

**Workshop - Council**  
**NOTES ATTACHMENTS**

---

**Date:** Tuesday 24 February 2026  
**Time:** 10.00 am  
**Venue:** Camellia Chambers, Civic Offices,  
53 Hereford Street, Christchurch

---

<b>TABLE OF CONTENTS NGĀ IHIRANGI</b>	<b>PAGE</b>
<b>3. Canterbury Muesum Annual Plan</b>	
A. Canterbury Museum Update.....	3

---



# Canterbury Museum Update

## Presentation to Christchurch City Council

24 February 2026

<b>David Ayers</b>	Chair, Museum Trust Board
<b>Tom Thomson</b>	Deputy Chair / CCC appointee to Museum Board
<b>Sarah Murray</b>	Tumuaki Tuarua   Deputy Director
<b>Nigel Tecofsky</b>	Financial Controller
<b>Andrea Webley</b>	Fundraising & Development Manager





**Ekea mai te  
waka ki tua**  
Join our journey  
of change

 **Canterbury  
Museum**

# Contents of Presentation

**2026/27  
Priorities**

**2026/27  
Operational  
Levy**

**Construction  
Progress  
and Capital  
Request**



# Staff are Busier Than Ever

## Leadership Team

Governance, Redevelopment,  
Strategy, Health & Safety, Culture

5

2024: 5



# Staff are Busier Than Ever

## Leadership Team

Governance, Redevelopment,  
Strategy, Health & Safety, Culture

5

2024: 5



## Front of House Team

Visitor Attractions:

- Canterbury Museum Pop-Up
- *Quake City*
- Ravenscar House Museum

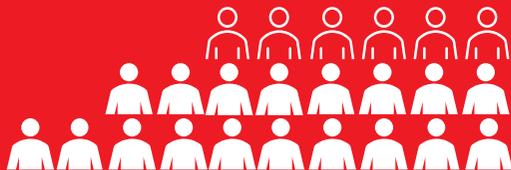
Education Outreach

Public Programmes

Protective Services

19

2022: 25



# Staff are Busier Than Ever

## Leadership Team

Governance, Redevelopment,  
Strategy, Health & Safety, Culture

5

2024: 5



## Front of House Team

Visitor Attractions:

- Canterbury Museum Pop-Up
- *Quake City*
- Ravenscar House Museum

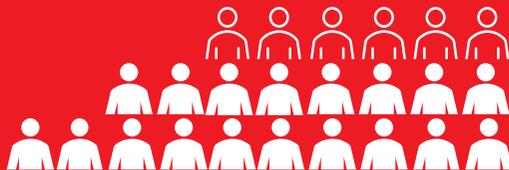
Education Outreach

Public Programmes

Protective Services

19

2022: 25



## Back of House Team

New Visitor Experience and Projects:

- 45 New Exhibitions
- 10 Public Spaces
- 4 Brand and Digital Projects

Fundraising

Inventory

Collection Care and Conservation

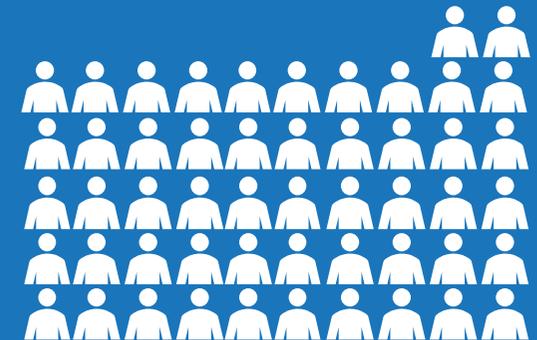
Temporary Exhibitions at Pop-up

Canterbury Touring Exhibitions

Support Functions

52

2022: 51



# Staff are Busier Than Ever

## Leadership Team

Governance, Redevelopment,  
Strategy, Health & Safety, Culture

5

2024: 5



## Front of House Team

Visitor Attractions:

- Canterbury Museum Pop-Up
- *Quake City*
- Ravenscar House Museum

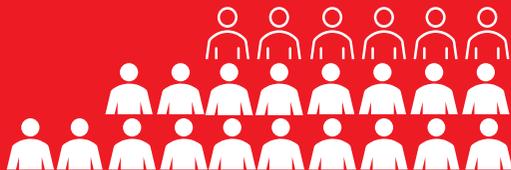
Education Outreach

Public Programmes

Protective Services

19

2022: 25



## Back of House Team

New Visitor Experience and Projects:

- 45 New Exhibitions
- 10 Public Spaces
- 4 Brand and Digital Projects

Fundraising

Inventory

Collection Care and Conservation

Temporary Exhibitions at Pop-up

Canterbury Touring Exhibitions

Support Functions

TOTAL STAFF

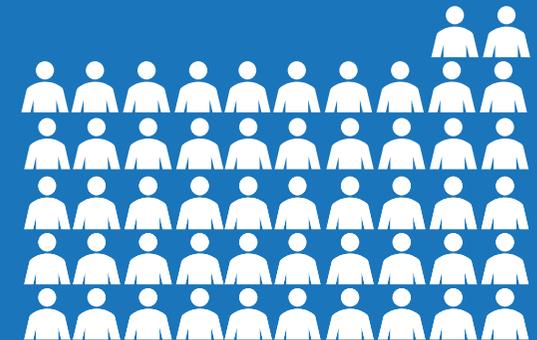
76

(FTE equivalent 71)

