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## Finance and Performance Committee

### AGENDA

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#### Notice of Meeting:

An ordinary meeting of the Finance & Performance Committee will be held on:

**Date:** Wednesday 23 August 2023  
**Time:** 9.30 am  
**Venue:** Council Chambers, Civic Offices,  
53 Hereford Street, Christchurch

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#### Membership

Chairperson	Councillor Sam MacDonald
Deputy Chairperson	Councillor Melanie Coker
Members	Mayor Phil Mauger
	Deputy Mayor Pauline Cotter
	Councillor Kelly Barber
	Councillor Celeste Donovan
	Councillor Tyrone Fields
	Councillor James Gough
	Councillor Tyla Harrison-Hunt
	Councillor Victoria Henstock
	Councillor Yani Johanson
	Councillor Aaron Keown
	Councillor Jake McLellan
	Councillor Andrei Moore
	Councillor Mark Peters
	Councillor Tim Scandrett
	Councillor Sara Templeton

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16 August 2023

#### Principal Advisor

Leah Scales  
General Manager - Resources / CFO  
Tel: 941 8999

#### Principal Advisor

Dawn Baxendale  
Chief Executive  
Tel: 941 8999

David Corlett  
Democratic Services Advisor  
941 5421  
david.corlett@ccc.govt.nz  
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Note: The reports contained within this agenda are for consideration and should not be construed as Council policy unless and until adopted. If you require further information relating to any reports, please contact the person named on the report.

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# What is important to us?

Our Strategic Framework is a big picture view of what the Council is aiming to achieve for our community

## Our focus this Council term 2022–2025

### Strategic Priorities



Be an inclusive and equitable city which puts people at the centre of developing our city and district, prioritising wellbeing, accessibility and connection.



Champion Ōtautahi-Christchurch and collaborate to build our role as a leading New Zealand city.



Build trust and confidence in the Council through meaningful partnerships and communication, listening to and working with residents.

Adopted by the Council on 5 April 2023



Reduce emissions as a Council and as a city, and invest in adaptation and resilience, leading a city-wide response to climate change while protecting our indigenous biodiversity, water bodies and tree canopy.



Manage ratepayers' money wisely, delivering quality core services to the whole community and addressing the issues that are important to our residents.



Actively balance the needs of today's residents with the needs of future generations, with the aim of leaving no one behind.

## Our goals for this Long Term Plan 2024–2034

### Draft Community Outcomes



Collaborative and confident

Our residents have the opportunity to actively participate in community and city life, have a strong sense of belonging and identity, and feel safe.



Green and liveable

Our neighbourhoods and communities are accessible and well connected, supporting our goals to reduce emissions, build climate resilience and protect and regenerate the environment, especially our biodiversity, water bodies and tree canopy.

To be adopted by the Council as part of the Long Term Plan 2024–2034



A cultural powerhouse

Our diverse communities are supported to understand and protect their heritage, pursue their arts, cultural and sporting interests, and contribute to making our city a creative, cultural and events 'powerhouse'.



Thriving and prosperous

Our city is a great place for people, business and investment where we can all grow our potential, where enterprises are innovative and smart, and where together we raise productivity and reduce emissions.

## Our intergenerational vision

A place of opportunity for all.

Open to new ideas, new people,  
new investment and new ways  
of doing things – a place where  
anything is possible.



Ngāi Tahu has rangatiratanga over its takiwā – the Council is committed to partnering with Ngāi Tahu to achieve meaningful outcomes that benefit the whole community

**FINANCE AND PERFORMANCE COMMITTEE OF THE WHOLE - TERMS OF REFERENCE NGĀ ĀRAHINA MAHINGA**

Chair	Councillor MacDonald
Deputy Chair	Councillor Coker
Membership	The Mayor and all Councillors
Quorum	Half of the members if the number of members (including vacancies) is even, or a majority of members if the number of members (including vacancies) is odd
Meeting Cycle	Monthly
Reports To	Council

***Delegations***

The Council delegates to the Finance and Performance Committee authority to oversee and make decisions on:

Capital Programme and operational expenditure

- Monitoring the delivery of the Council's Capital Programme and associated operational expenditure, including inquiring into any material discrepancies from planned expenditure.
- As may be necessary from time to time, approving amendments to the Capital Programme outside the Long-Term Plan or Annual Plan processes.
- Approving Capital Programme business and investment cases, and any associated operational expenditure, as agreed in the Council's Long-Term Plan.
- Approving any capital or other carry forward requests and the use of operating surpluses as the case may be.
- Approving the procurement plans (where applicable), preferred supplier, and contracts for all capital expenditure where the value of the contract exceeds \$15 Million (noting that the Committee may sub delegate authority for approval of the preferred supplier and /or contract to the Chief Executive provided the procurement plan strategy is followed).
- Approving the procurement plans (where applicable), preferred supplier, and contracts, for all operational expenditure where the value of the contract exceeds \$10 Million (noting that the Committee may sub delegate authority for approval of the preferred supplier and/or contract to the Chief Executive provided the procurement plan strategy is followed).

Non-financial performance

- Reviewing the delivery of services under s17A.
- Amending levels of service targets, unless the decision is precluded under section 97 of the Local Government Act 2002.
- Exercising all of the Council's powers under section 17A of the Local Government Act 2002, relating to service delivery reviews and decisions not to undertake a review.

Council Controlled Organisations

- Monitoring the financial and non-financial performance of the Council and Council Controlled Organisations.
- Making governance decisions related to Council Controlled Organisations under sections 65 to 72 of the Local Government Act 2002.
- Exercising the Council's powers directly as the shareholder, or through CCHL, or in respect of an entity (within the meaning of section 6(1) of the Local Government Act 2002) in relation to –
  - (without limitation) the modification of constitutions and/or trust deeds, and other governance arrangements, granting shareholder approval of major transactions, appointing directors or trustees, and approving policies related to Council Controlled Organisations; and

- in relation to the approval of Statements of Intent and their modification (if any).

#### Development Contributions

- Exercising all of the Council's powers in relation to development contributions, other than those delegated to the Chief Executive and Council officers as set out in the Council's Delegations Register.

#### Property

- Purchasing or disposing of property where required for the delivery of the Capital Programme, in accordance with the Council's Long-Term Plan, and where those acquisitions or disposals have not been delegated to another decision-making body of the Council or staff.

#### Loans and debt write-offs

- Approving debt write-offs where those debt write-offs are not delegated to staff.
- Approving amendments to loans, in accordance with the Council's Long-Term Plan.

#### Insurance

- All insurance matters, including considering legal advice from the Council's legal and other advisers, approving further actions relating to the issues, and authorising the taking of formal actions (Sub-delegated to the Insurance Subcommittee as per the Subcommittees Terms of Reference)

#### Annual Plan and Long Term Plan

- Provides oversight and monitors development of the Long Term Plan (LTP) and Annual Plan.
- Approves the appointment of the Chairperson and Deputy Chairperson of the External Advisory Group for the LTP 2021-31.

#### Submissions

- The Council delegates to the Committee authority:
- To consider and approve draft submissions on behalf of the Council on topics within its terms of reference. Where the timing of a consultation does not allow for consideration of a draft submission by the Council or relevant Committee, that the draft submission can be considered and approved on behalf of the Council.

#### ***Limitations***

- The general delegations to this Committee exclude any specific decision-making powers that are delegated to a Community Board, another Committee of Council or Joint Committee. Delegations to staff are set out in the delegations register.
- The Council retains the authority to adopt policies, strategies and bylaws.

The following matters are prohibited from being subdelegated in accordance with LGA 2002 Schedule 7 Clause 32(1) :

- the power to make a rate; or
- the power to make a bylaw; or
- the power to borrow money, or purchase or dispose of assets, other than in accordance with the long-term plan; or
- the power to adopt a long-term plan, annual plan, or annual report; or
- the power to appoint a chief executive; or
- the power to adopt policies required to be adopted and consulted on under this Act in association with the long-term plan or developed for the purpose of the local governance statement; or
- the power to adopt a remuneration and employment policy.

#### ***Chairperson may refer urgent matters to the Council***



As may be necessary from time to time, the Committee Chairperson is authorised to refer urgent matters to the Council for decision, where this Committee would ordinarily have considered the matter. In order to exercise this authority:

- The Committee Advisor must inform the Chairperson in writing the reasons why the referral is necessary
- The Chairperson must then respond to the Committee Advisor in writing with their decision.
- If the Chairperson agrees to refer the report to the Council, the Council may then assume decision making authority for that specific report.

### **Urgent matters referred from the Council**

As may be necessary from time to time, the Mayor is authorised to refer urgent matters to this Committee for decision, where the Council would ordinarily have considered the matter, except for those matters listed in the limitations above.

In order to exercise this authority:

- The Council Secretary must inform the Mayor and Chief Executive in writing the reasons why the referral is necessary
- The Mayor and Chief Executive must then respond to the Council Secretary in writing with their decision.

If the Mayor and Chief Executive agrees to refer the report to the Committee, the Committee may then assume decision-making authority for that specific report.

Part A	Matters Requiring a Council Decision
Part B	Reports for Information
Part C	Decisions Under Delegation

## TABLE OF CONTENTS NGĀ IHIRANGI

Karakia Tīmatanga .....	7
C 1. Apologies Ngā Whakapāha .....	7
B 2. Declarations of Interest Ngā Whakapuaki Aronga .....	7
C 3. Confirmation of Previous Minutes Te Whakaāe o te hui o mua .....	7
B 4. Public Forum Te Huinga Whānui .....	7
B 5. Deputations by Appointment Ngā Huinga Whakaritenga.....	7
B 6. Presentation of Petitions Ngā Pākikitanga .....	7

## STAFF REPORTS

B 7. Key Organisational Performance Results - Yearend (June) 2023 .....	15
C 8. Financial Performance Report - June 2023.....	35
B 9. Capital Programme Performance Report June End Year 2023.....	63
C 10. Canterbury Museum Temporary Unregistered Easement over Botanic Gardens Reserve for Orion Transformer .....	107
C 11. Resolution to Exclude the Public.....	114

## Karakia Whakamutunga

## **Karakia Tīmatanga**

Whakataka Te hau ki Te uru

Whakataka Te hau ki Te tonga

Kia makinakina ki uta

Kia mataratara ki Tai

E hi ake ana te atakura

He tio, he huka, he hau hu

Tihei Mauri Ora

### **1. Apologies Ngā Whakapāha**

At the close of the agenda no apologies had been received.

### **2. Declarations of Interest Ngā Whakapuaki Aronga**

Members are reminded of the need to be vigilant and to stand aside from decision making when a conflict arises between their role as an elected representative and any private or other external interest they might have.

### **3. Confirmation of Previous Minutes Te Whakaāe o te hui o mua**

That the minutes of the Finance and Performance Committee meeting held on [Tuesday, 25 July 2023](#) be confirmed (refer page 8).

### **4. Public Forum Te Huīnga Whānui**

A period of up to 30 minutes will be available for people to speak for up to five minutes on any issue that is not the subject of a separate hearings process.

There were no public forum requests received at the time the agenda was prepared

### **5. Deputations by Appointment Ngā Huīnga Whakaritenga**

Deputations may be heard on a matter or matters covered by a report on this agenda and approved by the Chairperson.

There were no deputations by appointment at the time the agenda was prepared.

### **6. Presentation of Petitions Ngā Pākikitanga**

There were no petitions received at the time the agenda was prepared.

## Finance and Performance Committee OPEN MINUTES

**Date:** Tuesday 25 July 2023  
**Time:** 9.30 am  
**Venue:** Council Chambers, Civic Offices,  
53 Hereford Street, Christchurch

### Present

Chairperson Councillor Sam MacDonald  
Deputy Chairperson Councillor Melanie Coker  
Members Deputy Mayor Pauline Cotter  
Councillor Celeste Donovan  
Councillor Tyrone Fields  
Councillor James Gough – via audio/visual link  
Councillor Tyla Harrison-Hunt  
Councillor Victoria Henstock  
Councillor Yani Johanson  
Councillor Aaron Keown  
Councillor Jake McLellan  
Councillor Andrei Moore  
Councillor Mark Peters  
Councillor Tim Scandrett

### Principal Advisor

Leah Scales  
General Manager - Resources / CFO  
Tel: 941 8999

### Principal Advisor

Dawn Baxendale  
Chief Executive  
Tel: 941 8999

David Corlett  
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**Part A Matters Requiring a Council Decision**

**Part B Reports for Information**

**Part C Decisions Under Delegation**

**Karakia Tīmatanga:** Given by all Councillors

The agenda was dealt with in the following order.

**1. Apologies Ngā Whakapāha**

**Part C**

**Committee Resolved FPCO/2023/00059**

That the apologies from the Mayor, Councillor Barber and Councillor Templeton be accepted. And that the apology from Councillor Harrison-Hunt for partial absence, also be accepted.

Councillor MacDonald/Councillor Coker

**Carried**

**2. Declarations of Interest Ngā Whakapuaki Aronga**

**Part B**

Councillor MacDonald declared an interest in Open Items 8 and 9 -Christchurch City Holdings Ltd and Public Excluded Item 15 LPC Ltd Appointment of Director.

Councillors Henstock and McLellan declared an interest in Item 10, recommendation 1.a. – ChristchurchNZ Holdings Ltd.

