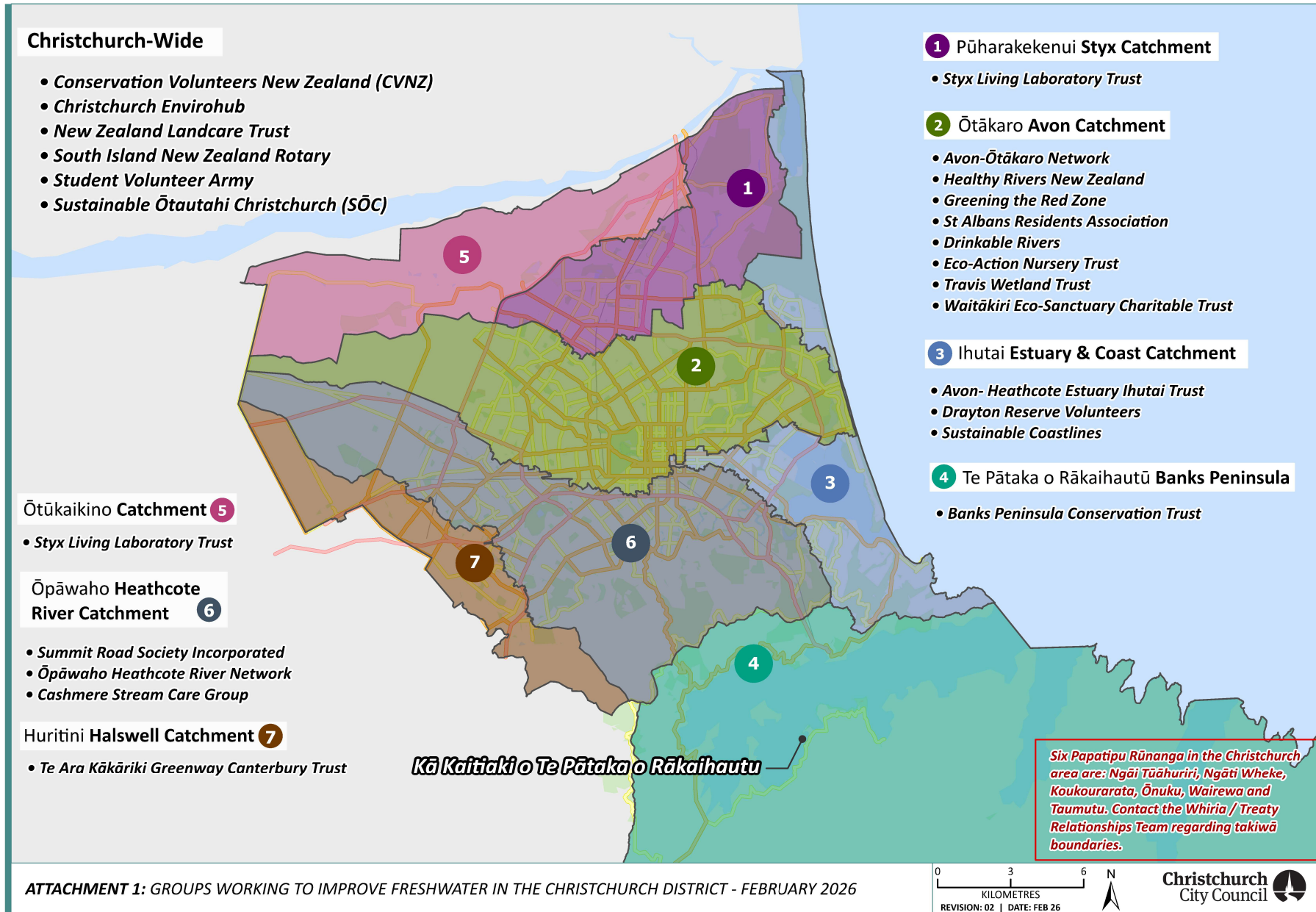
- 5.9 Similarly to the Zone Committees it is likely that LLGs will require secretarial and technical resourcing or support to set agendas, prepare meeting notes and technical advice. It is our understanding that this support will be provided by ECan but this is yet to be confirmed.

6. Conclusion Whakakapinga

- 6.1 Following the December 2025 hui, staff remain unclear as to the purpose of the LLGs. At this stage we are not confident that additional governing groups (without a clear purpose) would provide any additional benefit.
- 6.2 Staff are also concerned about the significant work involved in setting up a new local model, as well as the ongoing resourcing once established. The LLG proposal possibly duplicates and will likely dilute resources for our existing partnerships.
- 6.3 Given the uncertainty about the way forward if agreement on boundaries cannot be reached, staff do not consider the establishment of these LLGs a priority for the Council against a backdrop of responding to and fully understanding the implications of Government reforms and the substantial, resource-intensive change across our three waters work programmes.

7. Next steps

- 7.1 We have provided the information in Attachments 1 and 2 to ECan prior to the 2 March hui and will update ECan following feedback from elected members.
- 7.2 Staff will make additional information available to ECan and Papatipu Rūnanga as requested.



Attachment 2

Existing arrangements and partnerships between Christchurch City Council, Papatipu Rūnanga and community

Lead agency/group	Purpose	Area	Agencies involved	Work programme/projects
Whaka-Ora Healthy Harbour Partnership	“To ensure the area’s ecological and cultural health as mahinga kai is restored for us and our children after us.”	Whakaraupō/Lyttelton Harbour	Te Hapū o Ngāti Wheke, Te Rūnanga o Ngāi Tahu, Environment Canterbury, Christchurch City Council, Lyttelton Port Company and Whakaraupō/Lyttelton Harbour communities.	Home - Whaka-Ora Healthy Harbour Each of the partner organisations provides representatives to lead the programme, including co-governors, senior managers who lead the operations of the programme. It is also supported by administrative staff and a community advisory group with 14 local members representing various community and interest groups.
Te Waihora Co-governance	“To restore and rejuvenate the mana, mauri and ecosystem health of Te Waihora and its catchment.”	Te Waihora/Lake Ellesmere	Te Rūnanga o Ngāi Tahu, Environment Canterbury, Selwyn District Council, Christchurch City Council, Department of Conservation Te Papa Atawhai.	Home The Te Waihora Co-Governance Group is a voluntary partnership, with half of the Co-Governors representing mana whenua interests and half representing local government and the Crown. The Whakaora Te Waihora programme is maintained with funding from ECan project partners and funders for specific projects.
Whitiora	To enable engagement with mana whenua	Christchurch City Council has a recent Service Level Agreement with Whitiora.	Whitiora, Ngāi Tūāhuriri Rūnanga and three waters (& others) teams within the Council	CCC’s Comprehensive Stormwater Network Discharge Consent (CSNDC), Condition 13, requires engagement with Papatipu Rūnanga on a range of matters: Review of Stormwater Management Plans (SMPs) (reviewed 5 plans 3 certified by ECan. Review of CSNDC-related documents (e.g. Implementation Plan, six-monthly project reports, stormwater modelling and monitoring. Cultural advice to Council’s Stormwater Planners for upcoming infrastructure projects. Ngāi Tūāhuriri have one Rūnanga representative on the CWP Steering Group .
Mahaanui Kurataiao (MKT)	To enable engagement with mana whenua	Negotiations for a Service Level Agreement with CCC are about to be finalised.	MKT, Te Hapū o Ngāti Wheke (Rāpaki) Rūnanga, Ōnuku Rūnanga, Te Rūnanga o Koukourārata, Te Taumutu Rūnanga, Wairewa Rūnanga) and three waters (& others) teams within CCC	CCC’s Comprehensive Stormwater Network Discharge Consent (CSNDC), Condition 13, requires engagement with Papatipu Rūnanga on a range of matters; undertaken by MKT on behalf of CCC: Review of Stormwater Management Plans (SMPs) (reviewed 5 plans 3 certified by ECan. Review of CSNDC-related documents (e.g. Implementation Plan, six-monthly project reports, stormwater modelling and monitoring. Bi-annual CSNDC report as well as an annual CSNDC hui between CCC and MKT and Rūnanga to review the prior year’s work under the consent, inclusive of the environmental monitoring programme, and the CWP work. Cultural advice to Council’s Stormwater Planners for upcoming infrastructure projects.
Kā Kaitiaki o Te Pātaka o Rākaihautu	TBC	Banks Peninsula	MKT, Ngāti Wheke, Koukourarata, Ōnuku, Wairewa, ECan, CCC	Newly formed group of Rūnanga environmental advisors and MKT to identify Priority Water Projects of interest to Ngāti Wheke, Koukourarata, Ōnuku and Wairewa.

