
Finance and Performance Committee

AGENDA

Notice of Meeting:

An ordinary meeting of the Finance & Performance Committee will be held on:

Date: Wednesday 20 September 2023
Time: 9.30 am
Venue: Council Chambers, Civic Offices,
53 Hereford Street, Christchurch

Membership

Chairperson	Councillor Sam MacDonald
Deputy Chairperson	Councillor Melanie Coker
Members	Mayor Phil Mauger
	Deputy Mayor Pauline Cotter
	Councillor Kelly Barber
	Councillor Celeste Donovan
	Councillor Tyrone Fields
	Councillor James Gough
	Councillor Tyla Harrison-Hunt
	Councillor Victoria Henstock
	Councillor Yani Johanson
	Councillor Aaron Keown
	Councillor Jake McLellan
	Councillor Andrei Moore
	Councillor Mark Peters
	Councillor Tim Scandrett
	Councillor Sara Templeton

14 September 2023

Principal Advisor

Leah Scales
General Manager - Resources / CFO
Tel: 941 8999

Principal Advisor

Dawn Baxendale
Chief Executive
Tel: 941 8999

David Corlett
Democratic Services Advisor
941 5421
david.corlett@ccc.govt.nz
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Note: The reports contained within this agenda are for consideration and should not be construed as Council policy unless and until adopted. If you require further information relating to any reports, please contact the person named on the report.

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What is important to us?

Our Strategic Framework is a big picture view of what the Council is aiming to achieve for our community

Our focus this Council term 2022–2025

Strategic Priorities



Be an inclusive and equitable city which puts people at the centre of developing our city and district, prioritising wellbeing, accessibility and connection.



Champion Ōtautahi-Christchurch and collaborate to build our role as a leading New Zealand city.



Build trust and confidence in the Council through meaningful partnerships and communication, listening to and working with residents.

Adopted by the Council on 5 April 2023



Reduce emissions as a Council and as a city, and invest in adaptation and resilience, leading a city-wide response to climate change while protecting our indigenous biodiversity, water bodies and tree canopy.



Manage ratepayers' money wisely, delivering quality core services to the whole community and addressing the issues that are important to our residents.



Actively balance the needs of today's residents with the needs of future generations, with the aim of leaving no one behind.

Our goals for this Long Term Plan 2024–2034

Draft Community Outcomes



Collaborative and confident

Our residents have the opportunity to actively participate in community and city life, have a strong sense of belonging and identity, and feel safe.



Green and liveable

Our neighbourhoods and communities are accessible and well connected, supporting our goals to reduce emissions, build climate resilience and protect and regenerate the environment, especially our biodiversity, water bodies and tree canopy.

To be adopted by the Council as part of the Long Term Plan 2024–2034



A cultural powerhouse

Our diverse communities are supported to understand and protect their heritage, pursue their arts, cultural and sporting interests, and contribute to making our city a creative, cultural and events 'powerhouse'.



Thriving and prosperous

Our city is a great place for people, business and investment where we can all grow our potential, where enterprises are innovative and smart, and where together we raise productivity and reduce emissions.

Our intergenerational vision

A place of opportunity for all.

Open to new ideas, new people,
new investment and new ways
of doing things – a place where
anything is possible.



Ngāi Tahu has rangatiratanga over its takiwā – the Council is committed to partnering with Ngāi Tahu to achieve meaningful outcomes that benefit the whole community

FINANCE AND PERFORMANCE COMMITTEE OF THE WHOLE - TERMS OF REFERENCE NGĀ ĀRAHINA MAHINGA

Chair	Councillor MacDonald
Deputy Chair	Councillor Coker
Membership	The Mayor and all Councillors
Quorum	Half of the members if the number of members (including vacancies) is even, or a majority of members if the number of members (including vacancies) is odd
Meeting Cycle	Monthly
Reports To	Council

Delegations

The Council delegates to the Finance and Performance Committee authority to oversee and make decisions on:

Capital Programme and operational expenditure

- Monitoring the delivery of the Council's Capital Programme and associated operational expenditure, including inquiring into any material discrepancies from planned expenditure.
- As may be necessary from time to time, approving amendments to the Capital Programme outside the Long-Term Plan or Annual Plan processes.
- Approving Capital Programme business and investment cases, and any associated operational expenditure, as agreed in the Council's Long-Term Plan.
- Approving any capital or other carry forward requests and the use of operating surpluses as the case may be.
- Approving the procurement plans (where applicable), preferred supplier, and contracts for all capital expenditure where the value of the contract exceeds \$15 Million (noting that the Committee may sub delegate authority for approval of the preferred supplier and /or contract to the Chief Executive provided the procurement plan strategy is followed).
- Approving the procurement plans (where applicable), preferred supplier, and contracts, for all operational expenditure where the value of the contract exceeds \$10 Million (noting that the Committee may sub delegate authority for approval of the preferred supplier and/or contract to the Chief Executive provided the procurement plan strategy is followed).

Non-financial performance

- Reviewing the delivery of services under s17A.
- Amending levels of service targets, unless the decision is precluded under section 97 of the Local Government Act 2002.
- Exercising all of the Council's powers under section 17A of the Local Government Act 2002, relating to service delivery reviews and decisions not to undertake a review.

Council Controlled Organisations

- Monitoring the financial and non-financial performance of the Council and Council Controlled Organisations.
- Making governance decisions related to Council Controlled Organisations under sections 65 to 72 of the Local Government Act 2002.
- Exercising the Council's powers directly as the shareholder, or through CCHL, or in respect of an entity (within the meaning of section 6(1) of the Local Government Act 2002) in relation to –
 - (without limitation) the modification of constitutions and/or trust deeds, and other governance arrangements, granting shareholder approval of major transactions, appointing directors or trustees, and approving policies related to Council Controlled Organisations; and

- in relation to the approval of Statements of Intent and their modification (if any).

Development Contributions

- Exercising all of the Council's powers in relation to development contributions, other than those delegated to the Chief Executive and Council officers as set out in the Council's Delegations Register.

Property

- Purchasing or disposing of property where required for the delivery of the Capital Programme, in accordance with the Council's Long-Term Plan, and where those acquisitions or disposals have not been delegated to another decision-making body of the Council or staff.

Loans and debt write-offs

- Approving debt write-offs where those debt write-offs are not delegated to staff.
- Approving amendments to loans, in accordance with the Council's Long-Term Plan.

Insurance

- All insurance matters, including considering legal advice from the Council's legal and other advisers, approving further actions relating to the issues, and authorising the taking of formal actions (Sub-delegated to the Insurance Subcommittee as per the Subcommittees Terms of Reference)

Annual Plan and Long Term Plan

- Provides oversight and monitors development of the Long Term Plan (LTP) and Annual Plan.
- Approves the appointment of the Chairperson and Deputy Chairperson of the External Advisory Group for the LTP 2021-31.

Submissions

- The Council delegates to the Committee authority:
- To consider and approve draft submissions on behalf of the Council on topics within its terms of reference. Where the timing of a consultation does not allow for consideration of a draft submission by the Council or relevant Committee, that the draft submission can be considered and approved on behalf of the Council.

Limitations

- The general delegations to this Committee exclude any specific decision-making powers that are delegated to a Community Board, another Committee of Council or Joint Committee. Delegations to staff are set out in the delegations register.
- The Council retains the authority to adopt policies, strategies and bylaws.

The following matters are prohibited from being subdelegated in accordance with LGA 2002 Schedule 7 Clause 32(1) :

- the power to make a rate; or
- the power to make a bylaw; or
- the power to borrow money, or purchase or dispose of assets, other than in accordance with the long-term plan; or
- the power to adopt a long-term plan, annual plan, or annual report; or
- the power to appoint a chief executive; or
- the power to adopt policies required to be adopted and consulted on under this Act in association with the long-term plan or developed for the purpose of the local governance statement; or
- the power to adopt a remuneration and employment policy.

Chairperson may refer urgent matters to the Council

As may be necessary from time to time, the Committee Chairperson is authorised to refer urgent matters to the Council for decision, where this Committee would ordinarily have considered the matter. In order to exercise this authority:

- The Committee Advisor must inform the Chairperson in writing the reasons why the referral is necessary
- The Chairperson must then respond to the Committee Advisor in writing with their decision.
- If the Chairperson agrees to refer the report to the Council, the Council may then assume decision making authority for that specific report.

Urgent matters referred from the Council

As may be necessary from time to time, the Mayor is authorised to refer urgent matters to this Committee for decision, where the Council would ordinarily have considered the matter, except for those matters listed in the limitations above.

In order to exercise this authority:

- The Council Secretary must inform the Mayor and Chief Executive in writing the reasons why the referral is necessary
- The Mayor and Chief Executive must then respond to the Council Secretary in writing with their decision.

If the Mayor and Chief Executive agrees to refer the report to the Committee, the Committee may then assume decision-making authority for that specific report.

Part A	Matters Requiring a Council Decision
Part B	Reports for Information
Part C	Decisions Under Delegation

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Karakia Tīmatanga

Whakataka Te hau ki Te uru

Whakataka Te hau ki Te tonga

Kia makinakina ki uta

Kia mataratara ki Tai

E hi ake ana te atakura

He tio, he huka, he hau hu

Tihei Mauri Ora

1. Apologies Ngā Whakapāha

At the close of the agenda no apologies had been received.

2. Declarations of Interest Ngā Whakapuaki Aronga

Members are reminded of the need to be vigilant and to stand aside from decision making when a conflict arises between their role as an elected representative and any private or other external interest they might have.

3. Confirmation of Previous Minutes Te Whakaāe o te hui o mua

That the minutes of the Finance and Performance Committee meeting held on [Wednesday, 23 August 2023](#) be confirmed (refer page 8).

4. Public Forum Te Huinga Whānui

A period of up to 30 minutes will be available for people to speak for up to five minutes on any issue that is not the subject of a separate hearings process.

There were no public forum requests received at the time the agenda was prepared

5. Deputations by Appointment Ngā Huinga Whakaritenga

Deputations may be heard on a matter or matters covered by a report on this agenda and approved by the Chairperson.

There were no deputations by appointment at the time the agenda was prepared.

6. Presentation of Petitions Ngā Pākikitanga

There were no petitions received at the time the agenda was prepared.

Finance and Performance Committee OPEN MINUTES

Date: Wednesday 23 August 2023
Time: 9.30 am
Venue: Council Chambers, Civic Offices,
53 Hereford Street, Christchurch

Present

Chairperson Councillor Sam MacDonald
Deputy Chairperson Councillor Melanie Coker
Members Mayor Phil Mauger
Deputy Mayor Pauline Cotter
Councillor Kelly Barber
Councillor Celeste Donovan - via audio/visual link
Councillor Tyrone Fields
Councillor James Gough
Councillor Tyla Harrison-Hunt - via audio/visual link
Councillor Victoria Henstock
Councillor Yani Johanson
Councillor Aaron Keown
Councillor Jake McLellan
Councillor Andrei Moore
Councillor Mark Peters
Councillor Tim Scandrett
Councillor Sara Templeton

Principal Advisor

Leah Scales
General Manager - Resources / CFO
Tel: 941 8999

Principal Advisor

Dawn Baxendale
Chief Executive
Tel: 941 8999

David Corlett
Democratic Services Advisor
941 5421
david.corlett@ccc.govt.nz
www.ccc.govt.nz

Unconfirmed

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-
- Part A** **Matters Requiring a Council Decision**
Part B **Reports for Information**
Part C **Decisions Under Delegation**
-

Karakia Tīmatanga: Given by all Councillors.

The agenda was dealt with in the following order.

1. Apologies Ngā Whakapāha

Part C

Committee Resolved FPCO/2023/00067

That the apologies received from Councillor Gough for lateness be accepted.

Councillor MacDonald/Councillor Coker

Carried

2. Declarations of Interest Ngā Whakapuaki Aronga

Part B

There were no declarations of interest recorded.

3. Confirmation of Previous Minutes Te Whakaāe o te hui o mua

Part C

Committee Resolved FPCO/2023/00068

That the minutes of the Finance and Performance Committee meeting held on Tuesday, 25 July 2023 be confirmed.

Councillor MacDonald/Councillor Peters

Carried

4. Public Forum Te Huinga Whānui

Part B

There were no public forum presentations.

5. Deputations by Appointment Ngā Huinga Whakaritenga

Part B

There were no deputations by appointment.

6. Presentation of Petitions Ngā Pākikitanga

Part B

There was no presentation of petitions.

Councillor Keown arrived at the meeting at 9.33am.

7. Key Organisational Performance Results - Yearend (June) 2023

Committee Resolved FPCO/2023/00069

Officer Recommendations accepted without change.

Part C

That the Finance and Performance Committee:

1. Receive the information in the Key Organisational Performance Results – June (year-end) 2023 report.

Councillor MacDonald/Councillor Coker

Carried

Councillor McLellan left the meeting at 10.01am and returned at 10.04am during item 8.

8. Financial Performance Report - June 2023

Committee Resolved FPCO/2023/00070

Officer Recommendations accepted without change.

Part C

That the Finance and Performance Committee:

1. Receive the information in the Financial Performance Report for the year ended 30 June 2023.
2. Approves operational carry forward requests from 2022/23 of a net \$19.0 million (as detailed in Attachment B), to enable completion of projects in 2023/24.
3. Approves net capital bring backs to 2022/23 of \$33.6 million (as detailed in Attachment C) to enable completion of capital projects in 2023/24 or later, noting that:
 - a. Excluding the \$68 million bring back for Te Kaha, the net carry forward is \$34.3 million.
 - b. \$14.2 million moves to 2023/24 and has not been substituted.
 - c. \$20.1 million moves to 2024/25 onwards, noting that work is required during the 2024/34 LTP process to re-phase the wider capital budget to ensure affordability and deliverability across this period.
4. Approves net capital revenue and funding bring backs of \$64.1 million, and on-lending and vested asset carry forwards as detailed in Attachment C.
5. Confirms the following treatment for the 2022/23 operating surplus of \$4.4 million:

- a. \$0.4 million of unspent weather event contingency budget to be transferred and added to the \$0.7 million sitting in the Adverse Event fund. This will provide \$1.1 million for any future weather event that exceeds normal budget capacity.
- b. The balance of \$4.0 million is applied to repayment of ratepayer debt.
- c. Council notes the operating deficit across Three Waters is \$7.7 million.

Mayor/Councillor Coker

Carried

Councillor Gough arrived at the meeting at 10.07am during item 9.

9. Capital Programme Performance Report June End Year 2023

Committee Comment

1. In presenting the report staff noted that the June results highlight the challenges in providing accurate year-end forecasts at capital programme level. Key learnings from the June result include the need for:
 - a. closer review and scrutiny of all forecasts to improve accuracy and predictability;
 - b. timely inputs into operating accounts derived from third party inputs (e.g. RAMM);
 - c. monthly reviews of opex and capex accounts to ensure current allocations.
2. The Committee requested a report back on these learnings to the next meeting.

Officer Recommendations Ngā Tūtohu

That the Finance and Performance Committee:

1. Receive the information in the Capital Programme Performance Report June End Year 2023.

Committee Resolved FPCO/2023/00071

Part C

That the Finance and Performance Committee:

1. Receive the information in the Capital Programme Performance Report June End Year 2023.
2. Request a report back on the key learnings as outlined in the report to the next Finance and Performance meeting.

Councillor MacDonald/Councillor Peters

Carried

10. Canterbury Museum Temporary Unregistered Easement over Botanic Gardens Reserve for Orion Transformer

Committee Resolved FPCO/2023/00072

Officer Recommendations accepted without change

Part C

That the Finance and Performance Committee:

1. Approve pursuant to Section 48(1) of the Reserves Act 1977, the granting of a temporary unregistered (until 31 December 2027) right to site a transformer easement to Canterbury Museum over that part of the Local Purpose (Botanic Gardens) Reserve known as Botanic Gardens (Section Part Reserve 25 contained in record of Title 668229) shown on the plan below at section 5.5, subject to:
 - a. Orion removing the temporary transformer before the temporary unregistered easement expires by 31 December 2027 and reinstatement of the site.
 - b. Subject to Tree Management Plan approval for installation of Transformer and services to Head of Parks
 - c. The Council acknowledges that a Public Notice is not required in this instance.
 - d. The Chief Executive's consent as delegated from the Minister of Conservation to approve the easement.
 - e. All necessary statutory consents under, but not limited to, the Resource Management Act and Building Control Act being obtained by Canterbury Museum.
 - f. Canterbury Museum meeting its own costs associated with the creation and execution of this easement.
2. Authorise the Property Consultancy Manager, should the temporary unregistered easement be granted with the consent of the Chief Executive, to conclude negotiations to finalise the terms of a temporary easement agreement with Canterbury Museum including the signing of any associated documentation to implement the temporary unregistered easement proposed by this report and to protect the Council's interests.

Mayor/Councillor Peters

Carried

11. Resolution to Exclude the Public Te whakataunga kaupare hunga tūmatanui

Committee Resolved FPCO/2023/00073

Part C

That at 10.14 the resolution to exclude the public set out on pages 114 to 115 of the agenda be adopted.

Councillor MacDonald/Councillor Barber

Carried

The public were re-admitted to the meeting at 10.58am.

Karakia Whakamutunga: Given by all Councillors

Meeting concluded at 10.59am.

CONFIRMED THIS 20th DAY OF SEPTEMBER 2023.

**COUNCILLOR SAM MACDONALD
CHAIRPERSON**

7. Key Organisational Performance Results - August 2023

Reference / Te Tohutoro: 23/1326618

Report of / Te Pou: Peter Ryan, Head of Corporate Planning & Performance
Matua: Peter.Ryan@ccc.govt.nz
General Manager / Pouwhakarae: Lynn McClelland, Assistant Chief Executive Strategic Policy and Performance (lynn.mcclelland@ccc.govt.nz)

1. Nature of Information Update and Report Origin

- 1.1 The purpose of this report is to provide Council with an overview of service, project and budget performance, as adopted through the 2021-31 Long Term Plan (and Annual Plan 2023/24.)
- 1.2 This is a long-standing report focused on performance against agreed organisational performance targets.

2. Officer Recommendations Ngā Tūtohu

That the Finance and Performance Committee:

1. Receive the information in the Key Organisational Performance Results – August 2023 report.

3. Brief Summary (briefly include any relevant background details or context)

- 3.1 The key organisational performance targets include:
 - 1.1.1 Service delivery
 - 1.1.2 Capital projects (both planning and delivery)
 - 1.1.3 Finance
- 3.2 Organisational performance forecasts, August 2023, for the third year of the LTP 2021-31 (financial year to June 2024).

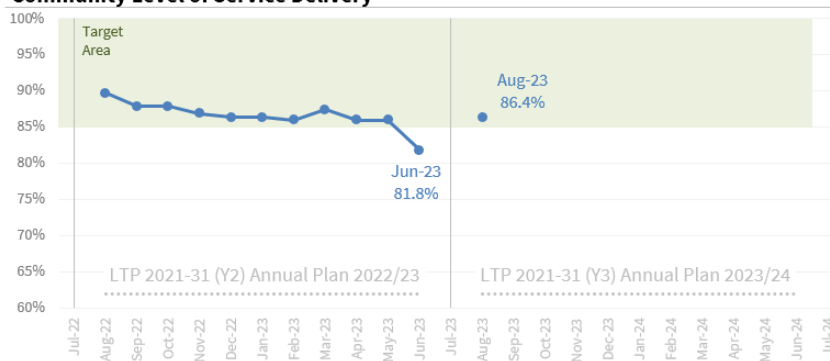
Organisational Performance Summary	Target	Forecast / change	Result against Target
Service Delivery			
Deliver Community Levels of Service to target	≥ 85%	86.4% ▲	✓
Capital projects (planning and delivery)			
Delivery complete' milestones (whole of life)			
Deliver Key projects	≥ 85%	95% ▼	✓
Deliver Non-Key projects	≥ 85%	81% ▼	✗
Capital programme planning			
FY25 funding budgets allocated by 1 st March 2024	≥ 90%	90% ↔	✓
FY26 & 27 funding budgets drawn down by 1 st May 2024	≥ 90%	90% ↔	✓
Finance			
Operational budgets are actively managed within approved opex budget	100%	100% ↔	✓
Deliver overall capital programme to approved budget	=/-10%	-6.8% ▲	✓

- 3.3 **Community level of service delivery** is forecast at **86.4%**, against ELTs target of 85%.
- 3.4 **Key project milestone delivery** is forecast at **95%**, above ELTs target, while **Non-Key project delivery** is forecast below ELTs target at **81%** (both against a target of 85%). For project-specific information refer to the Capital Programme Performance Report.
- 3.5 **Capital programme planning** for future years is forecast at **90%**, both for allocation of funding budgets for FY2025 and drawing down of FY26 & 27 funding budgets. Both targets are on track to be met.
- 3.6 **Operational budget** is forecast as having a **surplus of \$0.7m**. For more information refer to the Financial Performance Report.
- 3.7 The **overall capital programme** is forecast to deliver at **-6.8%** of budget (against a target of between 0% and -10%). This result includes core and externally funded work but excludes Te Kaha. (Parakiore, formerly excluded with Te Kaha, is now included in core capital, at the direction of the Project Management Office.) More information is available in the Capital Programme Performance Report.

