

## **Finance and Performance Committee**

### **MINUTES ATTACHMENTS**

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**Date:** Wednesday 25 March 2026  
**Time:** 9.30 am  
**Venue:** Camellia Chambers, Civic Offices,  
53 Hereford Street, Christchurch

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# Venues Ōtautahi

## FY25/26 Operational Performance

### Reporting

31 December 2025



# V̄O Operational Performance 31 December 2025



**360,980**  
Guests YTD

SOI target (600k)  
on track



**268**  
Events YTD

Annual budget target  
(400) on track



**26%**  
Ticketed

**61%**  
Business

**13%**  
Community



**10**  
Major Ticketed  
Events

Annual SOI target  
(21) on track

**VENUES**  
**ŌTAUTAHI**

# V̄O Celebrate and Source Local 31 December 2025



**81%**  
Food Procured  
from Canterbury

Annual SOI target  
80% on track



**73%**  
Local Suppliers  
and Contractors

Annual SOI target (70%)  
On track



**\$27.5m**  
Estimated  
Economic Impact

**VENUES  
ŌTAUTAHI**

# V̄O Economic Impact 31 December 2025

Local Procurement

**\$0.79m** (direct)

Local procurement of food and beverage

Local Suppliers and Contractors

**\$6.73m** (direct)

Engagement of local suppliers + contractors

Visitor Spending

**\$20.02m** (estimated indirect)

Visitation to region to events at V̄O venues

Total Economic Impact

**\$27.54m** (direct + estimated indirect)

Total contribution to Canterbury region to 31.12.25

**VENUES  
ŌTAUTAHI**

# V̄O Social Impact 31 December 2025

## Team

**244** staff recruited, trained YTD  
**82%** employee engagement score  
**3.15%** permanent staff turnover

## Community

**\$118k** community discount value YTD  
**Full Bellies** partnership established  
**Maia Health** charity partnership announced  
**Rescue Helicopter** partnership well established

## Local

**741** local staff employed  
**81%** locally sourced food  
**\$27.54m** est economic contribution

## Diversity, Equity and Inclusion

**Hapai** and **Sunflower** well embedded across venues  
**64%** female **35%** male (1% prefer not to say)  
**449** casuals aged 15 to 34 **194** casuals aged 35 to 65+  
**32** permanent staff aged 15 to 34 **66** aged 35 to 65+

# V̄O Environmental Impact 31 December 2025



## ELECTRICITY

Usage – 16%  
Carbon – 11%



## STATIONARY FUELS

Carbon – 9%



## TRANSPORT FUELS

Carbon – 47%



*Carbon metrics (kg CO2) versus 2023 baseline. 2030 carbon neutral target on track.*