2022: 80

52

2022: 51



## Annual Plan Priorities

- Creating the new Visitor Experience
- Operating 3 public attractions
- Inventory of the collection
- Fundraising for the new Museum



## New Visitor Experience

- Staff progressing 60+ exhibition, visitor spaces and digital initiatives
- 26 in various stages of design; 3 exhibitions ready for production
- Further 18 starting in 2025/26



## Public Attractions

- *Canterbury Museum Pop-Up* (free), *Quake City* (paid for), Ravenscar House Museum (paid for)
- Welcomed 193,761 visitors
- Pop-Up visitors: locals 59%, rest of NZ 21%, international 20%



 Canterbury  
Museum

# Inventory Project

Digital inventory of 2.3 million objects

- 564,000 objects inventoried so far
- Prioritising objects for display in the new Museum

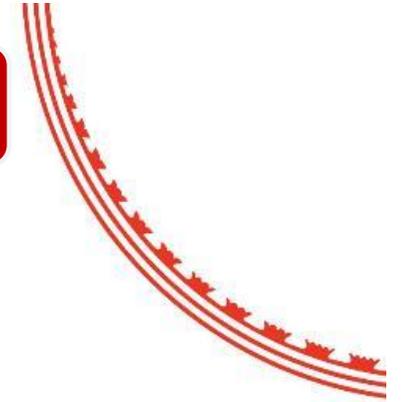


# Fundraising Approach



# 2026/27 Assumptions in Operations Budget

\$380,000 revenue increase from *Quake City*



## 2026/27 Assumptions in Operations Budget

\$380,000 revenue increase from *Quake City*

2.5% inflationary adjustment; 2.5% cost of living adjustment

## 2026/27 Assumptions in Operations Budget

\$380,000 revenue increase from *Quake City*

2.5% inflationary adjustment; 2.5% cost of living adjustment

Modest increases to support the delivery of the New Visitor Experience

## 2026/27 Assumptions in Operations Budget

\$380,000 revenue increase from *Quake City*

2.5% inflationary adjustment; 2.5% cost of living adjustment

Modest increases to support the delivery of the New Visitor Experience

Ravenscar House building depreciation continues to be deferred

## 2026/27 Assumptions in Operations Budget

\$380,000 revenue increase from *Quake City*

2.5% inflationary adjustment; 2.5% cost of living adjustment

Modest increases to support the delivery of the New Visitor Experience

Ravenscar House building depreciation continues to be deferred

Request for \$65K for non-redevelopment capex = 0.5% levy increase

## 2026/27 Assumptions in Operations Budget

\$380,000 revenue increase from *Quake City*

2.5% inflationary adjustment; 2.5% cost of living adjustment

Modest increases to support the delivery of the New Visitor Experience

Ravenscar House building depreciation continues to be deferred

Request for \$65K for non-redevelopment capex = 0.5% levy increase

Forecast operating levy increase was 3.7%

## 2026/27 Assumptions in Operations Budget

\$380,000 revenue increase from *Quake City*

2.5% inflationary adjustment; 2.5% cost of living adjustment

Modest increases to support the delivery of the New Visitor Experience

Ravenscar House building depreciation continues to be deferred

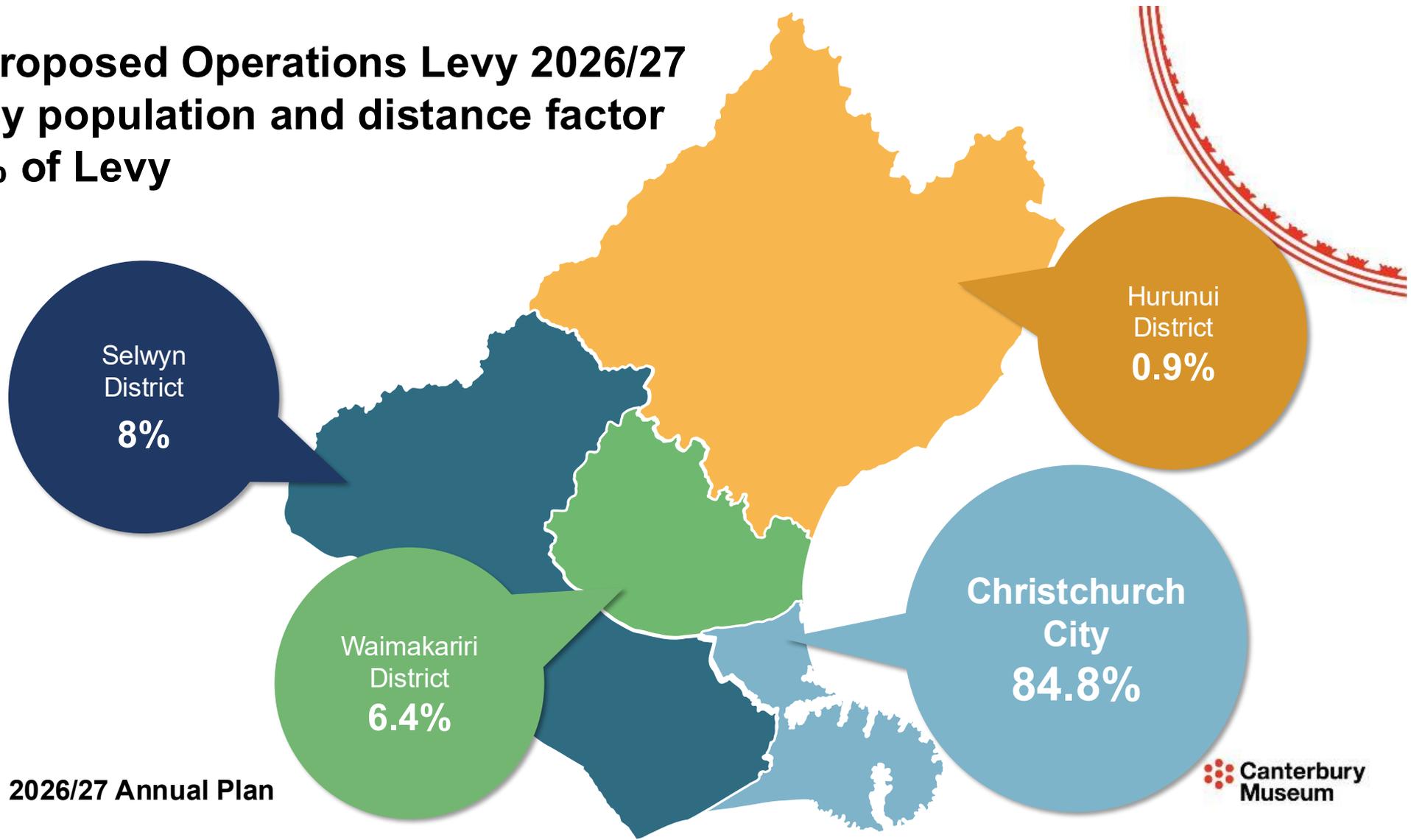
Request for \$65K for non-redevelopment capex = 0.5% levy increase