4. Service delivery

ELT Goal: Deliver 85% Community Levels of Service to target

Community Level of Service Delivery



2022/23	# LOS	R/A/G/B
✓ 86.4%	213	8/21/184/0
▲ 4.6%		

R - Red: Will not meet target

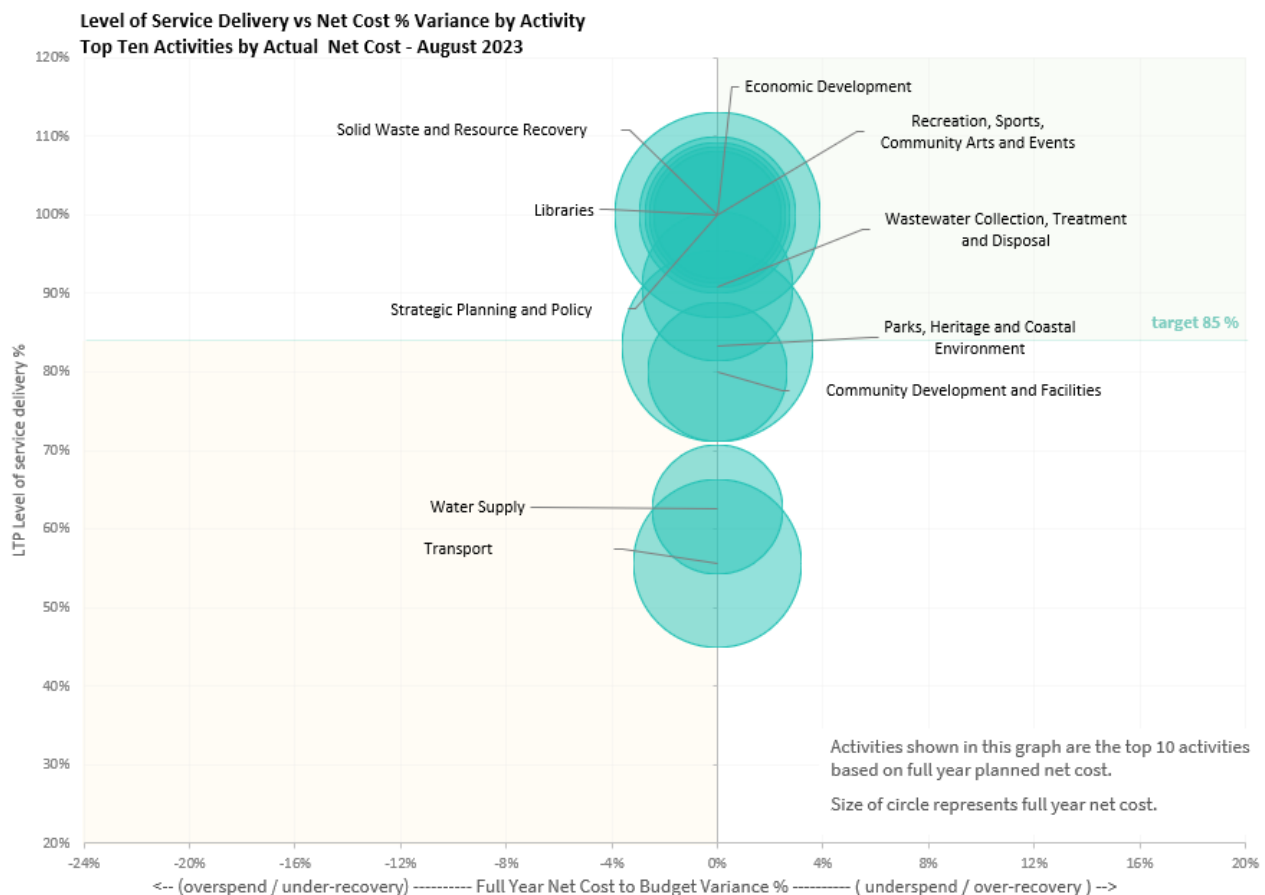
A - Amber: Requires remedial action

G - Green: Will meet target

B - Black: Not reported

- 4.1 Community levels of service (LOS) is forecast at **86.4%** delivery against the performance target of **85%**.
- 4.2 Forecast actuals, comments, and remedial actions from managers for LOS exceptions are available in **Attachment A**.
- 4.3 In summary LOS exceptions relate to:
- 4.3.1 Transport activity has several exceptions related to road and footpath condition, resurfacing, including resident satisfaction, and transport mode-share.
- 4.3.2 Water Supply activity is impacted by reporting and data issues related to time to attend and resolve urgent callouts and water supply usage, as well as leakage rates and drinking water standards.
- 4.3.3 Impacts are also noticeable in some regulatory services, such as increases in consent volumes leading to delays in consent processing, food control plan verification and response to inappropriate noise levels.
- 4.3.4 Communications & Engagement exceptions relate to providing support and advice in community engagement and providing effective and relevant external communications, marketing & engagement activities.

- 4.3.5 Parks, Citizen & Customer Services exceptions mostly relate to annual Resident Satisfaction Survey results.
- 4.4 The following recommendations were proposed with the June 2023 report, for improving forecasting of LOS and other ELTs performance priorities for the year ahead:
- 4.4.1 ELT members to work closely with Heads of Service and teams to encourage and support regular monthly status report updates to bring areas of concern to light;
 - 4.4.2 Ensure Performance Reports remain as regular monthly agenda items, determine remedial actions for identified exceptions and set action items in minutes to bring exceptions back on track before year-end;
 - 4.4.3 Continue with the standing Audit and Risk Management Committee (ARMC) directive – all LOS that were not met the previous year must continue to be reported as an exception until evidence is provided that the target will or has been met.
- 4.5 The scatter diagram below is an overview of the performance of the top-ten activities.
- The vertical y-axis shows service delivery (LOS) performance.
 - The horizontal x-axis shows budget over/underspend.



Performance by Activity Table - August 2023

	Net Cost * (Opex)					Community Levels of Service	
Activities	Full Year Forecast	Full Year Plan	Carry	**Variance	% Variance after		
	\$000	\$000	Fwd \$000	after C/Fwd	C/Fwd	% Delivery	Total #
Water Supply	18,599	18,599	0	0	0%	63%	16
Wastewater Collection, Treatment and Disposal	25,038	25,038	0	0	0%	91%	11
Stormwater Drainage	11,433	11,433	0	0	0%	100%	10
Flood Protection and Control Works	5,019	5,019	0	0	0%	100%	5
Strategic Planning and Policy	23,306	23,306	0	0	0%	100%	16
Economic Development	18,122	18,122	0	0	0%	100%	15
Transport	31,406	31,406	0	0	0%	56%	18
Solid Waste and Resource Recovery	46,702	46,701	0	0	0%	100%	8
Regulatory and Compliance	-5,238	-5,238	0	0	0%	79%	28
Parks, Heritage and Coastal Environment	41,049	41,049	0	0	0%	83%	24
Community Housing	-9,375	-9,375	0	0	0%	100%	5
Governance	12,085	12,085	0	0	0%	80%	5
Citizens and Customer Services	6,649	6,649	0	0	0%	88%	8
Civil Defence Emergency Management	1,323	1,323	0	0	0%	75%	4
Community Development and Facilities	21,281	21,281	0	0	0%	80%	5
Christchurch Art Gallery	6,913	6,913	0	0	0%	100%	6
Canterbury and Akaroa Museums	9,067	9,067	0	0	0%	100%	5
Libraries	27,532	27,532	0	0	0%	100%	10
Recreation, Sports, Community Arts and Events	20,872	20,872	0	0	0%	100%	9
Performance Management and Reporting	0	0	0	0	0%	100%	5
Net Cost	311,782	311,782	0	0	0%	86.4%	213

*Net Cost - excludes depreciation, corporate overheads and interest.

** Negative variance means overspend or under-recovery

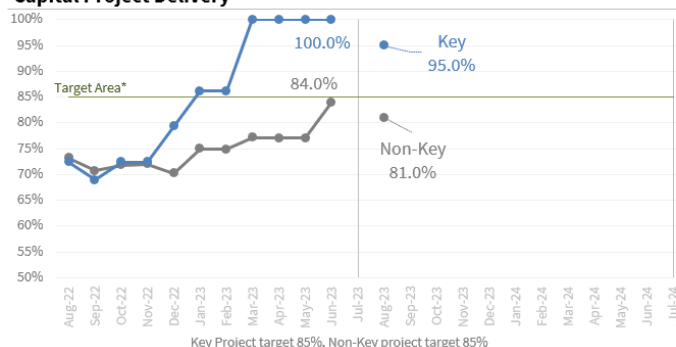
5. Capital projects - delivery and planning

ELT Goal: Deliver 85% Key capital projects to 'delivery complete' milestones

ELT Goal: Deliver 85% non-Key capital projects to 'delivery complete' milestones

- 5.1 **Key project milestone delivery** is forecast at **95%** delivery against the target of **85%.**
- 5.2 **Non-Key project milestone delivery** is forecast at **81.0%** delivery against the target of **85%.**
- 5.3 For further information and underlying project detail, refer to the Capital Programme Performance Report.

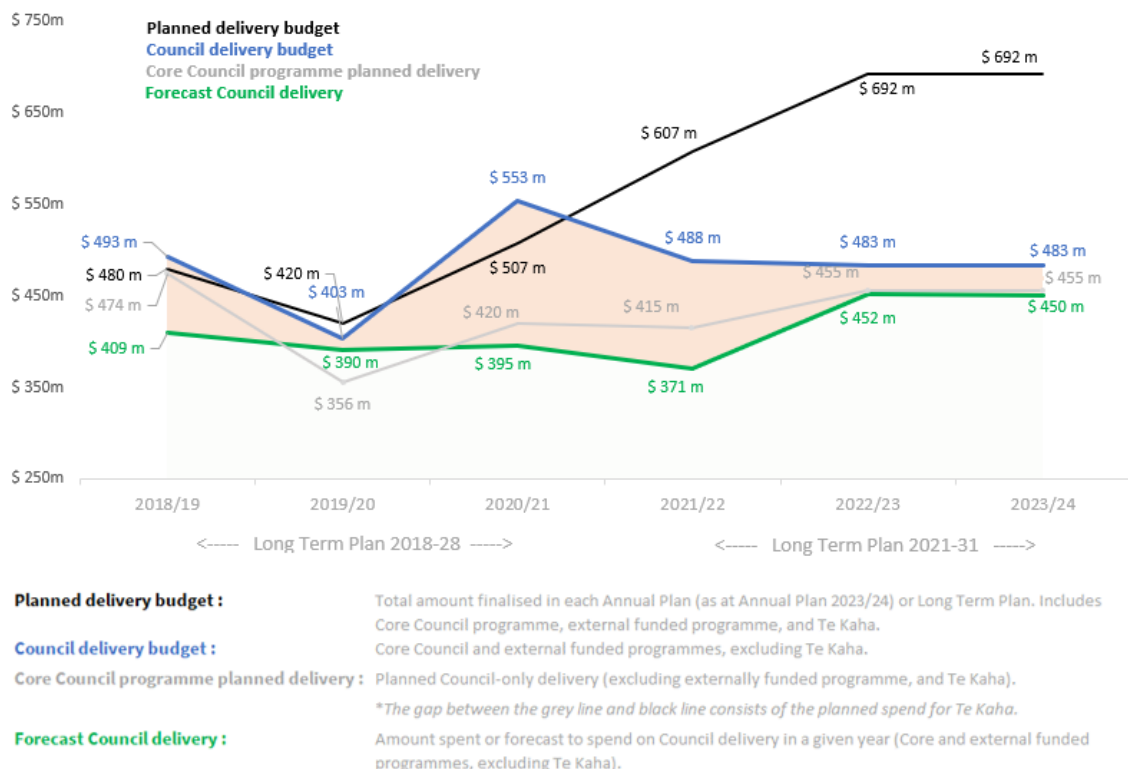
Capital Project Delivery



	2022/23	R/A/G/B
Key	✓ 95.0%	1/0/21/0
Capital projects	▼ -5.0%	
Non-Key	✗ 81.0%	121/6/606/17
Capital projects	▼ -3.0%	
Red : >61 Days delay		
Amber : 31-60 days delay		
Green : < 30 days delay		
Black : No baseline date set		

- 5.4 Below is a forward view of capital delivery performance (financial) for the first three years of the LTP 2021-31, with an overview of capital delivery in recent years against plan. This view is now adjusted to take into account a revised year-end budget delivery figure for 2022/23, and the newly adopted capital programme from the Annual Plan 2023/24 (adopted by Council 27 June 2023.)

- 5.5 As the draft Long-term Plan 2024-34 is adopted (February 2024) this forward view will be adjusted to include planned budgets for the future three-year period (2024/25 to 2026/27).
- 5.6 For the year 3 of the LTP 2021 (through the Annual Plan 2023/24), the revised total programme budget set for CCC to deliver is **\$483m** (blue line). To the end of August 2023, the total forecast capital delivery is **\$450m** (green line), which equates to 93.2% delivery. This forecast delivery value is an increase from the previous year forecasts of between \$390m to \$405m (year-end actual \$452m), includes both core and externally funded works, but excludes Te Kaha.
- 5.7 Prior to 2023/24 there has been stability of delivery year-on-year for projects CCC is responsible for (green line – total spend/forecast spend), ranging in a band between \$371m to \$409m spend per annum over the previous four years.



- 5.8 The ELT performance goal for capital delivery is based on all delivery CCC is accountable for, regardless of funding source.
- 5.9 Figures align with the Financial and Capital Programme Performance reports.

ELT Goal: Ensure capital planning for FY25 funding programme budgets allocated, 90% by 1 March 2024.


ELT Goal: Ensure capital planning for FY26 & FY27 funding programme budgets drawn down, 90% by 1 May 2024.

- 5.10 Capital planning targets are intended to monitor the draw-down and allocation of future capital funding programme budgets. This helps the business plan and prepare for future capital project delivery, in order to effectively implement the LTP and subsequent Annual Plans.
- 5.11 Both future **Capital planning** performance targets are forecast by the PMO as will meet target, funding programme budgets allocated for FY2025 by 1st March 2024 and budget drawdowns for FY2026 and 2027 by 1st May 2024 each forecasted at **90%**.

6. Finance

- 6.1 For August, the organisation reports an operational **surplus of \$0.7m**. For more information refer to the Financial Performance Report.
- 6.2 **Overall capital programme budget expenditure** forecast is at **-6.8%**. This is on track to meet ELTs target (between 0% to -10%). More detail in the Capital Programme Performance Report.

Attachments / Ngā Tāpirihanga

No.	Title	Reference	Page
A 	LOS Exceptions Commentary August 2023	23/1463254	21

In addition to the attached documents, the following background information is available:

Document Name – Location / File Link
Not applicable

Confirmation of Statutory Compliance / Te Whakatūtutanga ā-Ture

Compliance with Statutory Decision-making Requirements (ss 76 - 81 Local Government Act 2002).

(a) This report contains:

- (i) sufficient information about all reasonably practicable options identified and assessed in terms of their advantages and disadvantages; and
- (ii) adequate consideration of the views and preferences of affected and interested persons bearing in mind any proposed or previous community engagement.

(b) The information reflects the level of significance of the matters covered by the report, as determined in accordance with the Council's significance and engagement policy.

Signatories / Ngā Kaiwaitohu

Authors	Amber Tait - Performance Analyst Boyd Kedzlie - Senior Business Analyst
Approved By	Peter Ryan - Head of Corporate Planning & Performance Lynn McClelland - Assistant Chief Executive Strategic Policy and Performance

Level of Service Exceptions

Forecast Period Ending: 31 August 2023

Deliver 'Community' Levels of Service to target

- ⊗ Levels of service which will fail to meet target.
- Levels of service for which intervention is required to meet target.

Communities and Citizens

Citizens and Customer Services

● **Measure:** LTP/AP23: 2.6.4.1 Citizen and Customer expectations for service response are delivered in a timely manner

Target: Telephone enquiries have an average speed to answer of no more than 120 seconds

Actual: August Average speed to answer 266 seconds
YTD 250 seconds

Comments: A challenging month as we navigate the peak season for rates enquiries and manage considerable unplanned leave and the onboarding of new staff. Rates enquiries have been particularly busy as a result of responses to 14-day arrears reminder letters, alongside rebate and new valuation enquiries. A flow on effect of the 14 day letters, has been an 187.9% increase in enquiries regarding arrears arrangements. Unplanned leave saw an increase of 38.4% (443.25 hours) when compared to August 2022. Influenza a key reason for absence. We continue to respond to our previous 12 month attrition rate, with a two prong recruitment strategy. 10 new staff joined the team on the 21st of August. In addition with the opening of Matitiki in 2024 a further recruitment campaign is planned for the end of Augst. This will enable sufficient time for onboarding and upskilling.
% calls answered in less than 2 minutes = 66.8%
% calls answered between 2-5 minutes = 20.9%
% calls answered above 5 minutes = 30.3%

Remedial Action: 2 prong recruitment
Training delivery review

Civil Defence Emergency Management

● **Measure:** LTP/AP23: 2.5.2.1 Council maintains an effective response capability and capacity to manage civil defence emergencies in its area (Designated facilities, equipment and infrastructure for use in an Emergency)

Target: One primary and one secondary Emergency Operations Centre (EOC) facility available to be activated within 60 minutes

Actual: Reported in September 2023

Community Development and Facilities

● **Measure:** LTP/AP23: 4.1.27.1 Customers are satisfied with community development and capacity building initiatives

Target: 80% customer satisfaction with the delivery of community development and recreational events, programmes and initiatives

Actual: 79% satisfaction (Resident Survey May 2023)

Comments: Reported in September 2023

Remedial Action: Use the feedback from the survey to inform the planning and delivery of community development and recreational initiatives in FY 2024. Review written and other material for clarity, ease of use and accuracy. Communicate to the funding recipients key messages on the availability of funds and the difficult choices Council has to make

Governance

Governance and decision-making

⊗ **Measure:** LTP/AP23: 4.1.29.2 Respond to requests for information held by Council in a manner that complies with the legislative processes and timelines set out in the Local Government Official Information and Meetings Act 1987 (LGOIMA)

Target: Provision of information is in accordance with LGOIMA principles and requirements - 99%

Actual: 110 requests received - average response time 9.9 days
YTD - 208 requests - average response time 9.8 days
98.54% compliance

3 requests have not been responded to within statutory timeframes.