WHERE WE VALUE KAITIAKITANGA

# V̄O Community 31 December 2025



**36 Community Events Delivered**

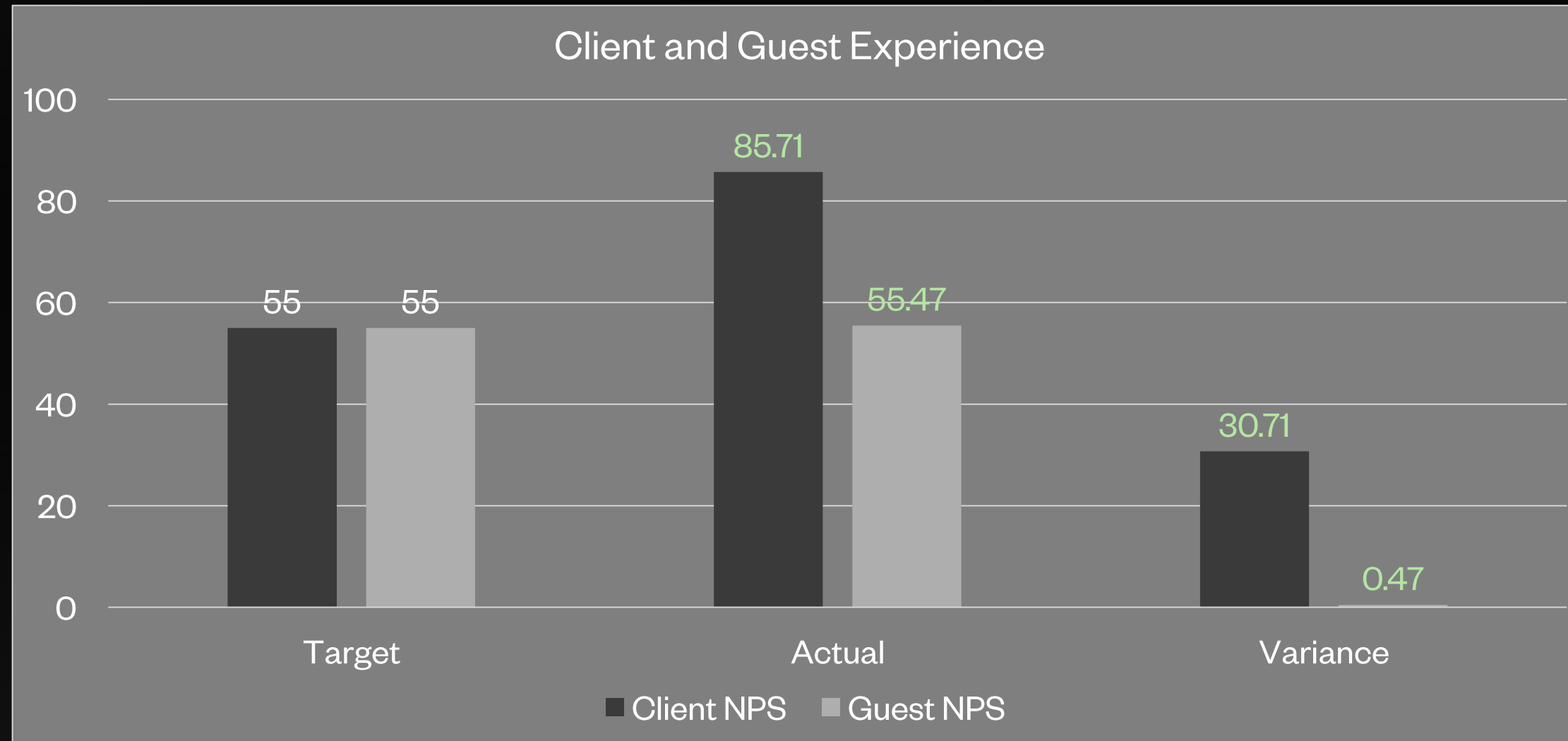
Annual SOI target 50 on track



**\$118k in Community Discounts**

Annual SOI target (\$115k) on track

# V̄O Client and Guest Experience 31 December 2025



VENUES  
ŌTAUTAHI

# V̄O Financial Performance Q2 FY25/26 (to 31 December 2026)

Event Income

**YTD Actual \$10.7m**

Positive variance to budget \$912k

Non-Event Operating Income

**YTD Actual \$1.88m**

Positive variance to budget \$17k

Event Contribution

**YTD Actual \$5.26m**

Positive variance to budget \$531k

Non-Event Operating Expenses

**YTD Actual \$6.8m**

Positive variance to budget \$1m

Event Numbers

**YTD Actual 268**

Positive variance to budget 41

EBITDA

**YTD Actual \$1.58m**

Positive variance to budget \$1.55m

## V̄O Scale Of Operations, A Step Change

### Local Employment

FY24/25	550 staff
FY25/26	850 staff
FY26/27	1,000 staff

### Events

FY24/25	400
FY25/26	450
FY26/27	550

### Revenue

FY24/25	\$24m
FY25/26	\$30m
FY26/27	\$50m

### Estimated Economic Impact

FY24/25	\$42m
FY25/26	\$50m
FY26/27	\$100m

### Guests

FY24/25	700,000
FY25/26	800,000
FY26/27	1,000,000

### V̄O

Largest venue operator  
in New Zealand

**VENUES  
ŌTAUTAHI**



one.nz  
stadium



TE KAHA

# Past and Upcoming Milestones 2025/2026

October	Commercial Forum Establishment
November	Retail Food Collective Announcement
December	All Blacks and Black Ferns Announcements
January	Operator Training and Familiarisation
February	Foo Fighters Announced Six60/Synphony - Sold Out Crusaders vs Waratahs (Super Round) - Sold Out One NZ Warriors – Sold Out (4 Days)
March	Intensive Operational Readiness Activity All Blacks – Sold Out (4 Hours) Robbie Williams Announced Community Forum Establishment Ceremonial Opening and Blessing
April	Intensive Operational Readiness Activity (including <a href="#">Test Events</a> ) Stadium Opening



VENUES  
ŌTAUTAHI

# Test Event One – 5 April – Virtual Warriors Event

## Stadium Spaces

- South Stand (South gates only)
- Northwest wedge (overflow if required)
- L00 South Merchandise
- L01 Concourse Retail – 6 retail food, 3 bars
- Northwest wedge retail (overflow if required)
- Excluding West Stand/Corporate Areas

## Key Aspects being Tested

- Turnstiles/ticketing/ingress/egress
- Retail food and beverage outlets + toilets
- Transport/traffic
- Network and POS
- Content management/screen/ribbons
- Staff check in processes + training
- Replay Screens, Ribbon Boards, Sound + Lighting Production

3.5-hour window (3pm – 6:30pm)

Invitation only

Capacity Limit - 8,059 attendees

Ticketed – yes



VENUES  
ŌTAUTAHI

# Test Event Two – 16 April – Crusaders Open Training Session

## Stadium Spaces

- East Stand (East gates only)
- L00 East Retail
- L01 Concourse Retail – 2 x Super Units
- Excluding West Stand/Corporate Areas

## Key Aspects being Tested

- Turnstiles/ticketing/ingress/egress
- Retail food and beverage outlets
- Toilets
- Turf testing
- Transport/traffic
- Network and POS
- Content management/screen/ribbons
- Staff check in processes, staff training

3-hour window (5pm – 8pm)

Invitation only

Capacity limit - 9,420 attendees

Ticketed – yes



VENUES  
ŌTAUTAHI

# WHERE WE SUPPORT LOCAL



# 2025-2026 Residents Survey Results

March 2026

# Overview

1. Context behind Residents Survey results
2. How we did this year
3. Overall satisfaction with organisation service performance and why
4. Levels of service target achievement
5. Higher satisfaction services and service best aspects
6. Lower satisfaction services and areas most in need of improvement
7. Transport network
8. Reputation and trust
9. Sentiment scoring

## Context

Factors that continue to influence results this year:

- Continued organisation focus on improving **service delivery**, listening to **resident feedback** and investing in key **infrastructure**
- Factors outside of the Council's control: national and global **geo-political** and **economic** conditions; government cost cutting
- **Supply chain** issues: continuing to have impacts across operational and capital works

## Residents Survey Programme

Central part of Council's Performance Framework

**9,138** responses this year from:

- **General Service Satisfaction Survey** (**806** respondents: services all people use eg. roads)
- Range of **point of contact surveys** (**8,089** respondents: services with defined user groups eg. resource consent applicants)
- **Life in Christchurch booster survey** of harder to reach groups (**243** respondents)