Forecast operating levy increase was 3.7%

**Total levy increase request for 2026/27 = 4.2%**



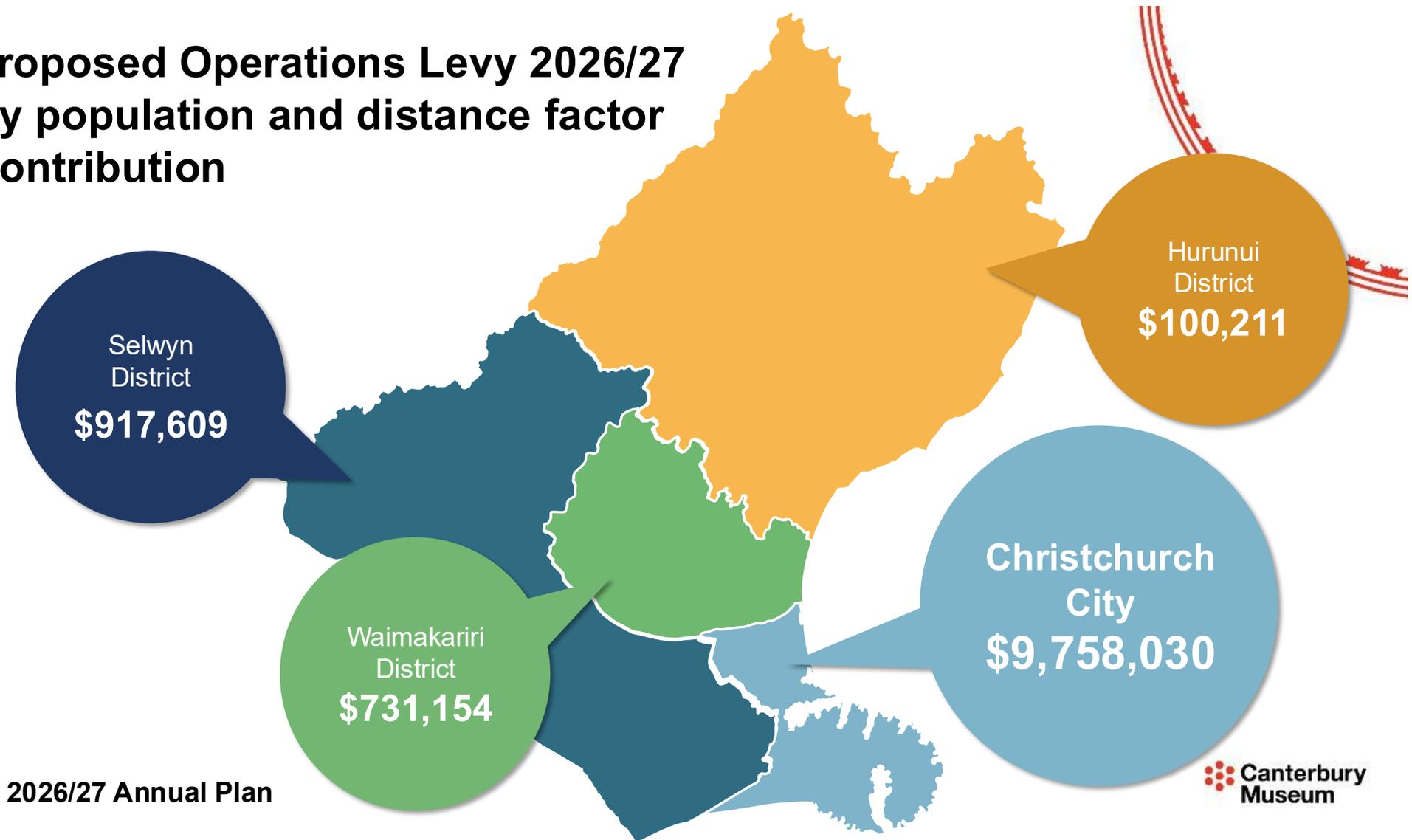
# Proposed Operations Levy 2026/27 By population and distance factor % of Levy