Councillor Scandrett declared an interest in Item 10, recommendation 1.b. – Venues Ōtautahi.

Councillor Gough and Peters declared an interest in Item 10, recommendation 1.c. – Transwaste Canterbury Ltd.

Councillors MacDonald, Gough and McLellan declared an interest in Item 10, recommendation 1.d. – Civic Building Ltd.

Councillor Peters declared an interest in Item 10, recommendation 1.f. – Riccarton Bush Trust.

Councillor Fields declared an interest in Item 10, recommendation 1.g. – Rod Donald Banks Peninsula Trust.

Councillors Henstock, MacDonald, McLellan, and Scandrett declared an interest in Public Excluded Item 16 - Christchurch City Holdings Ltd, its subsidiaries and ChristchurchNZ Holdings Ltd and Venues Ōtautahi Ltd.

**3. Confirmation of Previous Minutes Te Whakaāe o te hui o mua**

**Part C**

**Committee Resolved FPCO/2023/00060**

That the minutes of the Finance and Performance Committee meeting held on Wednesday, 28 June 2023 be confirmed.

Councillor MacDonald/Councillor Scandrett

**Carried**

#### 4. Public Forum Te Huinga Whānui

**Part B**

There were no public forum presentations.

#### 5. Deputations by Appointment Ngā Huinga Whakaritenga

**Part B**

There were no deputations by appointment.

#### 6. Presentation of Petitions Ngā Pākikitanga

**Part B**

There was no presentation of petitions.

#### 7. Te Kaha Project - Elected Member Update

**Committee Resolved FPCO/2023/00061**

**Officer Recommendations accepted without change**

**Part C**

That the Finance and Performance Committee:

1. Receive the information in the Te Kaha Project Elected Member Update Report.

Councillor Keown/Councillor Peters

**Carried**

#### 12. Resolution to Exclude the Public

**Committee Resolved FPCO/2023/00062**

**Part C**

That Barry Bragg (Chair) from Lyttelton Port Company remains via audio/visual link after the public have been excluded for Items 15 of the public excluded agenda, and Abby Foote (Chair) and Paul Silk (Acting Chief Executive) of Christchurch City Holdings remains after the public have been excluded for Items 15 and 16 of the public excluded agenda, as they have knowledge that is relevant to that item and will assist the Council.

**AND**

That at 9.44am the resolution to exclude the public set out on pages 124 to 125 of the agenda be adopted.

Councillor MacDonald/Councillor Henstock

**Carried**

The public were re-admitted to the meeting at 10.27am. Councillor Coker was in the Chair.

Councillor Harrison-Hunt had left the meeting during discussion of Public Excluded Item 15 and did not return when the public were re-admitted to the meeting.



Councillor MacDonald declared an interest in Item 8 and sat back from all discussions and voting.

## **8. Christchurch City Holdings Ltd - Exemption of non-trading City Care Ltd subsidiary companies**

**Committee Resolved FPCO/2023/00063**

**Officer Recommendations accepted without change**

### **Part C**

That the Finance and Performance Committee:

1. Approves the exemption of City Care Ltd's non-trading subsidiary organisations – City Care Property Ltd and City Care Water Ltd as Council-controlled organisations pursuant to sections 7(3) and (4) of the Local Government Act 2002; and
2. Notes that there will be a request to the Council to revoke the exemptions at a time that the companies begin trading.

Deputy Mayor/Councillor Scandrett

**Carried**

Councillor MacDonald declared an interest in Item 9 and sat back from all discussions and voting.

## **9. Christchurch City Holdings Ltd - Notification of final Statements of Intent for 2023/24**

**Committee Resolved FPCO/2023/00064**

**Officer Recommendations accepted without change**

### **Part C**

That the Finance and Performance Committee:

1. Notes that the Christchurch City Holdings Ltd group have adopted final Statements of Intent for 2023/24, in accordance with section 64(1) of the Local Government Act 2002 having taken into account comments made by the Council on the draft Statements of Intent in April 2023; and
2. Notes the attached Christchurch City Holdings Ltd final Statement of Intent for 2023/24.

Councillor Scandrett/Councillor Keown

**Carried**

**Secretarial note:** The following Councillors, having declared an interest, did not debate or vote on the following recommendations in Item 10:

Councillors Henstock and McLellan in relation to recommendation 1.a. – ChristchurchNZ Holdings Ltd.

Councillor Scandrett in relation to recommendation 1.b. – Venues Ōtautahi.

Councillors Gough and Peters in relation to recommendation 1.c. – Transwaste Canterbury Ltd.

Councillors MacDonald, Gough and McLellan in relation recommendation 1.d. – Civic Building Ltd.

Councillor Peters in relation to recommendation 1.f. – Riccarton Bush Trust.

Councillor Fields in relation to recommendation 1.g. – Rod Donald Banks Peninsula Trust.

## **10. Council-controlled organisations - Final Statements of Intent for 2023/24**

### **Committee Resolved FPCO/2023/00065**

#### **Officer Recommendations accepted without change**

##### **Part C**

That the Finance and Performance Committee:

1. Notes that the following Council-controlled organisations have adopted final Statements of Intent for 2023/24, in accordance with section 64(1) of the Local Government Act 2002:
  - a. ChristchurchNZ Holdings Ltd,
  - b. Venues Ōtautahi,
  - c. Transwaste Canterbury Ltd,
  - d. Civic Building Ltd,
  - e. Local Government Funding Agency,
  - f. Riccarton Bush Trust,
  - g. Rod Donald Banks Peninsula Trust, and
  - h. Te Kaha Project Delivery Ltd.

Councillor Coker/Councillor Keown

**Carried**

Councillor MacDonald returned to the Chair.

Councillor Keown left the meeting at 10.35am and returned at 10.37am during discussion of Item 11.

## **11. LTP 2024-34 Update**

### **Committee Resolved FPCO/2023/00066**

#### **Officer Recommendations accepted without change**

##### **Part C**

That the Finance and Performance Committee:

1. Receive the information in the LTP 2024-34 Update Report.

Councillor MacDonald/Deputy Mayor

**Carried**

**Karakia Whakamutunga:** Given by all Councillors

Meeting concluded at 10.58am.

CONFIRMED THIS 23<sup>RD</sup> DAY OF AUGUST 2023

COUNCILLOR SAM MACDONALD  
CHAIRPERSON



## 7. Key Organisational Performance Results – Year end (June) 2023

Reference / Te Tohutoro: 23/1122845

Report of / Te Pou	Peter Ryan, Head of Corporate Planning & Performance
Matua:	Peter.Ryan@ccc.govt.nz
General Manager / Pouwhakarae:	Lynn McClelland, Assistant Chief Executive Strategic Policy and Performance (lynn.mcclelland@ccc.govt.nz)

### 1. Nature of Information Update and Report Origin

- 1.1 The purpose of this report is to provide Council with an overview of service, project and budget performance, as adopted through the 2021-31 Long Term Plan (and Annual Plan 2022/23), against organisational performance targets. The key organisational performance targets include:
  - 1.1.1 Service delivery
  - 1.1.2 Capital projects (both planning and delivery)
  - 1.1.3 Finance
- 1.2 Management-initiated performance goals are also reported on.

### 2. Officer Recommendations Ngā Tūtohu

That the Finance and Performance Committee:

1. Receive the information in the Key Organisational Performance Results – June (year-end) 2023 report.

### 3. Brief Summary (briefly include any relevant background details or context)

- 3.1 Organisational performance results at year-end, June 2023, for the second year of the LTP 2021-31 (financial year to June 2023).
- 3.2 Level of Service results are interim and subject to review by Audit NZ before being included in the Annual Report.

Organisational Performance Summary	Target	Actual / change	Result against Target
<b>Service Delivery</b>			
Deliver Community Levels of Service to target	≥ 85%	81.8% ▼	✗
<b>Capital projects (planning and delivery)</b>			
<b>Delivery complete' milestones (whole of life)</b>			
Deliver Key projects	≥ 85%	100% ↔	✓
Deliver Non-Key projects	≥ 85%	84% ▲	✗
<b>Capital programme planning</b>			
FY24 funding budgets allocated by 1 <sup>st</sup> March 2023	≥ 90%	90% ↔	✓
FY25 & 26 funding budgets drawn down by 1 <sup>st</sup> May 2023	≥ 90%	90% ↔	✓
<b>Finance</b>			
Operational budgets are actively managed within approved opex budget	100%	100% ↔	✓
Deliver overall capital programme to approved budget	≈/-10%	-7% ▲	✓

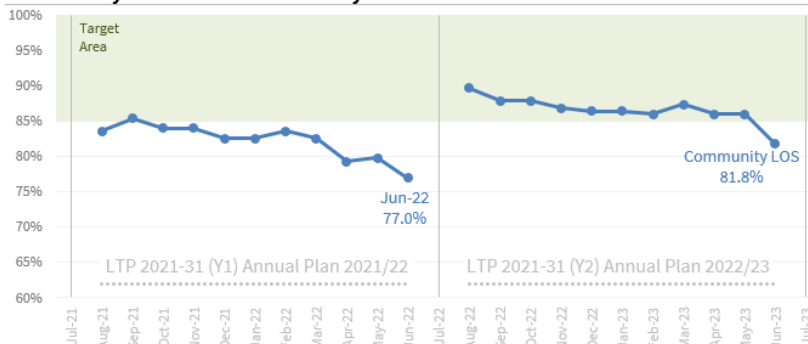
- 3.3 The **Community level of service delivery** interim year-end result is **81.8%**, against a target of 85%.

- 3.4 **Key project milestone delivery** achieved **100%**, while **Non-Key project delivery** achieved **84%** (both against a target of 85%). For project-specific information refer to the Capital Programme Performance Report.
- 3.5 **Capital programme planning** for future years achieved target at **90%**, both for allocation of funding budgets for FY2024 and drawing down of FY25 & 26 funding budgets.
- 3.6 **Operational budgets were actively managed** achieved target with a year-end **surplus of \$4.4m** after carry-forwards. For more information refer to the Financial Performance Report.
- 3.7 The **capital programme was delivered within approved budget**, achieving **-7%** (against a target of between 0% and -10%). This result includes core and externally funded work but excludes Te Kaha and Parakiore. More information is available in the Capital Programme Performance Report.