## Another year of solid improvements

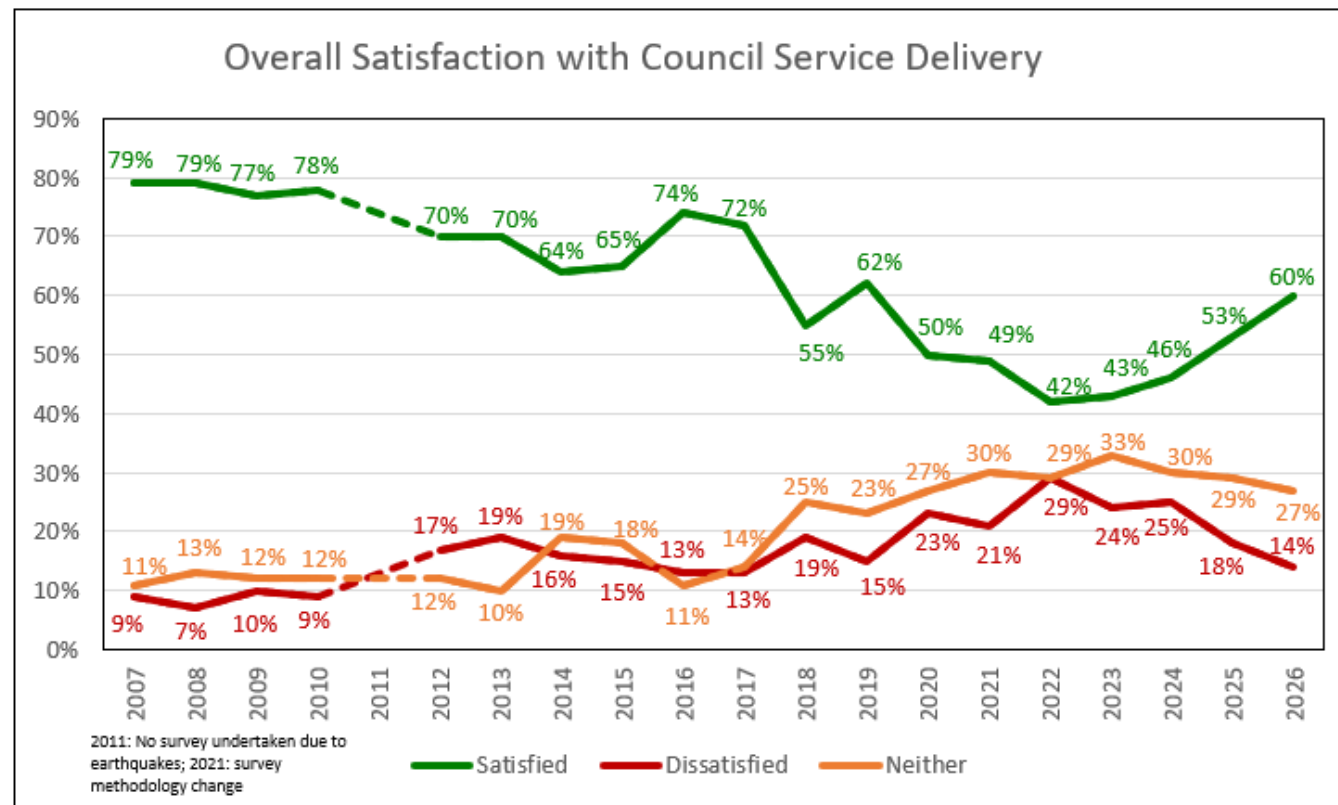
### Overall satisfaction is up another 7% to 60% (from 53% last year)

- Proportionally **more services met their targets** than at any other time since before earthquakes
- **More services improved their ratings** by 4% or more
- **Lowest equal** number in 10 years **with satisfaction scores that were down** on previous year
- **Core areas** of concern: **further satisfaction improvements**: road condition, water supply quality, governance & decision making; measures of reputation & trust
- **Challenges persist** and reasons for dissatisfaction remain unchanged: roading & disapproval of Council spending; reputation & trust measures, while improved, still need work

# Overall Organisation Service Performance

👍 Satisfaction showing **solid improvement** again this year

**60% satisfied:** up another 7%



Measured via General Service Satisfaction Survey

# Overall Organisation Service Performance

 Council seen as  
doing a good job

 Unhappiness with  
roads

## Why satisfied? (464 comments)

- Council **doing a good job** (**14%** of all comments; **up** from 2025: 10%)
- Happy with **rec facilities, improved parks and amenities** (**11%** of all comments; **up** from 7% in 2025)

## Why dissatisfied? (611 comments)

- Unhappy with **roads / road maintenance** (**14%** of all comments; 2025: 13%)
- Disapprove of **Council spending** (**9%** of all comments; **down** from 11% in 2025)

# LTP Levels of Service Target Achievement



More services **met their targets (92% [34])**  
Highest proportion since before earthquakes

Resident Satisfaction Based LOS Performance Compared to Previous Years		Number of Services	Percent
<b>MET</b> 	<b>Met target this year</b>		
	2025-2026	<b>34</b>	<b>92%</b>
	2024-2025	31	84%
	2023-2024	29	71%
	2022-2023	30	75%
	2021-2022	26	67%
	2020-2021	18	47%
	2019-2020	15	42%
	2018-2019	15	42%
2017-2018	17	37%	
<b>NOT MET</b> 	<b>Did not meet target this year</b>		
	2025-2026	<b>3</b>	<b>8%</b>
	2024-2025	6	16%
	2023-2024	12	29%
	2022-2023	10	25%
	2021-2022	13	33%
	2020-2021	20	53%
	2019-2020	21	58%
	2018-2019	21	58%
2017-2018	29	63%	

Only **three [8%]** **did not meet targets** (wastewater reliability, walking friendly city, cemeteries presentation)

Measures 37 levels of service across 15 Council Activities

# Higher Satisfaction Services: 85%+ Satisfaction



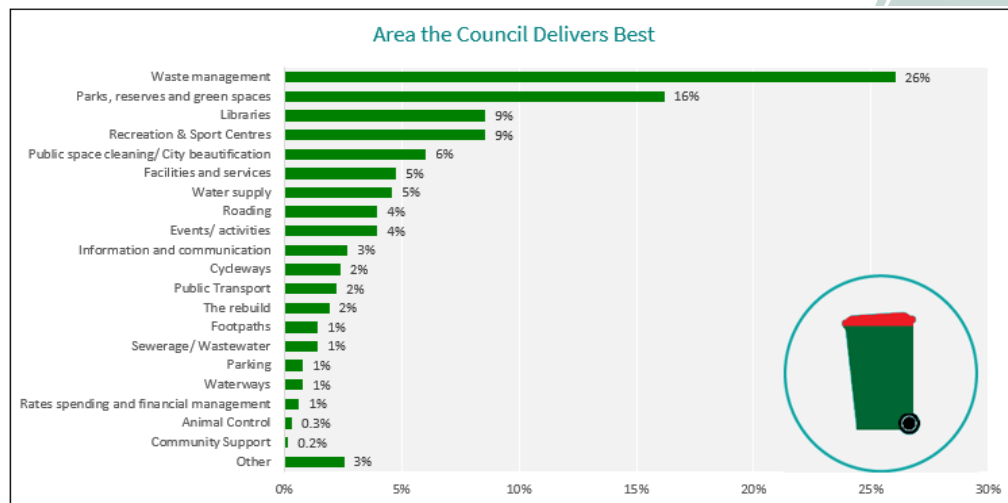
A third of services are higher satisfaction



\*Customer services (walk in and telephone); \*community events \*libraries \*community development and capacity building \*key parks (Botanic Gardens, Mona Vale and Hagley Park) \*regional parks \*cemeteries administration \*events support \*recreation and sport support \*recreation and sport facilities \*Partnership Approvals Case Management Service \*education programmes