2026/27 Annual Plan



# Proposed Operations Levy 2026/27 By population and distance factor Contribution



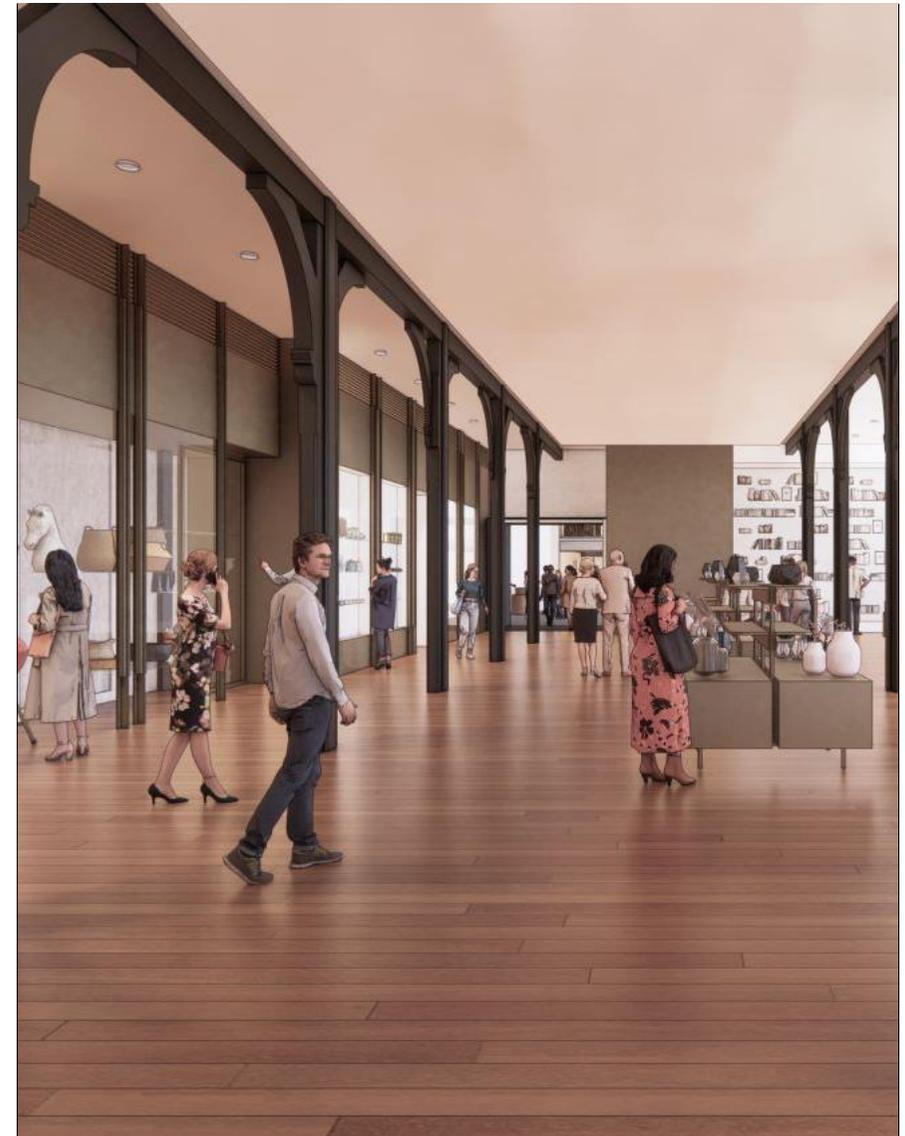
2026/27 Annual Plan





## Funding Status

2024 Project Cost	\$247 million
Secured funding	\$170 million
• Local Govt (\$69.8m)	
• Central Govt (\$35m)	
• Grants & Lotteries (\$0.85m)	
• Museum (\$63.4m)	
• Private donations (\$1.05m)	
Spend to date	\$84.8 million
Funding shortfall	\$77.6 million
• Building fit out	
• Install visitor experience	



## After QRA: Final Project Cost

QRA extra contingency	+\$9.8 million
• For new build & fit-out	
	<u>\$256.8 million</u>
Cost of delay to 1 July 2026:	+\$5.1 million
Revised project cost	<u>\$261.9 million</u>
Funding shortfall	\$91.9 million



# Request for Additional Capital Funding

**Local Government** \$32 million

Over 4 years from 2026/27 to meet cash flow

- **Christchurch (\$26.9m)**
  - 2026/27: \$0.97m
  - 2027/28: \$4.6m
  - 2028/29: \$10.9m
  - 2029/30: \$10.4m
- Waimakariri (\$2.1m)
- Selwyn (\$2.4m)
- Hurunui (\$0.3m)