Comments: One request was sent to a closed ticket in the system and the OI Team is not notified.
Two requests were not categorized correctly by Customer Services and were not received by OI Team on time

Remedial Action: The requestor was told to send any requests to OI inbox. Customer Services was reminded to categorise OI requests accurately

Parks, Heritage and Coastal Environment

Otakaro Avon River Corridor

● **Measure:** LTP/AP23: 6.8.12.2 Operational Co-governance entity for the Otakaro Avon River Corridor
Target: Co Governance Group operational
Actual: Further meetings held. Decision making framework agreed. Actively working on permanent entity
Comments: Exploring options with the legal team
Remedial Action: Progressing well

Parks and Foreshore

● **Measure:** LTP/AP23: 6.4.4 Overall customer satisfaction with the presentation of the City's Cemeteries.
Target: Cemeteries presentation: resident satisfaction $\geq 85\%$
Actual: 84% satisfaction (Resident Survey May 2023)
Comments: Off target by 1%, pre spring maintenance plan to proactively address spring growth and leverage capital programme renewals and development to improve on last year

● **Measure:** LTP/AP23: 6.8.1.6 Overall Regional Sports Organisation satisfaction with the standard of the city's Council provided sports surfaces
Target: Satisfaction $\geq 75\%$
Actual: 56% satisfaction (Resident Survey May 2023)
Comments: engagement with RSOs over Sports Network plan, continue to work on engagement across sporting codes to address needs

● **Measure:** LTP/AP23: 6.8.4.2 Overall customer satisfaction with the presentation of the City's Parks
Target: Inner City presentation: resident satisfaction $\geq 80\%$
Actual: 77% satisfaction (Resident Survey May 2023)
Comments: Planning to replace more plantings

Regulatory and Compliance

Building Regulation

● **Measure:** LTP/AP23: 9.1.1 Grant Building Consents within 20 days working days
Target: The minimum is to issue 95% of building consents within 19 working days from the date of acceptance

Actual: 58.7 of building consents were issued within 19 days for the month of July
55.1% of building consents issued within 19 working days for the month of August
56.7% of consents have been issued within 19 days Financial YTD

Comments: After the significant increase in applications due to the H1 changes, the applications coming in have reduced, but are still at a reasonably buoyant level. As a result there is still more work than there is capacity to complete. Processing timeframes have reduced down from 30 days to 24 days as a result of approving additional overtime and it is expected to continue to reduce down to within the 20 days statutory timeframe

Remedial Action: Seeking and gaining approval for additional overtime to get over the backlog. The careful use of external contractors

● **Measure:** LTP/AP23: 9.1.7 Grant Code Compliance Certificates within 20 working days
Target: Issue minimum 95% of Code Compliance Certificates within 19 working days from the date of acceptance

Actual: 48.1% of Code Compliance Certificates were issued within 19 days for the month of July
47.1% of Code Compliance Certificates issued within 19 working days for the month of August
47.6% of Code Compliance Certificates were issued within 19 working days for the YTD

Comments: Similar to the consent applications, the code of compliance team has seen a sharp increase in workload due to the changes to H1 and the subsequent bow wave of applications. Remedial measures have been put in place to reduce the response times

Remedial Action: The following remedial actions have been implemented Have filled 5 vacant roles that has increased available resource. Offered overtime to code compliance assessors. Streamlining processes and removed redundant actions. Looking to triage applications

- **Measure:** LTP/AP23: 9.1.9 Audit Building Warrant of Fitness to ensure public safety and confidence
Target: Audit 20% of building stock
Actual: 54 audits were carried out for the month of July, and 67 audits were carried out for the month of August
121 Audits have been carried out YTD
- Comments:** 2.2% of the building stock has been audited @ 31st August
Remedial Action: The BWOF process underwent a comprehensive review, resulting in the implementation of initiatives aimed at enhancing efficiency. We've also bolstered our team by bringing in a Principal Building Officer and administrative staff to improve our BWOF support functions. As of the present, we have conducted 121 BWOF audits (2.2%) in this fiscal year and are on track to complete a total of 750 audits using our existing staff resources. Furthermore, we are currently in the process of recruiting three new BWOF officers to further strengthen our efforts. Our objective is to complete audits for at least 20% (1088) of the 5,440 buildings with BWOF requirements by the conclusion of this fiscal year

Regulatory Compliance and Licensing

- **Measure:** LTP/AP23: 9.0.5 Food premises are safe and healthy for the public
Target: 98% of scheduled Food Control Plan verification visits are conducted
Actual: 53.7% of scheduled verification visits. YTD (195 were conducted from 1276 scheduled) YTD 57.69%
Comments: In August, 115 verifications were completed. YTD -
Remedial Action: Proposal to engage the Compliance Support and Triage team to assist in booking verification visits to reduce the administrative component for verification officers
- **Measure:** LTP/AP23: 9.0.8 The community is not subjected to inappropriate noise levels
Target: 90% of complaints in relation to excessive noise are responded to within one hour
Actual: 88.1% of calls responded to within one hour (593 responses to a total of 673 calls received)
Comments: August saw a significant improvement in the contractor's response to noise complaints. July 2023 was 65%. YTD 77.3%
Remedial Action: Continue to engage with the contractor to discuss improvements to reach and maintain the expected service level

Transport

Transport

- ⊗ **Measure:** LTP/AP23: 10.0.2 Increase the share of non-car modes in daily trips
Target: >=37% of trips undertaken by non-car modes
Actual: 30.2% of trips undertaken by non-car mode
Comments: These numbers are gathered through the Life in Christchurch survey, which gathers self-reported data on travel patterns on an annual basis. the result is lower in comparison to 2019-2021. Ongoing delivery of shovel ready projects, local cycle connections, focus on public transport, walkability options, and a review of the method of measurement are planned in the current financial year
- Remedial Action:** Previously to 2021, the data had been trending higher, with the highest non-car share seen in 2020 at 34.9%. The drop in 2021 had therefore been assumed to be a COVID effect which would reverse in the 2022 resident survey, but on the face of it the 2022 figures do not support this hypothesis. There are questions over whether this is product of genuine change, or due to changes in the make up of respondents to the survey. The makeup of the survey responders is very different from previous years: for example, the total numbers who responders is ~4800 in 2022, as compared to ~3300 in 2021. The increase in numbers is reflective of substantial growth in the Life in Christchurch panel used to conduct the survey, so the survey may not be fully comparable to previous years. Work is ongoing to look at this, and if it is due to changes in the survey respondents, if the survey should be weighted to ensure more representative results. At a delivery level, remedial actions to increase non-car mode share are: - completion of the "Shovel Ready" projects will add significantly to the MCR network, which would be expected to improve cycling numbers. The first of these (Rapanui-Shag Rock) was formally completed and opened in December 22, and the Heathcote Expressway and Coastal Pathway are also expected to be completed this financial year. Sections of the remaining three are in construction. - focus on public transport: Council are delivering some improved PT infrastructure through the CERF programme, and staff are working to complete the PT Futures detailed business case which will inform the scope, timing and delivery method for significant central government investment in the PT Futures programme in the next LTP. - completion of bus lane projects (eg the recently completed Lincoln Road Stage 1 peak hour bus lanes, and Stage 2 is expected to move to construction in FY24) - continued construction of local cycleway connections and other key active transport links. Over and above Council's LTP programme, applications for further central government funding through the Climate Emergency Response Fund (CERF) have been successful - continued work on increasing the walkability level of service, particularly around new developments

⊗ Measure:	LTP/AP23: 10.0.6.1 Reduce the number of death and serious injury crashes on the local road network
Target:	<=96 crashes
Actual:	28 crashes 0 deaths 28 serious injuries
Comments:	All measures are on CCC controlled roads, based on Waka Kotahi Crash Analysis System (CAS) report (for period 1 April 2023 to 30 June 2023) At current rate, we would expect 112 DSIs in the Financial Year, which means we will not hit the target. Staff continue to develop and deliver intervention programmes to increase safety outcomes on the network, with a particular focus on vulnerable users
Remedial Action:	Remedial actions would be required to bring the crash numbers down regardless of target. Staff continue to develop and deliver intervention programmes to increase safety outcomes on the network, with a particular focus on vulnerable users. These include projects like the Speed Management programme, the School Safety programme, Road safety education, Minor Safety interventions, and the Major Cycleway Routes and connections projects
⊗ Measure:	LTP/AP23: 10.5.1 Limit deaths and serious injury crashes per capita for cyclists and pedestrians
Target:	<= 12 crashes per 100,000 residents
Actual:	13 crashes per 100,000 residents. All measures are on CCC controlled roads, based on Waka Kotahi Crash Analysis System (CAS) report (for period 1 April 2023 to 30 June 2023)
Comments:	In the 3 months from 1 April 2023 to 30 June 2023, there have been no deaths to vulnerable users, 9 serious injuries to cyclists, and 4 serious injuries to pedestrians. This means that DSIs are trending above the target in the year.
Remedial Action:	Remedial actions are required to bring the crash numbers, and would do even if we had met the target. We will continue the development and delivery of intervention programmes to increase safety outcomes on the network, including a focus on vulnerable users. These include: - CERF: for council this involves projects to make Active Travel more attractive by improving safety and perceptions of safety - Minor safety programme - Safety Interventions programme - Road safety education programme - Major Cycle Routes and cycle connection programme - Speed Management programme
⊗ Measure:	LTP/AP23: 10.5.41 Increase access within 15 minutes to key destination types by walking
Target:	>=49% of residential land holdings with a 15- minute walking access
Actual:	45% within 15-minute walking access of key destinations
Comments:	The model is complex and time-consuming to run, and is unlikely to show significant changes month-to-month, so will be run once a year towards the end of the FY. Therefore this currently shows no change from the end of the previous FY. Within 15 minutes walking time (1km), the following percentage of households have access to services: - Parks and open spaces: 98% - Education: 74% - Healthcare: 63% - Employment hubs: 46% - Supermarkets: 34% Improving this number significantly will require changes in land use as well as improved transport links
Remedial Action:	Staff understand that there are plans to open supermarkets in at least one area without strong access, which should improve this number in future years. Staff plan to review the model outputs in advance of the LTP, to identify gaps that can be resolved through transport, and share data with other parts of Council so more focused planning decisions can be made. Expected changes to planning rules are expected to cluster people closer to critical services, which would be expected to improve this measure. Transport can also share this data more widely. This would be unlikely to change the measure in the short term, but longer term would raise awareness, and allow people to make more informed decisions about where they live.

● Measure:	LTP/AP23: 16.0.1 Maintain roadway condition to an appropriate national standard,
Target:	>=5% of the sealed local road network is resurfaced per year
Actual:	A city-wide RAMM driven assessment is undertaken of all the sealed network roads. The FY23/24 forward works programme (FWP) has been provided to the maintenance department for validation is 129 km of reseal works (clash-detection approved), equating to approximately 6% of the sealed local road network
Comments:	Given that the FWP still requires validation and assessment of full extent of pre-seal repairs to be undertaken prior to any resurfacing, the end-of-year sealed year percentage should exceed the 5% benchmark set in this Customer level of service target (note: 5% equates to approximately 106km of CCC's sealed local road network)
Remedial Action:	Unknown remedial actions till we can assess the validated and costed Contractors' resurfacing programme of works for FY23/24. However, I remain confident that the target set for this financial year should be achievable
⊗ Measure:	LTP/AP23: 16.0.3 Improve resident satisfaction with road condition
Target:	>=30% resident satisfaction
Actual:	28% satisfaction (Resident Survey May 2023)
Comments:	May not meet this target, as the customer satisfaction survey does not gain specific data regarding road condition, only thoughts, emotions and perceptions. What happened last year was that the staff recording the feedback used a metric that whenever someone said 'road', it multiplied the negative score, even if one person said it 100 times
Remedial Action:	We can only use data from the Life in Christchurch surveys in order to affect a positive change, as this is the only survey that measures facts. Other than this, we will continue to deliver the best quality product we can
● Measure:	LTP/AP23: 16.0.8 Maintain the condition of footpaths
Target:	>=82% footpaths rated 1,2 or 3
Actual:	As stated previously, the condition of the footpaths has no formal condition rating process to establish a rating of 1, 2, or 3 for 82% of the network
Comments:	A formal assessment process/tool is underway with HEBBS (Southern Contract area) and University of Canterbury to provide a consistent, repeatable and defensible condition rating system for 100% of our footpath asset stock. In the interim, the Council staff and contractors have collected information regarding the condition of our footpaths (approx. 40% of total asset stock) in the eastern side of Christchurch (more likely to have sustained damage from historical events experienced). This has indicated that between 4-5% (about 43 km) of that assessed sit outside an evaluation of 1,2, or 3 and require immediate attention (action in place through a remedial maintenance programme FY23/24). However, this level of knowledge surrounding this asset stock is not sustainable nor good enough, and it is expected to have the more 'formal assessment' methodology developed, tested, and in place before the start of the next financial year for a defensible maintenance programme to 100% of our asset stock (subject to resource and funding availability)
Remedial Action:	Continue to work alongside HEBBS and UC in the development of a robust and automated footpath condition assessment tool. Rapid Response FootpathCrews (RRFC) have been formed to deliver improvements to footpath conditions wherever spotted
● Measure:	LTP/AP23: 16.0.9 Improve resident satisfaction with footpath condition
Target:	>=42% resident satisfaction
Actual:	32% satisfaction (Resident Survey May 2023)
Comments:	May not meet this target, as the customer satisfaction survey does not gain specific data regarding road condition, only thoughts, emotions and perceptions. What happened last year was that the staff recording the feedback used a metric that whenever someone said 'road', it multiplied the negative score, even if one person said it 100 times
Remedial Action:	We can only use data from the Life in Christchurch surveys in order to affect a positive change, as this is the only survey that measures facts. Other than this, we will continue to deliver the best quality product we can

Wastewater Collection, Treatment and Disposal

Wastewater Collection, Treatment and Disposal

● Measure:	LTP/AP23: 11.0.1.16 Proportion of residents satisfied with the reliability and responsiveness of wastewater services
Target:	>= 65%
Actual:	59% satisfaction (Resident Survey May 2023)
Remedial Action:	To meet our consent obligations, we continue with prioritisation of inspections and repairs to wastewater laterals to reduce wastewater overflows due to inflow and infiltration

Water Supply Water Supply

- **Measure:** LTP/AP23: 12.0.1.13 Proportion of residents satisfied with reliability of water supplies.

Target: >= 80%

Actual: 79% satisfaction (Resident Survey May 2023)

Remedial Action: Continuing to work closely with our contractor to further improve response times. Water supply renewals will also support improvements for this measure along with other projects such as "Smart Water"
- **Measure:** LTP/AP23: 12.0.1.14 The proportion of residents satisfied with Council responsiveness to water supply problems

Target: >= 65%

Actual: 59% satisfaction (Resident Survey May 2023)

Remedial Action: Continuing to work closely with our contractor to further improve response times. Water supply renewals will also support improvements for this measure along with other projects such as "Smart Water"
- **Measure:** LTP/AP23: 12.0.2.2 Proportion of High Hazard commercial connections with compliant backflow prevention device tested within the last year

Target: >=100%

Comments: No way of reporting on this currently

Remedial Action: The Backflow register is not functioning as it should as yet. In the 3W IT bundle. Bug fixes have been scheduled to start. Once the Backflow Register is working as it should, our Water Supply Security Specialist will be able to report accurately from the register
- ⊗ **Measure:** LTP/AP23: 12.0.2.10 Water supplied is compliant with the DWQA Rules in the Treatment System (Protozoal compliance)

Target: Compliant

Actual: Water supplied is not protozoal compliant with the DWQA Rules in the treatment system for Christchurch City

Comments: The Council is currently undertaking Class 1 sampling in source water, but the timeline to cover the whole city goes beyond the financial year, hence it won't be possible to demonstrate Class 1 in this and next financial years. Other treatment options are under consideration and will be part of the discussions to be held under the LTP
- **Measure:** LTP/AP23: 12.0.2.20 Proportion of Medium Hazard commercial connections >38mm diameter with compliant backflow prevention device tested within the last year

Target: >=100%

Comments: No way of reporting on this currently

Remedial Action: The Backflow register is not functioning as it should as yet. In the 3W IT bundle. Bug fixes have been scheduled to start. Once the Backflow Register is working as it should, our Water Supply Security Specialist will be able to report accurately from the register
- **Measure:** LTP/AP23: 12.0.7 Average consumption of drinking water in litres per resident per day

Target: <= 210

Actual: 250 litres per resident per day average use

Comments: The consumption per day was above the target, which is unexpected in this low water demand period of the year

Remedial Action: Operations will work with the Service Excellence Team to support initiatives around reducing water consumption
- ⊗ **Measure:** LTP/AP23: 9.2.1 % of non-notified resource management applications processed within statutory timeframes

Target: 99% within statutory timeframes. Strategic review of workload, productivity, statutory performance every quarter and provide feedback to individual planners

Actual: 93% of applications were processed within the statutory timeframes. The performance of the resource consents team continues to steadily improve in the post covid environment. A forecasted reduction in applications did not eventuate and we are currently 3 staff below our budgeted FTE. Two additional staff (experienced) have been employed and are due to start in one month's time. A third person has also been offered an employment contract

8. Financial Performance Report - August 2023

Reference / Te Tohutoro: 23/1441745

Report of / Te Pou Russell Holden – Head of Finance
Matua: (Russell.Holden@ccc.govt.nz)

General Manager / Leah Scales, General Manager Resources/Chief Financial Officer
Pouwhakarae: (Leah.Scales@ccc.govt.nz)

1. Nature of Information Update and Report Origin

- 1.1 The purpose of this report is for the Finance and Performance Committee to be updated on financial performance to August 2023, including the current year forecast, and receive current treasury information.
- 1.2 This is a regular monthly report that goes to the Committee.

2. Officer Recommendations Ngā Tūtohu

That the Finance and Performance Committee:

1. Receive the information in the Financial Performance Report for August 2023.

3. Brief Summary

- 3.1 The financial result for August shows a year to date operational surplus better than budget of \$3.7 million and a forecast surplus better than budget of \$0.7 million.
- 3.2 The total capital programme before signalled carry forwards is forecast to under spend by \$35.8 million. This comprises an under spend of \$32.9 million on the core/external funded programme and \$2.9 million on Te Kaha.
- 3.3 All treasury risk positions are within policy limits.

4. Operating Forecast

- 4.1 The current forecast surplus of \$0.7 million better than budget is due to additional rates growth in late FY23 of \$1.25 million. This is partially offset by a \$0.6 million forecast reduction in the Transwaste dividend to be received.
- 4.2 The forecast is updated monthly and alters as new information and events come to light. This month only material issues over \$500,000 were considered for inclusion in the forecast.
- 4.3 No significant expenditure carry forwards are signalled at this point.

5. Operational Expenditure and Revenue

- 5.1 This covers day to day spend on staffing, operations and maintenance, and revenues to fund it.
- 5.2 Operational revenue exceeds expenditure as it includes rates revenue for capital renewals and debt repayment. This revenue is referred to below as 'Funds not available for Opex' and removed to show the operational year to date and forecast cash surplus or deficit.

\$m	Year to Date Results			Forecast Year End Results			After Carry Forwards	
	Actual	Budget	Var	Forecast	Budget	Var	Carry Fwd	Var
Revenues	(211.6)	(211.6)	-	(989.8)	(989.1)	0.7	-	0.7
Expenditure	145.7	150.8	5.1	755.7	755.7	-	-	-
Funds not available for Opex	61.8	60.4	(1.4)	233.2	233.2	-	-	-
Operating (Surplus)/Deficit	(4.1)	(0.4)	3.7	(0.9)	(0.2)	0.7	-	0.7

5.3 Brief summaries of revenues and expenditures are highlighted below.

5.4 Revenues are forecast to be \$0.7 million higher at year end as a result of forecast higher rates revenue due to rating base growth late in FY23 (\$1.25 million), partially offset by a \$0.6 million forecast reduction in Transwaste dividends.

Key drivers of actual and forecast variances to budget include:

YTD **Forecast**
(after c/f)

- Rates Revenues (*Rates growth*) \$0.0m \$1.3m
- Transwaste Dividends \$0.0m (\$0.6m)

5.5 Expenditure is \$5.1 million lower than budget year to date, and forecast to be on budget at year end. The year-to-date variance is primarily driven by lower personnel costs, being a mix of higher than budgeted vacancies and annual increases not yet being incurred, and also the timing of some maintenance costs.