Attachment 2

<p>Community Waterways Partnership (CWP) An umbrella framework for local waterways projects, educating, raising awareness, and engagement.</p>	<p>“We work together as caretakers to protect Ōtautahi-Christchurch’s waterways - for all to connect with and enjoy.”</p>	<p>Seven catchments within Christchurch and Banks Peninsula</p>	<p>Over 55 organisations covering community groups (including Avon-Heatcote Estuary Ihutai Trust, Banks Peninsula Conservation Trust, Conservation Volunteers New Zealand), education institutions (including Beckenham te Kura o Pūroto, Kids First Ōpāwa-St Martins) business (including EOS Ecology, CityCare, Davis Olgivie) and government agencies (including ECan, CCC, Te Whatu Ora, Doc)</p> <p>Te Hapū o Ngāti Wheke, Ngāi Tūāhuriri have developing relations with the CWP.</p>	<p>CWP is a condition of our Comprehensive Stormwater Network Discharge Consent (CSNDC) Stormwater Superhero Trailer fund & engaged in stormwater education & awareness raising Community Waterways Partnership Stormwater campaign working group- fed into ECan’s annual regional stormwater campaign Stormwater Superhero Awards- now run under the Community Waterways Partnership. Working Group with ECan and CCC Quality & Compliance Team and CWP partners Stormwater Behaviour change implementation Supports and co-delivers waterways related events, workshops and fieldtrips to upskill and connect partners and community Funding & support to implement community-led stormwater and freshwater projects, activities and initiatives.</p> <p>Community Waterways Partnership Community Waterways Partnership</p>
<p>Christchurch City Council</p>	<p>Improve management of erosion and sediment control related to construction sites</p>	<p>Seven catchments within Christchurch and Banks Peninsula</p>	<p>The Council, ECan and construction companies</p>	<p>Construction site monitoring activities – in relation to CSNDC Council presented best practice sediment control during construction with construction companies In 2024, the Council’s Three Waters team conducted an additional 400 erosion and sediment control audits on small building sites with the goal of educating sites on best practice, highlighting the impact sediment can have in waterways, and ensuring enforcement was utilised where necessary – worked with Council’s RMA compliance team who followed up any issues. The Council and Environment Canterbury have shared stalls on three occasions at building conferences to educate those in the industry on the importance of ESC compliance.</p>
<p>Christchurch City Council</p>	<p>Improving fish passage and improve water quality and mahinga kai values</p>	<p>Seven catchments within Christchurch and Banks Peninsula</p>	<p>The Council (3 Waters, Parks), ECan, Te Rūnanga o Ngāi Tahu / Papatipu Rūnanga , Department of Conservation, Ecology Panel, Instream Consulting, Community Waterways Partnership</p>	<p>Removing Fish Barriers programme: Delivery of the SW Fish Passage Barrier Remediation Project, initiated with the Mona Vale Weir remediation. Update of the Fish Passage Prioritisation Report (Instream, 2023) and coordination with ECan to identify priority CCC-owned fish passage barriers. Ongoing planning for remediation of Groynes Weir and early-stage design work for a DOC-identified fish passage barrier. Investigation and optimisation of tide gate operations to improve fish passage. Significant waterway naturalisation and enhancement work, including Addington Brook, Waimari Stream and citywide riparian planting. Cashmere Stream realignment In addition to new stormwater treatment to mitigate new development, retrofit treatment is explored to reduce contaminant loads entering lowland streams, aligned with the Comprehensive Stormwater Network Discharge Consent (CSNDC).</p>
<p>Christchurch City Council</p>	<p>Improving wastewater management</p>	<p>Akaroa/Duvauchelle</p>	<p>The Council, ECan, mana whenua and other groups</p>	<p>implementing solutions to wastewater at Akaroa/Duvauchelle:</p>

Attachment 2

				Work associated with a consented wastewater treatment and disposal scheme for the next 30 – 35 years in Akaroa (hearings on hold pending further consent applications lodged by Easter 2026)
Christchurch City Council	Compliance with the Water Services Act requirements for DW	Seven catchments within Christchurch and Banks Peninsula	Water Services Regulator – Taumata Arowai, The Council, ECan, Te Whatu Ora, other groups as appropriate	<p>Drinking Water Safety programme:</p> <p>Ensure compliance with the Water Services Act through proactive and systematic risk management.</p> <p>Protect public health by identifying, mitigating, and managing risks to drinking water quality.</p> <p>Improve the resilience and reliability of drinking water supplies</p> <p>Maintain regulatory transparency and accountability through regular review and engagement with the Water Services Regulator.</p>

Internal document

3. Community (Social) Housing Unit Update




Reference Te Tohutoro: 26/390875

Presenter(s) Te Kaipāhō: Lisa Washington – Community Housing Liaison Lead

1. Detail Te Whakamahuki

<p>Purpose of this Update</p>	<ul style="list-style-type: none"> The purpose of this report is to provide a six-monthly update for the Council on Community (Social) Housing matters during the period September 2025 February 2026. This report was requested by a Council Working Group and replaces a previous annual report. It is now included in the regular series of activity updates.
<p>Timing</p>	<ul style="list-style-type: none"> This information session is expected to last for 30 minutes.
<p>Key Points / Background</p>	<ul style="list-style-type: none"> The purpose of this report is to update the Council on Community (Social) Housing activities. It covers a snapshot of our portfolio, an update on the Community (Social) Housing Strategy, the Greater Christchurch Partnership Joint Housing Action Plan, the Housing Fund, maintenance activity, and tenant satisfaction. In November 2021, the Council adopted a reporting framework reflecting the change to delivery arrangements and approved changing reporting frequency to six monthly, with every second report being jointly submitted with Ōtautahi Community Housing Trust (ŌCHT).

Attachments Ngā Tāpirihanga

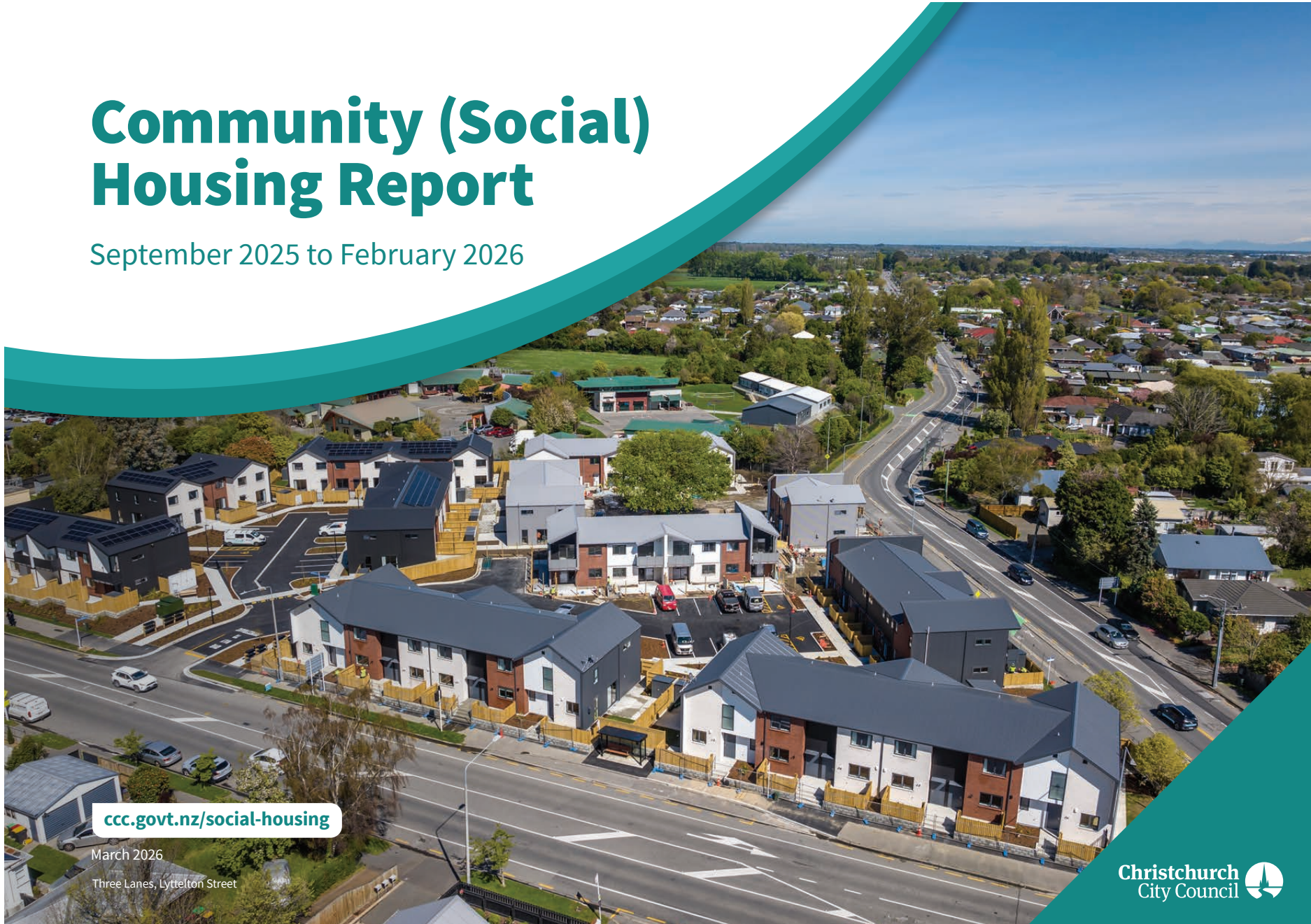
No.	Title	Reference	Page
A 	Community (Social) Housing Report - September 2025 to February 2026	26/541533	16
B 	JHAP_Phase2_Table March 2026	2026/0550682	27
C 	Stocktake of Community Housing Strategy 2021-2031 Actions March 2026	2026/0550690	29

Signatories Ngā Kaiwaitohu

Author	Lisa Washington - Community Housing Liaison Lead
Approved By	Bruce Rendall - Head of Facilities & Property Anne Columbus - General Manager Corporate Services/Chief People Officer

Community (Social) Housing Report

September 2025 to February 2026



ccc.govt.nz/social-housing

March 2026
Three Lanes, Lyttelton Street

Executive summary

Community Housing Strategy vision:

Community housing as a foundation of housing and wellbeing in Ōtautahi Christchurch.