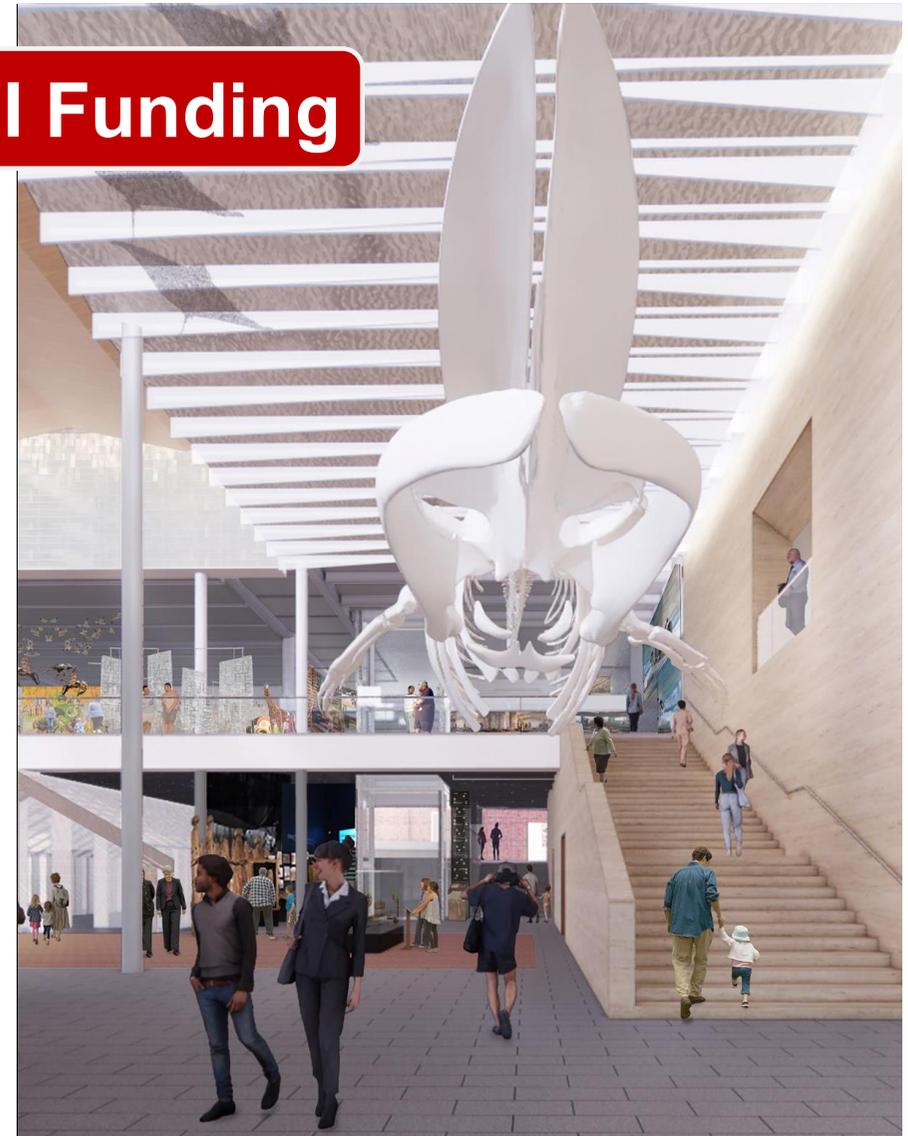
Over 3 years from 2027/28 \$35.6 million