Key drivers of actual and forecast variances to budget include:

YTD **Forecast**
(after c/f)

- Personnel costs (\$3.4m) \$0.0m
- Maintenance cost timing (\$1.7m) \$0.0m

5.6 Funds not available for opex - items included in this category contributing to the variance are Housing and Dogs (both non-rates funded), Capital Endowment funded projects, and Capital grants (borrowed).

6. Capital Expenditure and Revenue

6.1 This section covers the capital programme spend and funding relating to it.

\$m	Year to Date Results			Forecast Year End Results			After Carry Forwards	
	Actual	Budget	Var	Forecast	Budget	Var	Carry Fwd	Var
Core Programme	48.7	75.7	27.0	488.3	455.4	(32.9)	(53.6)	20.7
External Funded Programme	2.8	4.6	1.8	51.5	27.4	(24.1)	(16.2)	(7.9)
Less unidentified Carry Forwards	-	-	-	(89.9)	-	89.9	102.1	(12.2)
Core/External Funded Programme	51.5	80.3	28.8	449.9	482.8	32.9	32.3	0.6
Te Kaha	14.3	34.9	20.6	206.6	209.5	2.9	2.9	-
Total Capital Programme	65.8	115.2	49.4	656.5	692.3	35.8	35.2	0.6
Revenues and Funding	(53.6)	(69.5)	(15.9)	(311.6)	(311.5)	0.1	-	0.1
Borrowing required	12.2	45.7	33.5	344.9	380.8	35.9	35.2	0.7

Capital Expenditure

6.2 Gross capital expenditure of \$65.8 million has been incurred year to date against a budget of \$115.2 million.

- 6.3 Overall, total capital expenditure of \$656.5 million is forecast (based on the PMO Forecast of \$450m for CCC Capital-Core/External Funded) to be spent against the year budget of \$692.3 million. Of the \$35.8 million variance, the majority is forecast to be likely carried forward.
- 6.4 For further information on capital expenditure, please refer to the Capital Programme Performance Report contained in this agenda.

Capital Revenues and Funding

- 6.5 Capital revenues and funding are a net \$15.9 million lower year to date, and forecast to be \$0.1 million higher than budget before carry forwards comprising:
- 6.5.1 Delayed receipts of Te Kaha Crown revenues (\$2.6 million YTD / \$15.8 million budgeted YTD), partially offset by higher development contributions (\$4.5 million YTD / \$3.8 million budgeted YTD) and increased miscellaneous capital revenues (\$1.0 million YTD / \$0.2 million budgeted YTD).
- 6.5.2 Lower Reserve drawdowns of \$2.0 million year to date, due to development contributions not having been drawn for qualifying expenditure for August (\$2.7 million), due to a review of qualifying projects and catchments occurring. A drawdown will occur once completed.

7. Treasury

Policy Compliance

- 7.1 All Treasury risks are within Policy limits, with no breaches projected over the coming year:

Risk Area	Compliance	Plain-language meaning
Liquidity Risk	Yes	(cash availability)
Funding Risk	Yes	(spread of debt maturities)
Interest Rate Risk	Yes	(managing interest costs)
Counterparty Credit Risk	Yes	(not all eggs in one basket)

Borrowing, Advances to Related Parties, and Bank Deposits

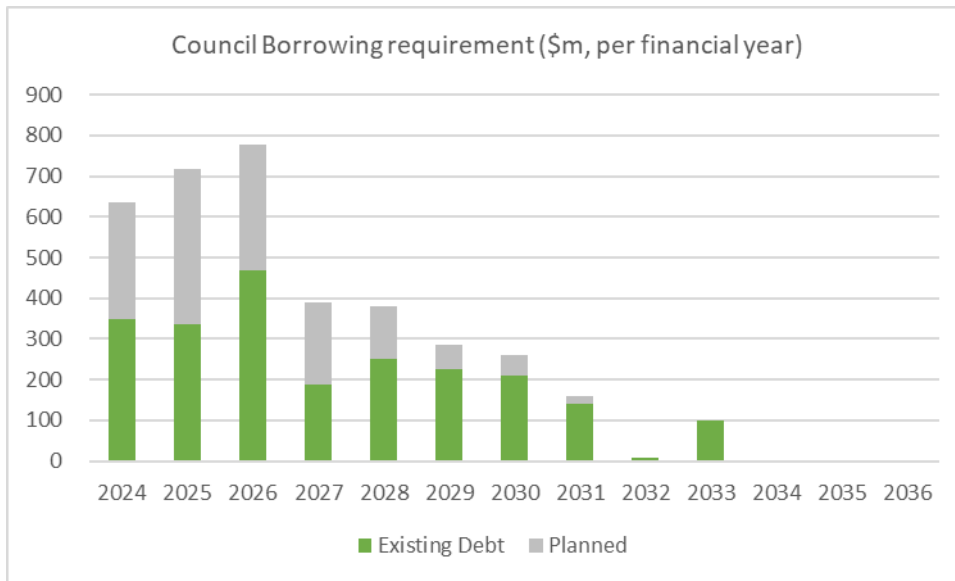
- 7.2 Council's borrowing and treasury-related Advances are shown below (\$ millions):

	Jun-23 Actual	Current	Jun-24 Projected	Full Year Change
Gross Borrowing	2,242.5	2,277.5	2,596.5	354.0
Advances to Related Parties	805.5	806.4	847.7	42.2
Net Debt (excl. Cash)	1,437.0	1,471.1	1,748.9	311.9

- 7.3 Advances to Related Parties are primarily to Christchurch City Holdings (currently \$657.2m).
- 7.4 Net Debt by Jun-24 is estimated to be \$311.9 million higher than at Jun-23, driven by capital investment (particularly Te Kaha).

Funding & Interest Rates

- 7.5 Council's projected **funding** needs, per financial year, are shown below, split between existing debt maturities (green) and expected new borrowing requirements (grey).



- 7.6 Council's **interest rate risk** is managed to reduce the volatility of interest costs from year to year. Most existing Council debt has been fixed for at least the next three years, which will limit the impact of current higher interest rates on Council's future borrowing costs.

Estimated average cost of funding, by financial year

	Jun-24	Jun-25	Jun-26
Rates-Funded Debt	5.0%	4.8%	4.6%

Average for 2022/23 was 4.9%. There is some upside risk if market rates stay elevated.

Attachments / Ngā Tāpirihanga

There are no attachments for this report.

In addition to the attached documents, the following background information is available:

Document Name – Location / File Link
Not applicable

Confirmation of Statutory Compliance / Te Whakatūturutanga ā-Ture

Compliance with Statutory Decision-making Requirements (ss 76 - 81 Local Government Act 2002).

(a) This report contains:

- (i) sufficient information about all reasonably practicable options identified and assessed in terms of their advantages and disadvantages; and
- (ii) adequate consideration of the views and preferences of affected and interested persons bearing in mind any proposed or previous community engagement.

(b) The information reflects the level of significance of the matters covered by the report, as determined in accordance with the Council's significance and engagement policy.

Signatories / Ngā Kaiwaitohu

Authors	Annie Yang - Reporting Accountant Steve Ballard - Group Treasurer Bruce Moher - Manager Corporate Reporting Mitchell Shaw - Reporting Accountant
Approved By	Russell Holden - Head of Finance Leah Scales - General Manager Resources/Chief Financial Officer

9. Capital Programme Performance Report August 2023

Reference / Te Tohutoro: 22/1683155

Report of / Te Pou Matua:	Andrew Robinson, Head of Programme Management Office (andrew.robinson@ccc.govt.nz)
General Manager / Pouwhakarae:	Lynn McClelland, Assistant Chief Executive Strategic Policy and Performance (lynn.mcclelland@ccc.govt.nz)

1. Nature of Information Update and Report Origin

- 1.1 The purpose of this report is to present to the Council meeting the monthly Capital Programme Performance Report August 2023.
- 1.2 This report provides Elected Members with oversight on the performance of the Capital Programme.

2. Officer Recommendations Ngā Tūtohu

That the Finance and Performance Committee:

1. Receive the information in the Capital Programme Performance Report August 2023.

3. Brief Summary

- 3.1 A new format Monthly Capital Programme Performance Report (attached) accompanies this brief Cover Report. It provides:
 - A more visual, concise, easy to read format
 - One page per major Service Area
 - A sharper focus on forecasting and variance from plan
 - One page for each of the 21 Watchlist projects.

The August 2023 Capital Programme Performance Report is accompanied by the quarterly Transport Choices (CERF) Report and Christchurch Regeneration Acceleration Facility (CRAF) Transport Report.

- 3.2 Only high-level points and significant programme exceptions will be covered in this Cover Report as the attachment (Capital Programme Performance Report August 2023) comprehensively covers content including summaries, key achievements, financial and programme status, critical issues and risks.
- 3.3 The consolidated FY24 forecast for the CCC Capital component of the programme (excl. Te Kaha) as reported by Project Managers is **\$552m** against a Budget of \$483m. This forecast is likely to reduce over the year.
- 3.4 The PMO forecast for the CCC Capital component is **\$450m** for year-end. This is comparable to the year-end position from FY23. A key focus this year is in improving accuracy of PMs' forecasts and this will be worked on collaboratively and continuously throughout the year to improve PM-PMO forecast alignment.
- 3.5 The two main exceptions which are demanding more management attention presently are in the Digital and Waste Management portfolios where forecasts show significant departures

from the current year agreed Budgets (both over and under respectively). However, the Digital Dashboard is not included this month as it will be updated more accurately following portfolio planning sessions with the Executive Leadership Team. Transport also requires closer attention on its PM forecasts. These exceptions will be commented on again next month after remedial actions are taken.

3.6 A new Watchlist has been generated for FY24 and a 'one-page per project' is provided for each of these providing better visibility and insight into the main issues of the most strategic projects this year. The Watchlist was generated in conjunction with Heads of Service. In identifying projects for inclusion on the Watchlist we have considered the following:


- Scale and significance
- Strategic importance for CCC
- Public / political profile and interest
- Budget
- Programme immediacy
- Delivery risk
- A balanced portfolio

3.7 The FY24 Watchlist comprises the following 21 Projects. One further project, Te Kaha Surrounding Streets, will be added to the Watchlist from September 2023. Project selection will be reviewed in mid-FY24.

Project ID	Project Title	Reporting Area
1026	Te Kaha Canterbury Multi Use Arena (CMUA)	Major Facilities
1017	Parakiore Recreation and Sports Centre (Metro Sport Facility)	Major Facilities
862	Matatiki: Hornby Centre	Major Facilities
64048	Performing Arts Precinct – Te Whare Tapere	Major Facilities
32243	SW Eastman Sutherland and Hoon Hay Wetlands	Water
61615	SW South New Brighton & Southshore Estuary Edge Flood Mitigation	Water
71306	Coastal Pathway & Moncks Bay - Council Funded	Transport
924	Halswell Junction Road Extension	Transport
917	Lincoln Road Passenger Transport Improvements (Between Curletts & Wrights)	Transport
23100	Major Cycleway - Heathcote Expressway Route (Section 2) Tannery to Martindales	Transport
47023	Major Cycleway - Northern Line Route (Section 2) Tuckers to Barnes & Main North Road	Transport
23101	Major Cycleway - Nor'West Arc Route (Section 3) University to Harewood	Transport
26608	Major Cycleway - South Express Route (Section 1) Hei Hei to Jones	Transport
26611	Major Cycleway - Wheels to Wings Route (Section 1) Harewood to Greers	Transport
2356	Akaroa Wharf Renewal	Parks
61821	Cunningham House Building Renewals (Heritage)	Parks
61531	Ngā Puna Wai Car Park and Access Improvements	Parks
62549	Red Zone Regeneration-Southshore and South New Brighton Estuary Edge Erosion Management	Parks
68173	Ōtākaro-Avon River Corridor City to Sea Pathway (OARC)	ŌARC
66000	SW ANZAC to Waitaki Stopbank (OARC)	ŌARC
67421	SW Pages to Bridge (OARC)	ŌARC

- 3.8 Additional Watchlists and Status Reports are provided quarterly for CRAF and CERF Programmes and these are included this month.

Attachments / Ngā Tāpirihanga

No.	Title	Reference	Page
A 	Attachment to report 22/1700935 (Title: Capital Programme Performance Report - August 2023 - Final)	23/1438658	36

In addition to the attached documents, the following background information is available:

Document Name – Location / File Link
Not applicable

Confirmation of Statutory Compliance / Te Whakatūtutanga ā-Ture

Compliance with Statutory Decision-making Requirements (ss 76 - 81 Local Government Act 2002).
(a) This report contains:
(i) sufficient information about all reasonably practicable options identified and assessed in terms of their advantages and disadvantages; and
(ii) adequate consideration of the views and preferences of affected and interested persons bearing in mind any proposed or previous community engagement.
(b) The information reflects the level of significance of the matters covered by the report, as determined in accordance with the Council's significance and engagement policy.

Signatories / Ngā Kaiwaitohu

Authors	Lauren Barry - Senior PMO Analyst Andrew Robinson - Head of Programme Management Office Greer Hill - PMO Administrator
Approved By	Lynn McClelland - Assistant Chief Executive Strategic Policy and Performance

Capital Programme Performance Report

August 2023

Introduction

This report provides a monthly status update on capital programme performance in the current Financial Year (FY24), including:

- The overall capital programme
- CCC Capital, which excludes the Te Kaha Canterbury Multi Use Arena
- Each major area of capital delivery.

All forecasts in this report are project management forecasts, with the exception of the Programme Management Office (PMO) forecast in the CCC Capital section.

The Digital Dashboard is not included this month. It will be updated following portfolio planning sessions with the Executive Leadership Team.

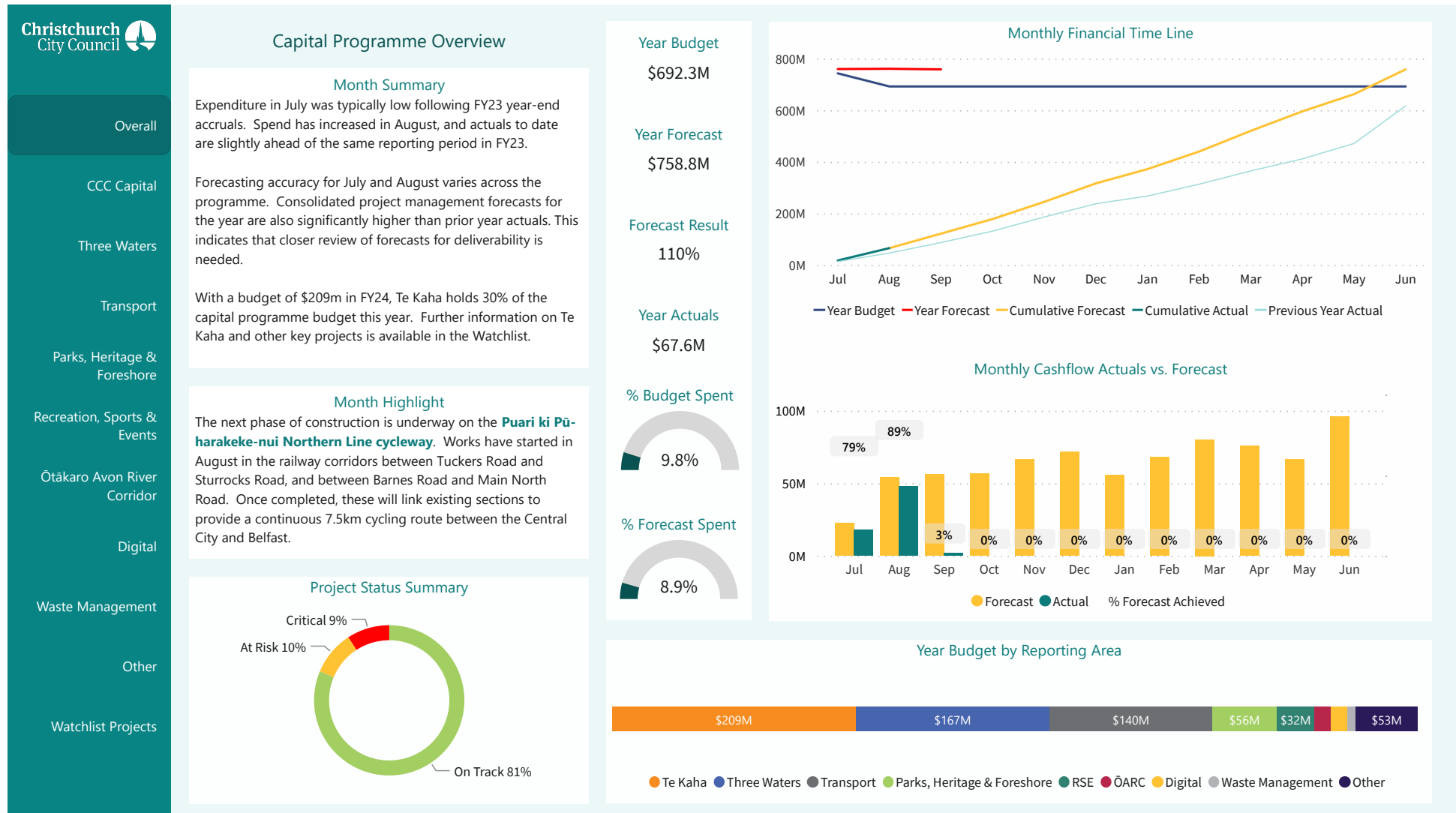
The report also contains status updates on key Watchlist projects (Appendix 1). Projects are selected for the Watchlist based on:

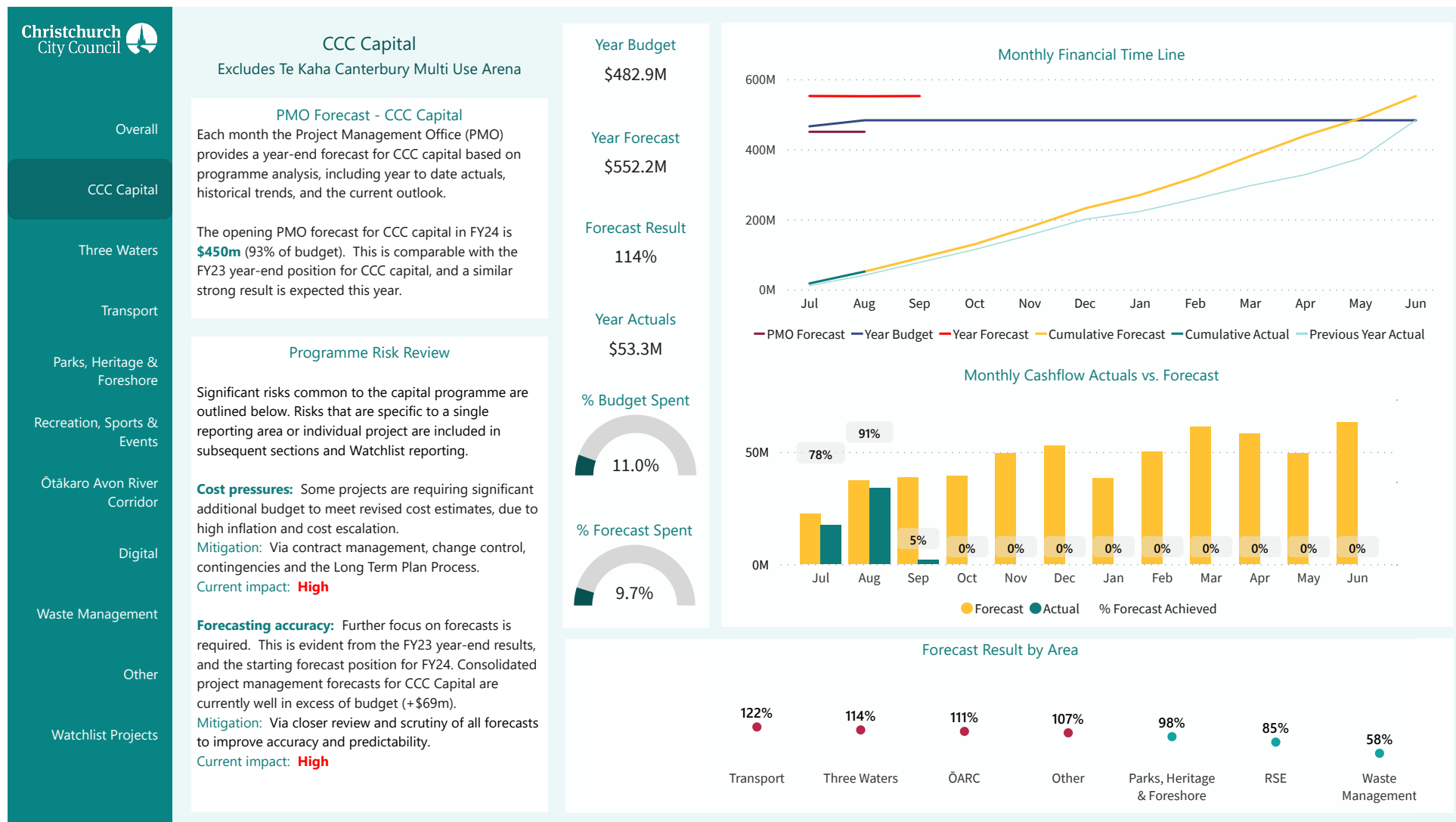
- Scale and significance
- Strategic importance
- Profile
- Cost
- Immediacy
- Delivery risk.