This report provides an update on community housing activities over the last six months.

It covers:

- A snapshot of our portfolio
- Council's key performance measures
- Programme of works update
- Housing fund update
- An overview of maintenance activity
- Our tenants and their satisfaction rates.



Hornby Courts.

Section one: Portfolio snapshot

Portfolio snapshot

Council owned, ŌCHT operated
(at 28 February 2026)

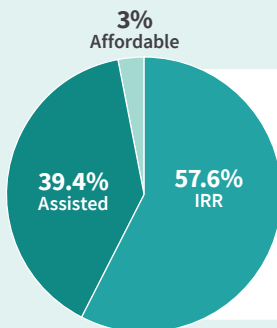
 **1907 units**
(2097 bedrooms)

1831 units (2004 bedrooms)
Leased under the Deed of Lease to ŌCHT.

21 units (33 bedrooms)
Leased to community organisations.

1 owner occupied unit (1 bedroom)

54 units (72 bedrooms)
At Sandilands and Andrews Crescent are closed and under negotiation for disposal/redevelopment.



CCC tenancies under agreement (total at 28 February 2028: 1733)

- 999 Income Related Rent (IRR) tenancies**, where tenants pay 25% of their income in rent and the Government subsidises the provider to market rent level.
- 682 Assisted rental tenancies** which do not attract Government subsidies.
- 52 Affordable rental tenancies** for low income households to access long-term rental units set below market rates.

ŌCHT owned and operated

628 homes owned.

7 private rentals managed through the Housing First programme.



H P Smith Courts.



Aberfoyle Courts

Ōtautahi Community Housing Trust (ŌCHT)

ŌCHT is a charitable trust and the largest community affordable housing provider in the South Island. They actively work with tenants and social services to foster sustainable tenancies and aim to support and empower tenants to enhance individual and community wellbeing.

Section one: Portfolio snapshot

ŌCHT key performance measures for Council – ten years on



\$155m rent



\$32m additional rent

Increased revenue for council



\$65m maintenance spend



\$69m subsidised rent

Increased revenue for council



57% IRRs by 2025

Council target: 25% IRRs



HP Smith Courts.



Reg Adams Courts.

Current supply of community housing in Ōtautahi Christchurch

Provider	No. of Units
Kāinga Ora*	7266
CCC leased (ŌCHT, other providers and owner occupied)	1853
ŌCHT (owned)	628
Community Housing Providers**	484
Total	10,231

*Owned by, or leased to, Kāinga Ora

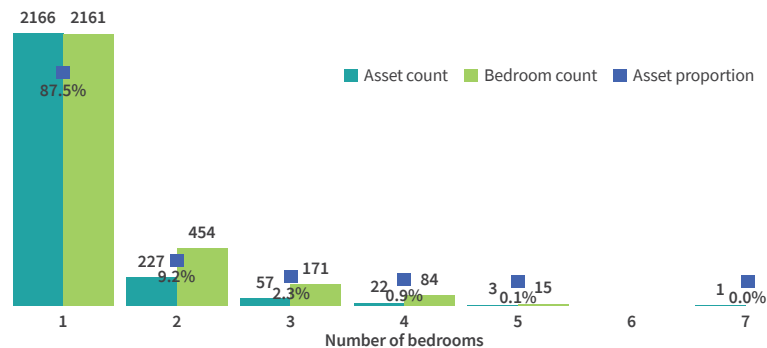
**Owned or managed, excludes ŌCHT. NB: this figure is for the Canterbury region.

Number of applicants on the Housing Register	Number of applicants on the Transfer Register	Transitional Housing places
1455 (-96)	462 (-84)	476 (-25)

Source: Te Tūāpapa Kura Kāinga | Ministry of Housing and Urban Development (HUD) website (November 2025). The number in brackets shows the net change since November 2024.

Note: November 2025 is the most current data due to MSD processing issues that are continuing to affect some data series.

OCHT asset count and bedroom count by number of bedrooms – 31 December 2025



HP Smith Courts.



Angus Courts.

Housing fund

Community (social) housing is financially self-supporting and not funded from rates. It is funded from rental income which is held in a rates neutral ring-fenced housing fund. All housing revenues are paid into the fund and all expenses drawn from it.

Fund balance



\$3.623m

Opening balance on 1 July 2025

\$1.656m

Closing balance on 28 February 2026

\$9.816m

Forecast closing balance on 30 June 2026

(NB: this is due to the disposal of the Andrews Crescent housing site to OCHT for redevelopment)

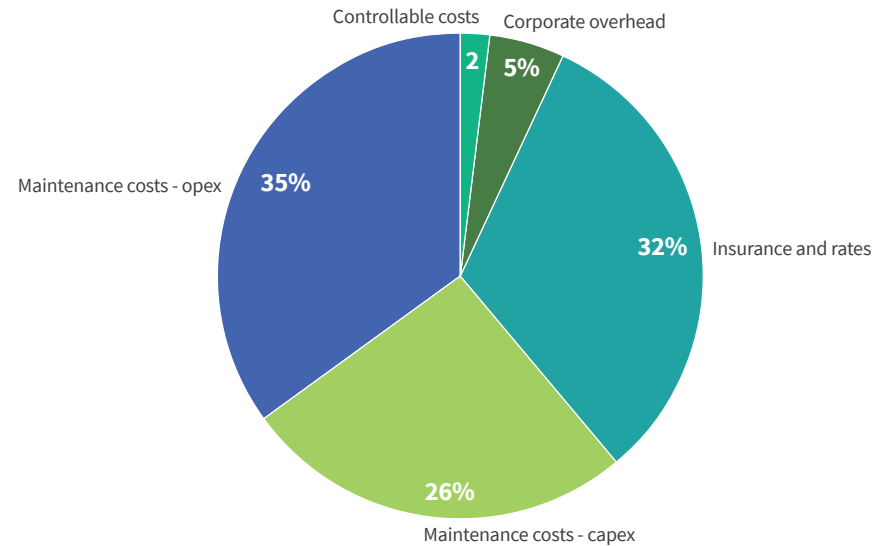
Rental income



\$17.227m

For the 2025-26 financial year

FY 2026 Planned Financial Expenditure



Jennifer/Manor/Torquay

Maintenance activity

Planned works (including maintenance)

ŌCHT have been responsible for the delivery of major maintenance and unit renewals since 1 July 2021. Overall, the condition of the Council's portfolio is improving, and benefits continue to be found through integrated planning between reactive repair and programmes of work, improving the tenant experience.

Midlife refurbishments

Almost 75% of the portfolio will require refurbishments in the next twenty years. This includes roofs, kitchens, bathrooms and windows, and will mean large capital expenditure over the next few decades.

There is insufficient funding currently available in the Housing Fund to undertake the work. This is further exacerbated by rising insurance, inflation-driven maintenance and rates costs. The current Long-Term Plan (LTP) requires Council to dispose of end-of-useful-life complexes to balance the budget over its ten-year time horizon.

The ability to dispose of these housing assets to our community housing partners helps fund renewal of Council complexes and provides redevelopment opportunities. This approach allows for new fit-for-purpose homes and increased eligibility for tenants to access income related rents.



Dover Courts - before and after recent internal upgrades.

Maintenance activities and volumes FY26

CCC Unscheduled Programme – 2025–2026

Works	Planned	Complete
Hazard remediation	50 units	26
Meth		13
Asbestos		2
Mould		11
Kitchen upgrades		61
Bathroom upgrades		62
Major works	60 units	14
Homes through VUT		40
Homes through LTL	200 units	117

CCC Planned Programme – 2025–2026

Paths/driveways	4 complex	2
Fence replacements	7 complexes	2
Exterior lights	7 complexes	2
Three Waters	4 complexes	1
Internal upgrades	22 units	11
Roofs and gutters	2 complexes	1
Window upgrades	18 units	21

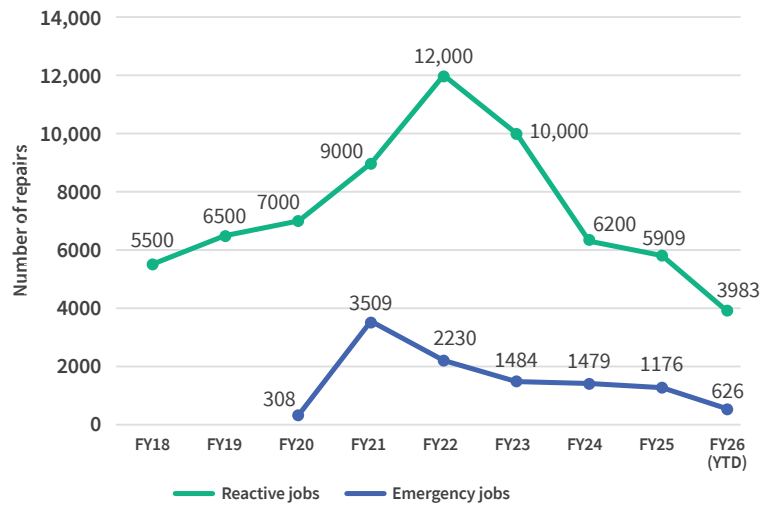
VUT – vacant untenable. More extensive repairs and maintenance are needed before reletting.

LTL – let to let. ŌCHT aims to get new tenants in within 15 days.