**Central Government**

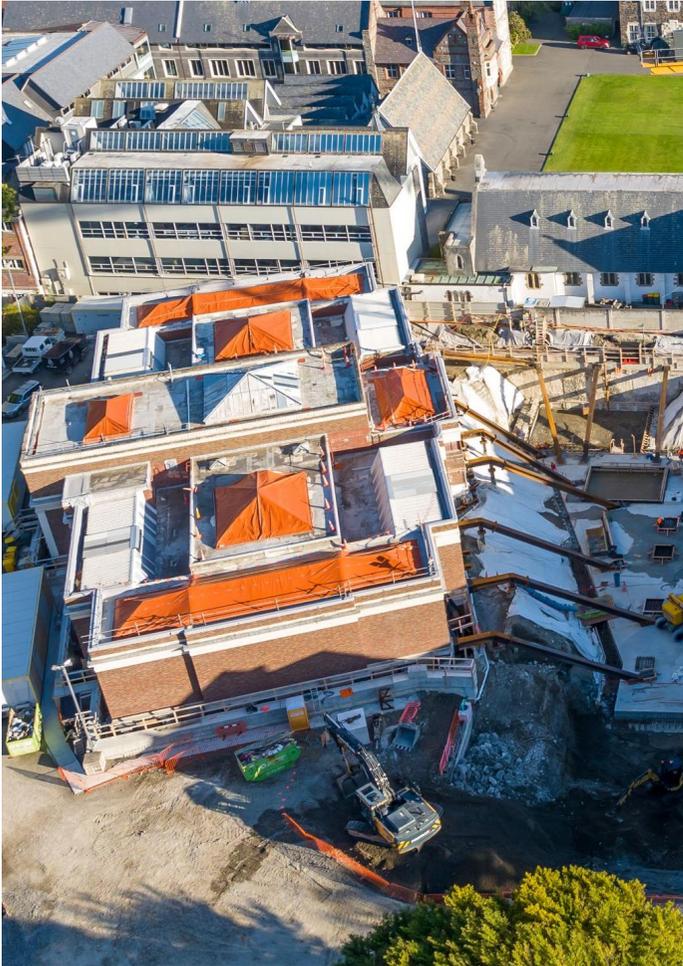
Over 4 years from 2026/27 \$32 million

or

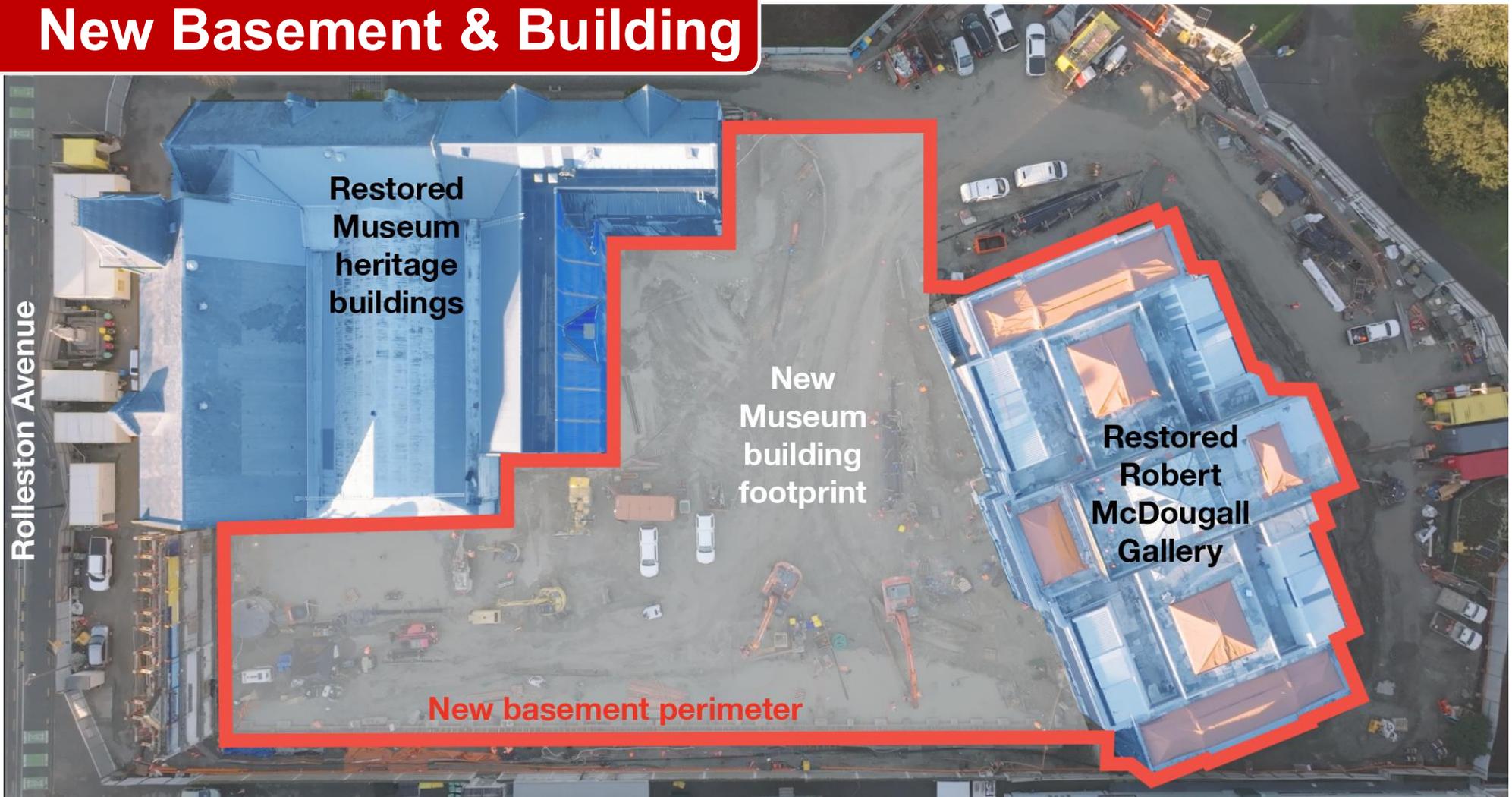
Over 3 years from 2027/28 \$35.6 million