21 projects have been identified for inclusion in the Watchlist at the start of FY24. One further project, Te Kaha Surrounding Streets, will be added to the Watchlist from September 2023. Project selection will be reviewed in mid-FY24.

The August 2023 Capital Programme Performance Report is accompanied by the quarterly Transport Choices Report and Christchurch Regeneration Acceleration Facility (CRAF) Transport Report (Appendix 2).

Report data refreshed 5 September 2023





Overall

CCC Capital

Three Waters

Transport

Parks, Heritage &
Foreshore

Recreation, Sports &
Events

Ōtākaro Avon River
Corridor

Digital

Waste Management

Other

Watchlist Projects

Three Waters

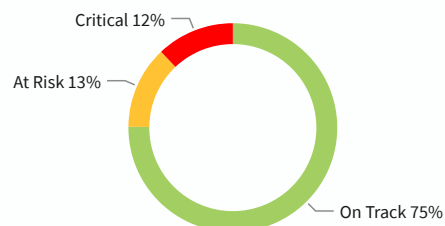
Excludes Ōtākaro Avon River Corridor projects

The Three Waters programme has had a strong start to the financial year, with construction continuing on a number of significant projects, particularly in the Water Supply programme (e.g., Lyttelton Streets Mains Renewals, Eastern Terrace Trunk Main Renewal, Jeffreys Road Pump Station Upgrade).

Three Waters is forecasting to exceed budget in FY24, and slightly exceed prior year actuals. A key contributor to the forecast position is the SW Highsted Styx Mill Reserve Wetland project, with a major land purchase anticipated this financial year. A bringback of funds is indicated for the FY24 variance on this project.

Factors causing the red / critical status of Three Waters projects include cost pressures, consenting issues, and some programme delays.

Project Status Summary



Year Budget

\$166.7M

Year Forecast

\$190.9M

Forecast Result

114%

Year Actuals

\$21.8M

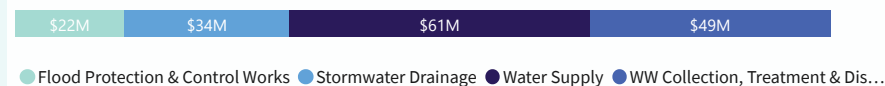
% Budget Spent

13.1%

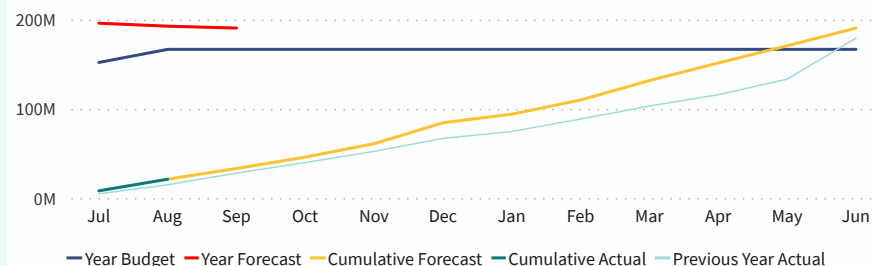
% Forecast Spent

11.4%

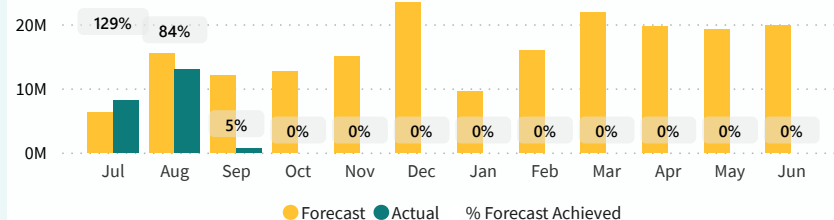
Year Budget by Activity



Monthly Financial Time Line



Monthly Cashflow Actuals vs. Forecast



Project Forecast Negative/Positive Variances FY24 (Top 5)

Project	Year Budget	Year Forecast	Variance	Project	Year Budget	Year Forecast	Variance
50446 - WS Denton, Sockburn, Mt Pleasant 3, Grassmere, ...	\$3.5M	\$1.6M	\$1.8M	44577 - SW Highsted Styx Mill Reserve Wetland	\$1.0M	\$12.0M	(\$11.1M)
71598 - WS New Chlorination Equipment & Controls (D3 c...	\$1.5M	\$0.0M	\$1.5M	52902 - WS Okains Bay New Water Supply	\$1.1M	\$5.8M	(\$4.7M)
74089 - CWTP Fire Recovery	\$1.9M	\$0.4M	\$1.4M	65133 - WW Picton, Nelson, Elizabeth, Lyndon, Mandevill...	\$1.2M	\$4.7M	(\$3.5M)
49093 - SW Corsair Bay Pipeline Renewal (From Park Terr...	\$1.7M	\$0.4M	\$1.3M	32243 - SW Eastman Sutherland and Hoon Hay Wetlands	\$2.1M	\$4.9M	(\$2.9M)
71996 - WW Grassmere Wet Weather Storage Facility	\$1.2M	\$0.0M	\$1.2M	30172 - WW Riccarton Interceptor (Upper Riccarton)	\$1.9M	\$4.5M	(\$2.6M)

Overall

CCC Capital

Three Waters

Transport

Parks, Heritage &
Foreshore

Recreation, Sports &
Events

Ōtākaro Avon River
Corridor

Digital

Waste Management

Other

Watchlist Projects

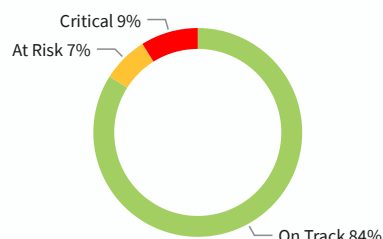
Transport

Excludes Waste and Ōtākaro Avon River Corridor projects

A number of projects in the Transport programme did not achieve month-start forecasts in July / August, however the majority of these are still expected to meet their forecast spend within the financial year. The highest project spend in FY24 to date is on the Halswell Junction Road Extension project, with good progress being made on construction (see Watchlist). The Transport programme is currently forecasting to exceed budget in FY24. Ongoing review of Transport forecasts for deliverability is required, with the FY24 year-end forecast significantly exceeding FY23 actuals.

Key factors contributing to the red / critical status of projects in the Transport programme include KiwiRail interdependencies and cost pressures.

Project Status Summary



Year Budget

\$139.7M

Year Forecast

\$170.0M

Forecast Result

122%

Year Actuals

\$8.3M

% Budget Spent

5.9%

% Forecast Spent

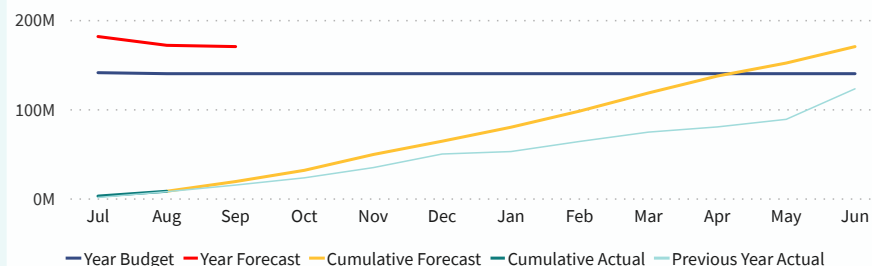
4.9%

Year Budget by Activity

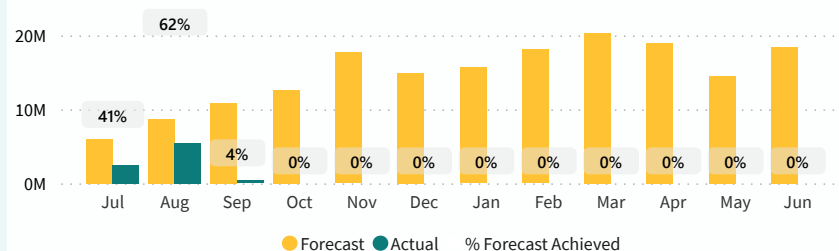


● Transport Access ● Transport Environment ● Transport Safety

Monthly Financial Time Line

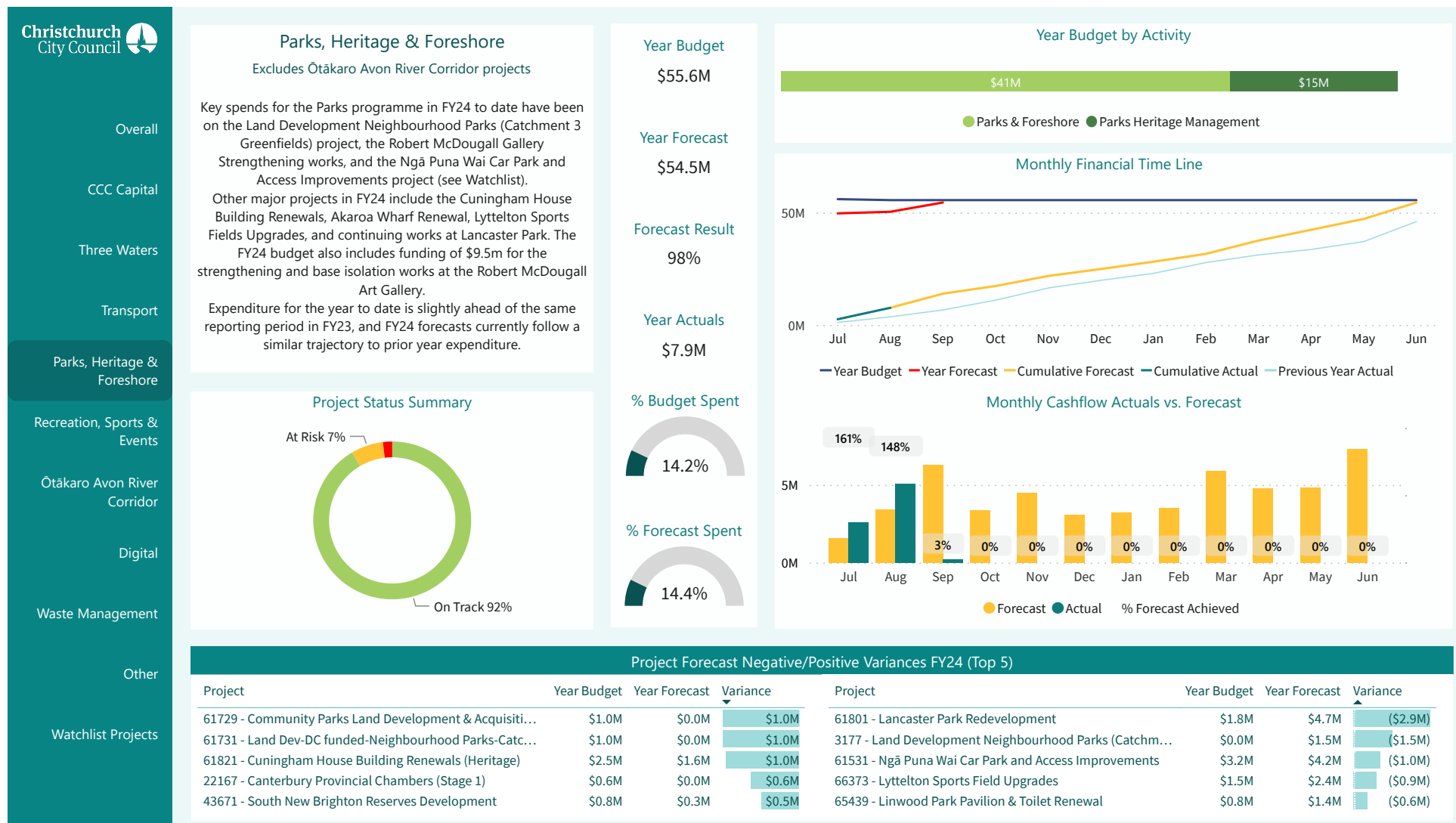


Monthly Cashflow Actuals vs. Forecast



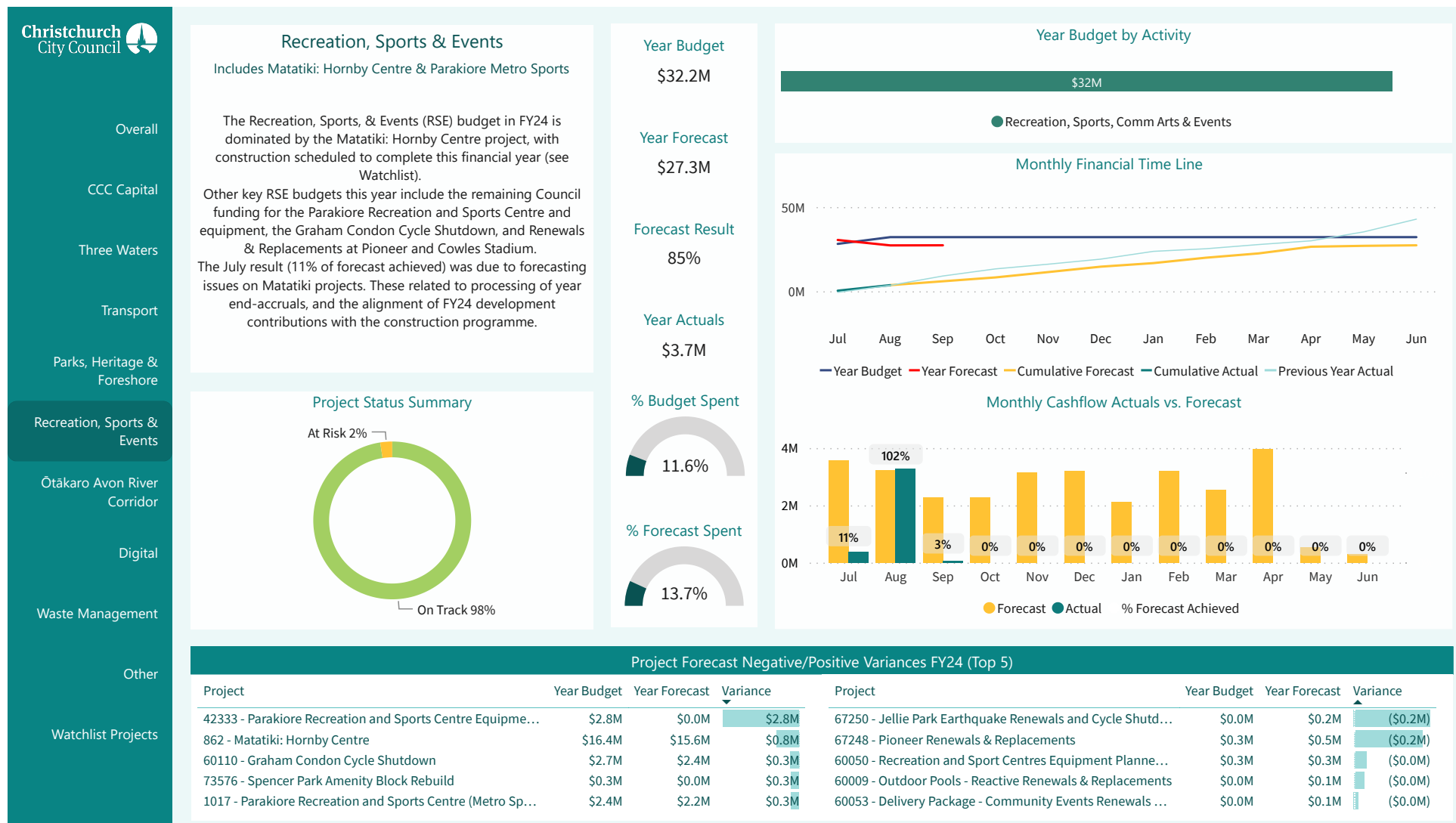
Project Forecast Negative/Positive Variances FY24 (Top 5)

Project	Year Budget	Year Forecast	Variance	Project	Year Budget	Year Forecast	Variance
72760 - Transport Choices 2022 - Little River Link Cycle C...	\$4.2M	\$1.9M	\$2.3M	26608 - Major Cycleway - South Express Route (Section 1)...	\$1.5M	\$6.5M	(\$5.0M)
34094 - Transport Choices 2022 - Linwood Village Streets...	\$5.0M	\$3.3M	\$1.7M	71306 - Coastal Pathway & Moncks Bay - Council Funded	\$1.4M	\$6.1M	(\$4.7M)
37102 - Delivery Package - Bridge Renewals	\$2.6M	\$1.5M	\$1.2M	924 - Halswell Junction Road Extension	\$3.6M	\$8.1M	(\$4.5M)
61020 - Linwood Woolston CRAF - Area Project Planning ...	\$1.4M	\$0.4M	\$1.0M	47031 - Major Cycleway - South Express Route (Section 2)...	\$1.3M	\$4.8M	(\$3.5M)
67540 - Central City Projects - Barbadoes Street (Hereford...	\$1.1M	\$0.2M	\$1.0M	23101 - Major Cycleway - Nor'West Arc Route (Section 3) ...	\$2.3M	\$5.8M	(\$3.5M)



Project Forecast Negative/Positive Variances FY24 (Top 5)

Project	Year Budget	Year Forecast	Variance	Project	Year Budget	Year Forecast	Variance
61729 - Community Parks Land Development & Acquisiti...	\$1.0M	\$0.0M	\$1.0M	61801 - Lancaster Park Redevelopment	\$1.8M	\$4.7M	(\$2.9M)
61731 - Land Dev-DC funded-Neighbourhood Parks-Catc...	\$1.0M	\$0.0M	\$1.0M	3177 - Land Development Neighbourhood Parks (Catchm...	\$0.0M	\$1.5M	(\$1.5M)
61821 - Cunningham House Building Renewals (Heritage)	\$2.5M	\$1.6M	\$1.0M	61531 - Ngā Puna Wai Car Park and Access Improvements	\$3.2M	\$4.2M	(\$1.0M)
22167 - Canterbury Provincial Chambers (Stage 1)	\$0.6M	\$0.0M	\$0.6M	66373 - Lyttelton Sports Field Upgrades	\$1.5M	\$2.4M	(\$0.9M)
43671 - South New Brighton Reserves Development	\$0.8M	\$0.3M	\$0.5M	65439 - Linwood Park Pavilion & Toilet Renewal	\$0.8M	\$1.4M	(\$0.6M)



Overall

CCC Capital

Three Waters

Transport

Parks, Heritage &
Foreshore

Recreation, Sports &
Events

Ōtākaro Avon River
Corridor

Digital

Waste Management

Other

Watchlist Projects

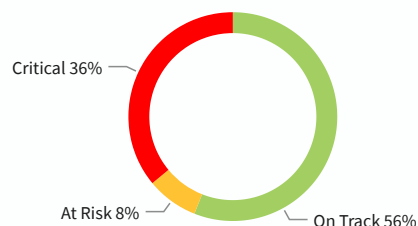
Ōtākaro Avon River Corridor (ŌARC)

Includes ŌARC Stormwater, Parks & Transport Projects

Major projects for the ŌARC programme in FY24 currently include the City to Sea Pathway, several stormwater projects (ANZAC to Waitaki Stopbank, Pages to Bridge, Waikākāriki - Horseshoe Lake, and Waitaki Street), and the Pages Road Bridge Renewal.