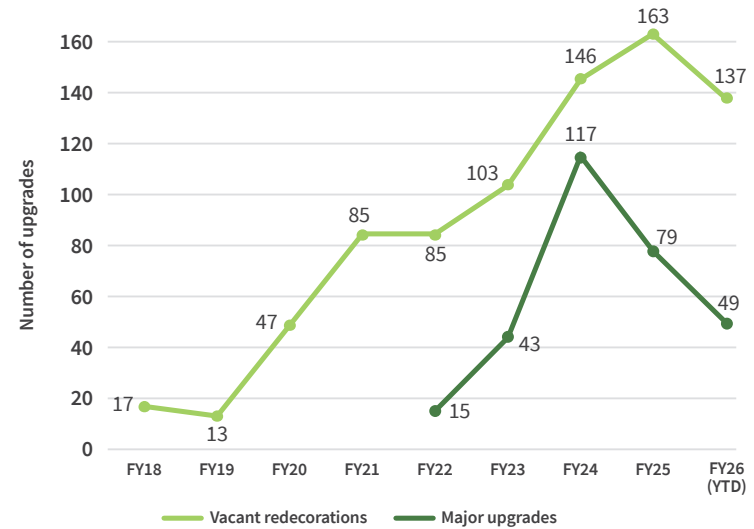
Section four: Maintenance activity

Maintaining and improving people's homes

Reactive and emergency repairs FY18–FY26 (YTD)

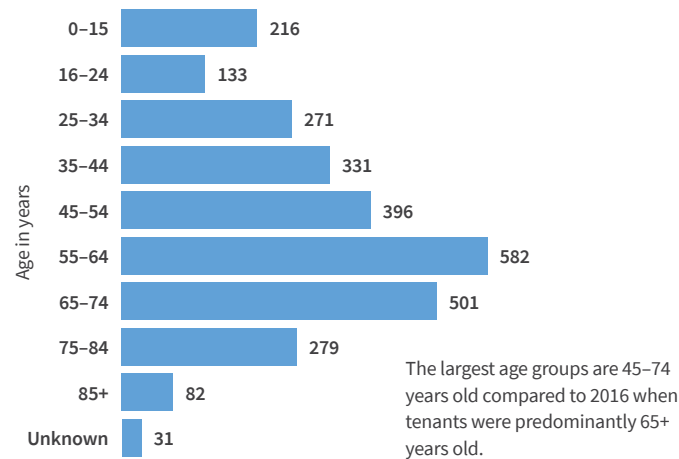


Vacant upgrades FY18–FY26 (YTD)

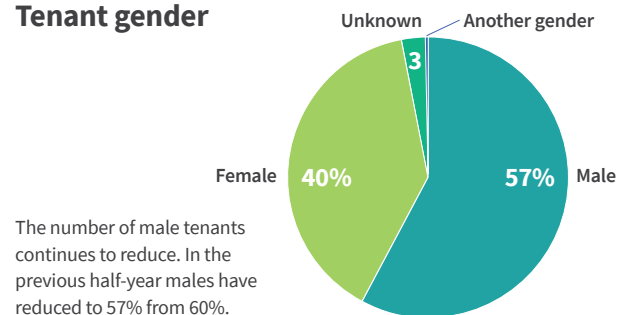


Our tenants

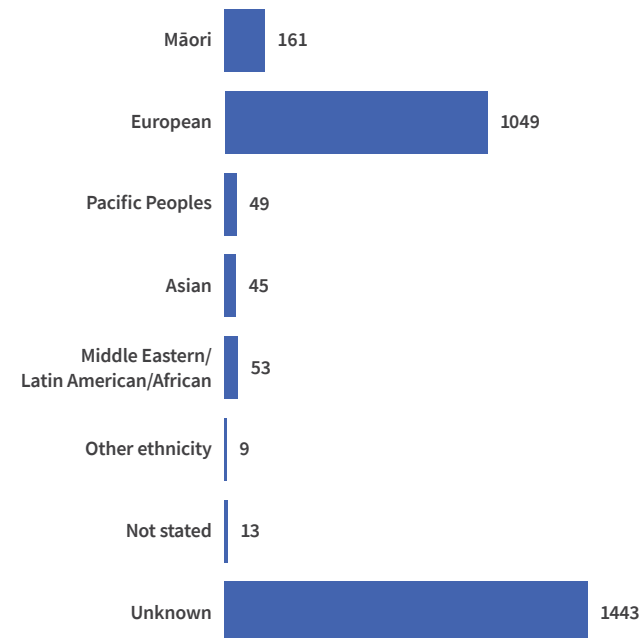
Tenant age (total number of tenants 2822)



Tenant gender



Tenant ethnicity



ŌCHT ethnicity data is based on historical data collection criteria which allowed tenants to select "New Zealander" Ethnicity categories realigned to Stats NZ and KO in 2023. Māori are significantly under-represented when compared with national ethnicity in social housing. **Note:** there is a new project in the FY26 work plan to improve this data.

MHUD Funded Housing Delivery Dashboard for February 2026

Budget 2024 and 2025 monthly dashboard

February 2026

1 - Reporting period

Social housing (SH) data as of 28 February 2026

Māori housing (MH) data as at 31 January 2026

Caveat: Homes that are proposed or under evaluation remain subject to change, which may impact the overall expected delivery within a location. As projects progress through evaluation and approval, the expected number of homes in each area may increase or decrease accordingly.

2 - Funding pathway

Budget 2024 social housing

Budget 2024 allocated \$140 million for a total of 1500 new social homes, to be delivered over two financial years (2025/26 and 2026/27) to be operated by community housing providers. Around 500 homes are allocated through the maintaining momentum pathway, and around 1,000 homes are mainly being delivered by strategic partners or through a community-led approach.

Budget 2025 social housing | Auckland

Budget 2025 committed new funds to deliver around 550 to 600 new social homes in Auckland in the 2025/26 financial year. The homes are to be operated by community housing providers (including strategic partners) and be ready for tenancing by November 2026.

Māori housing

Since December 2023, \$426 million has been approved (in three tranches) for Māori-led delivery of around 1,000 homes. The new homes are a range of papakāinga housing, affordable rentals and owner-occupied housing.

3 - Delivery by funding pathway

Budget 2024 social housing | 1,519 homes

12	1305	202
Proposed or under evaluation	Approved	Delivered

Budget 2025 social housing Auckland | 650 homes

6	475	169
Proposed or under evaluation	Approved	Delivered

Māori housing | 1,083 homes

232	734	117
Proposed or under evaluation	*Contracted	Delivered

4 - Breakdown of social housing typology

Budget 2024 and 2025 social housing | Approved and delivered

40%	46%	10%	4%
1 bed	2 bed	3 bed	4+ bed

5 - Regional heatmap of delivery

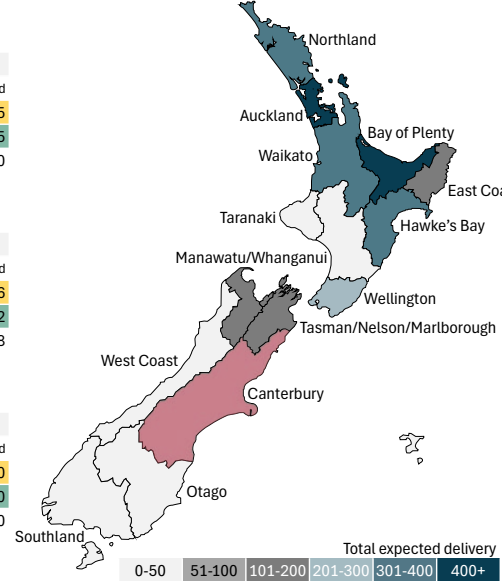
Auckland				Northland				Waikato				Bay of Plenty			
	Approved	Delivered	Expected		Approved	Delivered	Expected		Approved	Delivered	Expected		Approved	Delivered	Expected
SH	738	201	945	SH	58	13	71	SH	187	24	211	SH	284	47	343
MH	23*	0	23	MH	158*	22	254	MH	137*	24	161	MH	108*	66	194
Total	761	201	968	Total	216	35	325	Total	324	48	372	Total	396	109	537

Taranaki			
	Approved	Delivered	Expected
SH	5	0	5
MH	25*	0	25
Total	30	0	30

Manawatu/Whanganui			
	Approved	Delivered	Expected
SH	6	0	6
MH	33*	0	42
Total	39	0	48

West Coast			
	Approved	Delivered	Expected
SH	0	0	0
MH	0	0	0
Total	0	0	0

Southland			
	Approved	Delivered	Expected
SH	0	0	0
MH	0	0	0
Total	0	0	0



Otago			
	Approved	Delivered	Expected
SH	11	0	11
MH	0	0	0
Total	11	0	11

Canterbury			
	Approved	Delivered	Expected
SH	24	46	70
MH	0	0	0
Total	24	46	70

Tasman/Nelson/Marlborough			
	Approved	Delivered	Expected
SH	95	4	99
MH	5*	5	10
Total	100	9	109

East Coast			
	Approved	Delivered	Expected
SH	14	0	14
MH	158*	0	158
Total	172	0	172

Hawke's Bay			
	Approved	Delivered	Expected
SH	186	12	198
MH	65*	0	194
Total	251	12	392

Wellington			
	Approved	Delivered	Expected
SH	172	24	196
MH	22*	0	22
Total	194	24	218

6 - Definitions

Proposed or under evaluation Number of homes in projects submitted for consideration but not yet approved or contracted	Approved Funding for these homes has been approved	Contracted Legally committed to through executed agreements	* Number of homes contracted	Delivered Homes built and available for tenancing	Expected Total homes delivered, approved, under evaluation or proposed. Subject to change as proposed and under evaluation projects are reviewed
---	--	---	--	---	--

What our tenants think



Three Lanes, Lyttelton Street.