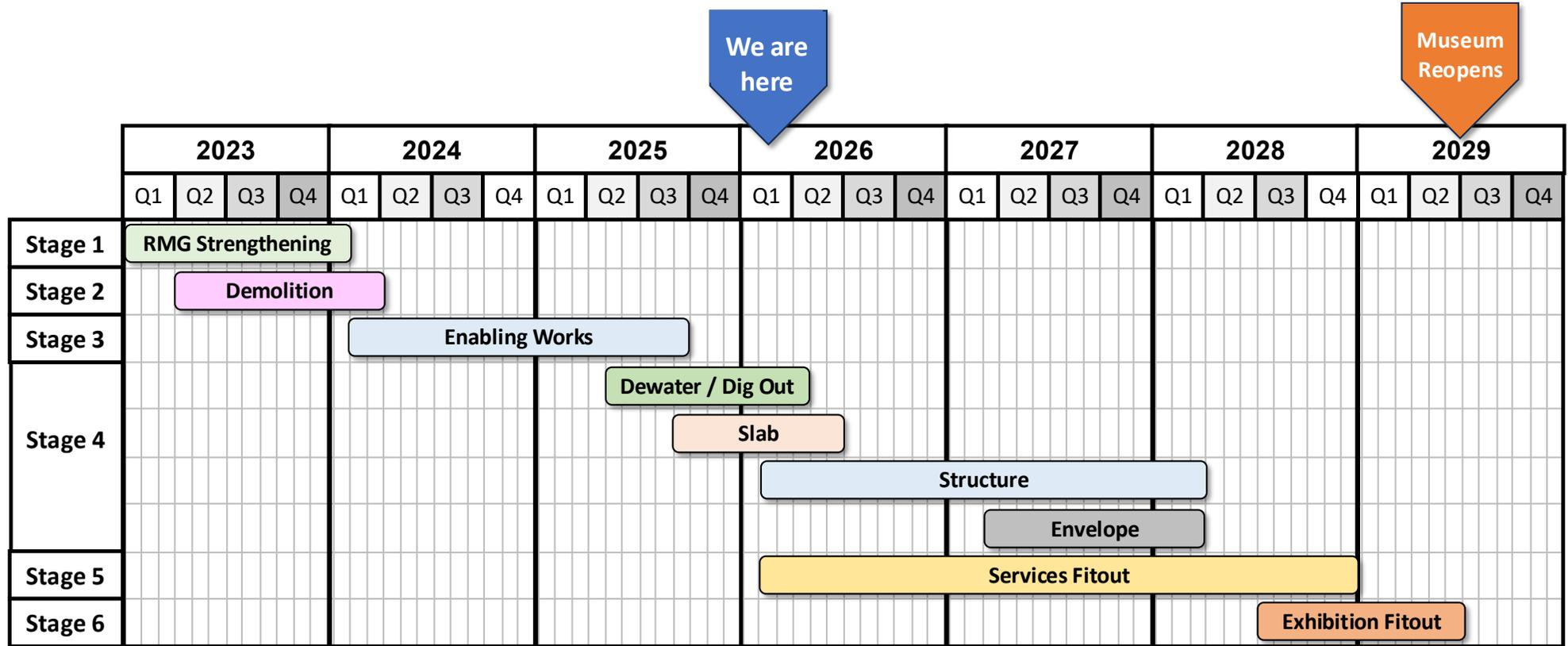
# Progress on the McDougall Gallery



# New Basement & Building



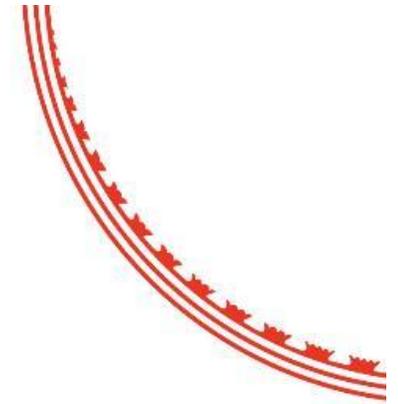
# Project Schedule



# Revenue Generation

**We are committed to:**

**Door Charges and Special Exhibition Charges**



# Revenue Generation

## We are committed to:

Door Charges and Special Exhibition Charges

## Other revenue streams:

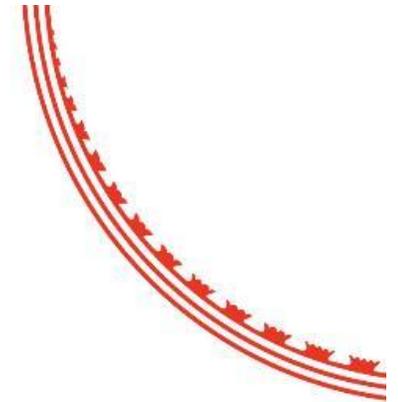
Paid for Premium Experiences

Retail

Venue Hire

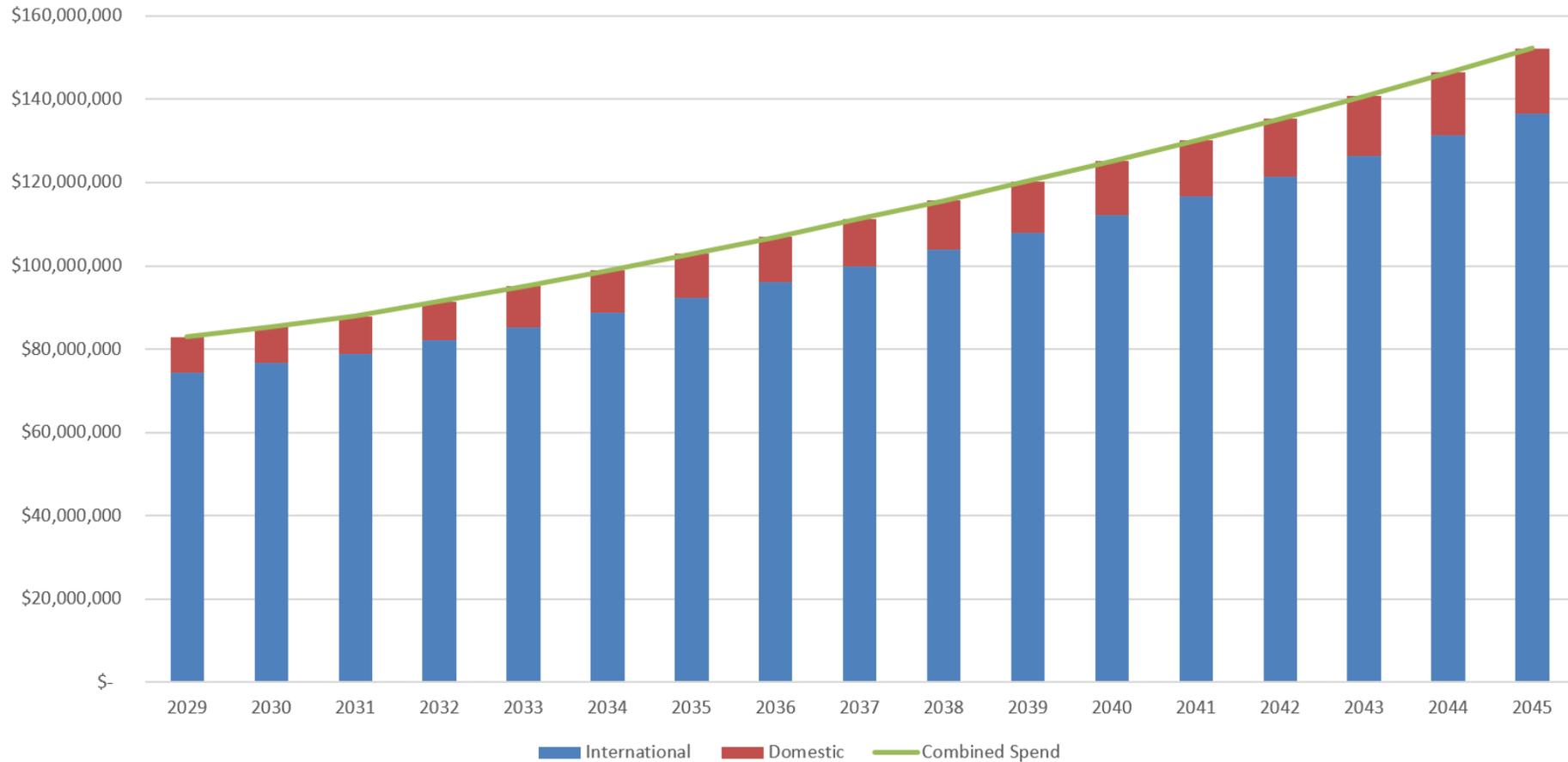
Hospitality

Museum Services