Most of the red / critical status projects in the ŌARC programme are stormwater projects. A number of these have budget shortfalls based on current cost estimates, with value engineering underway and additional budget being sought via the LTP. Challenges with consenting over groundwater and contaminated land are also contributing to the critical status. The Pages Road Bridge project is also signalling a significant budget shortfall to be addressed via the LTP.

Project Status Summary



Year Budget

\$14.4M

Year Forecast

\$15.9M

Forecast Result

111%

Year Actuals

\$1.1M

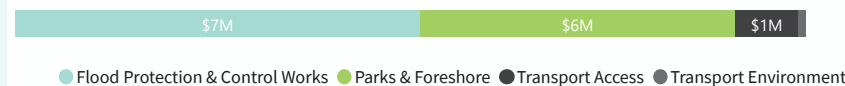
% Budget Spent

7.7%

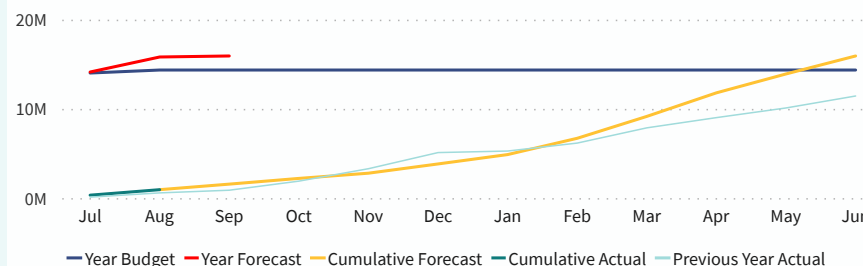
% Forecast Spent

7.0%

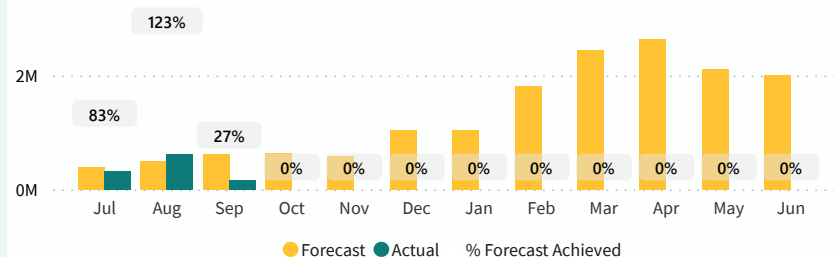
Year Budget by Activity



Monthly Financial Time Line

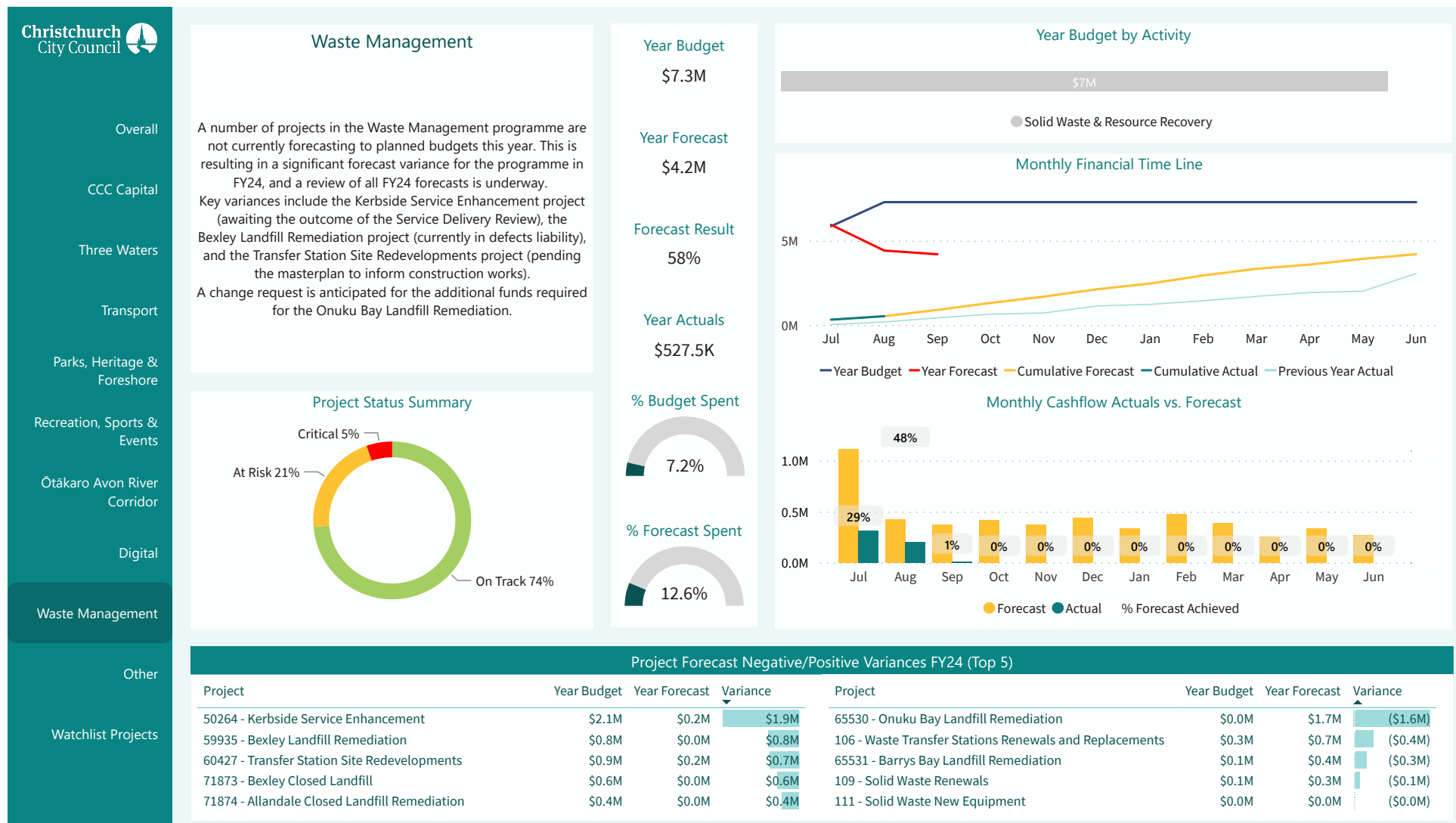


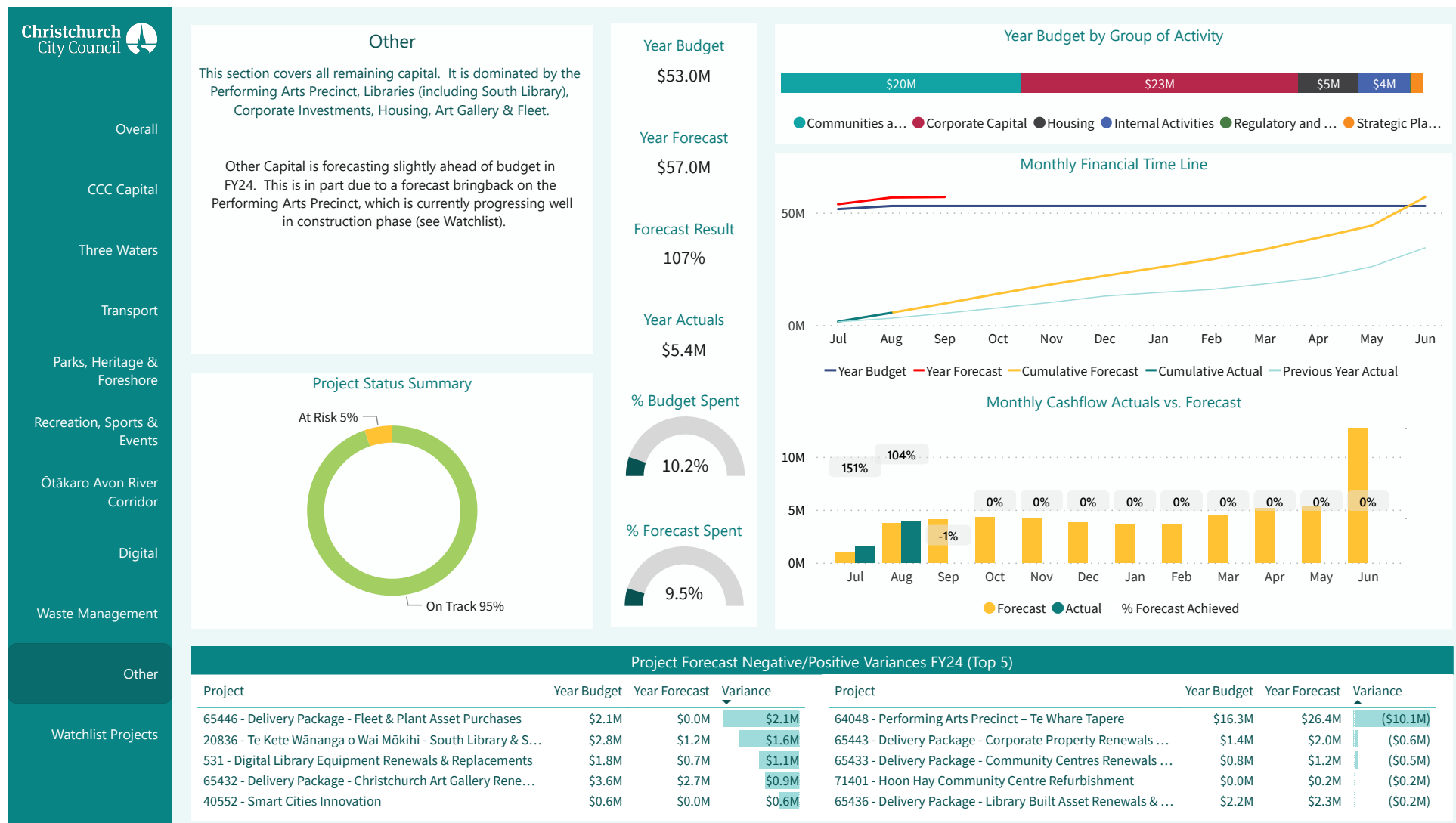
Monthly Cashflow Actuals vs. Forecast



Project Forecast Negative/Positive Variances FY24 (Top 5)

Project	Year Budget	Year Forecast	Variance	Project	Year Budget	Year Forecast	Variance
27273 - Pages Road Bridge Renewal (OARC)	\$1.1M	\$0.6M	\$0.5M	62925 - SW Waitaki Street (OARC)	\$1.0M	\$4.3M	(\$3.3M)
56166 - SW Waikākāriki - Horseshoe Lake (OARC)	\$1.5M	\$1.0M	\$0.4M	68175 - Ōtākaro-Avon River Corridor Community Spaces i...	\$0.7M	\$1.0M	(\$0.3M)
67421 - SW Pages to Bridge (OARC)	\$1.5M	\$1.1M	\$0.4M	62924 - SW Flood Management Avon River Flood Modelli...	\$0.3M	\$0.4M	(\$0.1M)
71376 - SW Design Standards & Standard Designs (OARC)	\$0.5M	\$0.2M	\$0.3M	72381 - SW Global Consenting (OARC)	\$0.0M	\$0.1M	(\$0.1M)
66000 - SW ANZAC to Waitaki Stopbank (OARC)	\$1.5M	\$1.3M	\$0.2M	68173 - Ōtākaro-Avon River Corridor City to Sea Pathway ...	\$4.1M	\$4.1M	(\$0.0M)





Appendix 1 Watchlist Project Updates

Watchlist Projects

ID	Title
1026	Te Kaha Canterbury Multi Use Arena (CMUA)
1017	Parakiore Recreation and Sports Centre (Metro Sport Facility)
862	Matatiki: Hornby Centre
64048	Performing Arts Precinct – Te Whare Tapere
32243	SW Eastman Sutherland and Hoon Hay Wetlands
61615	SW South New Brighton & Southshore Estuary Edge Flood Mitigation
71306	Coastal Pathway & Moncks Bay - Council Funded
924	Halswell Junction Road Extension
917	Lincoln Road Passenger Transport Improvements (Between Curletts & Wrights)
23100	Major Cycleway - Heathcote Expressway Route (Section 2) Tannery to Martindales
47023	Major Cycleway - Northern Line Route (Section 2) Tuckers to Barnes & Main North Road
23101	Major Cycleway - Nor'West Arc Route (Section 3) University to Harewood
26608	Major Cycleway - South Express Route (Section 1) Hei Hei to Jones
26611	Major Cycleway - Wheels to Wings Route (Section 1) Harewood to Greers
2356	Akaroa Wharf Renewal
61821	Cunningham House Building Renewals (Heritage)
61531	Ngā Puna Wai Car Park and Access Improvements
62549	Red Zone Regeneration-Southshore and South New Brighton Estuary Edge Erosion Management
68173	Ōtākaro-Avon River Corridor City to Sea Pathway (OARC)
66000	SW ANZAC to Waitaki Stopbank (OARC)
67421	SW Pages to Bridge (OARC)

Watchlist Key

Overall Status

Green - On Track

Amber - At Risk

Red - Critical

Set by Project Manager

Financial Status (All Years)

Forecast within budget

Forecast overspend < 5%

Forecast overspend > 5%

All Years Forecast vs. Budget

Time Status

< 30 days delay

31 – 60 days delay


> 61 days delay

*(Project Delivery Complete
Milestone Forecast vs. Baseline)*

Page 47

Christchurch

City Council



1017 - Parakiore Recreation and Sports Centre (Metro Sport Facility)

Overall Status

At Risk

Project Description

The Parakiore Recreation and Sport Centre will be the largest aquatic and indoor recreation and leisure venue of its kind in New Zealand, accessible to people of all ages and abilities. This outstanding sports facility will cater for the recreational community of the Canterbury region, as well as educational and high-performance communities. Construction is being managed by Rau Paenga Ltd (formerly Ōtākaro Ltd), and is jointly funded along with the Crown, with the Council being the operator of the facility after completion.

Primary Ward

Central

Group of Activities

Communities and Citizens

Budget By Financial Year

Previous FYs

148.9M

Current FY

2.4M

CPMS

Current Phase

Concept

Initiate

Plan

(Execute) Investigate

(Execute) Design

(Execute) Procure

(Execute) Construction

(Execute) Handover

Close

Overall Status Commentary

Construction continues on Parakiore with façade installation, blockwork, wall framing, mechanical services, electrical services, wall & ceiling linings and internal fit-out continuing across multiple zones. The construction of the car park civil works is also progressing. Rau Paenga have advised that construction is planned to be completed at the end of 2024, with opening planned in early 2025 following fit-out.

All Years

Budget	Forecast	Actuals	Financial Status
151.3M	151.3M	150.0M	

% Budget Spent (All Years)

99%

Current Financial Year

Budget	Forecast	Actuals	Variance
\$2.4M	\$2.2M	\$1.2M	\$0.3M

Project Delivery Complete Milestone

Baseline	Forecast	Time Status
March 2025	March 2025	

←

Back to Main Report


Watchlist Project: 1017 - Parakiore Recreation and Sports Centre (Metro Sport Facility)

▼

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Christchurch

City Council



64048 - Performing Arts Precinct – Te Whare Tapere

Overall Status

On Track

Project Description

The Performing Arts Precinct is the city's outlet for creative performance, offering first-rate facilities for music, drama, dance and other performing arts. One of the anchor projects in the Christchurch Central Recovery Plan, the Performing Arts Precinct is being built in the block bounded by Armagh, Gloucester, Colombo and New Regent streets.

Primary Ward

Metropolitan

Group of Activities

Corporate Capital

Budget By Financial Year

Previous FYs

12.9M

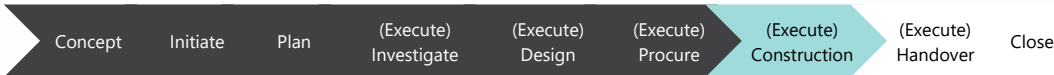
Current FY

16.3M

2025

23.9M

Current Phase




```


graph LR
    Concept --> Initiate
    Initiate --> Plan
    Plan --> Investigate["(Execute) Investigate"]
    Investigate --> Design["(Execute) Design"]
    Design --> Procure["(Execute) Procure"]
    Procure --> Construction["(Execute) Construction"]
    Construction --> Handover["(Execute) Handover"]
    Handover --> Close
  
```


Overall Status Commentary


Construction is progressing well. The milestone to complete all pre-cast concrete was achieved at the end of July. LVL timber portal frames and purlins are now being erected on the Colombo Street elevation and work will shortly commence on the Gloucester street superstructure. Lot 2 structural steel has been released into production and carpentry teams are on site, commencing internal framing and CLT installation in the studio theatre.

Fit out & establishment activities are in planning and include items such as seating, kitchen & bar, IT, office and artwork. A bringback is currently forecasted based on contractor forecasts and actuals seen to date. Completion of the project remains as programmed - practical completion December 2024









CPMS

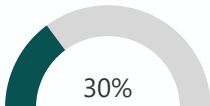
All Years

Budget	Forecast	Actuals	Financial Status
53.0M	52.3M	15.8M	

Current Financial Year

Budget	Forecast	Actuals	Variance
\$16.3M	\$26.4M	\$2.9M	(\$10.1M)

% Budget Spent (All Years)



30%

Project Delivery Complete Milestone

Baseline	Forecast	Time Status
March 2025	March 2025	

←

Back to Main Report


Watchlist Project: 64048 - Performing Arts Precinct – Te Whare Tapere

▼

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Christchurch

City Council



61615 - SW South New Brighton & Southshore Estuary Edge Flood Mitigation

Overall Status

At Risk

Project Description

This project addresses two separate but geographically connected issues in South New Brighton and on the South Shore peninsula: 1) estuary edge erosion issues and; 2) construction of a new bund to tackle local inundation.