## 4. Service delivery

### ELT Goal: Deliver 85% Community Levels of Service to target

Community Level of Service Delivery



2022/23	# LOS	R/A/G/B
✗ 81.8%	214	39/0/175/0
▼ -4.2%		

R - Red: Will not meet target

A - Amber: Requires remedial action

G - Green: Will meet target

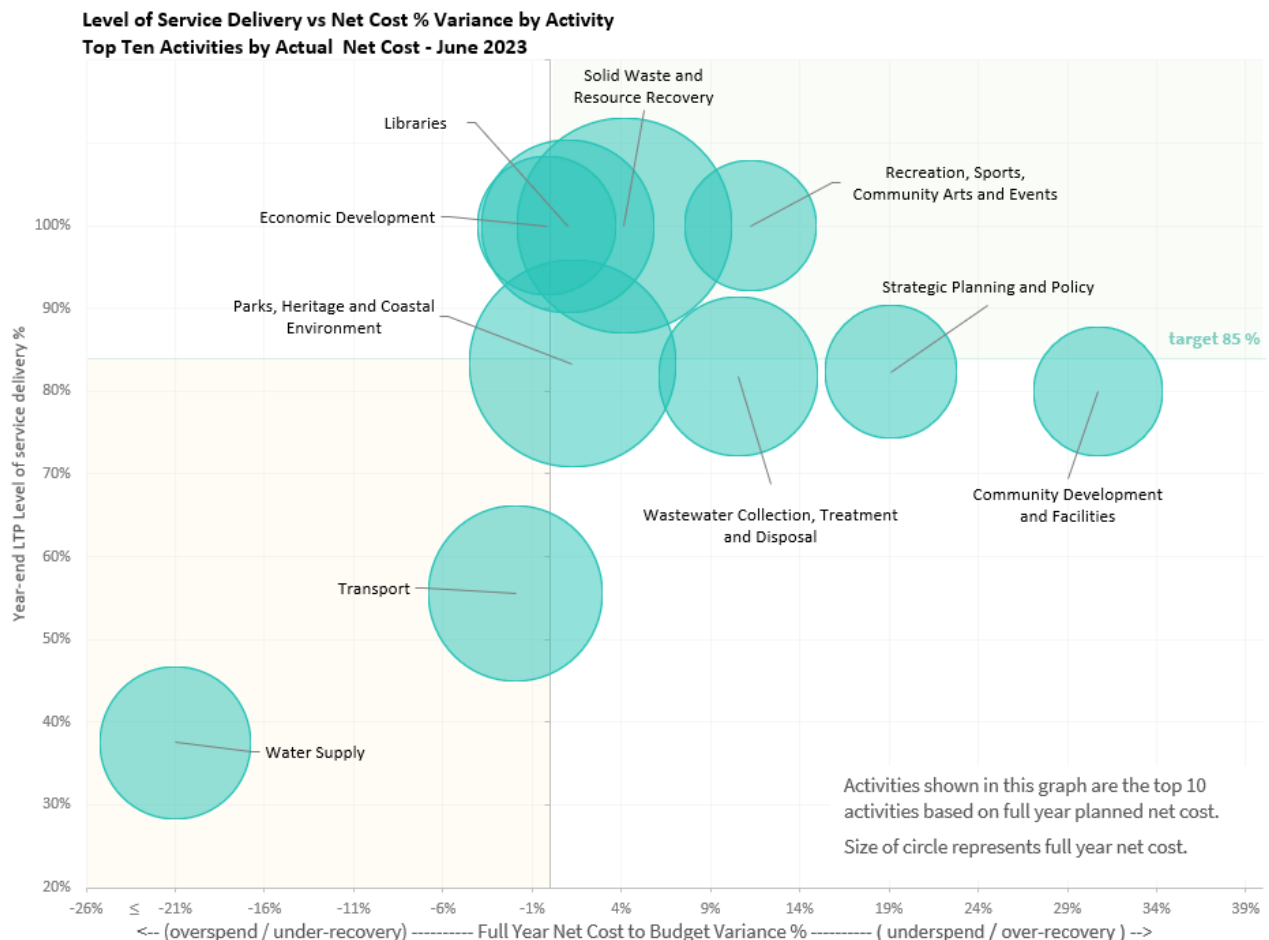
B - Black: Not reported

- 4.1 Community levels of service (LOS) achieved **81.8%** delivery against the performance target of **85%**.
- 4.2 For 2021/22 the pre-audit result was 79.8%, while the post-audit / Annual Report result was 77.0%.
- 4.3 Actuals, comments and remedial actions from managers for LOS exceptions are available in **Attachment A**.
- 4.4 The decline in percentage achievement at year-end is due to several LOS being forecast as on track through the year, but ending the year as not achieved. Within these some missed target by a narrow margin, while other LOS experienced localised systems and reporting issues through the year that were only reported at year end. These LOS may have been achieved, but data is not available to confirm a result. (Results are required by Audit NZ - who audit LOS results as part of the Annual Report process - in order for a target to be classed as met.)
- 4.5 In summary LOS exceptions relate to:
  - 4.5.1 Transport activity has several exceptions related to road and footpath condition, resurfacing, including resident satisfaction, and transport mode-share.
  - 4.5.2 Water Supply activity is impacted by reporting and data issues related to time to attend and resolve urgent callouts and water supply usage, as well as leakage rates and drinking water standards.
  - 4.5.3 Impacts are also noticeable in some regulatory services, such as increases in consent volumes leading to delays in consent processing, food control plan verification, response to inappropriate noise levels, as well as provision of the greenhouse gas emission report for



Council's activities, delivering the bi-annual Christchurch Community Carbon footprint report and participation in and contribution to Council decision-making.

- 4.5.4 Parks, Citizen & Customer Services exceptions mostly relate to annual Resident Satisfaction Survey results.
- 4.6 The following recommendations are proposed for improving forecasting of LOS and other ELTs performance priorities for the year ahead:
- 4.6.1 ELT members to work closely with Heads of Service and teams to encourage and support regular monthly status report updates to bring areas of concern to light;
- 4.6.2 Ensure Performance Reports remain as regular monthly agenda items, determine remedial actions for identified exceptions and set action items in minutes to bring exceptions back on track before year-end;
- 4.6.3 Continue with the standing Audit and Risk Management Committee (ARMC) directive – all LOS that were not met the previous year must continue to be reported as an exception until evidence is provided that the target will or has been met.
- 4.7 The scatter diagram below is an overview of the performance of the top-ten activities.
- The vertical y-axis shows service delivery (LOS) performance.
  - The horizontal x-axis shows budget over/underspend.



Performance by Activity Table - Yearend: June 2023

Activities	Net Cost * (Opex)					Community Levels of Service	
	Full Year Actual \$000	Full Year Plan \$000	Carry Fwd \$000	**Variance after C/Fwd	% Variance after C/Fwd	% Delivery	Total #
Water Supply	19,565	12,700	0	-6,866	-54%	38%	16
Wastewater Collection, Treatment and Disposal	21,417	23,949	0	2,532	11%	82%	11
Stormwater Drainage	10,091	8,201	0	-1,891	-23%	100%	10
Flood Protection and Control Works	4,599	3,553	0	-1,046	-29%	100%	5
Strategic Planning and Policy	14,929	18,455	2,627	899	5%	82%	17
Economic Development	16,283	16,252	7	-39	-0%	100%	15
Transport	25,782	25,299	400	-883	-3%	56%	18
Solid Waste and Resource Recovery	39,302	41,002	290	1,409	3%	100%	8
Regulatory and Compliance	-3,936	-5,637	0	-1,701	-30%	71%	28
Parks, Heritage and Coastal Environment	36,208	36,667	267	192	1%	83%	24
Housing	-9,499	-10,915	0	-1,415	-13%	100%	5
Governance	10,342	10,692	0	350	3%	100%	5
Citizens and Customer Services	6,338	6,537	0	199	3%	75%	8
Civil Defence Emergency Management	1,325	1,154	0	-171	-15%	100%	4
Community Development and Facilities	13,967	20,154	5,907	281	1%	80%	5
Christchurch Art Gallery	6,311	6,327	103	-87	-1%	100%	6
Canterbury and Akaroa Museums	8,679	8,762	0	82	1%	80%	5
Libraries	25,391	25,643	0	252	1%	100%	10
Recreation, Sports, Community Arts and Events	14,616	16,470	684	1,170	7%	100%	9
Performance Management and Reporting	0	0	0	0	0%	100%	5
<b>Net Cost</b>	<b>261,709</b>	<b>265,264</b>	<b>10,286</b>	<b>-6,731</b>	<b>-3%</b>	<b>0.0%</b>	<b>214</b>

\*Net Cost - excludes depreciation, corporate overheads and interest.

\*\* Negative variance means overspend or under-recovery

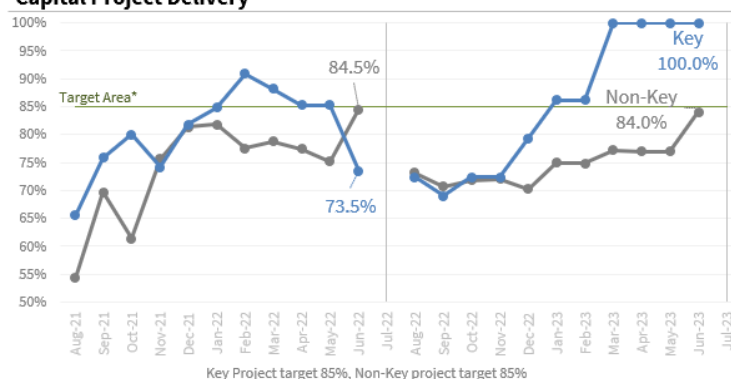
## 5. Capital projects - delivery and planning

**ELT Goal: Deliver 85% Key capital projects to 'delivery complete' milestones**

**ELT Goal: Deliver 85% non-Key capital projects to 'delivery complete' milestones**

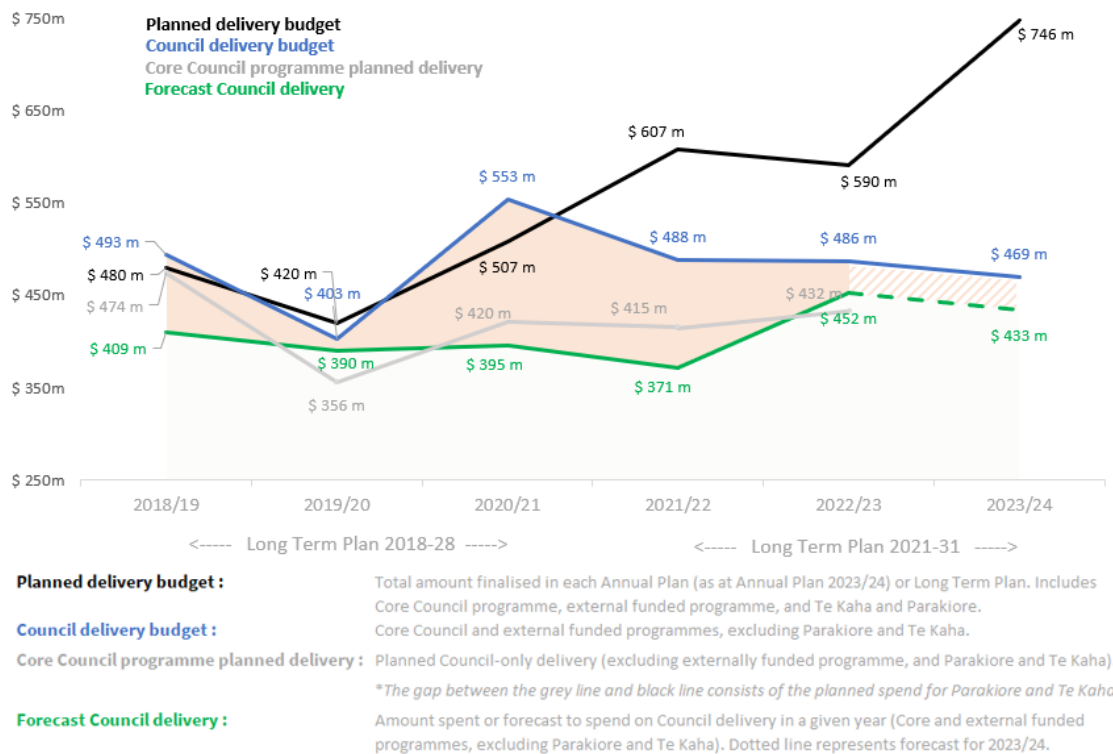
- 5.1 **Key project milestone delivery** achieved **100%** delivery against the target of **85%**. All identified key projects met their milestone baseline target date at year-end. This is a good improvement on the year-end result for 2021/22, 73.5%.
- 5.2 **Non-Key project milestone delivery** achieved **84.0%**, not achieving target by 1% but improving considerably from recent months' forecasts (77%), and in line with last year's result, 84.5%.
- 5.3 For further information and underlying project detail, refer to the Capital Programme Performance Report.

### Capital Project Delivery



	2022/23	R/A/G/B
Key Capital projects	✓ 100.0%	0/0/29/0
	→ 0.0%	
	2022/23	R/A/G/B
Non-Key Capital projects	✗ 84.0%	93/0/580/19
	▲ 7.0%	
Red : >61 Days delay		
Amber : 31-60 days delay		
Green : < 30 days delay		
Black : No baseline date set		

- 5.4 Below is a forward view of capital delivery performance (financial) for the first three years of the LTP 2021-31, with an overview of capital delivery in recent years against plan. This view is now adjusted to take into account a revised budget delivery figure for 2022/23, and the newly adopted capital programme from the Annual Plan 2023/24 (adopted by Council 27 June 2023.)
- 5.5 For the year just concluded (year 2 of the LTP 2021) the revised total programme budget set for CCC to deliver was **\$486M** (blue line). To the end June 2023 total capital delivery was **\$452M** (green line), which equates to **93%** delivery. This delivery value increased from previous forecasts of \$405M and \$390M, includes both core and externally funded works, but excludes Te Kaha and Parakiore.
- 5.6 Prior to 2022/23 there has been stability of delivery year-on-year for projects CCC is responsible for delivering (green line – total spend/forecast spend), ranging in a band between \$371M to \$409M spend per annum over the previous four years.
- 5.7 The ELT performance goal for capital delivery is based on all delivery CCC is accountable for, regardless of funding source.
- 5.8 Figures align with the Financial and Capital Programme Performance reports.



- 5.9 Looking ahead, during public briefings in preparation of the draft Annual Plan 2023/24, in considering deliverability and affordability, Council gave staff direction for capital to be re-phased from 2023/24 into later years within the LTP 2021-31 10-year programme.
- 5.10 With the final Annual Plan 2023/24, a total capital programme of **\$746.4M** was adopted (black line), of which \$277.7M pertains to Te Kaha Canterbury Multi Use Arena and Parakiore Recreation and Sports Centre.
- 5.11 In reflection of this the Council delivery budget for 2023/24 is **\$469M** (blue line, includes core and externally funded work, but excludes Te Kaha and Parakiore).
- 5.12 Given these changes adopted, the 2023/24 forecast spend of \$433M will be reviewed.

**ELT Goal: Ensure capital planning for FY24 funding programme budgets allocated, 90% by 1 March 2023.**



**ELT Goal: Ensure capital planning for FY25 & FY26 funding programme budgets drawn down, 90% by 1 May 2023.**

- 5.13 Capital planning targets are intended to monitor the draw-down and allocation of future capital funding programme budgets, in 2022/23 this was years 3, and 4 & 5 of 2021-31 LTP. This helps the business plan and prepare for future capital project delivery, in order to effectively implement the LTP.
- 5.14 Both future **Capital planning** performance targets are reported by the PMO as being achieved; funding programme budgets allocated for FY2024 by 1<sup>st</sup> March 2023 and budget drawdowns for FY2025 and 2026 by 1<sup>st</sup> May each reported as achieving **90%**.

## 6. Finance

- 6.1 For year-end the organisation reports an operational **surplus of \$4.4m** (after carry-forwards of \$15.4m). For more information refer to the Financial Performance Report.
- 6.2 **Overall capital programme budget expenditure** final result is **-7%**. This achieved ELTs target (between 0% to -10%). More detail in the Capital Programme Performance Report.