Average condition ratings (1 = very good, 5 = very poor)



Average internal condition

2.37

Average external condition

2.3

Satisfaction levels



75% satisfied

with overall customer service

76% satisfied

with the condition of their home

75% satisfied

with tenancy services provided

Annual tenant survey (June 2025)










Dover Courts.

Item	CCC Responsibility	Comment
2.1 Exploring what support mana whenua needs to help bring forward housing development opportunities	Treaty Partnerships	CCC progressing: CCC has taken a facilitative role to date including introducing Mana Whenua to community housing providers and providing information about possible sites. This has led to some results (e.g., Carey Street development). CCC is happy to continue facilitation where it can, with mana whenua to take the lead on proposals.
2.2 Assessing potential affordable housing proposals [for surplus land]	Facilities and Property	CCC progressing: This is already in place. Staff strongly oppose a directive policy as this could further undermine financial sustainability of the housing portfolio. An enabling policy approach that provides flexibility is preferable
2.3 Undertake coordinated advocacy	City Planning	CCC progressing: Through the resource management and local government reforms, Councils can advocate to central government as appropriate. While there is not any reference to affordable housing in the Council's submission, it is noted that the objective of a more enabling system...
2.4 Making social and affordable housing a priority for surplus land	Facilities and Property	CCC progressing: Arrangements are in place that achieve this with no change required. Strengthening of this is unlikely to have any benefit.
2.5 Assess targeted rate	Strategic Policy and Resilience / Facilities and Property	CCC processing: Work underway at CCC with advice expected in time for the LTP
2.6 Assess need for external housing investment attraction role		Not proceeding N/A








Item	CCC Responsibility	Comment
2.7 Assess and scope value capture mechanism in planning system	City Planning	Do not recommend progressing: Inappropriate to proceed given the proposed shift in the planning system ...
2.8 Prepare a common set of development incentives / discounts	City Planning / Finance	CCC already undertaking for resource consents. Further consideration would be required for Building Consents and Rates Remissions.



















Stocktake of Progress on Community Housing Strategy 2021-2031 Actions as of 17 March 2026

Key

			
Action underway or completed	Some action taken, including through mechanisms other than the implementation of the Strategy	No action taken to date	No longer required
			
Opportunity that this action may improve	No change in status	Risk that this action may deteriorate	

Stocktake

Goals	Objectives	Actions	Timeframes (2021 Baseline)	Status	Comment
Foundation: Community housing is a key infrastructure ingredient to community wellbeing	Community housing provision is a key consideration in Council plans and policies	Social and economic sustainability is a key consideration in community housing provision and maintenance	Ongoing	 	The delivery model adopted by Council in 2015 has helped improve the economic sustainability of the portfolio both through increased revenue and creating a financially sustainable pathway for redevelopment. OCHT's tenant centric model helps contribute to social sustainability. This model is about more than just the home, with OCHT assisting tenants through employment services and digital inclusion initiatives. The economic sustainability of the model is under threat due to inflation, rates, and insurance cost pressures. Additionally, due to changes in Government policy the transition of properties from assisted rentals to income related rent subsidy (IRRS) tenancies has stopped, putting pressure on future revenues.
		Continue to include community housing as a key priority in climate change 'just transition' planning	Next three years	 	Officers have commenced the process of identifying stock that is at risk from climate change impacts. Preliminary work has identified one complex that requires more intensive investigation over the next ten years. 49 Council community housing complexes have been identified as being in the Flood Management Area (FMA), primarily being in the south and east side of Christchurch but also encroaching into northern sites in some areas. Planning rules affecting these areas are specific to site and the District Plan will be considered before any construction works are undertaken at these complexes.
		Future proof new developments with respect to climate change and other environmental and health hazards	Ongoing	 	While Council is not undertaking any new developments directly, its partners take future proofing into account. This includes the use of solar panels to generate electricity.
		Identify minimum community housing requirements in housing developments	Next three years		The action is no longer relevant to the management of Council owned housing.

Goals	Objectives	Actions	Timeframes (2021 Baseline)	Status	Comment
		Prioritise locating new community housing developments close to community hubs, transport, and services	Ongoing	 	Council is not undertaking new developments directly. Where it facilitates development, this is constrained by the location of existing sites. Where it has disposed of land for community houses outcomes it has carried out assessments of location compared to amenity and services (e.g. Quaifes Road).
	Identify and demonstrate the co-benefits of community housing	Carry out a 'wellbeing' benefit-cost assessment	Ongoing	 	No recent work has been undertaken on this action, and there is little justification at present given the status of Government policy and funding.
		Promote the benefits of community housing	Ongoing	 	While council has not published specific tools or guidelines it has promoted community housing through its land disposal programme, support for Infrastructure Acceleration Fund applications and planning mechanisms.
		Advocate for multi-tenure outcomes in housing regeneration	Ongoing	 	Council has made land available for multi tenure development in Sydenham, Somerfield, and Bromley.
	Deliver community and tenant involvement in decision-making on housing redevelopments	Ensure engagement with the community during housing redevelopments	Next three years	 	While Council is not undertaking any new developments directly, it does advocate for appropriate community involvement in redevelopment projects.
Community Integration: Community housing is part of a mixed housing, mixed-tenure approach in housing developments	Advocate for the requirement of community housing and affordable housing in housing developments	Work with central government and LGNZ to develop affordable housing guidelines	Next three years		The action is not relevant to the management of Council owned housing.
		Work with other forums in the housing sector	Next three years	 	Council has been involved in the Greater Christchurch Partnership's Joint Housing Action Plan and the development of a Waitaha Canterbury Regional Housing Strategy.
	Encourage and incentivise a range of tenure and housing models by the community housing and private sectors	Identify and determine support for successful and emergent models such as community land trusts	Next 12 months	 	Council has supported mixed tenure housing in developments such as Sydenham Yard and Carey Street. Andrews Crescent is the next site for redevelopment.
		Incentivise the community housing and private sectors	Next three years	 	Council has incentivised the sector through: <ul style="list-style-type: none"> • Development Contribution Rebates for Social Housing; • Provision of case management services; • Early notification of surplus land sales; and • Financing arrangements
		Identify patient capital opportunities	Next three years	 	Council has identified potential patient capital opportunities and had discussion with some of these agencies. No proposals have proceeded to date.
		Ensure the utilisation of Council land and resources supports and retains a range of community housing	Ongoing	 	Council is actively working with its partners to ensure that Council's land supports and retains a range of community housing. A recent initiative is OCHT's Secure Home Ownership product.
Capacity: Support Council and community housing provider	A sound understanding of community housing	In co-ordination with others, take a lead role in identifying and monitoring a sound evidential base of current and future community housing need	Ongoing	 	Data available. Council facilitates but does not take a lead role.

Goals	Objectives	Actions	Timeframes (2021 Baseline)	Status	Comment
capacity to deliver community housing	need at the local level	Understand and report on current provision	Ongoing	😊 →	Data available
	Restore the amount of Council's housing stock to its pre-quake level	Sustainably fund and/or support new Council and/or CHP units	Ongoing	😊 →	Considerable progress has been made on this action. In conjunction with our housing partner pre quake housing occupancy capacity was reached in 2023.
	Promote delivery models for the provision of community housing at scale	Investigate local authority options such as CCO models	Next three years	☒	Council has investigated options for delivery of public housing at scale. At the current time, public housing providers in Christchurch have over delivered compared to Government funding targets. This now means that there is little funding available for delivering at scale. No further action required.
		Develop capital models that support CHPs	Next three years	😊 →	Financing support is in place
		Identify and evaluate funding and financing options to support the increased supply of community housing to meet current and expected demand	Next two years	☒	The creation of the Community Housing Funding Agency (CHFA) means this action is no longer needed. CHFA is New Zealand's specialist lender and financing intermediary for Community Housing Providers (CHPs). It was launched in 2024 and is managed by Community Finance.
	Actively support community housing providers through a range of development models	Identify partnerships and models that support delivery of community housing	Ongoing	😊 →	Council has worked to identify partners and develop partnerships to support the delivery of community housing.
	Advocate for reducing and streamlining planning requirements for community housing	Identify consenting guidelines and checklists that encourage community housing	Next 12 months	😞 →	No work has begun on this action although this service is covered by Case Management.
		Apply wrap-around consenting and compliance services that minimise building timeframes	Next 12 months	😊 →	Council's Case Management staff assists the larger community housing providers
		Develop fast-track processes to progress community housing consents to 'shovel ready' status	Next 12 months	😊 →	Council worked closely with Kaniga Ora's Project Velocity trial to help reduce consenting times for new public housing projects.
	Provision: Community housing is provided in Christchurch that meets the human-rights-based 'housing adequacy' threshold	Promote good urban design of community housing including universal design principles that recognise physical accessibility, mobility, and independence	Lead the ongoing development of best practice standards, e.g. accessible ready housing such as Lifemark	Ongoing	☒