Primary Ward

Coastal

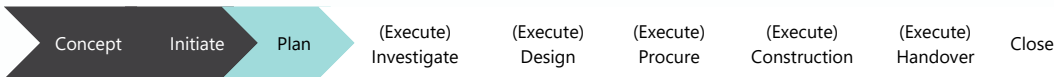
Group of Activities

Flood Protection & Control Works

Budget By Financial Year

Previous FYs	0.6M
Current FY	1.9M
2025	0.9M
2026	3.1M

Current Phase

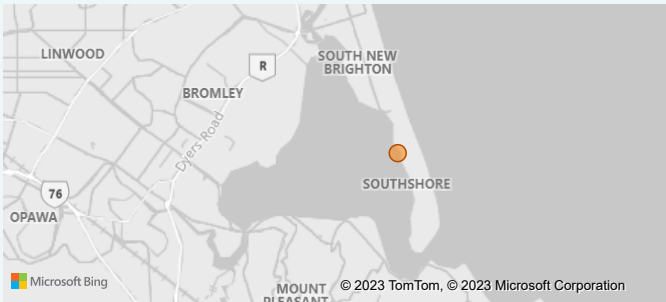



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graph LR
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    Initiate --> Plan
    Plan --> ExecuteInvestigate["(Execute) Investigate"]
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    ExecuteConstruction --> ExecuteHandover["(Execute) Handover"]
    ExecuteHandover --> Close
  
```


Overall Status Commentary

Community consultation completed, and final updates to the engineering and landscaping consent drawings are well underway. Technical reports and Assessment of Environmental Effects (AEE) also being updated accordingly, and lodgement anticipated November-December 2024.









CPMS

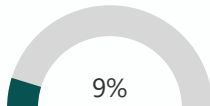
All Years

Budget	Forecast	Actuals	Financial Status
6.5M	5.7M	0.6M	

Current Financial Year

Budget	Forecast	Actuals	Variance
\$1.9M	\$2.1M	\$0.0M	(\$0.2M)


% Budget Spent (All Years)



9%

Project Delivery Complete Milestone

Baseline	Forecast	Time Status
June 2026	June 2026	



Back to Main Report

Watchlist Project: 61615 - SW South New Brighton & Southshore Estuary Edge Flood Mitigation

▼

Page 53



924 - Halswell Junction Road Extension

Overall Status
Critical

Project Description

This project is for an extension of Halswell Junction Road from Foremans Road to Waterloo Business Park, installing a new level crossing at Waterloo Road. The existing level crossing and intersection of Halswell Junction Road with Waterloo Road will be closed off with a cul-de-sac. The project team are working closely with KiwiRail who are undertaking the design for the new level crossing and related rail signal changes required.

Primary Ward

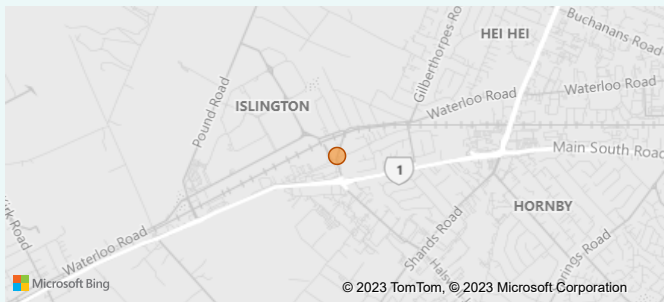
Hornby

Group of Activities

Transport

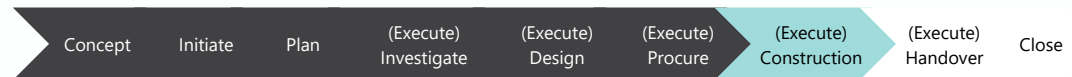
Budget By Financial Year

Previous FYs	11.0M
Current FY	3.6M
2025	5.7M
2026	3.1M
2027	2.0M



CPMS

Current Phase



Overall Status Commentary

Construction continues to progress well with the new link road formed and utilities 90% installed. Watermain install will begin on the new link road and construction will start to move onto Foremans and Halswell Junction Road with footpath and kerb and channel works. Work with KiwiRail on the level crossing continues and completion date at risk due to delays with KiwiRail programme. Taking this into account, construction completion expected December 2024.

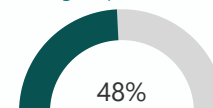
All Years

Budget	Forecast	Actuals	Financial Status
25.3M	25.3M	12.2M	

Current Financial Year

Budget	Forecast	Actuals	Variance
\$3.6M	\$8.1M	\$1.3M	(\$4.5M)

% Budget Spent (All Years)



Project Delivery Complete Milestone


Baseline	Forecast	Time Status
July 2024	December 2024	



Back to Main Report

Watchlist Project: 924 - Halswell Junction Road Extension

Christchurch City Council



917 - Lincoln Road Passenger Transport Improvements (Between Curletts & Wrights)

Overall Status
At Risk

Project Description

Road assets renewals and improvements of the section of Lincoln Road (Curletts to Wrights) to accommodate the core south-west public transport route on this corridor.

Primary Ward

Spreydon

Group of Activities

Transport

Budget By Financial Year

Previous FYs

1.9M

Current FY

1.4M

2025

5.2M

2026

1.5M

Current Phase

Concept

Initiate

Plan

(Execute) Investigate

(Execute) Design

(Execute) Procure

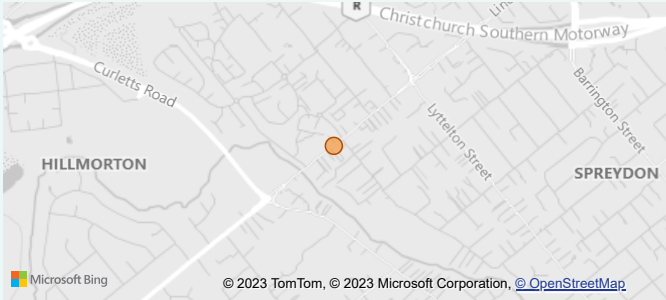
(Execute) Construction

(Execute) Handover

Close




Overall Status Commentary

Project is in Detail design and scheduled for construction over the next 2 years. Current estimates indicate a funding shortfall and this is being investigated.



Microsoft Bing

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CPMS

All Years

Budget	Forecast	Actuals	Financial Status
10.1M	12.4M	2.0M	

% Budget Spent (All Years)

20%

Current Financial Year

Budget	Forecast	Actuals	Variance
\$1.4M	\$2.0M	\$0.1M	(\$0.6M)

Project Delivery Complete Milestone

Baseline	Forecast	Time Status
September 2024	September 2024	

Back to Main Report

Watchlist Project: 917 - Lincoln Road Passenger Transport Improvements (Between Curletts & Wrights)

Christchurch
City Council

47023 - Major Cycleway - Northern Line Route (Section 2) Tuckers to Barnes & Main North Road

Overall Status
At Risk

Project Description

Major Cycleway Route – Northern Line – From Tuckers Road to Barnes Road & Main North Road

Primary Ward

Papanui

Budget By Financial Year

Previous FYs 2.3M

Current FY 2.3M

Group of Activities

Transport

2025 4.0M

2026 2.1M

CPMS

Current Phase

Overall Status Commentary

The construction contract for the railway corridor sections between Tuckers Road to Sturrocks Road and from Barnes Road to Main North Rd has been awarded and construction started on 21/08/23. Tuckers Road, Barnes Road and Sturrocks Road railway crossing upgrades have been provisionally planned by KiwiRail for a November 2023 start. CCC are awaiting cost estimations from KiwiRail for these works.

All Years

Budget	Forecast	Actuals	Financial Status
10.6M	11.2M	2.3M	

Current Financial Year

Budget	Forecast	Actuals	Variance
\$2.3M	\$4.2M	\$0.0M	(\$1.9M)

% Budget Spent (All Years)


Project Delivery Complete Milestone

Baseline	Forecast	Time Status
July 2024	July 2024	

Back to Main Report

Watchlist Project: 47023 - Major Cycleway - Northern Line Route (Section 2) Tuckers to Barnes & Main North Road

Attachment A


Christchurch
 City Council

26608 - Major Cycleway - South Express Route (Section 1) Hei Hei to Jones

Overall Status
 Critical

Project Description

Major Cycleway Route project linking Templeton township and Hei Hei/Hornby.

Primary Ward

Hornby

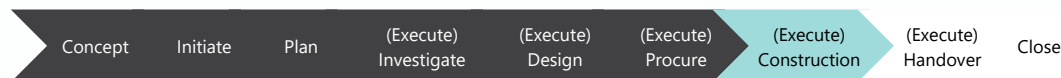
Group of Activities

Transport

Budget By Financial Year

Previous FYs	3.6M
Current FY	1.5M
2025	2.2M
2026	2.0M

Current Phase

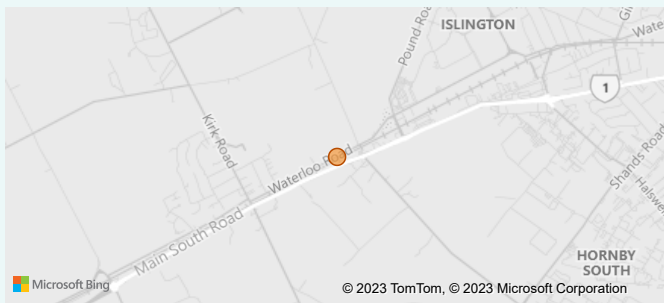



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graph LR
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    Initiate --> Plan
    Plan --> Investigate["(Execute) Investigate"]
    Investigate --> Design["(Execute) Design"]
    Design --> Procure["(Execute) Procure"]
    Procure --> Construction["(Execute) Construction"]
    Construction --> Handover["(Execute) Handover"]
    Handover --> Close
    style Construction fill:#008080,color:#fff
    
```


Overall Status Commentary

Project dates will depend on interface with KiwiRail and available funding. CCC continues to work with KiwiRail to co-ordinate schedules. Other packages of work along the route are intended to be awarded to progress the project while the KiwiRail process continues.









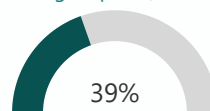
All Years

Budget	Forecast	Actuals	Financial Status
9.4M	16.1M	3.7M	

Current Financial Year

Budget	Forecast	Actuals	Variance
\$1.5M	\$6.5M	\$0.0M	(\$5.0M)


% Budget Spent (All Years)



39%

Project Delivery Complete Milestone

Baseline	Forecast	Time Status
March 2025	March 2025	


[Back to Main Report](#)

Watchlist Project: 26608 - Major Cycleway - South Express Route (Section 1) Hei Hei to Jones

▼



26611 - Major Cycleway - Wheels to Wings Route (Section 1) Harewood to Greers

Overall Status
On Track

Project Description

The project is to deliver the Wheels to Wings Major Cycle Route, which is a 4.5 kilometre cycleway down Harewood Road from the Papanui Parallel cycleway on Papanui Road, to the existing cycle and pedestrian underpass at Johns Road near the airport. There are three sections to the project, CPMS reports – 26611, 26612 and 26613, with a total budget of \$22,681,377.

Primary Ward

Papanui

Group of Activities

Transport

Budget By Financial Year

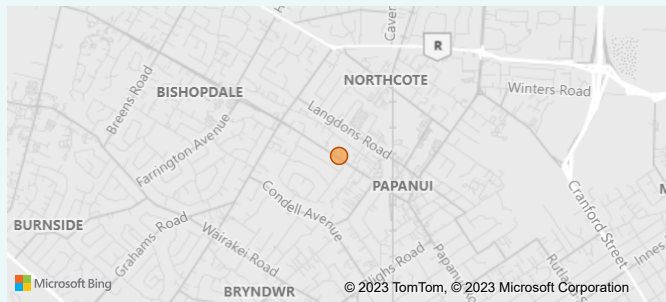
Previous FYs	4.0M
Current FY	0.4M
2025	3.8M
2026	1.0M

Current Phase



Overall Status Commentary

The decision to approve the preferred option was given by Council on 28 July 2022. The detailed design and contractor procurement is underway. The current focus is on project programming and co-ordination with surrounding projects, and finalising the remaining localised design details as part of the detailed design. Construction is anticipated to start in 2024. For all MCRs, the cost of design for all sections is allocated to Section 1 (26611).



CPMS

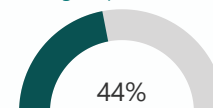
All Years

Budget	Forecast	Actuals	Financial Status
9.2M	9.2M	4.0M	

Current Financial Year

Budget	Forecast	Actuals	Variance
\$0.4M	\$0.6M	\$0.0M	(\$0.2M)

% Budget Spent (All Years)



Project Delivery Complete Milestone

Baseline	Forecast	Time Status
June 2027	June 2026	



Back to Main Report

Watchlist Project:

26611 - Major Cycleway - Wheels to Wings Route (Section 1) Harewood to Greers





2356 - Akaroa Wharf Renewal

Overall Status
At Risk

Project Description

The iconic Akaroa Wharf, originally built in 1887, is being replaced as it is nearing the end of its usable life. The new wharf will not be a replica of the existing one but be its own structure – using the best materials available for the conditions, which complement the local environment and take into consideration the longer-term maintenance costs. Working with commercial operators regarding temporary access and operation during the construction period is also part of the scope of works.

Primary Ward

Banks Peninsula - Akaroa

Budget By Financial Year

Previous FYs	1.6M
Current FY	2.2M
2025	11.7M
2026	5.5M
2027	0.6M
2028	0.6M

Group of Activities

Parks, Heritage and Coastal Environment

Current Phase



Overall Status Commentary

The Lead Designer has now been appointed, they will progress the design through to Preliminary Design. Drummonds Wharf has been identified as a suitable location for temporary access during the main wharf replacement, however it needs to be rebuilt. Design and consent is progressing for this. The future of the privately-owned buildings adjoining the wharf is an issue currently being worked through. Council will be briefed on a number of options and a decision required in order to proceed. Initial cost estimates indicate that additional budget will be required, the cost estimate will continue to be updated as design progresses.



CPMS

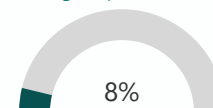
All Years

Budget	Forecast	Actuals	Financial Status
22.2M	27.2M	1.7M	

Current Financial Year

Budget	Forecast	Actuals	Variance
\$2.2M	\$2.1M	\$0.1M	\$0.1M

% Budget Spent (All Years)



Project Delivery Complete Milestone

Baseline	Forecast	Time Status
December 2026	December 2026	



Back to Main Report

Watchlist Project: 2356 - Akaroa Wharf Renewal

Item 9

Attachment A

Christchurch
City Council

61821 - Cuningham House Building Renewals (Heritage)

Overall Status
On Track

Project Description

Refurbish the building and glasshouses so it is fit for purpose. Enhance visitor experience to fulfil Botanic Gardens primary goal to help visitors appreciate and understand the plant world, such as the different biomes locally and worldwide that can be practicably created.

Primary Ward

Central

Group of Activities

Parks, Heritage and Coastal Environment

Budget By Financial Year

Previous FYs 0.3M

Current FY 2.5M

2025 2.1M

2026 1.4M

CPMS

Current Phase

Overall Status Commentary

Procurement process has started. Design and tender documentation is well underway and due for completion by 22nd December 2023. Contract and construction after tender, due to start 2nd quarter 2024.

All Years

Budget	Forecast	Actuals	Financial Status
6.2M	6.2M	0.3M	

Current Financial Year

Budget	Forecast	Actuals	Variance
\$2.5M	\$1.6M	\$0.0M	\$1.0M

% Budget Spent (All Years)

Project Delivery Complete Milestone


Baseline	Forecast	Time Status
June 2026	June 2026	

Back to Main Report

Watchlist Project: 61821 - Cuningham House Building Renewals (Heritage)

Christchurch

City Council



61531 - Ngā Puna Wai Car Park and Access Improvements

Overall Status

On Track

Project Description

To create a new entranceway from Wigram Road to the Ngā Puna Wai Sports complex and additional shared carparking spaces.

Primary Ward

Halswell

Group of Activities

Parks, Heritage and Coastal Environment

Budget By Financial Year

Previous FYs

4.9M

Current FY

3.2M

2025

1.3M

Current Phase

Overall Status Commentary

This project is being run in conjunction with the design and build of the new Netsal Sports Centre, which is well underway. The project involves designing and building a carpark that will integrate into the natural environment with a 'park-like' feel, involving the design of over 440 new car parks for Nga Puna Wai and additional bus parking and eventually the road from Wigram Road or McMahon Drive. Civil engineering, carpark and landscaping works are all in the construction stage. Current timing is on target to have practical completion achieved by 21 December 2023, with a target building occupation date of 18 October 2023.

All Years

Budget	Forecast	Actuals	Financial Status
9.4M	9.1M	5.9M	

% Budget Spent (All Years)

Current Financial Year

Budget	Forecast	Actuals	Variance
\$3.2M	\$4.2M	\$1.0M	(\$1.0M)

Project Delivery Complete Milestone

Baseline	Forecast	Time Status
June 2024	June 2024	

Back to Main Report

Watchlist Project: 61531 - Ngā Puna Wai Car Park and Access Improvements

Attachment A

Christchurch
City Council

68173 - Ōtākaro-Avon River Corridor City to Sea Pathway (OARC)

Overall Status
On Track

Project Description

Development of the City to Sea Pathway, an 11km path connecting New Brighton and adjacent communities with the city and providing recreational opportunities for walking and cycling.

Primary Ward

Metropolitan

Group of Activities

Parks, Heritage and Coastal
Environment

Budget By Financial Year

Previous FYs	1.2M
Current FY	4.1M
2025	6.3M
2026	5.9M
2027	6.7M
2028	4.0M

CPMS

Current Phase

```

graph LR
    Concept --> Initiate
    Initiate --> Plan
    Plan --> Investigate["(Execute) Investigate"]
    Investigate --> Design["(Execute) Design"]
    Design --> Procure["(Execute) Procure"]
    Procure --> Construction["(Execute) Construction"]
    Construction --> Handover["(Execute) Handover"]
    Handover --> Close
  
```

Overall Status Commentary

Designers are completing developed design. Detailed design about to start on the City to Sea west portion and the Christchurch Earthquake Appeals Trust (CEAT) Fourth Bridge. Consents due to be lodged by the end of October 2023.

All Years

Budget	Forecast	Actuals	Financial Status
28.2M	26.5M	1.4M	

Current Financial Year

Budget	Forecast	Actuals	Variance
\$4.1M	\$4.1M	\$0.2M	(\$0.0M)

% Budget Spent (All Years)

5%

Project Delivery Complete Milestone

Baseline	Forecast	Time Status
June 2027	June 2027	


Back to Main Report

Watchlist Project:

68173 - Ōtākaro-Avon River Corridor City to Sea Pathway (OARC)

Christchurch

City Council



66000 - SW ANZAC to Waitaki Stopbank (OARC)

Overall Status

Critical

Project Description

The project aims to design and construct a stopbank between Wainoni Bridge and Waitaki Street Stopbank Realignment Project. Priority has been given to the replacement of the temporary stopbank with a new long-term stopbank.

Primary Ward

Coastal

Budget By Financial Year

Previous FYs	0.9M
Current FY	1.5M
2025	3.6M
2026	3.2M
2027	3.3M
2028	0.5M
2029	0.8M
2030	1.0M
2031	1.2M

Group of Activities

Flood Protection & Control Works

Current Phase

A horizontal bar chart showing the project phases. The phases are: Concept, Initiate, Plan, (Execute) Investigate, (Execute) Design, (Execute) Procure, (Execute) Construction, (Execute) Handover, and Close. The 'Concept' phase is highlighted in dark blue, indicating it is the current phase.

Overall Status Commentary

Recent cost estimates have suggested the project has insufficient budget to construct the stopbank. This is due to the requirement to raise Wainoni Road, the use extensive sheetpiling, and significant inflation since the original engineering estimates were prepared in 2020. We are addressing this issue by looking at value engineering options, and have also requested additional budget through the LTP. We are working closely with the Parks team on the City to Sea pathway to match their timeframes.

For the stormwater treatment design, this month we received reports investigating alternative pump types and stormwater treatment systems (as the current area available is not large enough to meet WWDG requirements). Issues around Ecan's interpretation of the groundwater take rules and contaminated land management continue to cause design complications.

The next step is to receive a further cost estimate and final concept design.

A map of the project area in Christchurch, New Zealand. The map shows the location of the project near Wainoni Road and Waitaki Street. The map includes labels for 'BURWOOD', 'AVONDALE', 'NEW BRIGHTON', and 'ARANUI'. The project location is marked with an orange dot. The map also shows 'New Brighton Road', 'Bowhill Road', 'Keyes Road', 'Wainoni Road', 'Breezes Road', 'Union Road', and 'Mairangi Road'. The map is credited to '© 2023 TomTom, © 2023 Microsoft Corporation' and '© 2023 Microsoft Corporation'.

CPMS

All Years

Budget	Forecast	Actuals	Financial Status
16.0M	19.1M	1.0M	

Current Financial Year

Budget	Forecast	Actuals	Variance
\$1.5M	\$1.3M	\$0.1M	\$0.2M

% Budget Spent (All Years)

A gauge chart showing the percentage of budget spent. The gauge is a semi-circle with a dark blue segment representing 6% of the total budget. The text '6%' is displayed in the center of the gauge.

Project Delivery Complete Milestone

Baseline	Forecast	Time Status
June 2027	June 2027	

Back to Main Report

Watchlist Project: 66000 - SW ANZAC to Waitaki Stopbank (OARC)

Attachment A

Appendix 2 Quarterly Transport Reports

Transport Choices Report

Transport Choices is a package of funding under the Climate Emergency Response Fund (CERF), to improve travel around schools and neighbourhoods, and improve access by walking, cycling and public transport. Scheme design for all projects is to be completed by September 2023, with delivery by June 2024.

Quarterly Update - August 2023

Since May, the projects within the Transport Choices programme have had design plans prepared and consulted on. Various updates to the designs have been incorporated to support community feedback and Waka Kotahi design reviews. Scheme designs have been finalised, with a Council decision scheduled for 21 September. Staff are working closely with Waka Kotahi around design requirements and supporting documentation for funding approvals for physical works due in September.