## Attachments / Ngā Tāpirihanga

No.	Title	Reference	Page
A  	LOS Exception Commentary June 2023	23/1189029	22

In addition to the attached documents, the following background information is available:

Document Name – Location / File Link
Not applicable

## Confirmation of Statutory Compliance / Te Whakatūtutanga ā-Ture

Compliance with Statutory Decision-making Requirements (ss 76 - 81 Local Government Act 2002).

(a) This report contains:

- (i) sufficient information about all reasonably practicable options identified and assessed in terms of their advantages and disadvantages; and
- (ii) adequate consideration of the views and preferences of affected and interested persons bearing in mind any proposed or previous community engagement.

(b) The information reflects the level of significance of the matters covered by the report, as determined in accordance with the Council's significance and engagement policy.

Signatories / Ngā Kaiwaitohu

Authors	Amber Tait - Performance Analyst Boyd Kedzlie - Senior Business Analyst
Approved By	Peter Ryan - Head of Corporate Planning & Performance Lynn McClelland - Assistant Chief Executive Strategic Policy and Performance

## Level of Service Exceptions

Period Ending: Year-end: 30 June 2023

### Deliver 'Community' Levels of Service to target

⊗ Levels of service which did not meet target.

All Level of Service results are interim and subject to review by Audit NZ before being included in the Annual Report.

## GOA Communities and Citizens

### Canterbury and Akaroa Museums

- ⊗ Measure: LTP/AP22: 3.3.3 Hours of opening at Akaroa Museum  
Target: Minimum 2093 hours pa, average of 40 hours per week  
Actual: 2,087 hours of opening  
Comments: Akaroa Museum was open to the public a total of 2087 hours, 6 hours short of the target for 2022/23. This was due to a weather event (snowfall) in October that prevented the Museum from opening.  
Remedial Action:

### Citizens and Customer Services

- ⊗ Measure: LTP/AP22: 2.6.7.2 Citizen and Customer expectations for service response are delivered in a timely manner  
Target: At least 75% of citizens and customers are satisfied or very satisfied by the quality of the service received at the first point of contact via email  
Actual: 74% satisfied  
Comments: Dissatisfaction rating commentary from residents predominantly reference the untimely completion of service requests and email responses. As first point of contact, Citizen and Customer Services are responsible for the initial creation of a service request or for responding to emails within the Citizen and Customer Services remit. Timely response of emails received in Customer Services is measured by LOS 2.6.4.2 with the year to date actual of 25.77 hours achieved.  
Remedial Action: Detailed analysis of service streams where response times are not been met is underway. This will be shared with the relevant Business Units to inform appropriate action plans. Review of the survey questions will also be undertaken to ensure accurate measurement of the service.
- ⊗ Measure: LTP/AP22: 2.6.4.1 Citizen and Customer expectations for service response are delivered in a timely manner  
Target: Telephone enquiries have an average speed to answer of no more than 120 seconds  
Actual: YTD: 151 seconds  
Comments: June: 149 seconds. Our overall average speed to answer (ASA) for this financial year finished on 151 seconds, 31 seconds short of our target. Attrition has presented an ongoing challenge for us this financial year, with a high turnover of staff opting to leave our unit for other opportunities. Our overall YTD interaction volume was up 13.7% when compared to last financial year. Additional NZ Post services, introduction of Excess Water charges and continued year-on-year growth in our email on online channels, have all contributed to this increase.  
ASA Breakdown: Yearly Results  
The majority of inbound phone calls received throughout the year were answered in under 2 minutes (67%). Some higher wait times were observed intermittently throughout the year, particularly during periods of understaffing, high sick leave or unexpected increases in customer demand due to weather events etc.  
%Calls answered in less than 2 minutes = 67%  
%Calls answered between 2-5 minutes = 17%  
%calls answered above 5 minutes = 16%



Remedial Action: Revised recruitment strategy with a temp to permanent pathway proving particularly successful. Focussed drive on multiskilling more staff in our specialised queues in order to meet changing requirements.  
Staffing on our face-to-face channel has been further reviewed, factoring in resourcing requirements to meet the demand across all customer channels.  
"Interactions per hour" have been introduced as a key metric to help drive productivity and reduce AHT.  
Flexible working initiatives have been introduced to support staff wellbeing and retention.  
Reporting dashboards have been further refined to better understand our overall performance and to determine key areas of focus.

#### Community Development and Facilities

✘ Measure: LTP/AP22: 4.1.27.1 Customers are satisfied with community development and capacity building initiatives.  
Target: 80% customer satisfaction with the delivery of community development and recreational events, programmes and initiatives  
Actual: 79% satisfaction. A drop of 2% from FY 2022  
Comments: The overwhelming top satisfaction driver was Council staff manner and support.  
The two top areas for improvement were:  
Accuracy / clarity / knowledge - From an analysis of comments this meant respondents found information complex, unclear and confusing.  
Value for money - From an analysis of comments this meant respondents found their expectations on community funding increasingly difficult to achieve.  
It is noted that many comments in the areas for improvement section related to matters beyond the scope of the subject matter e.g. venue hire charges of disused city centre earthquake sites.

Remedial Action: Use the feedback from the survey to inform the planning and delivery of community development and recreational initiatives in FY 2024  
Review written and other material for clarity, ease of use and accuracy.  
Communicate to the funding recipients key messages on the availability of funds and the difficult choices Council has to make.

#### GOA Parks, Heritage and Coastal Environment

##### Parks and Foreshore

✘ Measure: LTP/AP22: 6.8.1.6 Overall Regional Sports Organisation satisfaction with the standard of the city's Council provided sports surfaces  
Target: Satisfaction >=75%  
Actual: 56% satisfaction  
Comments: The results are likely due to a narrow survey range and a low response rate (only 8 of 16 surveyed responded and 31% of respondents scored neither satisfied or dissatisfied).  
We will address this coming year by implementing a more objective measure (independent assessment of sports surfaces) to assure sports surfaces are provisioned to meet sporting codes needs.

Remedial Action: Continue to partner with Rec and Sport colleagues to improve communication lines between operations and sporting code(s) needs. Connecting Rangers with selected sports groups to streamline communication between sporting codes and Council.

✘ Measure: LTP/AP22: 6.8.4.2 Overall customer satisfaction with the presentation of the City's Parks  
Target: Inner City presentation: resident satisfaction >=80%  
Actual: 77%  
Comments: While we have worked hard to for instance improve the terraces, onewonders if the wetter summer and stronger weed growth is part of the reason.  
Remedial Action: Specific targeting of areas that have had excessive weed growth goingforward.

✘ Measure: LTP/AP22: 6.4.4 Overall customer satisfaction with the presentation of the City's Cemeteries.  
Target: Cemeteries presentation: resident satisfaction >=85 %.  
Actual: 84% satisfaction

Comments: Actual at 84%, 1% off target. This is likely due to high growth conditions experienced throughout the year. We have looked at adjusting resourcing this coming year to address this.

Remedial Action: Looking at adjusting resourcing to this area after learnings from when internal provision was established. Leverage capital programme resources to target improvement to the presentation aspect of cemeteries spaces

#### Otakaro Avon River Corridor

⊗ Measure: LTP/AP22: 6.8.12.2 Operational Co-governance entity for the Otakaro Avon River Corridor

Target: Co Governance Entity established

Actual: Positive progress has been made on development of a co governance framework.

Comments: Progress overall has been slower than anticipated. There have been significant challenges with members availability.

Remedial Action: Ongoing work in options for an enduring entity will be need to be completed as soon as possible.

#### GOA Governance

##### Governance and decision-making

⊗ Measure: LTP/AP22: 4.1.18 Participation in and contribution to Council decision-making

Target: Percentage of respondents who understand how Council makes decisions: At least 32%

Actual: At last reporting, 31% of respondents (residents survey) understand how Council makes decisions.

Comments: In June there were 37 public participation items, 12 were public forums and 25 deputations. There were 37 public participation items during this period, 12 were public forums and 25 deputations. There were 20 people heard via a hearings process. Note result changed from met target to not met target following year end review.

#### GOA Regulatory and Compliance

##### Building Regulation

⊗ Measure: LTP/AP22: 9.1.9 Audit Building Warrant of Fitness to ensure public safety and confidence

Target: Audit 20% of building stock

Actual: 3.70% of building stock audited

Comments: 17 Audits have been carried out in June. This target was not achieved. 198 Audits have been carried out for the Financial This was 3.70% of the building stock @ 1st July, 2022 (i.e. 198 audits completed of the 5338 compliance schedules on the register)

Remedial Action: Approval to recruit additional resource is still be sought for this area.

⊗ Measure: LTP/AP22: 9.1.1 Grant Building Consents within 20 days working days

Target: The minimum is to issue 95% of building consents within 19 working days from the date of acceptance

Actual: 61% building consents have been granted within 19 days

Comments: 67.2% of building consents have been granted within 19 days for the month of June 2023. For the overall Financial YTD 22/23, the result is 61% consents issued within 19 days. This target was not achieved. While the processing kpi had been significantly improving over the previous two months, due to the Energy Efficiency change to the Building Code deadline resulted in a deluge of consent applications the kpi has dipped.

Remedial Action: The number of 'on-hold' applications (due to requests for further information) that currently sit over the kpi, as these come off hold they will continue to have a detrimental impact on the kpi, these are significantly reducing, and performance is improving. While we have discontinued outsourcing most application types, we continue to focus on streaming application based on complexity levels and only outsourcing a limited number of complex multiunit applications.

- ⊗ Measure: LTP/AP22: 9.1.7 Grant Code Compliance Certificates within 20 working days  
Target: Issue minimum 95% of Code Compliance Certificates within 19 working days from the date of acceptance.  
Actual: 81% of code compliance certificates were granted within 19 working days.  
Comments: 54.7% of Code Compliance certificates were granted with 19 days for the month of June. The target was not achieved. For the overall Financial YTD 22/23 the result is 81% of code compliance certificates were granted within 19 working days.  
Remedial Action: With the significant number of active consents and volume of inspections currently being completed, this has put the certification area under pressure. While this has been anticipated to some extent, additional staff have been allocated to the certification team (being deployed from other parts of the business).  
Training is still required given the competency requirements of this role.

#### Resource Consenting

- ⊗ Measure: LTP/AP22: 9.2.1 % of non-notified resource management applications processed within statutory timeframes.  
Target: 99% within statutory timeframes.  
Actual: For the financial year 79% have been processing within statutory time frames.  
Comments: While compliance with timeframes was below target, the year to date result has been steadily improved across the year to 79%.  
Significant improvements have been achieved in lowering the backlog of applications and allocation day. With current application volumes we expect to see continued improvement in processing time frames.  
Remedial Action: A number of process improvements have already been implemented. Consultants will continue to be used where processing staff are over capacity to ensure improved compliance with timeframes. Availability of consultants has improved over the year.
- ⊗ Measure: LTP/AP22: 9.2.18 % of notified resource management applications processed within statutory timeframes.  
Target: 99% within statutory timeframes.  
Actual: 80% of applications were processed within statutory timeframes.  
Comments: While compliance with time frames was below target, the year to date result has been steadily improved across the year to 80%.  
Significant improvements have been achieved in lowering the backlog of applications and allocation day. With current application volumes we expect to see continued improvement in processing time frames.  
Remedial Action: The same remedial actions as non-notified applications were actioned.

#### Regulatory Compliance and Licensing

- ⊗ Measure: LTP/AP22: 9.0.5 Food premises are safe and healthy for the public  
Target: 98% of scheduled Food Control Plan verification visits are conducted.  
Actual: 87.3% of scheduled Food Control Plan verification visits were conducted.  
Comments: Of the 1483 verifications required to be carried out during the year 1296 verifications were completed. The target was not met due to staff resourcing pressures (high level of staff sickness), overlapping with increased mandatory training requirements  
Remedial Action: Measures were put in place to do our best to achieve the LOS, this included training staff from another Council team and considering the option of engaging a contractor to assist with inspections. Ultimately, we did not consider the option to engage a contractor viable at the time as the contractor also did not have sufficient resources to ensure that we could meet the KPI. Steps have been put in place to resolve resourcing and training matters for the year ahead.
- ⊗ Measure: LTP/AP22: 9.4.1 Process land information memoranda applications within statutory timeframes  
Target: Process 99% of land information memorandum applications within 10 working days  
Actual: 98% of LIMs were issued within 10 working days.  
Comments: Of the 8993 of LIMs requested 8987 were issued within 10 working days. The target was not met due to incorrect data being recorded against properties and also system issues/changes that affected reporting due dates.



Remedial Action: Measures have been put in place to prioritise the resolution of data and system errors affecting LIM production to avoid this occurring in future years.

⊗ Measure: LTP/AP22: 9.0.8 The community is not subjected to inappropriate noise levels  
Target: 90% of complaints in relation to excessive noise are responded to within one hour.  
Actual: 89.1% of complaints in relation to excessive noise were responded to within one hour.  
Comments: Of the 11,654 calls for the year made about excessive noise, 10386 were responded to within one hour. This service is contracted out, and our contractor had difficulty recruiting staff to fill their vacancies and had a high level of sickness during the year.