Year	Highest Rated Service	Second Highest Rated Service	Third Highest Rated Service
2025-2026	Parks education programmes	Walk in customer services Botanic Gardens and Mona Vale Hagley Park	Cemetery administration services
2024-2025	Parks education programmes Cemetery administration services	Walk in customer services Botanic Gardens and Mona Vale	Hagley Park
2023-2024	Parks education programmes	Botanic Gardens and Mona Vale	Walk in customer services Partnership Approvals Case Management Service
2022-2023	Parks education programmes	Botanic Gardens and Mona Vale	Walk in customer services
2021-2022	Parks education programmes	Botanic Gardens and Mona Vale	Walk in customer services Hagley Park

## Kerbside waste collection still the best service



## Areas the Council Delivers Best




Two best services have been in the top three since 2019:



- **Waste management:** reliable and efficient three bin system; keeps city looking clean and tidy
- **Parks and reserves:** well-maintained parks; great spaces keep city looking beautiful

Year	Most Mentioned Best Aspect	Second Most Mentioned Best Aspect	Third Most Mentioned Best Aspect
2026	Waste management (kerbside collection service)	Parks, reserves and green spaces	Libraries Recreation and sport facilities
2025	Waste management (kerbside collection service)	Parks, reserves and green spaces	Libraries
2024	Waste management (kerbside collection service)	Parks, reserves and green spaces	Libraries
2023	Waste management (kerbside collection service)	Parks, reserves and green spaces	Libraries
2022	Waste management (kerbside collection service)	Parks, reserves and green spaces	Libraries
2021	Waste management (kerbside collection service)	Parks, reserves and green spaces	Libraries
2020	Waste management (kerbside collection service)	Libraries	Parks, reserves and green spaces
2019	Waste management (kerbside collection service)	Libraries	Parks, reserves and green spaces

# Service Satisfaction Trends Since Last Year

 **More services improved their satisfaction scores by 1%+ and 4%+ compared to last year**

Resident Satisfaction Based LOS Performance Compared to Previous Years		2025-2026		2024-2025	
		Number of Services	Percent	Number of Services	Percent
 <b>IMPROVEMENT</b>	Improved by 1% or more	22	59%	20	54%
	<i>Improved by 4% or more</i>	13		8	
 <b>SAME</b>	Stayed exactly same (0% change)	5	14%	7	19%
 <b>WORSENERD</b>	Worsened by 1% or more	10	27%	10	27%
	<i>Worsened by 4% or more</i>	4		5	
Data not available		0	0%	0	0%
<b>TOTAL LOS</b>		<b>37</b>		<b>37</b>	

 <b>IMPROVED 4% or more</b>	Community events; Partnership Approvals Case Management Service; community parks; vehicle and personal security at off-street parking facilities; ease of use of on-street parking facilities; community development and capacity building; resident understanding of and opportunities to have a say in decision making; cycling friendly city; road condition; footpath condition; water supply responsiveness; quality of water supplies
 <b>WORSENERD 4% or more</b>	Cemeteries presentation; event support; recreational opportunities and ecological experiences at regional parks; availability of marine structures

**Lower Satisfaction Services:**  
50% or Lower Satisfaction

Same services as last year





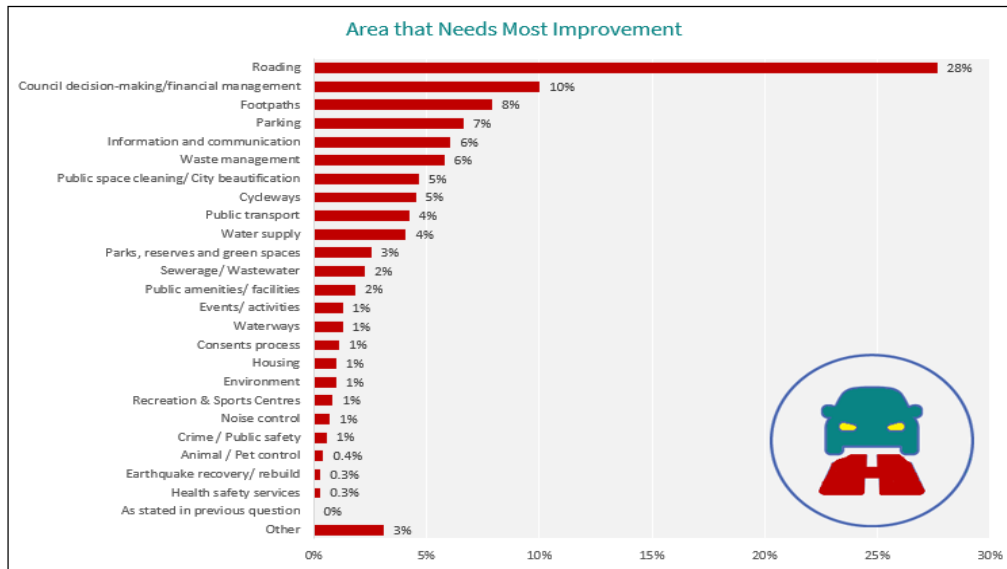


- \* Opportunities to have a say, confidence in, influence on and understanding of decision making
- \* Road and footpath condition
- \* Range of reputation and trust issues

Three Lowest Satisfaction Services			
Year	Lowest Rated Service	Second Lowest Rated Service	Third Lowest Rated Service
2025-2026	Road condition	Opportunities to have a say in Council decisions and processes easy to engage with	Footpath condition
2024-2025	Road condition	Footpath condition	Understanding of Council decision making
2023-2024	Road condition	Opportunities to have a say in Council decisions and processes easy to engage with	Understanding of Council decision making
2022-2023	Road condition	Opportunities to have a say in Council decisions and processes easy to engage with	Footpath condition
2021-2022	Road condition	Opportunities to have a say in Council decisions and processes easy to engage with	Understanding of Council decision making