Goals	Objectives	Actions	Timeframes (2021 Baseline)	Status	Comment
	Housing Adequacy is a key consideration in investing in Council's housing	Carry out asset management planning to ensure prudent investment contributes to meeting housing adequacy	Ongoing	😊 →	As evidenced by the improving condition grades, this is being achieved
		Take a leading role in wider policy changes and legislative change where there are community and sector-wide benefits	Ongoing	😊 →	Council advocates on housing matters when opportunities present
		Delivering warm, dry, and safe housing	Ongoing	😊 →	Achieved
	Research and identify specialised housing for specific demographic groups	Work with the community housing sector to promote specialised housing models	Next three years	😞 →	Not started Council's actions may be better focused on advocacy and additional capacity facilitation rather than developing delivery models. Other agencies are better placed to undertake this work.
Prevention: Preventative action to ensure secure, stable tenancies which build community connections and wellbeing	Support the provision of a range of models for more immediate access to emergency and transitional housing	Work with the community sector to identify and support related housing models	Next three years	😐 ↑	Council is currently working on a feasibility study for a transitional housing hub.
	Support people to foster secure tenancies and maintain sustainable communities	Identify best practice to support people to live in their communities across a range of tenures	Ongoing	☒	This action is no longer relevant to the management of Council owned housing. It will be better delivered by other agencies with more expertise in this area.
		Identify opportunities for people to articulate their housing and location preferences	Next three years	😊 →	People had the opportunity to comment on future housing opportunities through the consultation process for the Greater Christchurch Spatial Plan and Plan Change 14
		Develop the Council's position on tenure security for urban regeneration and redevelopment projects	Next two years	😊 →	To date Council has looked to relocate tenants when sites are being redeveloped. This may have benefits to tenants as they may be able to access income related rents, which are cheaper than assisted rents, and may be relocated into new units.
	Advocate for housing need which is not always addressed by community housing policy settings	Identify the extent of community housing need that does not fit within current policy settings	Next three years	😊 →	Council has ongoing dialogue on these matters such as through Community Housing Aotearoa.
	Ensure that income based affordable rental guidelines are applied in Council owned or leased housing	Establish and monitor affordable rental guidelines in alignment with Government policies	Next two years	😊 →	OCHT achieves this for the Council owned housing

4. Community Support and Partnerships Unit - Biannual Report


Reference Te Tohutoro: 26/452792

Presenter(s) Te Kaipāhō: Claire Phillips - Manager Community Planning and Projects
Sara Nourozi- Policy and Projects Advisor

1. Detail Te Whakamahuki

Purpose of this Update	<ul style="list-style-type: none"> This staff generated briefing provides an overview of the work of the Community Support and Partnerships Unit. This briefing covers the 6-month period from August 2025 to January 2026
Timing	<ul style="list-style-type: none"> This information session is expected to last 20 minutes.
Key Points / Background	<ul style="list-style-type: none"> This briefing includes information covering community boards, metropolitan, funding, Civil Defence and Emergency Management and governance related activities.

Attachments Ngā Tāpirihanga

No.	Title	Reference	Page
A 	Community Support and Partnerships Unit- Biannual Report August 25 to January 26	26/488182	34

Signatories Ngā Kaiwaitohu

Author	Claire Phillips - Manager Community Planning & Projects
Approved By	John Filsell - Head of Community Support and Partnerships Andrew Rutledge - General Manager Citizens and Community

COMMUNITY SUPPORT AND PARTNERSHIPS UNIT

Introduction

Over the past six months, the Community Support & Partnerships Unit has continued to deliver core functions that give life to the objectives of the Strengthening Communities Strategy, Community Board Plans and support Council's Long Term Plan commitment to fostering resilient, connected, and vibrant neighbourhoods across Ōtautahi Christchurch. As the local government reform landscape evolves, the work of this Unit has become increasingly central to ensuring that communities remain empowered, informed, and well supported through periods of transition and change.

Our work demonstrates that community development and community resilience are no longer separate streams of practice—they are mutually reinforcing and, in many cases, inseparable. Strong, connected, and capable communities are inherently more resilient, and resilient communities are better positioned to participate, engage, and shape their own futures. This understanding continues to guide our approach and is reflected in the partnerships, initiatives, and local capacity building efforts undertaken during this reporting period.



Pacific Matua(elders) Olympics Oct 25



Consultation with young people on design of Wycola Skate Park

CONTENT

Introduction

Te Tangata: People

Te Whenua: Place

Te Mahi: Participation

Te Takatu: Preparedness

Community Grant Funding

TANGATA - PEOPLE

We actively promote a culture of equity by valuing diversity and fostering inclusion across communities and generations.

Enhancing relationships with tangata whenua

Māori Community Mapping Project

A digital map has been developed to capture Māori population, kaupapa Māori services, Māori community groups, and kura throughout the region. This will identify gaps in services or areas needing support, groups or services we need to focus on building relationships with, and to inform the design of programmes and policies tailored to the Māori community's specific needs. It will be a public resource launched with Māori community partners in Quarter 3 2026.

Te Pōhā - Māori Community Newsletter

Developed a bi-monthly Māori community newsletter 'Te Pōhā' that will be distributed in March-April 2026. Te Pōhā will share kaupapa, events, activities, and opportunities that are relevant to hapori Māori, including council and community-led initiatives and events. The goal is to keep Māori community connected, informed, and supported with information that is important to us.

Reducing Social Exclusion and Isolation

- Establishing a partnership for a **Pilot Pickleball Programme with PCKL Club, secured funding** with a focus on attracting new members, particularly **at-risk youth**.
- Addressing **social isolation and mental health among men** through Discretionary Response funding of "Yarns Men - The Art of a Good Yarn Workshop". This is a 3-month pilot program for men 18-65 in Cashmere, referred to from local medical centres to community spaces in St Martins.
- Exploring ways to prioritise age-friendly initiatives at council.

Celebrating Community Contributions

Supported the organisation of **Peter Donnelley's sand art plaque** unveiling ceremony at **New Brighton Playground**, celebrating and remembering his years of contributions to sand artwork. This event strengthened community pride and honoured local artistic contributions to the area



Peter Donnelley's Sand art plaque in New Brighton Dec 2025

Increased visibility of community development in council and the impact that it has in partnership with the community, through development of **impact story articles and videos**, or sourced them from the community and placed them onto our [Strengthening Communities Together website page](#) and our Strengthening Communities Funding page.

What people are telling us

"Kia ora ... thank you and your team ... helpful going forward with a more strategic approach to fundraising... appreciated efforts... inclusive manner..." - **Participant of Workshop Beyond the application: strategic funding through Community narratives**

Building Relationships with Pacific Communities

- Specifically Pacific (SPACPAC)** are in conversations with the council to explore **long term funding options** to support their 6 core initiatives for Pacific communities
- The Pacific Matua Olympics** held on October 3rd, involved 101 Matua (elders) and 300+ total, for a day of games, food, and connection. Council's Pacific liaison has shifted from a lead to an advisory role after forming a planning committee with the Recreation Advisor for long-term management and greater community ownership
- SPACPAC Canterbury Innovate 2025** was co-organised with Pacific Business Community Trust, to encourage innovation and entrepreneurship among Year 10 Pacific students. Over 80 participants connected with Pacific businesses, addressed real-world challenges, and created innovative solutions in a culturally supportive setting
- Yavu trainers from **Ministry of Pacific Peoples** met with Council staff in November 2025, to support capacities of staff to more effectively engage with Pacific peoples in their work
- Strengthened relationships between council staff including Elected members and the **Papua New Guinea community** through connecting at their Christmas event
- Connected with **University of Canterbury Pacific Studies students** with the Linwood Resource Centre. Shared the importance for local Pacific people to maintain social connections, intergenerational engagement and traditional values, caring for the environment, food resilience, adaptation to new surroundings and maintaining cultural aspects of them
- Welcoming the **Wellington Cook Islands Rugby League team** at the Hornby Rugby League clubrooms, hosting a **cultural celebration event** attended by approximately 250 people.

Multicultural

- Deepened discussion on multiculturalism** through a council-led session at the **Leaders for Equity Unconference**, supporting the transition toward a truly multicultural city that honors Te tiriti o Waitangi
- Improved social integration and wellbeing of refugees** through supporting the Refugee Resettlement Services action plans and organization of community events
- Submitted a detailed six-month progress report to the Ministry of Business Innovation and Employment (MBIE) on **refugee participation initiatives**, that they have funded council to facilitate
- Boosted community engagement and information access through the production and distribution of **22 editions of the Multicultural Ōtautahi newsletter** to over 16,500 contacts, achieving strong open rates and sharing relevant news, events, and resources
- Continued collaboration with the **City Mission Outreach Team** as well as maintaining relationships with other social agencies that address **homelessness challenges**

Lifelong learning of the Linwood Waterway

Reconnected with the **Linwood Waterway area** through hands on projects and community led action including a vibrant event celebrating the waterway, exploring hidden life, children learning about the tuna (Shortfin eels) living in the drain, hosting regular working bees planting native species, adding mural art, maintaining the pathway and improving water quality. The ongoing initiative is carried out by the Linwood Waterway Group bringing together council, residents and local organisations including Te Whatu Ora.



PNG community visit to Christchurch February 2026



SPACPAC & Pacific Business Collective INNOVATE November 2025



Volunteers and members of the Linwood Waterway Group - Linwood Drain - August 2025

TE WHENUA - PLACE

We support and help build connections between communities and their places and spaces to foster a sense of local identity, shared experience and stewardship.