Remedial Action: Measures have been put in place to address these issues which included training new contractor staff and having regular meetings with the contractor to identify any risks to CCC from not meeting the KPI and putting steps in place to address these.

## GOA Strategic Planning & Policy

### Strategic Planning, Future Development and Regeneration

⊗ Measure: LTP/AP22: 17.0.1.8 Deliver integrated spatial planning that supports growth and development and meets the needs of the community  
Target: Christchurch Spatial Plan is reviewed annually and updated as required.  
Actual: A draft OtautahiChristchurch Plan has been developed but the presentation has been delayed.

Comments: The presentation to Council has been delayed due to other priorities (such as Plan Change 14) and also to allow the Greater Christchurch Spatial Plan to go ahead. A draft is now proposed to be briefed to Council in July/August.

Remedial Action: No remedial actions are proposed at this stage, except to brief Council on a draft in July/August.

⊗ Measure: LTP/AP22: 17.0.23.2 Support and advice for organizations on resource efficiency and greenhouse gas emission measurement or reduction.  
Target: Deliver a greenhouse gas emission report for Council's activities for each financial year.  
Actual: Unable to deliver this financial year  
Comments: A new data collection system has been implemented this financial year to enable delivery of a Council GHG report in the following financial year

⊗ Measure: LTP/AP22: 17.0.23.3 Support and advice for organizations on resource efficiency and greenhouse gas emission measurement or reduction.  
Target: Deliver bi-annual Christchurch Community Carbon Footprint report  
Actual: A District footprint was not delivered this year but will be delivered next year.  
Comments: The target should read 'biennial'.

## GOA Transport

### Transport

⊗ Measure: LTP/AP22: 10.5.41 Increase access within 15 minutes to key destination types by walking  
Target: ≥48% of residential land holdings with a 15- minute walking access  
Actual: 45%  
Comments: Within 15 minutes walking time (1km), the following percentage of households have access to services:  
- Parks and open spaces: 98%  
- Education: 74%  
- Healthcare: 63%  
- Employment hubs: 46%  
- Supermarkets: 34%  
Improving this number significantly will require changes in land use as well as improved transport links.

**Remedial Action:** Staff understand that there are plans to open supermarkets in at least one area without strong access, which should improve this number in future years.  
Staff plan to review the model outputs in advance of the LTP, to identify gaps that can be resolved through transport, and share data with other parts of Council so more focused planning decisions can be made.  
Expected changes to planning rules are expected to cluster people closer to critical services, which would be expected to improve this measure.  
Transport can also share this data more widely. This would be unlikely to change the measure in the short term, but longer term would raise awareness, and allow people to make more informed decisions about where they live.

❌ **Measure:** LTP/AP22: 10.0.2 Increase the share of non-car modes in daily trips  
**Target:** >=36% of trips undertaken by non-car modes  
**Actual:** 30.2% of trips undertaken by non-car modes (2022 Life in Christchurch Survey)  
**Comments:** These numbers are gathered through the Life in Christchurch survey, which gathers self-reported data on travel patterns. the result is lower in comparison to 2019-2021.  
Ongoing delivery of shovel ready projects, local cycle connections, focus on public transport, walkability options, and a review of the method of measurement are planned for the next year.

**Remedial Action:** Previously to 2021, the data had been trending higher, with the highest non-car share seen in 2020 at 34.9%. The drop in 2021 had therefore been assumed to be a COVID effect which would reverse in the 2022 resident survey, but on the face of it the 2022 figures do not support this hypothesis. There are questions over whether this is product of genuine change, or due to changes in the make up of respondents to the survey. The makeup of the survey responders is very different from previous years: for example, the total numbers who responders is ~4800 in 2022, as compared to ~3300 in 2021. The increase in numbers is reflective of substantial growth in the Life in Christchurch panel used to conduct the survey, so the survey may not be fully comparable to previous years. Work is ongoing to look at this, and if it is due to changes in the survey respondents, if the survey should be weighted to ensure more representative results. At a delivery level, remedial actions to increase non-car mode share are: - completion of the "Shovel Ready" projects will add significantly to the MCR network, which would be expected to improve cycling numbers. The first of these (Rapanui-Shag Rock) was formally completed and opened in December 22, and the Heathcote Expressway is also close to being formally opened. - focus on public transport: this has recently benefited from central government's CRAF funding to bring forward some of the broader PT Futures business case projects, and there is further funding available to support the rollout in the CERF package) - completion of bus lane projects (eg the recently completed Lincoln Road Stage 1 peak hour bus lanes, and Stage 2 is expected to move to construction in FY24) - continued construction of local cycleway connections and other key active transport links. Over and above Council's LTP programme, applications for further central government funding through the Climate Emergency Response Fund (CERF) have been successful - continued work on increasing the walkability level of service, particularly around new developments

❌ **Measure:** LTP/AP22: 16.0.1 Maintain roadway condition to an appropriate national standard,  
**Target:** >=5% of the sealed local road network is resurfaced per year  
**Actual:** 2.5% (61KM) of the sealed local road network was resurfaced  
**Comments:** There are a number of factors that have prevented Council from achieving the resurfacing target of 5% this year, they are: 1. The schedule rates have increased by approximately 15% on all City contracts from the previous contract, but funding has not yet increased to achieve the 5% target. 2. The fact that a large number of streets are very old before they are receiving their surfacing treatments has resulted in a 27% increase of pre-seal repairs on last seasons figures. This has been very evident on the streets that have needed asphalt smoothing completed, as these street were historic failures left over from the 2011 earthquakes  
3. A number of streets have been pulled from the surfacing programme due to the costs of the pre-seal repairs being sometimes up to 700% greater than the cost of the surfacing treatment. These streets have been put forward for Rehabs, with some areas receiving holding surfaces planned to last only 3-5 years.

Remedial Action:	The delivery programmes for the financial year 2024 have been finalised and supplied to Contractors to scope and plan. The programme is right-sized with the available budgets. The delivery target for the next financial year will be readjusted accordingly to reflect the final programme.
✘ Measure:	LTP/AP22: 10.5.3 More people are choosing to travel by cycling
Target:	>=12,500 average daily cyclist detections
Actual:	11,472 daily cycle detections expressed as a rolling average.
Comments:	Snapshot taken on a monthly basis, based on cycle count monitors around the city for June is 10,696 detections contributing to a rolling average between July 22- June 23 inclusive of 11,472 average daily detections. Cycle numbers are likely to increase following the completion of the major cycle network. The remaining four Major cycleways are currently under construction including Heathcote Expressway, South Express, Nor'West Arc, and Northern Line, plus the final part of the Coastal Pathway shared path is also nearing completion. The number of people jumping on their bikes in Christchurch is growing with data showing a 30% increase over the last seven years. The latest Christchurch City Council figures reveal an increase of 11% when comparing the first quarter of 2023 to 2022.
Remedial Action:	Progress MCRs and CRAF cycle initiatives to completion and seek funding for the Christchurch Cycle Network Routes and Connections programme.
✘ Measure:	LTP/AP22: 16.0.10 Maintain the perception that Christchurch is a walking friendly city
Target:	>=85% resident satisfaction
Actual:	71% satisfaction
Comments:	The 2023 Annual Residents Survey reveals an increased high level of satisfaction rating that Christchurch is a walking friendly City showing a rating of 71% compared to 2022 satisfaction of 70%. Satisfaction is likely to improve following the Council funded initiative that involves rolling roading repair teams tasked with repairing footpath defects. In addition significant Government funding has enabled investment in pedestrian safety programmes including the Streets for People initiatives, slow speed neighbourhoods and the Richmond Greenway project.
Remedial Action:	Review the resident survey results to identify the locations and the causes of the perceived dissatisfaction. Allocate higher funding for improved pedestrian infrastructure in those areas. Allocate funding in LTP for a more robust method of measuring citizens perceptions. Provide interventions to better shape public/ media perceptions around Christchurch being a walking friendly city
✘ Measure:	LTP/AP22: 10.0.6.1 Reduce the number of death and serious injury crashes on the local road network
Target:	<=100 crashes
Actual:	106 crashes 7 Deaths; 99 Serious Injury
Comments:	Staff continue to develop and deliver intervention programmes to increase safety outcomes on the network, with a particular focus on vulnerable users. All measures are on CCC controlled roads, based on Waka Kotahi Crash Analysis System (CAS) report (for period 1 April 2022 to 31 March 2022)
Remedial Action:	Remedial actions would be required to bring the crash numbers down regardless of target. Staff continue to develop and deliver intervention programmes to increase safety outcomes on the network, with a particular focus on vulnerable users. These include projects like the Speed Management programme, the School Safety programme, Road safety education, Minor Safety interventions, and the Major Cycleway Routes and connections projects.
✘ Measure:	LTP/AP22: 16.0.8 Maintain the condition of footpaths
Target:	>=81% footpaths rated 1,2 or 3
Actual:	The total percentage of footpaths rated 1,2, or 3 is not known. A footpath condition rating for 40% of the network has been completed.



**Comments:** Council has been collecting condition information with regard to footpath defects and issues through physical observations by staff and maintenance contractors, tree root issues, and Customer Service Requests on an ongoing basis. In addition, Council has collected a great deal of asset data including construction dates, age, material details, etc. of the majority of footpaths everywhere on the network. Using this information, a programme for footpath renewals has been developed with the objective of proactively prioritising and targeting those footpath sections already in a poor condition or likely to degrade earlier than others. The programme has been provided to the maintenance contractors for delivery. Due to capital budget shortage and increases in delivery costs, the quantum of delivery (length of footpath renewals) is likely to be lesser than the ideal targets. A citywide footpath condition rating has not been undertaken since 2017 due to a lack of operational budget allocation.

**Remedial Action:** Rapid Response Footpath Crews (RRFC) have been formed to deliver improvements to footpath conditions wherever spotted. An additional strategy has been put in place to capture the condition rating of a further 1,100km of footpaths across the Southern contract area, whilst using Artificial Intelligence (AI) to categorise the status of the footpaths inspected. The latest footpath condition rating data has been utilised by staff and contractors to inform the FY23/24 footpath renewals programme.  
New artificial intelligence technologies are being incorporated for condition rating of footpaths across the city.

❌ **Measure:** LTP/AP22: 16.0.9 Improve resident satisfaction with footpath condition  
**Target:** >=41% resident satisfaction  
**Actual:** 32% residents satisfaction  
**Comments:** The resident satisfaction levels do not measure facts, but thoughts/perceptions and emotions. This means that the Transport team will be measured on all issues relating to customer dissatisfaction for external contractors, as well as 3 waters works.

**Remedial Action:** As it is impossible to use the customer satisfaction survey results to affect a positive change, we have instead used the life in Christchurch survey to inform our forward works. This has resulted in Council funding a network wide asset inspection regime for footpaths. By using this information, we have been able to coordinate planned road maintenance/renewals by cross referencing the data against the aforementioned life in Christchurch results with CSR's, asset data, and site inspections.  
Then once we have decided upon a suitable repair strategy and a timeline, we have gone back to the survey respondents and communicated our plans to them.  
This should all go a long way to increase satisfaction with footpath conditions.

## GOA Wastewater Collection, Treatment and Disposal

### Wastewater Collection, Treatment and Disposal

❌ **Measure:** LTP/AP22: 11.0.1.16 Proportion of residents satisfied with the reliability and responsiveness of wastewater services  
**Target:** >= 65%  
**Actual:** Year end result is 59% against a target of 65%.  
**Comments:** The interim activated sludge plant has been commissioned at the Bromley wastewater treatment plant and the quality of water in the oxidation ponds, and the ocean outfall discharge, has improved considerably. The odour issues that have plagued the city for months have been reduced but recently reappeared.

**Remedial Action:** To meet our consent obligations, we continue with prioritisation of inspections and repairs to wastewater laterals to reduce wastewater overflows due to inflow and infiltration. Constant monitoring of the CWTP are ongoing.

❌ **Measure:** LTP/AP22: 11.0.1.1 Median time (in hours) from notification to arrival on-site for urgent faults on rural wastewater networks  
**Target:** <= 2  
**Actual:** 193.47 hours from notification to arrival on-site for urgent faults on rural wastewater networks (The year end result provided has been interpolated from March-June 2023 data.)

Comments: From 1 September 2022 a new maintenance contract commenced. The transition highlighted a number of external and internal systemic issues which resulted in an inability to accurately measure performance. The consequence of this has been the ability to accurately report performance only from 1 March to 30 June 2023. Processes are now in place to monitor data integrity between contractor and Council. From 1 September 2022 commenced new maintenance contract. The transition highlighted a number of systemic issues within the B2B process which resulted in an inability to accurately measure performance. The majority of these were resolved by 28 February 2023. The consequence of this is only able to accurately report performance from 1 March to 30 June. Secondly in September, at time of go live for new contract, a disaster recovery test was performed by IT across Council. During this test an integration was mistakenly left on. This resulted in a large number of work orders being corrupted over several months and unable to be fixed. The consequence of this is only able to accurately report performance from 1 March to 30 June. This impacted 3W significantly and continued into other areas of Council. The concentration of staff time was focussed on attempting to remediate data and provide accurate month end reporting. The year end result provided has been interpolated from March-June data.