## Roading still the service most needing improvement

## Areas Needing Improvement

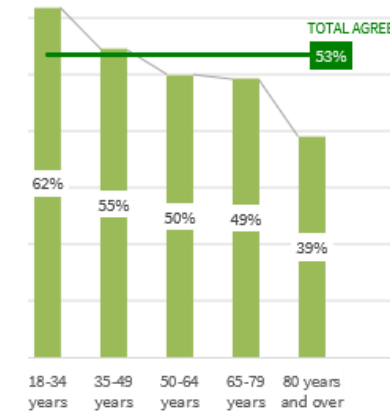
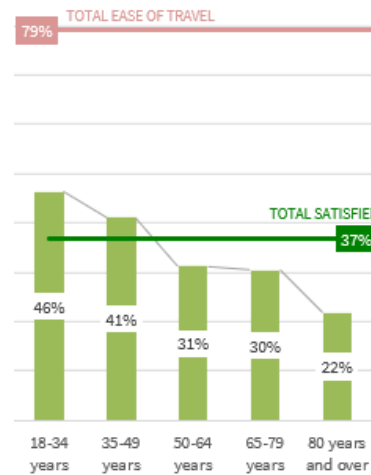
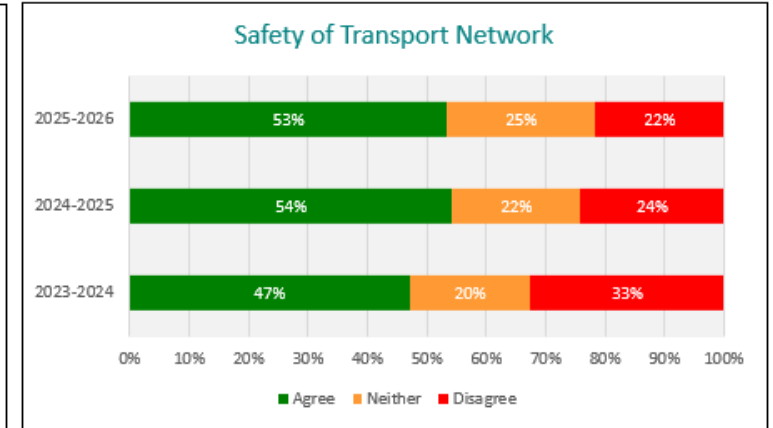
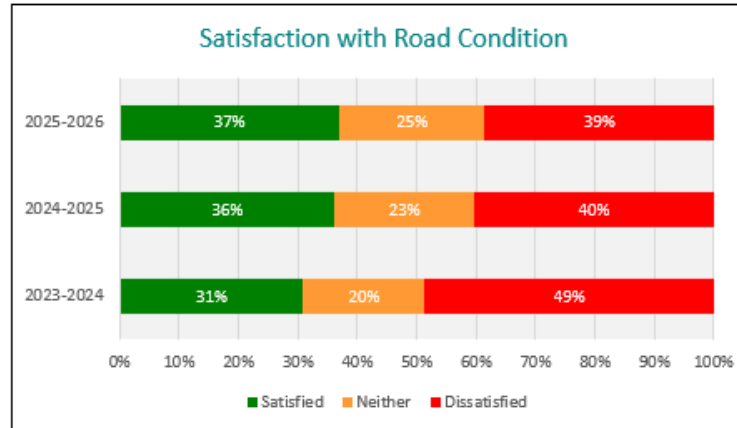
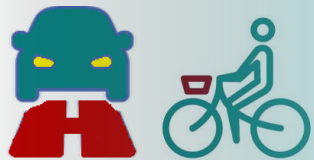


Two services most requiring improvement:

- **Roading:** ongoing patch repairs; recurring potholes; roadworks disruption. Similar to last year
- **Council decision making / financial management:** want more financial control; reduce wasteful spending to keep rates down

Year	Most Mentioned Improvement Aspect	Second Most Mentioned Improvement Aspect	Third Most Mentioned Improvement Aspect
2025	Roading	Council decision making / financial management	Footpaths
2025	Roading	Council decision making / financial management	Parking
2024	Roading	Council decision making / financial management	Water supply
2023	Roading	Council decision making / financial management	Water supply
2022	Roading	Water supply	Council decision making / financial management
2021	Roading	Water supply	Council decision making / financial management
2020	Roading	Water supply	Parking
2019	Roading	Water supply	Footpaths and walkways

Road condition satisfaction & network safety similar to last year; but **lower than ease of travel** perceptions (79%)



**👍 Road condition and transport network safety satisfaction reduce by age; ease of travel high for all age groups and especially for pedestrians**

# Reputation and Trust



## Largest improvements this year:

- \* Value for ratepayer money (11% increase)
- \* Leadership of Mayor and councillors; openness & transparency (10% increase)
- \* Council has a good reputation (9% increase)

**Reputation and trust: improving but still a challenge for Council**

GSS & LIC Booster Combined			
Reputation and Trust Measures: Agreement/Satisfaction Percent Difference	Agree/Satisfied		
	2026	2025	2026 vs 2025
<b>L The Council provides good value for ratepayers' money</b>	29%	19%	11%
<b>N The leadership of the Mayor and Councillors</b>	45%	35%	10%
C The Council has a good reputation	42%	33%	9%
O The Council makes decisions in best interests of City (residents)	41%	33%	8%
A The Council is open and transparent	38%	29%	8%
H The Council communicates clearly with residents the results of Council decisions	41%	33%	8%
B The Council can be trusted	40%	32%	8%
<b>J Council managers and staff are doing a good job</b>	44%	37%	7%
<b>K The Council makes wise spending decisions</b>	26%	19%	7%
<b>I The Council communicates clearly with residents about how their views have informed Council decisions</b>	30%	23%	7%
G The Council balances the needs of today's residents with planning for the future of the city	41%	35%	6%
D The Council acts with integrity and honesty	41%	35%	6%
<b>M The Council honours the principles of the Treaty of Waitangi</b>	46%	40%	6%
E The Council is accountable for what it does	42%	37%	5%
F The Council understands the needs of residents and what they care about	33%	28%	5%