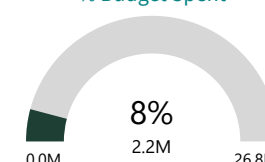
There are several projects forecast to exceed budget, although the total programme forecast remains within budget. Projects are presently being priced by contractors, which will inform the funding agreement with Waka Kotahi. Once prices are confirmed and projects approved, project specific budgets will be realigned to forecasts.

Financial Overview

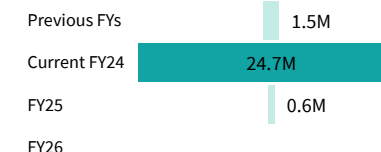
Total Budget

26.8M

% Budget Spent



Budget by Year



ID	Project	Phase	% Budget Spent (All Years)	Overall Status	Budget (All Years)	Forecast (All Years)	Actuals (All Years)	Construction Start Forecast	Project Delivery Forecast	Project Delivery Baseline
72760	Transport Choices 2022 - Little River Link Cycle Connections	(Execute) Investigate	3%	On Track	4.3M	2.5M	0.1M	Sep-23	Jun-24	Jun-24
72755	Transport Choices 2022 - Te Aratai College Cycle Connection	(Execute) Investigate	4%	On Track	3.3M	4.2M	0.1M	Nov-23	Jun-24	Jun-24
72776	Transport Choices 2022 - Slow Speed Neighbourhoods Linwood	(Execute) Investigate	4%	On Track	1.5M	1.5M	0.1M	Sep-23	Jun-24	Jun-24
74469	Transport Choices 2022 - Improving Bromley's Roads	(Execute) Investigate	5%	On Track	3.0M	3.1M	0.1M	Nov-23	Jun-24	Jun-24
72779	Transport Choices 2022 - Linwood Bus Stop Improvements	(Execute) Investigate	8%	On Track	4.1M	4.0M	0.3M	Oct-23	Jun-24	Jun-24
72759	Transport Choices 2022 - Westmorland Cycle Connection	(Execute) Investigate	11%	On Track	1.3M	3.1M	0.1M	Dec-23	Jun-24	Jun-24
72764	Transport Choices 2022 - Linwood and Woolston Roading and Transport Improvements	(Execute) Investigate	12%	On Track	1.5M	1.2M	0.2M	Nov-23	Jun-24	Jun-24
34094	Transport Choices 2022 - Linwood Village Streetscape Enhancements (S1)	(Execute) Design	14%	On Track	6.4M	4.1M	0.9M	Oct-23	Jun-24	Jun-24
72758	Transport Choices 2022 - Richmond Neighbourhood Greenway	(Execute) Investigate	15%	On Track	0.9M	1.1M	0.1M	Nov-23	Jun-24	Jun-24
72777	Transport Choices 2022 - School Safety Linwood	(Execute) Investigate	21%	On Track	0.5M	0.5M	0.1M	Nov-23	Jun-24	Jun-24
Total			8%		26.8M	25.3M	2.2M			

Overall Status (Set by Project Manager):	Forecast (All Years):	Delivery Complete Forecast (vs. baseline):
On Track	Forecast within budget	< 30 days delay
At Risk	Forecast overspend < 5%	31 - 60 days delay
Critical	Forecast overspend > 5%	> 61 days delay

Christchurch Regeneration Acceleration Facility (CRAF) Transport Report

The Christchurch Regeneration Acceleration Facility (CRAF) was announced in 2017, as part of the 'Plan for Canterbury' to accelerate Christchurch's recovery after the earthquakes. Council worked with the Treasury on an Investment Case to secure \$40m of CRAF funding for transport projects. This funding is now allocated across seven programmes for delivery.

Quarterly Update - August 2023

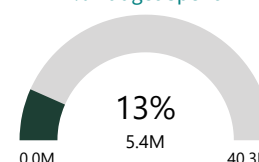
Physical works have commenced! Physical works have started for the implementation of speed limits approved under the Slow Speed Neighbourhoods project, with other low complexity projects to follow shortly. Design progress is mixed, with some work yet to commence and other designs well advanced, which is related to the level of design required and design resource availability. Transport Choices projects continue to take precedence due to the time restrictions for that programme, and this will continue to be the case until October. A coordinated approach to consultation and engagement for the remainder of the programme is in development.

Financial Overview

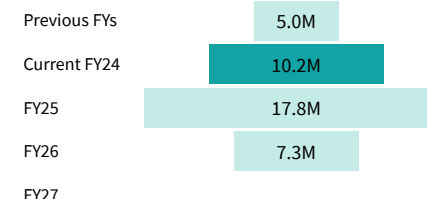
Total Budget

40.3M

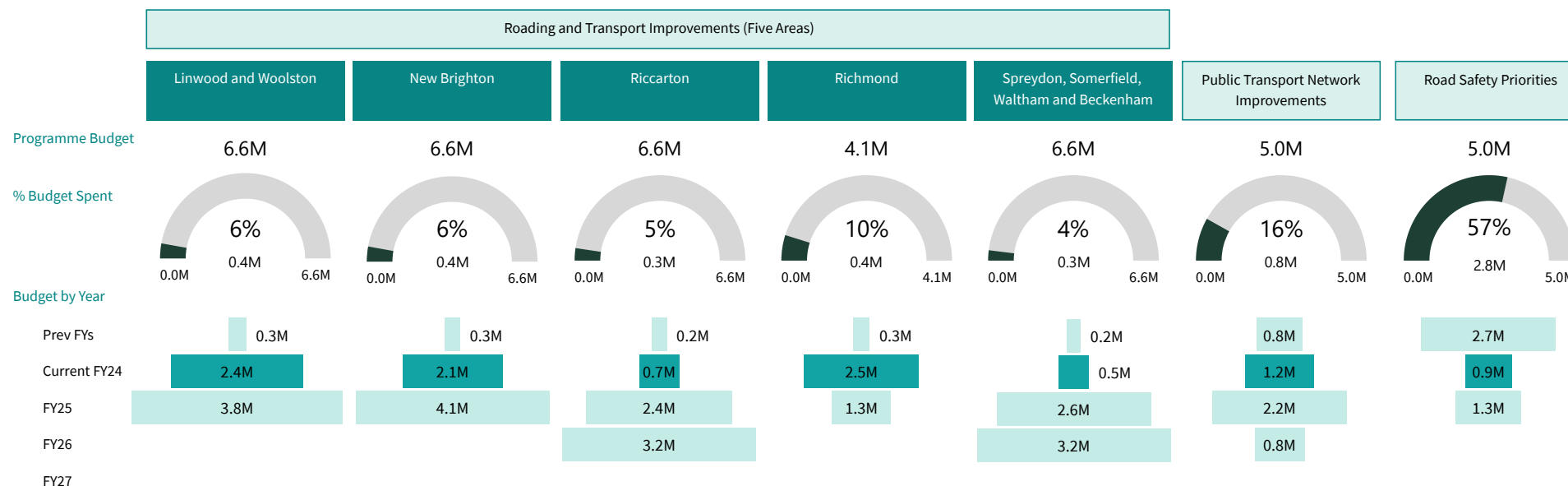
% Budget Spent



Budget by Year



CRAF Programme Budgets (All Years)



Project Status Summaries - Five Area Programmes - Roading & Transport Improvements

ID	Linwood and Woolston	Phase	% Budget Spent (All Years)	Overall Status	Budget (All Years)	Forecast (All Years)	Actuals (All Years)	Construction Start Forecast	Project Delivery Forecast	Project Delivery Baseline
71636	Linwood Woolston CRAF - Chelsea Street Renewal	(Execute) Investigate	1%		0.8M	0.8M	0.0M	Jan-25	Jun-25	Jun-25
71640	Linwood Woolston CRAF - Wyon Street and Hulbert Street Renewal	(Execute) Investigate	1%		2.4M	2.3M	0.0M	Jan-25	Jun-25	Jun-25
72239	Linwood Woolston CRAF - Butterfield and Worcester Street Renewal	(Execute) Investigate	3%		0.8M	0.8M	0.0M	Oct-24	Jun-25	Jun-25
72240	Linwood Woolston CRAF - Tilford Street Pedestrian Improvements	(Execute) Investigate	8%		0.3M	0.3M	0.0M	Feb-24	Jun-24	Jun-24
61020	Linwood Woolston CRAF - Area Project Planning & Funding	(Execute) Investigate	11%		2.0M	1.9M	0.2M		Jun-26	Jun-26
71637	Linwood Woolston CRAF - Linwood Avenue School Slip Lane Upgrade	(Execute) Design	20%		0.3M	0.5M	0.1M	Apr-24	Jun-24	Jun-24
Total			6%		6.6M	6.5M	0.4M			

ID	New Brighton	Phase	% Budget Spent (All Years)	Overall Status	Budget (All Years)	Forecast (All Years)	Actuals (All Years)	Construction Start Forecast	Project Delivery Forecast	Project Delivery Baseline
72242	New Brighton CRAF - Marine Parade (Hawke to Bowhill) Street Renewal	(Execute) Investigate	2%		4.0M	4.0M	0.1M	Jan-25	Jun-25	Jun-25
61030	New Brighton CRAF - Area Project Planning & Funding	(Execute) Investigate	11%		2.6M	2.6M	0.3M		Jun-26	Jun-26
Total			6%		6.6M	6.5M	0.4M			

ID	Riccarton	Phase	% Budget Spent (All Years)	Overall Status	Budget (All Years)	Forecast (All Years)	Actuals (All Years)	Construction Start Forecast	Project Delivery Forecast	Project Delivery Baseline
73573	Riccarton CRAF - Brockworth Place Street Renewal - Deans Avenue to #23/cul-de-sac	(Execute) Investigate	1%		0.8M	0.8M	0.0M	Jul-24	Apr-25	Apr-25
73676	Riccarton CRAF - Waimairi Road pedestrian improvements	(Execute) Investigate	1%		0.8M	0.7M	0.0M	Apr-24	Dec-24	Dec-24
73673	Riccarton CRAF - Package of minor cycle, footpath and traffic calming improvements	(Execute) Investigate	1%		0.3M	0.3M	0.0M	Apr-24	Sep-24	Sep-24
73572	Riccarton CRAF - Bradshaw Terrace Street Renewal	(Execute) Investigate	2%		1.1M	1.1M	0.0M	Jul-24	Apr-25	Apr-25
73567	Riccarton CRAF - Package of 17 pedestrian improvements	(Execute) Investigate	2%		0.6M	0.6M	0.0M	Mar-24	Dec-24	Dec-24
61031	Riccarton CRAF - Area Project Planning & Funding	(Execute) Investigate	8%		2.8M	2.8M	0.2M		Jun-26	Jun-26
73677	Riccarton CRAF - Package of tactile pavers	(Execute) Investigate	14%		0.2M	0.2M	0.0M	Sep-23	Nov-23	Nov-23
Total			5%		6.6M	6.4M	0.3M			

Overall Status <i>(Set by Project Manager):</i>	Forecast (All Years):	Delivery Complete Forecast (vs. baseline):
On Track	Forecast within budget	< 30 days delay
At Risk	Forecast overspend < 5%	31 - 60 days delay
Critical	Forecast overspend > 5%	> 61 days delay

Project Status Summaries - Five Area Programmes - Roading & Transport Improvements

ID	Richmond	Phase	% Budget Spent (All Years)	Overall Status	Budget (All Years)	Forecast (All Years)	Actuals (All Years)	Construction Start Forecast	Project Delivery Forecast	Project Delivery Baseline
71497	Richmond CRAF - Slater Street renewal	(Execute) Investigate	1%		2.0M	2.0M	0.0M	May-24	Jun-25	Jun-25
71495	Richmond CRAF - Intersection upgrades	(Execute) Investigate	4%		1.4M	1.1M	0.1M	Feb-24	Jun-24	Jun-24
71496	Richmond CRAF - Neighbourhood greenway cycleway	(Execute) Investigate	8%		0.1M	0.1M	0.0M	Nov-23	Jun-24	Jun-24
71498	Richmond CRAF - Speed Restriction	(Execute) Design	12%		0.1M	0.0M	0.0M	Aug-23	Dec-23	Dec-23
61036	Richmond CRAF - Area Project Planning & Funding	(Execute) Investigate	77%		0.4M	0.4M	0.3M		Jun-26	Jun-26
Total			10%		4.1M	3.6M	0.4M			

ID	Spreydon, Somerfield, Waltham and Beckenham	Phase	% Budget Spent (All Years)	Overall Status	Budget (All Years)	Forecast (All Years)	Actuals (All Years)	Construction Start Forecast	Project Delivery Forecast	Project Delivery Baseline
73821	Spreydon, Somerfield, Waltham, Beckenham CRAF - package of pedestrian, cycle, minor intersection imp	(Execute) Investigate	0%		0.9M	0.8M	0.0M	Aug-24	Dec-24	Dec-24
73679	Spreydon, Somerfield, Waltham, Beckenham CRAF - Sefton Place street renewal	(Execute) Investigate	1%		0.5M	0.5M	0.0M	Oct-24	Apr-25	Apr-25
73697	Spreydon, Somerfield, Waltham, Beckenham CRAF - Dominion Ave (Milton St to ChCh Sth) street renewal	(Execute) Investigate	1%		0.6M	0.0M	0.0M	Oct-24	Apr-25	Apr-25
73678	Spreydon, Somerfield, Waltham, Beckenham CRAF - speed restrictions	(Execute) Investigate	1%		0.7M	0.7M	0.0M	Sep-23	Dec-23	Nov-23
73812	Spreydon, Somerfield, Waltham, Beckenham CRAF - Cecil Place street renewal	(Execute) Investigate	1%		0.5M	0.5M	0.0M	Oct-24	Apr-25	Apr-25
73699	Spreydon, Somerfield, Waltham, Beckenham CRAF - package of footpath resurfacing improvements	(Execute) Investigate	1%		0.3M	0.2M	0.0M	Nov-23	Mar-24	Mar-24
73818	Spreydon, Somerfield, Waltham, Beckenham CRAF - Colombo St, Somerfield St, Selwyn St improvements	(Execute) Investigate	1%		1.5M	1.5M	0.0M	Jul-24	Nov-24	Dec-24
73836	Spreydon, Somerfield, Waltham, Beckenham CRAF - Barrington St, Milton St, Lyttelton St Improvements	(Execute) Investigate	2%		0.7M	0.7M	0.0M	Aug-24	Dec-24	Dec-24
61037	Spreydon, Somerfield, Waltham, Beckenham CRAF - Area Project Planning & Funding	(Execute) Investigate	21%		1.0M	1.0M	0.2M		Jun-26	Jun-26
Total			4%		6.6M	5.9M	0.3M			

Overall Status (Set by Project Manager):	Forecast (All Years):	Delivery Complete Forecast (vs. baseline):
On Track	Forecast within budget	< 30 days delay
At Risk	Forecast overspend < 5%	31 - 60 days delay
Critical	Forecast overspend > 5%	> 61 days delay

Project Status Summaries - Public Transport Network Improvements

ID	Richmond	Phase	% Budget Spent (All Years)	Overall Status	Budget (All Years)	Forecast (All Years)	Actuals (All Years)	Construction Start Forecast	Project Delivery Forecast	Project Delivery Baseline
66294	PT CRAF - Bus Priority, Lincoln Road from Whiteleigh Avenue to Wrights Road	(Execute) Design	1%		2.1M	2.2M	0.0M	Jan-24	Sep-24	Sep-24
66289	PT CRAF - Advance Bus Detection	(Execute) Design	5%		0.6M	0.4M	0.0M		Jun-24	Jun-24
66288	PT CRAF - Bus Priority Scheme Design, Riccarton Road from Matipo Street to Waimairi Road	(Execute) Investigate	18%		1.3M	0.3M	0.2M		Oct-23	Oct-23
66290	PT CRAF - Intersection Improvements, Bus Transfers	(Execute) Investigate	23%		0.1M	0.1M	0.0M		Jun-24	Jun-24
66291	PT CRAF - Bus Priority Scheme Design, Gloucester Street	(Execute) Investigate	31%		0.4M	0.3M	0.1M		Jun-24	Jun-24
66292	PT CRAF - Bus Priority Scheme Design, Shirley Road	(Execute) Investigate	43%		0.2M	0.2M	0.1M		Jun-24	Jun-24
66296	PT CRAF - Bus Priority Scheme Design, Ferry Road	Plan	71%		0.2M	0.2M	0.1M		Jun-24	Jun-24
66295	PT CRAF - Bus Priority Scheme Design, Cashmere Road	Plan	100%		0.1M	0.1M	0.1M		Oct-23	Aug-23
Total			16%		5.0M	3.8M	0.8M			

Project Status Summaries - Road Safety Priorities

ID	Richmond	Phase	% Budget Spent (All Years)	Overall Status	Budget (All Years)	Forecast (All Years)	Actuals (All Years)	Construction Start Forecast	Project Delivery Forecast	Project Delivery Baseline
62329	Road Safety Priorities Delivery Package (CRAF)	(Execute) Construction	57%		5.0M	5.0M	2.8M	Feb-23	Jun-24	Jun-24
Total			57%		5.0M	5.0M	2.8M			

Overall Status (Set by Project Manager):	Forecast (All Years):	Delivery Complete Forecast (vs. baseline):
On Track	Forecast within budget	< 30 days delay
At Risk	Forecast overspend < 5%	31 - 60 days delay
Critical	Forecast overspend > 5%	> 61 days delay

10. Resolution to Exclude the Public

Section 48, Local Government Official Information and Meetings Act 1987.

I move that the public be excluded from the following parts of the proceedings of this meeting, namely items listed overleaf.

Reason for passing this resolution: good reason to withhold exists under section 7.

Specific grounds under section 48(1) for the passing of this resolution: Section 48(1)(a)

Note

Section 48(4) of the Local Government Official Information and Meetings Act 1987 provides as follows:

“(4) Every resolution to exclude the public shall be put at a time when the meeting is open to the public, and the text of that resolution (or copies thereof):

- (a) Shall be available to any member of the public who is present; and
- (b) Shall form part of the minutes of the local authority.”

This resolution is made in reliance on Section 48(1)(a) of the Local Government Official Information and Meetings Act 1987 and the particular interest or interests protected by Section 6 or Section 7 of that Act which would be prejudiced by the holding of the whole or relevant part of the proceedings of the meeting in public are as follows:

ITEM NO.	GENERAL SUBJECT OF EACH MATTER TO BE CONSIDERED	SECTION	SUBCLAUSE AND REASON UNDER THE ACT	PLAIN ENGLISH REASON	WHEN REPORTS CAN BE RELEASED
11.	PUBLIC EXCLUDED FINANCE AND PERFORMANCE COMMITTEE MINUTES - 23 AUGUST 2023			REFER TO THE PREVIOUS PUBLIC EXCLUDED REASON IN THE AGENDAS FOR THESE MEETINGS.	
12.	CHRISTCHURCH CITY HOLDINGS LTD - APPOINTMENT OF NEW DIRECTORS TO SUBSIDIARY BOARDS - CHRISTCHURCH INTERNATIONAL AIRPORT LTD, ENABLE SERVICES AND CITY CARE LTD.	S7(2)(A)	PROTECTION OF PRIVACY OF NATURAL PERSONS	TO PROTECT THE REPUTATIONS OF THE CANDIDATES.	AS SOON AS THE DECISION IS MADE AND THE CANDIDATES NOTIFIED.
13.	CASHMERE WORSLEYS FLOOD STORAGE BUDGET CHANGE REQUEST	S7(2)(I)	CONDUCT NEGOTIATIONS	SUBJECT TO COMMERCIAL NEGOTIANS	AT THE CONCLUSION OF NEGOTIATIONS OR AT FINANAL PROJECT CLOSE OUT.

Karakia Whakamutunga

Kia whakairia te tapu

Kia wātea ai te ara

Kia turuki whakataha ai

Kia turuki whakataha ai

Haumi e. Hui e. Tāiki e