Mar 742.39  
April 28.95  
May 0.90  
June 1.65  
Year End 193.47

Remedial Action: Accurate month end results will be available from start of FY24.  
The fundamental shift from relying on contractor data to Council data and reporting now in place. Processes in place to monitor data integrity between contractor and Council. This ensures timely remediation occurs  
Contractor system change means we have a real time response / richer data being provided which allows Council to monitor errors and remedy issues in a timely manner.

#### GOA Waster Supply Water Supply

⊗ Measure: LTP/AP22: 12.0.2.10 Water supplied is compliant with the DWQA Rules in the Treatment System (Protozoal compliance)

Target: Compliant

Actual: Water supplied is not protozoal compliant with the DWQA Rules in the treatment system for Christchurch City.

Comments: According with DWQA Rule T3.22, protozoal compliance may be achieved by demonstrating Class 1 in all sources of water (where protozoa barrier is not required) or through Ultraviolet light treatment.  
Christchurch water supply currently does not have Ultraviolet light treatment at all its pump stations, except at Main Pumps.  
To achieve Class 1, it's required to have sanitary bore-heads in each well in which E. coli and total coliforms have not been detected over a period of three years (monthly samples with a maximum of 45 days between samples). This last requirement is not met for all sources as it's a new requirement under the DWQAR that were released in July 2022

Remedial Action: Christchurch City Council is currently undertaking E.Coli and Total Coliforms source sampling to achieve Interim Class 1\*. Additionally other options as installing UV treatment is currently under consideration. \*Interim Class 1 status may be achieved by monitoring E. coli and total coliforms in bore water 30 daily for 36 days, and then weekly until 52 weeks of data has accrued with no E. coli or total coliforms detected. If any sample for E. coli or total coliforms is positive, the process must begin again until 52 weeks of data has accrued with negative results. If Class 1 category cannot be established within 24 months of beginning sampling, the water source must be classified as Class 2.

⊗ Measure: LTP/AP22: 12.0.2.2 Proportion of High Hazard commercial connections with compliant backflow prevention device tested within the last year

Target: >=100%

Actual: Unknown

Comments: Over the last 12 months there have been a significant number of backflow devices installed as well

Remedial Action: Software and reporting issues are being addressed

- ⊗ Measure: LTP/AP22: 12.0.2.20 Proportion of Medium Hazard commercial connections >38mm diameter with compliant backflow prevention device tested within the last year
- Target: >=98%
- Actual: Unknown
- Comments: Over the last 12 months there have been a significant number of backflow devices installed as well as tested. At this stage we cannot provide the exact numbers due to software difficulties
- Remedial Action: Software and reporting issues are being addressed
- ⊗ Measure: LTP/AP22: 12.0.1.10 Median time (in hours) from notification to attendance of urgent call-out
- Target: <= 1
- Actual: 205.86 hours from notification to attendance of urgent call-out. (The year end result provided has been interpolated from March-June 2023 data.)
- Comments: From 1 September 2022 a new maintenance contract commenced. The transition highlighted a number of external and internal systemic issues which resulted in an inability to accurately measure performance. The consequence of this has been the ability to accurately report performance only from 1 March to 30 June 2023. Processes are now in place to monitor data integrity between contractor and Council. From 1 September 2022 commenced new maintenance contract.. The transition highlighted a number of systemic issues within the B2B process which resulted in an inability to accurately measure performance. The majority of these were resolved by 28 February 2023. The consequence of this is only able to accurately report performance from 1 March to 30 June. Secondly in September, at time of go live for new contract, a disaster recovery test was performed by IT across Council. During this test an integration was mistakenly left on. This resulted in a large number of work orders being corrupted over several months and unable to be fixed. The consequence of this is only able to accurately report performance from 1 March to 30 June. This impacted 3W significantly and continued into other areas of Council. The concentration of staff time was focussed on attempting to remediate data and provide accurate month end reporting. The year end result provided has been interpolated from March-June data.  
Mar 28.53Apr 0.00  
May 441.84  
June 147.22  
Year end 205.86
- Remedial Action: Remediation plan in place with ongoing monitoring  
Accurate month end results will be available from start of FY24.  
The fundamental shift from relying on contractor data to Council data and reporting now in place. Processes in place to monitor data integrity between contractor and Council. This ensures timely remediation occurs  
Contractor system change means we have a real time response / richer data being provided which allows Council to monitor errors and remedy issues in a timely manner.
- ⊗ Measure: LTP/AP22: 12.0.1.12 Median time (in hours) from notification to resolution of urgent call-outs
- Target: <= 5
- Actual: 21.27 hours from notification to resolution of urgent call-outs. (The year end result provided has been interpolated from March-June 2023 data.)



Comments:	<p>From 1 September 2022 a new maintenance contract commenced. The transition highlighted a number of external and internal systemic issues which resulted in an inability to accurately measure performance. The consequence of this has been the ability to accurately report performance only from 1 March to 30 June 2023. Processes are now in place to monitor data integrity between contractor and Council. From 1 September 2022 commenced new maintenance contract.. The transition highlighted a number of systemic issues within the B2B process which resulted in an inability to accurately measure performance. The majority of these were resolved by 28 February 2023. The consequence of this is only able to accurately report performance from 1 March to 30 June. Secondly in September, at time of go live for new contract, a disaster recovery test was performed by IT across Council. During this test an integration was mistakenly left on. This resulted in a large number of work orders being corrupted over several months and unable to be fixed. The consequence of this is only able to accurately report performance from 1 March to 30 June. This impacted 3W significantly and continued into other areas of Council. The concentration of staff time was focussed on attempting to remediate data and provide accurate month end reporting. The year end result provided has been interpolated from March-June data.</p> <p>Mar 4.84Apr 2.83 May 72.70 June 4.70 Year end 21.27</p>
Remedial Action:	<p>Remediation plan in place with ongoing monitoring. Accurate month end results will be available from start of FY24. The fundamental shift from relying on contractor data to Council data and reporting now in place. Processes in place to monitor data integrity between contractor and Council. This ensures timely remediation occurs. Contractor system change means we have a real time response / richer data being provided which allows Council to monitor errors and remedy issues in a timely manner.</p>
<p>❌ Measure:</p> <p>Target:</p> <p>Actual:</p> <p>Comments:</p> <p>Remedial Action:</p>	<p>LTP/AP22: 12.0.1.14 The proportion of residents satisfied with Council responsiveness to water supply problems</p> <p>&gt;= 60%</p> <p>Year end result is 59% against a target of 60%.</p> <p>A challenging year given the amount of coverage water has had across the district. Pleased to see a</p> <p>Continuing to work closely with our contractor to further improve response times. Water supply renewals will also support improvements for this measure along with other projects such as "Smart Water"</p>
<p>❌ Measure:</p> <p>Target:</p> <p>Actual:</p> <p>Comments:</p> <p>Remedial Action:</p>	<p>LTP/AP22: 12.0.7 Average consumption of drinking water in litres per resident per day</p> <p>&lt;= 215</p> <p>The average consumption of drinking water in litres per resident per day was 261 against the target of &lt;= 215</p> <p>Overall water consumption was higher than the target. The excess water charges did result in an overall demand reduction, but this was not sufficient to meet target.</p> <p>Support Three Water Department with working to reduce the water demand</p>
<p>❌ Measure:</p> <p>Target:</p> <p>Actual:</p> <p>Comments:</p> <p>Remedial Action:</p>	<p>LTP/AP22: 12.0.2.9 Water supplied is compliant with the DWQA Rules in the Distribution System (Bacteria compliance)</p> <p>Compliant</p> <p>Water supplied is not bacterial compliant with the DWQA Rules in the distribution system for Christchurch City.</p> <p>According with the DWQA Rules, disinfection must be used to demonstrate bacterial compliance at the treatment plant. To demonstrate compliance at the distribution system, Rule D3.19 states that A FAC of at least 0.2 mg/L must be maintained in 85% of samples and rule D3.29 states that E. coli and total coliforms must be monitored in each zone of the distribution system according to the frequencies set out in Table 39.</p> <p>As Christchurch water supply system had not residual disinfection across all the system, Rule D3.19 was not achieved.</p> <p>Currently, 100% of Christchurch distribution zones are chlorinated.</p>

🔴 Measure:	LTP/AP22: 12.0.6 Percentage of real water loss from Council's water supply reticulated network
Target:	<= 25%
Actual:	27.3% water loss from Councils water supply reticulated network. (13,710,518 m3 water lost to leakage against 50,178,971m3 water extracted)
Comments:	Increasing real water loss from Councils water supply reticulated network is a sign of aging infrastructure and limitations on completing renewals (i.e. available budget and contractor availability). Proposed solution may include installing flow meters into water zones, along with private smart meters, to get more accurate, real-time measurements of supply and consumption. Then target the worst zones until an acceptable limit of leakage is reached. Repair identified leaks using a standalone contract, rather than the maintenance contract which has competing demands for the contractors time and resources. Carry out more frequent testing of the city (more frequent than 5 yearly) to note where the network is deteriorating faster than expected.
Remedial Action:	Proposed remedial actions include: To better understand the location of the major leaks, a project would need to be set up which would include installing flow meters into water zones, along with private smart meters, to get more accurate, real-time measurements of supply and consumption for water balance calculations. As there are 200 water zones, consideration would be made for targeting the worst zones until an acceptable limit of leakage is reached. Provide a budget specific for the repair of identified leaks, rather than use the maintenance contract which has competing demands for the contractors time and resources. This will avoid the issue where the leaks reported under the Water Loss Contract in 2022 have not been repaired. Provide additional OPEX funding to carry out testing of the city in a frequency greater than 5 yearly to note where the network is deteriorating faster than expected. It is anticipated that the requested Capital budget for water main renewals proposed within the LTP 2024-34 will be approved to prevent network deterioration/ increased leakage rates. Note: The leakage calculation is based on a combination of the actual results of the current programmed zone testing, with the other zones leakage based on historical five-year rolling data.



## 8. Financial Performance Report - June 2023

Reference / Te Tohutoro: 23/966603

Report of / Te Pou Russell Holden – Head of Finance

Matua: (Russell.Holden@ccc.govt.nz)

General Manager / Leah Scales, General Manager Resources/Chief Financial Officer

Pouwhakarae: (Leah.Scales@ccc.govt.nz)

### 1. Nature of Information Update and Report Origin

- 1.1 The purpose of this report is for the Finance and Performance Committee to be updated on Councils' financial performance for the year ended 30 June 2023, including financial information on recommended budget carry forwards, special funds, treasury, rates, general debt and insurance claims.
- 1.2 This is a regular monthly report that goes to the Committee.

### 2. Officer Recommendations Ngā Tūtohu

That the Finance and Performance Committee:

1. Receive the information in the Financial Performance Report for the year ended 30 June 2023.
2. Approves operational carry forward requests from 2022/23 of a net \$19.0 million (as detailed in Attachment B), to enable completion of projects in 2023/24.
3. Approves net capital bring backs to 2022/23 of \$33.6 million (as detailed in Attachment C) to enable completion of capital projects in 2023/24 or later, noting that:
  - a. Excluding the \$68 million bring back for Te Kaha, the net carry forward is \$34.3 million.
  - b. \$14.2 million moves to 2023/24 and has not been substituted.
  - c. \$20.1 million moves to 2024/25 onwards, noting that work is required during the 2024/34 LTP process to re-phase the wider capital budget to ensure affordability and deliverability across this period.
4. Approves net capital revenue and funding bring backs of \$64.1 million, and on-lending and vested asset carry forwards as detailed in Attachment C.
5. Confirms the following treatment for the 2022/23 operating surplus of \$4.4 million:
  - a. \$0.4 million of unspent weather event contingency budget to be transferred and added to the \$0.7 million sitting in the Adverse Event fund. This will provide \$1.1 million for any future weather event that exceeds normal budget capacity.
  - b. The balance of \$4.0 million is applied to repayment of ratepayer debt.
  - c. Council notes the operating deficit across Three Waters is \$7.7 million.

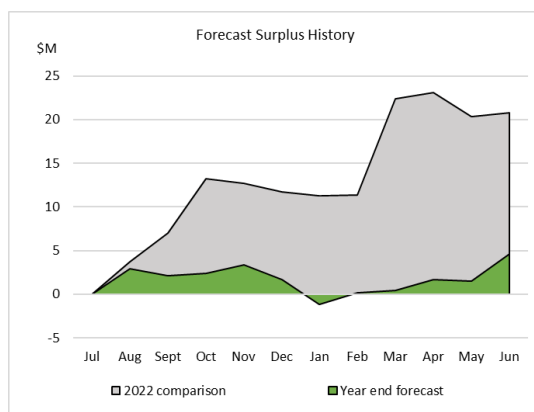
### 3. Brief Summary

- 3.1 The financial result for June shows a end of financial year operational surplus of \$4.4 million after requested budget carry forwards. This is an improvement of \$2.9 million from the \$1.5 million surplus May forecast reported in June.

- 3.2 The total capital programme spend has increased from a forecast underspend of \$1.6 million to a year end overspend of \$31.7 million. This comprises an under spend of \$36.3 million on the core/external funded programme and the Parakiore project, offset by an earlier spend of \$68.0 million on Te Kaha.
- 3.3 All treasury risk positions are within policy limits.