**Green:** highest scoring  
**Red:** lowest scoring

GSS and Life in ChCh surveys combined

# Questions

# ChristchurchNZ

Powered by: **Christchurch**  
City Council 

## Quarter Two Report to 31 December 2025

Lauren Quaintance, Chair  
Ali Adams, CEO



## ChristchurchNZ Purpose

Together we're shaping an economy where people and places thrive



Jobs



CCC revenue



City wealth



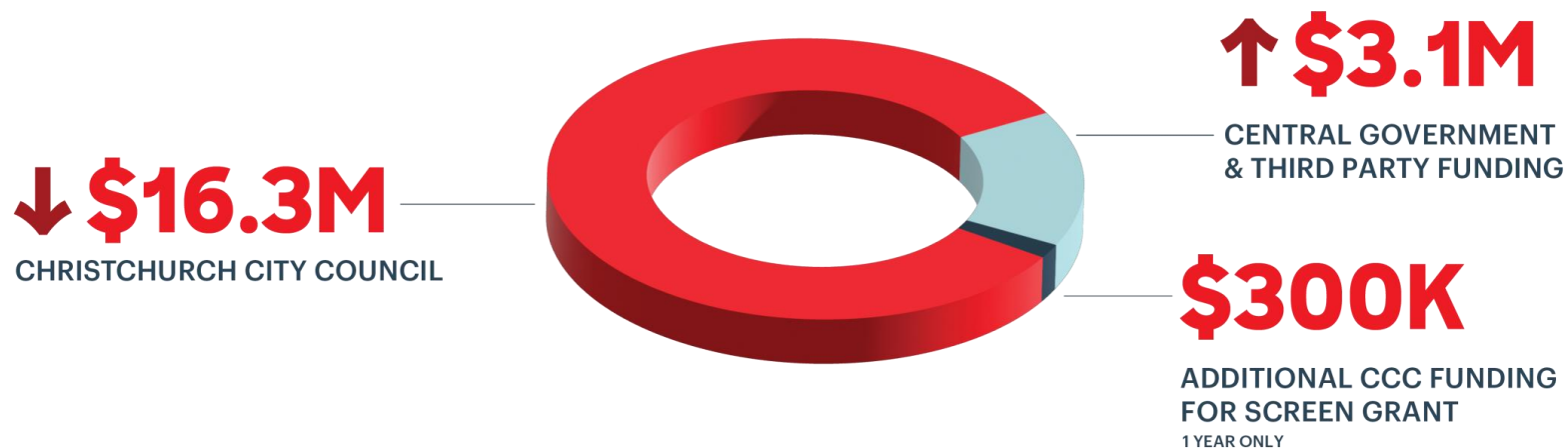
Year-round vibrancy

### Economic Development

The process by which a country or region improves the well-being of its people by increasing wealth, creating jobs, and enhancing living standards over time.



## CNZHL Income 2025/26



## Q2 Economic Insights

CHRISTCHURCH	CANTERBURY	NEW ZEALAND	
↑	↑	↓	<p><b>Economic Overview</b> In the year to December 2025, Christchurch’s economy grew by 1.0%, and the wider Canterbury region grew by 1.2%. Both outperformed the national economy, which grew by 0.4% over the same period.</p>
↑	↑	↓	<p><b>Labour Market</b> The unemployment rate in Christchurch fell to 4.5% in the December 2025 quarter, down from 5.3% in the September quarter. Canterbury also saw an improvement, with the unemployment rate dropping to 3.7% in the December quarter. Both Christchurch and Canterbury recorded lower unemployment rates than New Zealand’s overall unadjusted rate of 5.3% and lower rates than Auckland (6.4%) and Wellington (5.8%).</p>
↑	↑	↑	<p><b>Tourism</b> International tourism in Christchurch continues to recover. In the three months to November 2025, <b>international visitor arrivals</b> at Christchurch Airport reached 96% of pre-COVID levels and were 21% higher than the same time last year – an increase of nearly 22,400 visitors. Nationally, international visitor arrivals grew by 9% over the same period.</p>