Hornby Community Christmas Fun Day Dec 2025

Local Identify and Ownership of Play Spaces

Delivered **community-led, youth-inclusive play spaces** by enabling meaningful engagement and shared decision-making including:

- Englefield Reserve Nature Play Space (Northwood)
- Stoddart Point Youth Play Space (Diamond Harbour)
- Matatiki Nature Play Space (Hornby)
- Curzon Reserve (Parklands)
- Bolero Reserve (Parklands)
- Ardens Reserve (Parklands)

Secured Better Off Funding and completed play fixtures at Englefield, resulting in play spaces that reflect local needs, strengthen trust in council, and increase use and activation.

Kaitiakitanga (stewardship) of Places and Spaces

- Working with community to **revitalise the New Brighton Mall area**, progressing multiple projects, including the addition of planter boxes
- Enabled **Summit Road Society's planting of 7,400 trees in Avoca and Horotane Valley**, accelerating reforestation and benefiting local ecosystems

Local Community Events

- ◆ Burwood Spring Fling
- ◆ Parklands@play event
- ◆ Woolston Gala
- ◆ Hoon Hay Fiesta
- ◆ Share Kai Hornby
- ◆ Morrison Ave Street Party
- ◆ Phillipstown Gala
- ◆ Cup of Tea in Linwood
- ◆ Paddington Reserve Street Party
- ◆ Family Funday in Halswell Community Church
- ◆ Dallington Christmas event

Facility Management, Relocation and Leasing

- **Strengthened the long-term viability of community facilities** by supporting organisations through complex facility management, relocation, and leasing processes. Community Facilities were added to the **Ō Tātou Wāhi Our Spaces online booking system**, making accessing facilities more accessible
- Enabled **future activation** of the Lyttelton Recreation Centre by partnering with the Trust to scope and develop a feasibility study and consider long-term management that supports the community
- Helped community groups **secure fit-for-purpose spaces** by guiding relocation and expansion efforts and connecting groups with suitable sites, including the Halswell Potter Group, Riccarton and New Brighton Men's Sheds, and Sumner Tennis and Squash Club
- **Improved governance and legal certainty for community organisations** by supporting navigation of liabilities, charitable trust formation, and lease arrangements, for Revival Support, the Le Bons Bay Reserve Committee, and the Kaituna Valley Community Trust
- Ensured **smooth transitions and effective use of council-owned facilities** by reviewing leasing options and managing changes where spaces returned to council control or multiple lease arrangements were required, including Somerfield Community Centre and Lansdowne Playcentre

Creating a Sense of Belonging

AFFIRM Wainoni Park Neighborhood Event Dec 2025: coordinated council staff presence at the event to engage with them about key projects i.e. [Wainoni Park Master plan/services and information](#), sharing alternative recycling schemes for soft plastics and batteries with 71 engagements. Provided some Gear Up Ōtautahi donated items. There was a very positive response to council stall and staff encouraged community to have their say on the plans.

Kāinga Ora Woolston Development Project Kāwa rangatahi welcome event was an opportunity to connect with organizations including kaimahi rangatahi and OSCAR leaders. It was an invaluable kōrero with a range of people to get a sense of how things are going for them and their communities.



Play Space Consultation with Solomon, Vanuatu and Papa New Guinea Communities



Waimaero Community Liaison Meeting Oct 2025

94 %
Community Facility Activation Rate

85
Facilities managed in partnership with community

52%
Of all publicly excluded reports have been reviewed for potential release

24
Space activation initiatives

Enabled community organisations to **upgrade and sustain facilities** by brokering council relationships, securing funding, and supporting delivery of redevelopment and refurbishment projects, including:



- **Redeveloped Akaroa Sports Courts**
- **Parklands Reserve Helicopter Park Project, replaced old equipment**
- **Completed refurbishment of St Albans Pavilion and Pool Incorporated (SAPP)**
- Facilitated **repairs** of the stolen **New Brighton grate**
- **Pool Project with Rawhiti Domain, Shirley Intermediate Schools and Community**
- **Repair of Allandale Hall** through support with **negotiations** for the celebration ceremony reopening in Nov
- **Governors Bay Jetty Restoration** - worked with Trust to **waive their dump fees** from old jetty wood at **zero cost**
- **Repair and paint the Little Liver pavilion** completed with support to raising fund and brokering relationships with Parks staff
- **Bromley Community Centre supported** with issues such as with Technology, Security Cameras, dangerous overgrown trees

What people are telling us

"This is great fun! I'm really impressed... fantastic work... school councils keen to work with you... mentioned in school newsletter... thank you so much!" - **Community feedback Englefield Reserve Nature Place Space Renewal**

"Thank you for this workshop. Your facilitation has provided me with ideas I can use in my classroom" - **Setting of Annual Plan from the five year strategic plan workshop participant with Oak Development Trust**

TE MAHI - PARTICIPATION

Residents and groups in the wider community are socially and actively engaged and are able to initiate, influence and make decisions that affect their lives.

Internships and Lifelong Learning



Katie Polmear and Rebecca Inch interns working on Culture Galore event and refugee resettlement journeys.

We hosted 3 interns from various courses at the University of Canterbury. They:

- Tracked the **refugee resettlement journeys** in Christchurch since the 1951 convention. Report available on request
- Conducted youth engagement and developed a evaluation tool for [Culture Galore event 2026](#)
- Supported the **Little River Flooding Round Table group**, by producing a social impact report on flooding in the area via lived experiences. These findings will inform the groups decisions on projects that reduce the impacts of flooding



Growing a Fair Food System Together workshop Sep 2025

Community Networks

- **Burnside, Bryndwr Community Network Annual Hui:** Enhanced community capacity through hands-on mentoring in event coordination and administration, enabling information sharing, new digital platforms, and idea generation. The Hui strengthened trust in Council, deepened collaboration, and fostered stronger community connections
- **Fendalton, Waimairi and Harewood Youth Hui:** Strengthened connections between schools, youth organisations, and local recreation and arts opportunities to collaborate on through organising and facilitating a youth hui
- **Little River / Wairewa Community Trust, Big Ideas Community Plan:** Provided ongoing support and resource coordination to progress community-led planning
- **Grange Street Resident Connections:** Improved collaboration between residents, council staff and elected members to address local infrastructure and safety issues

Pathways to Community Involvement in Government Decisions

Civic Education

- Delivered a workshop at Halswell Community Hub (Sep 2025) to **help newcomers understand the differences between central and local government**, the council's role, and how to participate in decision-making, attracting 10 participants
- **Pacific Community Election Engagement:** Increased Pacific community awareness and understanding of local election processes by partnering with the Electoral Commission, empowering groups and individuals to participate confidently

Youth Empowerment

- Amplified youth voice by supporting engagement in submission processes and youth plan development at the **Waitai Youth Leaders Forum**
- **Member of the working group responsible for planning and delivering the Involve Conference**, hosted by Ara Taiohi, the peak body for **youth development** in New Zealand
- Improved **youth voice and influence in Riccarton Central** through delivery of a youth audit workshop that identified barriers and opportunities for a more youth-friendly area. Produced a report with eight key recommendations presented to the local board and supported the formation of an ongoing core group engaged in local community hui

Neighbourhood and City Wide Engagement

- Informed **council decision-making on the Phillipstown Hub relocation** by gathering and synthesizing community feedback through 188 survey responses, the Have Your Say platform, direct emails, in-person engagement, and outreach to local schools and organisations
- Facilitated a community hui on 11 December to impacted residents of the construction of the **Sludge Plant Wastewater Treatment Plant** works and gave them a chance to meet with CCC Three Waters staff and Construction Company staff. Presented what to expect in the coming months related to construction and gave space for residents to raise questions or concerns of the potential impacts for them
- Enabled cross-sector **food resilience collaboration** by convening a workshop with 75 participants to identify local food system strengths, challenges and aspirations, directly informing the review of the Council Food Resilience Policy and Action Plan

Recreational Spaces Planning

- **Wainoni Park Master Plan and Fitness Trail:** Engaged the community in park planning, with 350 people providing quick feedback and 28 submissions received, informing revisions prior to Community Board consideration
- **Hornby Primary Wycola Skate Park Art Competition:** Enabled student participation in place-making through an art competition informing skate park design, with artwork publicly displayed

56 public forums - 38 topics
83 deputations, 28 topics

15 community voice initiatives

35 initiatives promoting access to council services



Waimaero Youth Hui September 2025

TE TAKATU - PREPAREDNESS

People feel safe in their communities and neighbourhoods and work together to understand, adapt and thrive in the context of change and disruption.