## 4. Operating Result

- 4.1 The end of financial year surplus of \$4.4 million (after requested carry forwards of \$19.0 million) is a \$2.9 million improvement from the May forecast. This improvement is mainly due to increased Building Consenting revenue (\$1.5m), increased rates income (\$1.1m) and increased Solid Waste rental revenues (\$0.4m).
- 4.2 The Operating result should be regarded as a very positive achievement in a challenging year where the forecast result has remained within a very tight and low range compared to the previous year. Significant efforts were made by Finance and other staff to arrest indications of a potential deficit midway through the year.



- 4.3 Capitalisation of staff time remains a key issue, driven by sickness, higher than usual leave taken, staff turnover, and recruitment difficulties. It continues to be actively managed within the Units concerned to minimise any financial impact in the new financial year.
- 4.4 The result includes a corporate weather event provision \$0.4 million that was not required to be allocated to Units to support the July storm event recovery during the year. It is recommended this be added to the \$0.7 million set aside in previous years to assist fund potential future weather events beyond the capacity of the annual budgets provided in Unit budgets.
- 4.5 Three Waters (four activity groups) recorded a cash operating deficit of \$7.7 million this year. Staff costs and capitalisation issues contributed alongside legislative requirements, higher reactive contract costs and revenue being lower than planned.
- 4.6 Significant expenditure carry forwards recommended include:
  - 4.6.1 Edgware Pool grant (\$3m – funded via borrowing) - sufficient funds need to be realised to demonstrate the capability to build and operate the pool prior to Council releasing its contribution.
  - 4.6.2 Three Waters reform (\$2.4m) – Crown funded work will continue into FY24.
  - 4.6.3 Enabling Housing (\$2.0m) - Due to the delay to Council's approval of the plan change, the process of submissions and hearings is now anticipated in the FY24, incl. associated costs.



- 4.6.4 Better Off grant funding for the delivery of agreed cross-agency initiatives/programmes (\$1.3m) – work will continue into FY24.
- 4.6.5 Proposed Plan change 14 (Housing and Business Choice) (\$1.2m).
- 4.6.6 EQ Repair programme (\$1.0m) – Works on several projects ongoing including Pages Road super shed demolition, Yaldhurst memorial hall repair and strengthening, Opawa children's library demolition, Upper Riccarton war memorial library, repairs to various facilities around the city.
- 4.6.7 A full schedule of recommended operational carry forwards is shown in **Attachment B**.

## 5. Operational Expenditure and Revenue

- 5.1 This covers day to day spend on staffing, operations and maintenance, and revenues to fund it.
- 5.2 Operational revenue exceeds expenditure as it includes rates revenue for capital renewals and debt repayment. This revenue is referred to below as 'Funds not available for Opex' and removed to show the operational cash surplus.

\$m	Annual Results			After Carry Forwards		Forecast Comparison	
	Actual	Budget	Var	C/ Fwd	Var	May	Var
<b>Operational</b>							
Revenues	(893.1)	(874.4)	18.7	1.6	17.1	13.5	3.6
Expenditure	666.0	671.7	5.7	17.4	(11.7)	(11.1)	(0.6)
Funds not available for Opex	207.1	202.5	(4.6)	(3.6)	(1.0)	(0.9)	(0.1)
<b>Operating (Surplus)/Deficit</b>	<b>(20.0)</b>	<b>(0.2)</b>	<b>19.8</b>	<b>15.4</b>	<b>4.4</b>	<b>1.5</b>	<b>2.9</b>

- 5.3 Brief summaries of revenue and expenditure variances to budget are highlighted below. Operational result details for each Activity is shown in **Attachment A**.
- 5.4 Revenues are \$17.1 million higher than budget for the financial year after carry forwards. Key drivers of this variance are:

	\$ million
• Higher Interest received ( <i>Higher interest rates and volume</i> )	7.5
• Higher Rates income ( <i>Increased rating growth than planned</i> )	3.8
• Higher Building consenting volumes ( <i>offset by higher resourcing costs</i> )	2.9
• Higher Rec & Sport revenues ( <i>He Puna Taimoana / Pool operations</i> )	2.3
• Higher Subvention receipts	2.3
• Higher Transwaste dividends	1.9
• Lower Three Waters revenues ( <i>excess water and general revenues</i> )	(2.1)
• Lower Burwood Landfill revenues	(0.5)
• Lower Planning & Consents revenues ( <i>Reduced PDP applications &amp; RMA</i> )	(1.1)

- 5.5 Expenditure was \$11.7 million higher than budget at the end of the financial year after budget carry forwards. Key drivers of the variance include:

	\$ million
• Higher Debt servicing costs ( <i>offset by higher revenues</i> )	(5.2)
• Higher Digital personnel costs ( <i>Salaries &amp; Wages, Vacancy Cover, Training, etc</i> )	(3.2)
• Building consenting additional resourcing ( <i>Staff &amp; Servicing Contractors</i> )	(2.9)

- Higher Three Waters personnel costs (*Salaries & Wages, Vacancy Cover, Training, etc*) (2.3)
- Three Waters higher operating/maintenance costs (1.8)
- Lower staff time capitalisations (1.5)
- Internal Burwood Landfill revenues (*from internal projects*) 1.8
- Grants and levies underspend (*incl. Vacant land remissions*) 1.3
- Insurance Claim costs avoided 1.2
- Lower Strategic Policy personnel costs (*Salaries & Wages, Vacancy Cover, Training*) 1.0

5.6 Funds not available for opex - items included in this line contributing to the variance are Housing and Dogs (both non-rates funded), Capital Endowment funded projects, and Capital grants (borrowed). The main variance is lower borrowing for insurance claim related costs.

## 6. Capital Expenditure and Revenue

6.1 This section covers the capital programme spend and funding relating to it.

\$m	Annual Results			After Carry Forwards			Forecast Comparison	
	Actual	Budget	Var	Carry Fwd	Var		May	Var
Core Programme	403.2	432.4	29.2	27.3	1.9		17.7	(15.8)
External Funded Programme	48.9	53.7	4.8	4.8	-		0.3	(0.3)
Less unidentified Carry Forwards	-	-	-	-	-		(17.7)	17.7
<b>Core/External Funded Programme</b>	<b>452.1</b>	<b>486.1</b>	<b>34.0</b>	<b>32.1</b>	<b>1.9</b>		<b>0.3</b>	<b>1.6</b>
Te Kaha	146.5	78.5	(68.0)	(68.0)	-			
Parakiore	23.0	25.3	2.3	2.2	0.1		-	0.1
<b>Total Capital Programme</b>	<b>621.6</b>	<b>589.9</b>	<b>(31.7)</b>	<b>(33.6)</b>	<b>1.9</b>		<b>0.3</b>	<b>1.6</b>
Revenues and Funding	(519.8)	(430.7)	89.1	64.2	24.9		21.3	3.6
<b>Borrowing required</b>	<b>101.8</b>	<b>159.2</b>	<b>57.4</b>	<b>30.5</b>	<b>26.9</b>		<b>21.6</b>	<b>5.3</b>

### Capital Expenditure

- 6.2 Gross capital expenditure of \$621.6 million has been incurred as at financial year end.
- 6.3 Project managers have identified \$32.1 million to be carried forward on specific projects in the Core/External Funded Programme.
- 6.4 For further information on capital expenditure, please refer to the Capital Programme Performance Report.
- 6.5 A full schedule of recommended capital expenditure and revenue carry forwards is shown in **Attachment C**.

### Capital Revenues and Funding

- 6.6 Capital revenues and funding are a net \$24.9 million higher than budget for the year after net bring back of budget. The higher funding is due to additional development contributions used (\$10m), higher land sales (\$6.5m), earlier receipts of Crown transport funding (\$3.8m), higher water connection fee revenues (2.2m), and NZTA subsidies (\$1m).
- 6.7 The bring back of budget relates to early receipt of Crown funding for Te Kaha (\$74.2m), partly offset by Shovel Ready carry forwards (\$9m).

## 7. Special Funds

- 7.1 The annual movements and balance of the Housing Account and Capital Endowment Fund are shown in **Attachment A**.
- 7.2 The balance of 2022/23 funds available for allocation from the Capital Endowment Fund at 30 June 2023 was \$795,978.

## 8. Treasury

### Policy Compliance

- 8.1 All Treasury risks are within Policy limits, with no breaches projected over the coming year:

Risk Area	Compliance	Plain-language meaning
Liquidity Risk	Yes	(cash availability)
Funding Risk	Yes	(spread of debt maturities)
Interest Rate Risk	Yes	(managing interest costs)
Counterparty Credit Risk	Yes	(not all eggs in one basket)

### Borrowing & Advances

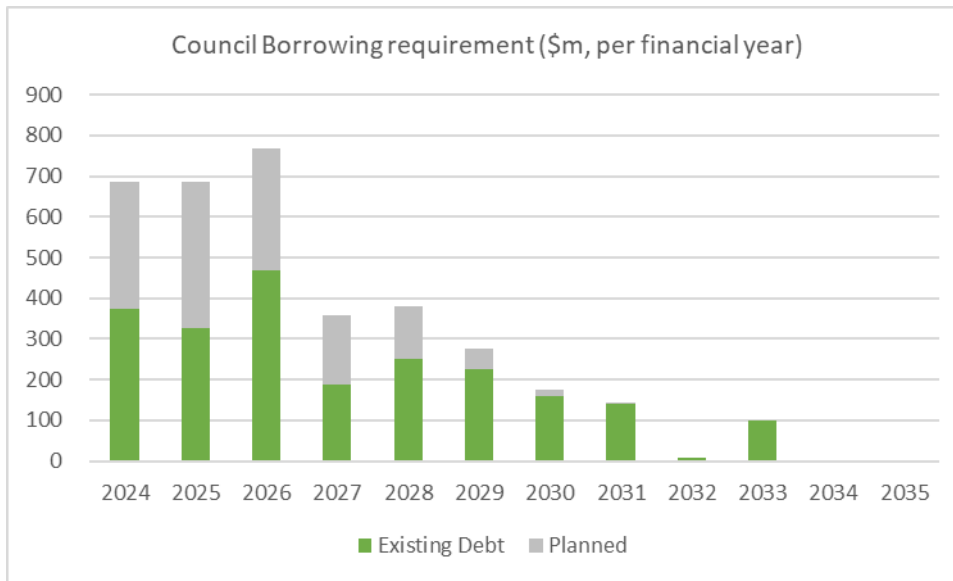
- 8.2 Council's borrowing and treasury-related Advances are shown below (\$ millions):

	Prior Year	Current	Full-Yr Change
Ratepayer-funded	1,497.3	1,483.7	-13.6
For On-Lending to Subsidiaries	603.7	758.9	155.2
<b>Gross Borrowing</b>	<b>2,100.9</b>	<b>2,242.5</b>	<b>141.6</b>

- 8.3 The increase in Advances to Related Parties was driven by CCHL – in particular, \$100m of new internal lending to Orion to replace bank funding.
- 8.4 Net Debt payable by ratepayers reduced by \$20m over the course of the year, compared with a budgeted increase. The key driver was capex under-delivery, plus to a lesser extent a reduction in working capital cash holdings.

### Funding & Interest Rates

- 8.5 Council's projected **funding** needs, per financial year, are shown in the chart below, split between the maturities of existing gross borrowing (green) and expected new borrowing requirements (grey).



- 8.6 Council's **interest rate risk** is managed to reduce the volatility of interest costs from year to year. Most existing Council debt has been fixed for at least the next three years, which will limit the impact of current higher interest rates on Council's future borrowing costs (table below).

*Estimated average cost of funding, by financial year*

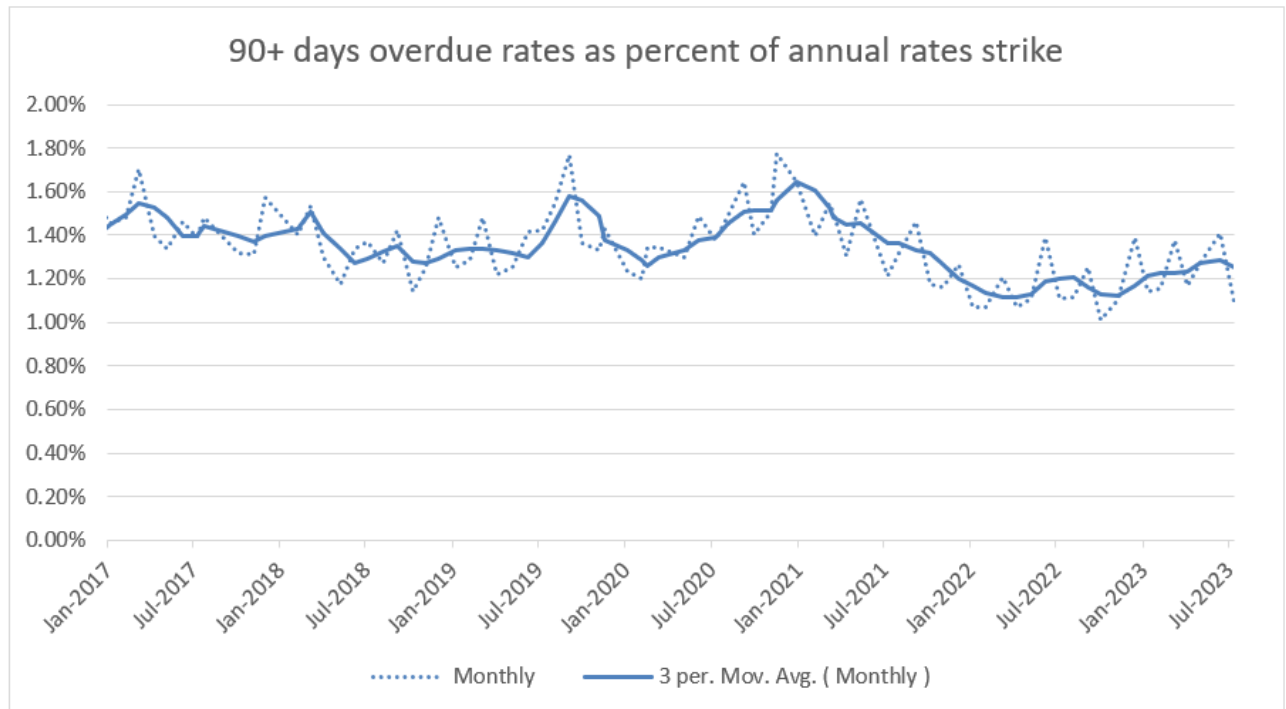
	FY23	FY24	FY25
Rates-Funded Debt	4.9%	5.0%	4.8%

## 9. Rates Debtors

- 9.1 Rates debt increased \$4.3 million this quarter, as shown in the table below.