Sources: Informetrics, StatsNZ



## Performance Measures – LoS Half-Year Results



LOS

Business accessing support and advice



TARGET 2025/26

**800** engagements

HALF-YEAR RESULTS

**458** engagements completed

Trade agents and investors hosted in the city



TARGET 2025/26

**60** engagements

HALF-YEAR RESULTS

**59** engagements completed

Bids to attract business events to the city



TARGET 2025/26

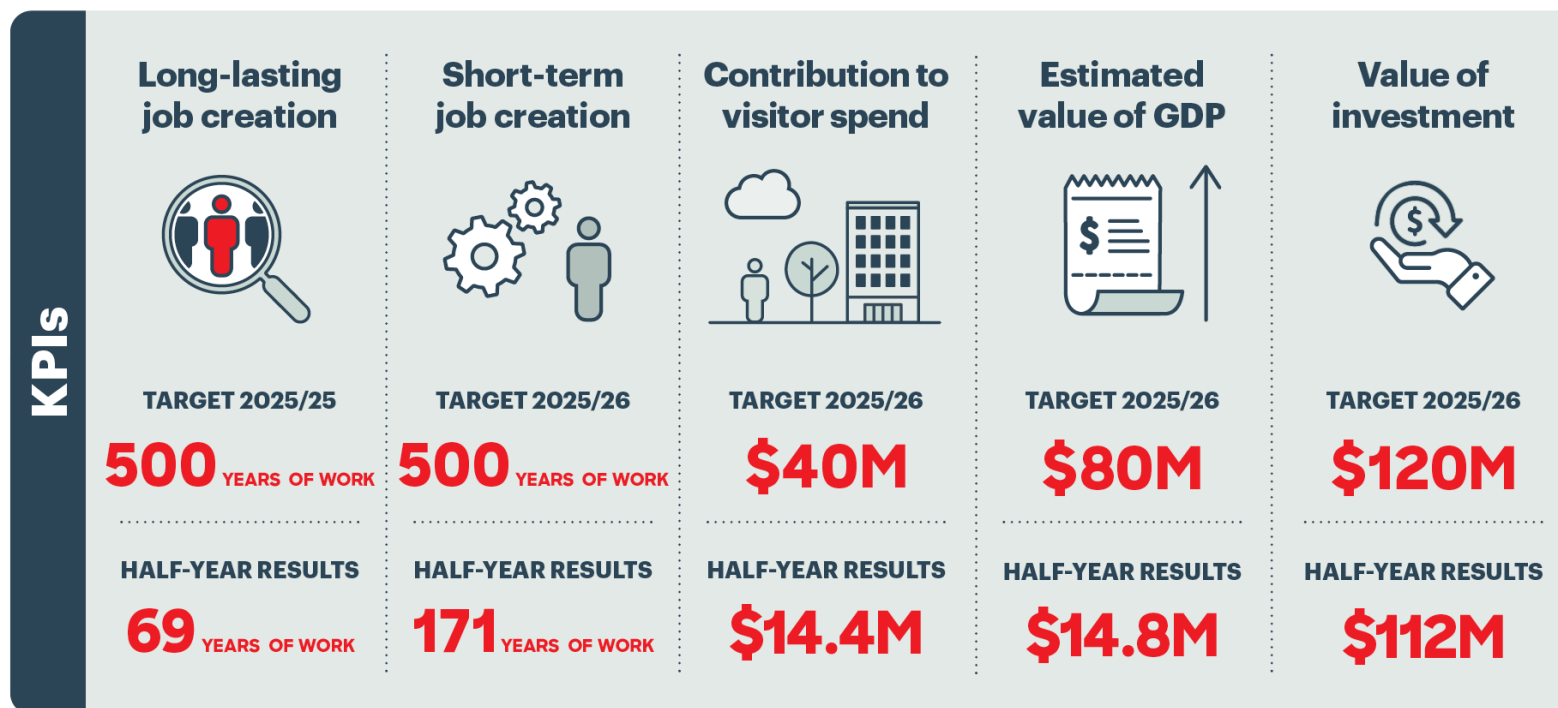
**30** bids

HALF-YEAR RESULTS

**31** bids



## Performance Measures – KPI Half-Year Results



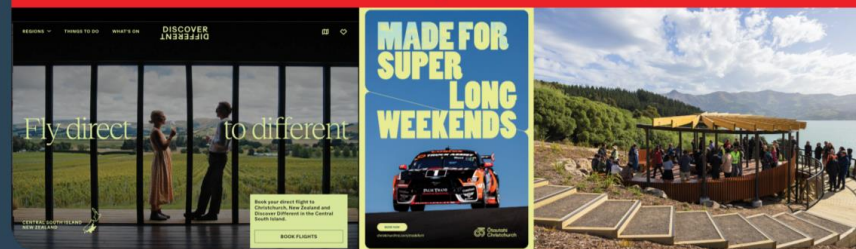
## Quarter 2 delivery — a snapshot

### Innovation and Business Growth



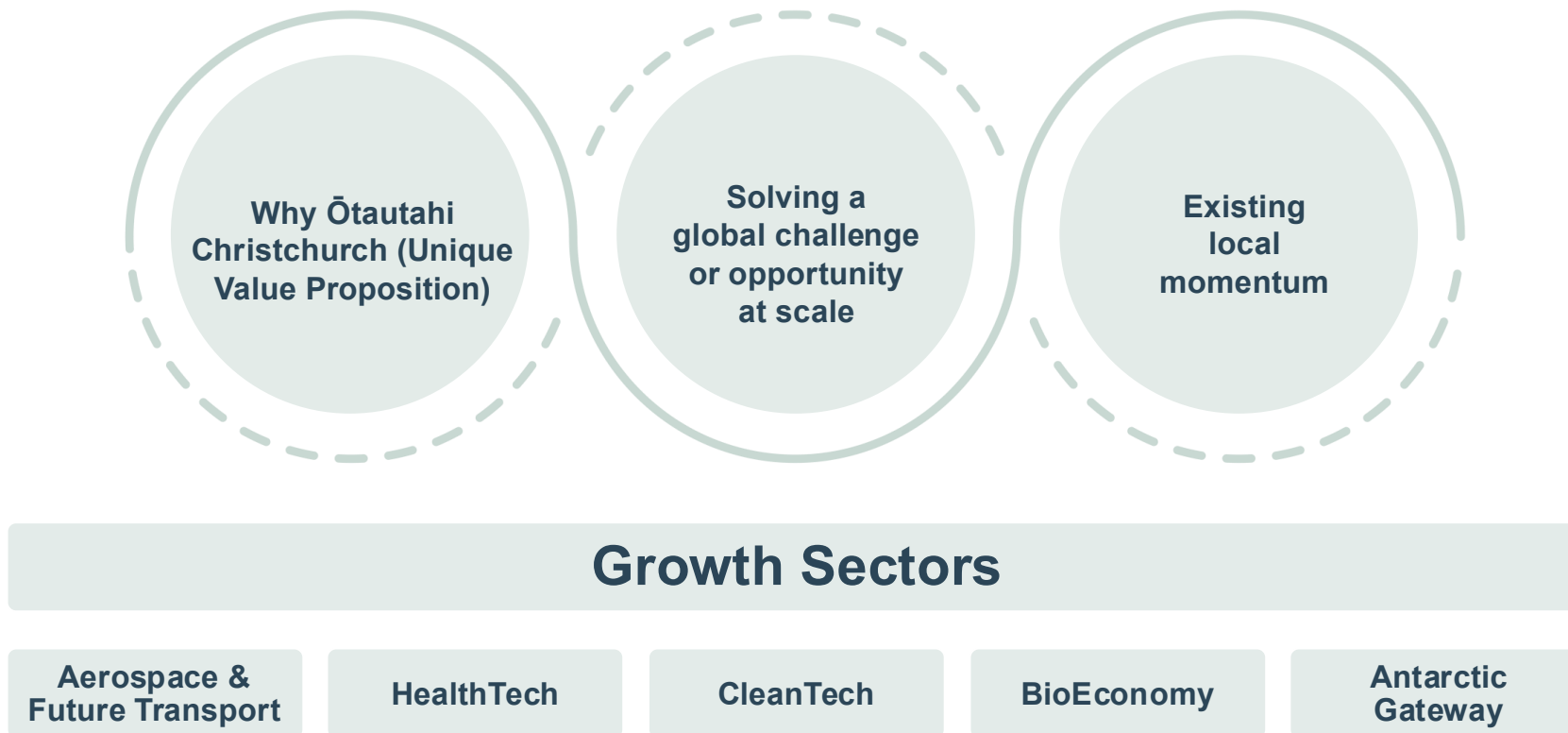
- Directly assisted BioOra to raise an additional \$15M in capital.
- Connected businesses with youth-focused organisations to help grow future talent through Inspire the Next Generation initiative.
- Won two Economic Development NZ Awards: Excellence in Innovation for the BioOra project and Excellence in Collaboration for the Space Cities Network.
- Hosted influential US-based screen decision-makers to showcase Canterbury locations.
- Launched DataScouts platforms for HealthTech and Aerospace sectors.