Preparing for Climate Change and Disruption

Food Resilience

- **EU Horizon consortium 2025 – 28** – Staff are partnering with Lincoln University, New Zealand’s lead in a multi-city European research project focused on **transforming local food systems**. Research is being conducted to assess the impact and effectiveness of the Council’s Food Resilience Policy and funding. The findings will help to inform future Council support for food resilience across the city
- Supported **Addington Farm to expand** through awarding them a lease of underused council land for growing food.
- Facilitated the **Pacific Gardens Summer Programme in Dec 25 - Jan 26**, which included hands-on education in gardening, composting, and sustainable practices, while creating multi-lingual resources

Climate Community Resilience

- Co-organised the **Pacific Mana Moana Climate Resilience Community Event** at the New Brighton Library in September, in partnership with Pacific Libraries staff to engage Pacific communities through workshops, children’s activities, and a podcast on climate impacts and traditional resilience knowledge
- Co-organised **Tatou Ready - Pacific Fun Day** on 29 November was attended by 80+ people, in partnership with CDEM, St Johns, Police, Te Whatu Ora and Neighbourhood Support, providing educational workshops, activities on emergency preparedness, responder stalls, games, food and music
- Enhanced emergency preparedness at the **Burwood Community Hui** on 9 December among local groups through facilitating the establishment of a baseline level of preparedness for an emergency, identifying and addressing gaps to increase their preparedness
- Partnering with local multicultural service providers and Civil Defence Emergency Management to develop a **Multicultural Sector Preparedness plan** and contact database while also building the capacity of each organisations preparedness for an emergency event

Tsunami Readiness

Community Development Advisors (CDAs) and Civil Defence Community Resilience Coordinators (CRCs) are working in partnership to lift tsunami readiness, with a strong focus on building community resilience. This work is coordinated through the Tsunami Project Steering Group, which ensures alignment with the unit’s 2025–26 priorities for tsunami preparedness and response capability.

Key improvements underway include simplified, nationally consistent evacuation zones, an upgraded warning and communications network, new signage, and integrated planning that links public messaging with operational response. Moving to a single evacuation zone will make evacuation advice clearer and easier to act on in an emergency.

Resilience building is central to the approach, shifting toward an outward-facing, community-enabled model that strengthens local partnerships, supports community hubs, and enables communities to plan and practice. This focus is particularly strong in the Eastern Suburbs, where tsunami risk and impacts are highest.

Behind the scenes, response capability continues to be strengthened by keeping the tsunami response plan current and exercised, ensuring the Emergency Operations Centre can activate within 60 minutes and sustain a five-day operation, and building depth in trained staff and functional leaders.

Emergency Hubs

Emergency hubs have been established, including the **Whakaraupō Emergency Hub Collective** and the **E-Pod at Rāpaki Marae**. Support has also been provided to the Belfast Area Residents Association and Coutts Island through emergency planning, evacuation materials, and funding. **Resilience plans** have been developed and implemented in Sumner, Whakaraupō, and with the Chinese Abundant Life Church.

A submission was also made on the **Emergency Management Bill (No. 2)**, reinforcing Council’s commitment to stronger emergency arrangements, partnerships, and proactive resilience building.

Sense of Neighbourliness

Community Communications

- Produced and distributed the **Woolston Way newsletter**, celebrating neighbourhood pride, local strengths, and positive community stories, while also sharing safety information, including emergency preparedness
- Coordinated the second edition of the **Burnside Community Directory** and delivered it to 3,500 households, strengthening local connections and awareness of community resources

Welcoming Week 2025

Coordinated 17 **Welcoming Week events in September**, connected more than 1,200 newcomers, including migrants, refugees, international students, and people relocating to Christchurch. Activities included a community potluck, Discover and Connect Botanic Gardens tour, planting days, pool gatherings, mums and bubs playgroup, a Welcoming Day for international students, and library-based English Conversation Clubs. Strong partnerships across Council teams and community organisations increased social connections, improved access to services, boosted volunteer participation, and strengthened newcomer confidence in engaging with Council.

Community Assets and Sustainability


- Launched a **community picnic kit** for 60 people to encourage people to reduce waste and promote sustainable gatherings in Hornby, Riccarton, and Halswell
- Launched the **Tool Shed Riccarton**, increasing membership and volunteer involvement and improving access to shared tools through a community-led model

Juniper Place Reserve Fire Resilience Planting Project

Partnered with Fire and Emergency NZ and Roydvale School to **plant 110 native, fire-smart trees**, increasing canopy cover and community safety. Please also see the [video here](#).



35
Civil Defence
Education sessions -
1630 attendees



35
active
Civil Defence
Community Group
Response Plans



Tatou Ready Pacific Family fun day Nov 2025



Pacific Garden Summer programme Dec25 - Jan 26

COMMUNITY GRANT FUNDING

BIANNUAL REPORT

◆ August 2025 - January 2026

Systems Improvement - Smarty Grants Platform Adoption

Over the past six months we have continued to develop and improve all of the funds we have in the new Smartygrants system. We are learning along the way, so the funding rounds and the forms within each round are being improved as our knowledge and skills in this new system improve. The challenge for the team is to keep all funds running while improving our processes. We are succeeding in this challenge, and the system has seen a huge improvement from our first attempts.

We receive a large number of both phone calls and emails, particularly around closing dates, from applicants looking for support and confirmation that their applications have been submitted – our team is always available and willing to help with these queries so that applications are received correctly and on time.

We also support our internal customers (assessors and advisors) with any queries, but we also work alongside them with tweaking their application, assessment and/or accountability forms so that they can pull reports for Council on other aspects of their work.

The Community Funding Team now manage the following funds:

- Strengthening Communities Fund,
- Discretionary Response Fund,
- Place Partnership Fund,
- Capital Endowment Fund,
- Biodiversity Fund,
- Community Waterways Partnership Fund,
- Creative Communities Fund (on behalf of Creative NZ),
- Environmental Partnerships Fund,
- Sustainability Fund,
- Mayors Welfare Fund.

We also support the Events Team and the Canterbury Waste Minimisation Fund who run their own funds on this system with support from the Community Funding Team.

Alongside these funds, the Community Board Teams run their own Strengthening Communities Fund and Discretionary Response Funds as well as other associated funds.

2025/26 figures from Strengthening Communities Fund

664 Applications processed

527 Applications approved and paid

\$5,895,945 Approved and paid


2,185,000
Volunteerhours

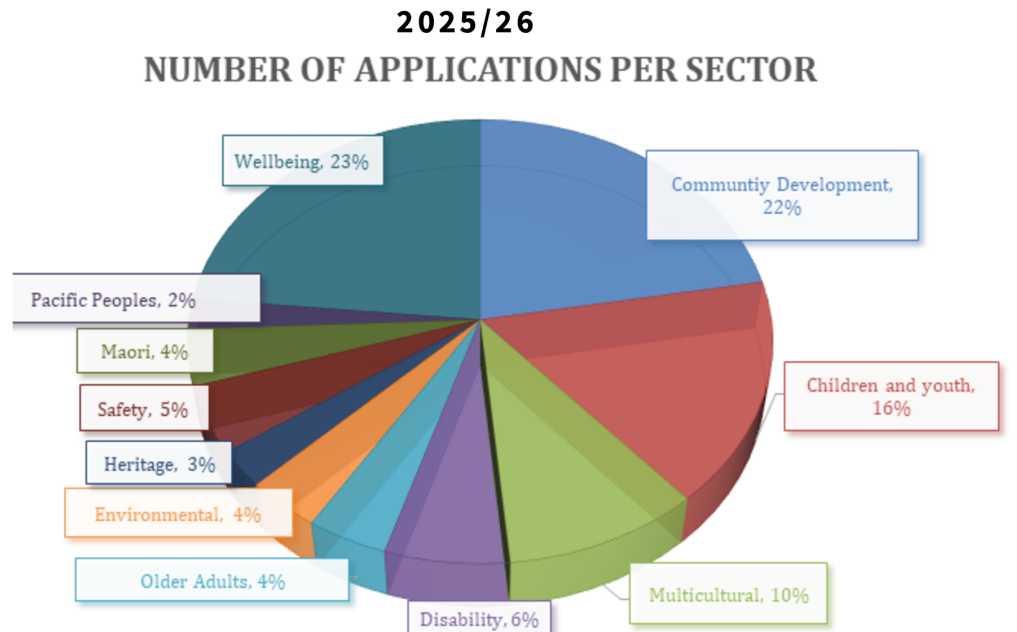

\$60.7Mill
Value of Volunteering

Strengthening Communities Fund 2025/26

294
Number of applications

167 / 56%
of applications approved

\$3.7 Mill
Amount granted



To date in Smartygrants - for all funds

3474 Applications processed

2215 Approved and paid

\$28,198,593 /47% Funds allocated

23 Funding programmes set up

5. Items Closed to the Public

The information session/workshop items noted from the next page will not be open to the public under the sections of the Local Government Official Information and Meetings Act 1987 (LGOIMA) outlined in the table on the following page. The full wording of the noted LGOIMA sections is found in [section 6](#) or [section 7](#) of the Act.

In the Council's view, these reasons for exclusion are not outweighed by public interest considerations in section 7(1) favouring their release.

The public can ask the Ombudsman to review this decision. Information about how to make a complaint is available at www.ombudsman.parliament.nz or freephone 0800 802 602.

ITEM NO.	GENERAL SUBJECT OF EACH MATTER TO BE CONSIDERED	SECTION	SUBCLAUSE AND REASON UNDER THE ACT	PUBLIC INTEREST CONSIDERATION	POTENTIAL RELEASE REVIEW DATE AND CONDITIONS
6.	ENABLE NETWORKS LTD - DRAFT STATEMENT OF INTENT 2026/27	S7(2)(B)(II), S7(2)(H)	PREJUDICE COMMERCIAL POSITION, COMMERCIAL ACTIVITIES	TO PROTECT SENSITIVE INFORMATION THAT COULD, IF IT BECAME PUBLIC PREJUDICE ENABLE'S COMMERCIAL OUTCOMES, THE PROTECTION OF WHICH OUTWEIGHS THE PUBLIC INTEREST.	31 JULY 2026 ONCE THE FINAL SOI FOR 2026/27 HAS BEEN PUBLISHED.