# Economic Benefit

Economic Impact of Canterbury Museum Visitors on Local Economy



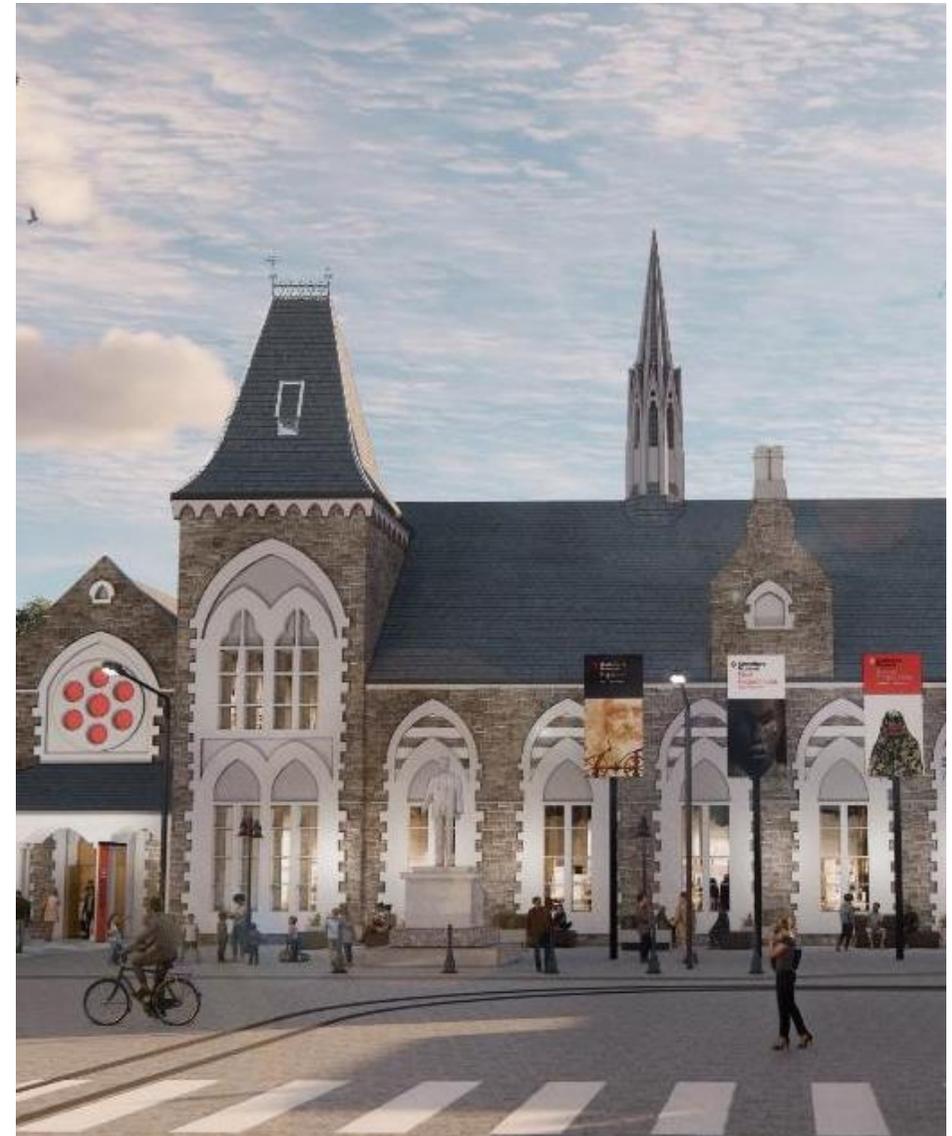


## Your Support will:

Signal confidence in the project to central government, donors, funders and the wider community

Deliver a hugely significant tourism and cultural project with national impact

Enable the Museum to reopen



We invite you to visit the  
Museum redevelopment  
and our collections store



We invite you to visit the  
Museum redevelopment  
and our collections store

Any Questions?