### Visitor Economy and Marketing



- Secured \$1M from MBIE for Discover Different Central South Island visitation campaign.
- Secured \$500K from MBIE to extend the Made For It campaign into Australia to help to drive visitation around Christchurch's autumn events calendar.
- Adaptation Futures conference attracted 1800 delegates from more than 90 countries, delivering more than \$2.5M in visitor spend.
- Bids for 16 business events confirmed, which will generate visitor spend of \$9.5M. (Sources: Fresh Info post-event reports and estimates based on event data)
- Delivered 28 famils showcasing the city to approximately 120 people.

## Christchurch Growth Sectors Approach



## Activating regional Growth Sectors is known to drive productivity

Strong Growth Sectors facilitate high value jobs and foster higher levels of innovation, productivity, exports, and economic growth. Compared to other locations, those with activated regional clusters deliver:



Source: The European Observatory for Clusters and Industrial Change, 2019





**WHAT WE DELIVERED**  
Q2 HIGHLIGHTS

**IMPLEMENTING THE WAITAHA  
CANTERBURY AEROSPACE  
STRATEGY**

- 2025 NZ Aerospace Summit in Christchurch was the largest so far, showcasing the sector's growth and momentum
- Delivered business famil tours of the city and key aerospace locations for 40 international VIPs
- Helped the Aerospace Summit earn 187 media stories with a potential audience of 40M people, and showcasing the city as NZ's aerospace capital

*Source: Meltwater media monitoring*





**WHAT WE DELIVERED**  
Q2 HIGHLIGHTS

**LEVERAGING  
ANTARCTIC OPENING SEASON**

- Designed and delivered full Season Opening programme of 8 events across 6 days with 17 nations represented
- New commercial opportunities emerged and German HALO South programme expanded the international research investment pipeline
- Delivered public engagement at scale through Explorers' Day serving more than 3,000 families





**WHAT WE DELIVERED**  
Q2 HIGHLIGHTS

**MAXIMISING SPRING VISITATION  
VIA ON SHOW**

- 116,400 attendees across 12 On Show events, including 43,000 visitors and 64,000 visitor nights
- \$14.98M estimated visitor spend attributable to On Show events
- Marketing KPIs significantly surpassed 2024 benchmarks

*Source: Fresh Info post-event reports and estimates based on ticketing data*



## What's coming up in Q3

Super Cars



Far Out



Super Round



Business Support



Electric Avenue



PowerUp



**THANK YOU  
& QUESTIONS**

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# Interim Result 2026

Report to Council – 25 March 2026



Christchurch  
City Holdings  
Limited



# Interim Group Performance

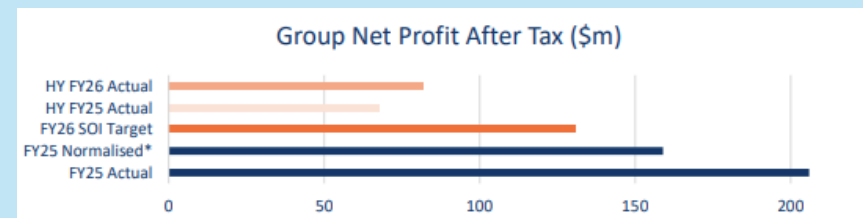
NPAT  
**\$82M**  
HY24: \$68M

EBITDA  
**\$271M** ↑ **10%**  
ON HY24

INTERIM COUNCIL DIVIDEND  
**\$30M**

CCHL Group has delivered another solid result for the six months to 31 December 2025 with a net profit after tax (NPAT) of \$82 million, compared to \$68 million for the six months to 31 December 2024, and is tracking well towards the full year target NPAT outlined in the FY26 SOI to Christchurch City Council of \$131 million.

Council has received dividends of \$30 million in the first half of FY26, this is \$10 million more than the same time last year. CCHL continues to target a full year dividend of \$65 million (FY25 \$55m).



# Non-Financial

- Associate Director Programme
  - Provides the participants the opportunity to accelerate their governance experience and in return bring diverse talent, ideas and experiences to their Boards
  - Nine Canterbury-based associate directors have been appointed across the CCHL Group, Venues Otautahi and ChristchurchNZ
- Health and Safety Leadership
  - H&S Leadership Forum meets quarterly – positive engagement from all subsidiaries and Council
  - No serious harm incidents in Q2
- Diversity, Equity and Inclusion
  - ‘Te Puna Manawa’ Women’s Leadership Programme nearing completion next month
  - ‘He Huanui’ Māori Pathways Programme delivery progressing with uptake of modules on te reo, NZ history, lunchbox learning sessions and employment policy workshop
- Climate Action
  - Emissions reduction plans undergoing annual review, further information to be provided at the Council workshop in April 2026
  - Electrification through investment in electric vehicle fleets, machinery and infrastructure continues across the Group, with Orion, LPC and CIAL playing active roles in future fuel transition

# Subsidiary Performance

FY26 SOI Targets Tracking Summary Q2										
	ONZ	CIAL	LPC	Enable	Citycare	EcoCentral	DCL	RBL	CCHL	All Targets
On track	18	45	40	22	25	14	3	8	19	194
Annual Target	1	5	4		13	4			9	36
Uncertain	3	1	4	2		1	4		1	16
Will not be achieved			2		1					3
Total	22	51	50	24	39	19	7	8	29	249
% on track	86%	98%	88%	92%	97%	95%	43%	100%	97%	92%

## At risk targets

- Social – Safety incidents at Orion, Enable and EcoCentral in Q1
- Natural – Emissions target impacted by higher than planned diesel use by Orion
- Operational – Enable Networks service targets are currently behind but may be recoverable by year end but are closing the gap

## Targets not achieved

- Social
  - LPC TRIFR and LTIFR are above target, but trending down
  - Citycare Property eNPS did not meet target

# Subsidiary Activity



## Orion/Connetics: 2025 Annual Connection Conference

Co-hosted by Orion, Connetics and EA Networks at Canterbury Agricultural Park in October



## EcoCentral: Fleet Electrification Continues

A number of fully electric cars and forklifts were delivered which assists with progress towards their emission reduction target

## LPC: Port Saddle Covenant Established

LPC and Banks Peninsula Conservation Trust (BPCT) announced the establishment of a perpetual conservation covenant on the 17-hectare Port Saddle site.



## Citycare: DriveWise programme

Citycare Property's internal campaign to improve driver behaviour has proven to lower fuel consumption, costs and emissions while increasing operational activity. Between July and December despite 4% more kilometres travelled, 21,000 L of fuel was saved, GHG emissions reduced by 3% and there were 50% less idling events.