\$m	April	Current	Change	Comment
<b>Rates Debt</b>	<b>19.7</b>	<b>24.0</b>	<b>4.3</b>	
Overdue rates for current year	18.0	22.6	4.6	The end of the rating year is only two weeks after instalment 4 is due
Arrears from previous years	1.7	1.4	(0.3)	

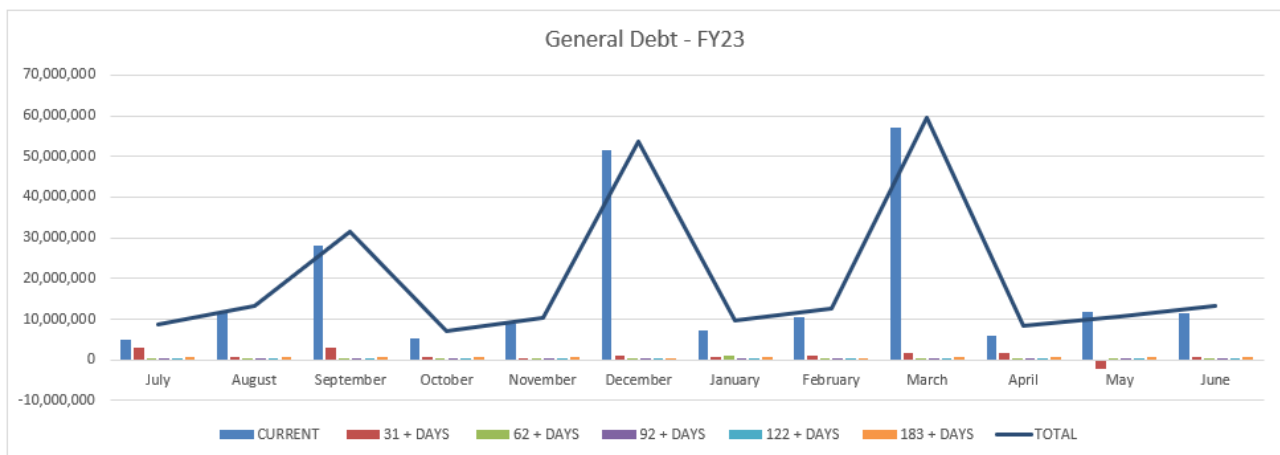
- 9.2 The graph below shows 90+ days rates debt as a percentage of the annual rates strike that year, with a three month moving average to smooth the quarterly cycle, and indicates that rate arrears are in hand. However, economic factors (e.g. mortgage rate increases) may impact on this over the coming year.



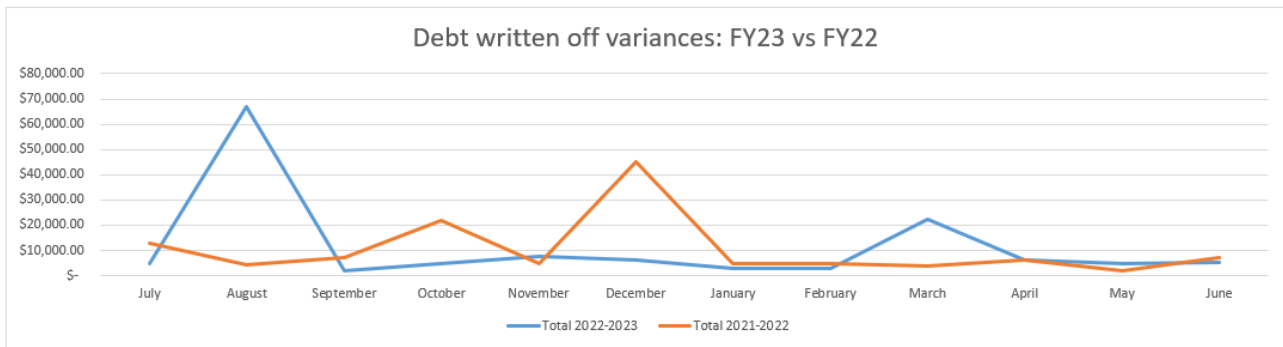
- 9.3 As at 30 June 2023, there are 41 individual properties with arrears greater than \$20,000 (and where at least some of those arrears are older than 90 days). Total arrears on those properties is \$1.5 million.

## 10. General Debtors

- 10.1 The quarter ending 30 June 2023 decreased by \$46.5 million due to a Te Kaha \$49.9 million invoice issued in March and settled in April.



- 10.2 General debtors has increased \$0.7 million from \$12.5 million to \$13.2 million in the year ending 30 June 2023.
- 10.3 General debtors of \$16,212 have been written-off this quarter bringing the annual total to \$137,102.



10.4 General debtors written-off has increased by \$11,958 from the prior year, mainly due to \$50,534 written off in August 2022 for temporary traffic management for events.

## 11. Insurance Claims

11.1 The table below outlines the number of events that have been notified by Council against its insurance policies as well as claims against Council from third parties for the April - June 2023 quarter.

	Policy	Claims / Notifications		Estimated Cost
		Above excess	Below excess	
Claims by Council	Motor Vehicle	4	4	\$9,100
	Material damage	2	0	\$480,000
Claims against Council	PI / PL	0	2	\$TBC

11.2 CWTP fire claim – updating of cost estimates and discussions with insurers continued during this period to finalise the quantum of the claim. Updates on this claim are reported to the Insurance Subcommittee, in accordance with the Terms of Reference for this Subcommittee.

## Attachments / Ngā Tāpirihanga

No.	Title	Reference	Page
A	June 2023 Activities Financial Performance and Special Funds	23/517324	44
B	2022-23 Operational Carry Forward schedule	23/1199537	50
C	2022-23 Capital carry forward schedule	23/1169388	53

In addition to the attached documents, the following background information is available:

Document Name – Location / File Link
Not applicable

## Confirmation of Statutory Compliance / Te Whakatūtutanga ā-Ture

Compliance with Statutory Decision-making Requirements (ss 76 - 81 Local Government Act 2002).
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- (a) This report contains:
- (i) sufficient information about all reasonably practicable options identified and assessed in terms of their advantages and disadvantages; and
  - (ii) adequate consideration of the views and preferences of affected and interested persons bearing in mind any proposed or previous community engagement.
- (b) The information reflects the level of significance of the matters covered by the report, as determined in accordance with the Council's significance and engagement policy.

### **Signatories / Ngā Kaiwaitohu**

<b>Authors</b>	Annie Yang - Reporting Accountant Steve Ballard - Group Treasurer Bruce Moher - Manager Corporate Reporting Mitchell Shaw - Reporting Accountant Andrew Jefferies - Manager Rates Revenue Adrian Seagar - Manager Insurance & Asset Management Niel Koch - Financial Controller Martin Zelas - Team Leader Rates
<b>Approved By</b>	Russell Holden - Head of Finance Leah Scales - General Manager Resources/Chief Financial Officer

**Attachment A – Operational & Capital breakdown by Activities / Special Funds**

**Activity Operating Results (excluding Depreciation)**

		Annual Results			After Carry Forwards	
\$000's		Actual	Plan	Var	Net C/F	Result
Christchurch Art Gallery		9,098	9,031	(67)	103	(170)
Canterbury & Akaroa Museums		9,110	9,191	81	-	81
Libraries		38,469	38,471	2	-	2
Community Development and Facilities		16,342	22,381	6,039	5,907	132
Recreation, Sports, Comm Arts & Events	1	23,967	25,660	1,693	684	1,009
Civil Defence Emergency Management	2	1,541	1,375	(166)	-	(166)
Citizen and Customer Services		9,553	9,752	199	-	199
<b>Communities &amp; Citizens</b>		<b>108,080</b>	<b>115,861</b>	<b>7,781</b>	<b>6,694</b>	<b>1,087</b>
Economic Development		16,292	16,270	(22)	-	(22)
Civic & International Relations		1,160	1,120	(40)	7	(47)
<b>Economic Development</b>		<b>17,452</b>	<b>17,390</b>	<b>(62)</b>	<b>7</b>	<b>(69)</b>
Flood Protection & Control Works	3	5,450	4,417	(1,033)	-	(1,033)
<b>Flood Protection and Control Works</b>		<b>5,450</b>	<b>4,417</b>	<b>(1,033)</b>	<b>-</b>	<b>(1,033)</b>
Governance & Decision Making	4	16,080	16,455	375	-	375
Office of Mayor & Chief Executive	5	1,954	2,246	292	85	207
OARC Co-Governance		6	188	182	182	-
<b>Governance</b>		<b>18,040</b>	<b>18,889</b>	<b>849</b>	<b>267</b>	<b>582</b>
Community Housing	6	(5,127)	(6,535)	(1,408)	-	(1,408)
<b>Housing</b>		<b>(5,127)</b>	<b>(6,535)</b>	<b>(1,408)</b>	<b>-</b>	<b>(1,408)</b>
Parks and Foreshore		48,502	48,830	328	114	214
Parks Heritage Management		1,654	1,874	220	163	57
<b>Parks, Heritage &amp; Coastal Environment</b>	7	<b>50,156</b>	<b>50,704</b>	<b>548</b>	<b>277</b>	<b>271</b>
Solid Waste & Resource Recovery	8	41,040	42,665	1,625	290	1,335
<b>Solid Waste &amp; Resource Recovery</b>		<b>41,040</b>	<b>42,665</b>	<b>1,625</b>	<b>290</b>	<b>1,335</b>
Regulatory Compliance & Licencing		5,361	5,293	(68)	-	(68)
Building Regulation		2,175	2,318	143	-	143
Resource Consenting	9	3,927	2,054	(1,873)	-	(1,873)
Land & Property Information Services		(1,373)	(1,414)	(41)	100	(141)
<b>Regulatory &amp; Compliance</b>		<b>10,090</b>	<b>8,251</b>	<b>(1,839)</b>	<b>100</b>	<b>(1,939)</b>
Stormwater Drainage	10	22,044	20,021	(2,023)	-	(2,023)
<b>Stormwater Drainage</b>		<b>22,044</b>	<b>20,021</b>	<b>(2,023)</b>	<b>-</b>	<b>(2,023)</b>
Strategic Planning & Policy		18,382	21,910	3,528	2,393	1,135
Public Information & Participation		5,840	6,284	444	-	444

Attachment A – Operational & Capital breakdown by Activities / Special Funds for the year ending 30 June 2023



		Annual Results			After Carry Forwards	
\$000's		Actual	Plan	Var	Net C/F	Result
<b>Strategic Planning &amp; Policy</b>	<b>11</b>	<b>24,222</b>	<b>28,194</b>	<b>3,972</b>	<b>2,393</b>	<b>1,579</b>
Transport Access		37,637	34,598	(3,039)	-	(3,039)
Transport Environment		6,520	7,285	765	400	365
Transport Safety		2,417	4,030	1,613	-	1,613
<b>Transportation</b>	<b>12</b>	<b>46,574</b>	<b>45,913</b>	<b>(661)</b>	<b>400</b>	<b>(1,061)</b>
WW Collection, Treatment & Disposal	<b>13</b>	53,546	55,406	1,860	-	1,860
<b>Wastewater</b>		<b>53,546</b>	<b>55,406</b>	<b>1,860</b>	<b>-</b>	<b>1,860</b>
Water Supply	<b>14</b>	41,227	36,091	(5,136)	-	(5,136)
<b>Water Supply</b>		<b>41,227</b>	<b>36,091</b>	<b>(5,136)</b>	<b>-</b>	<b>(5,136)</b>
Corporate Revenues and Expenses	<b>15</b>	(645,306)	(628,091)	17,215	6,449	10,766
Internal Services	<b>16</b>	(17,429)	(14,054)	3,375	2,060	1,315
<b>Corporate</b>		<b>(662,735)</b>	<b>(642,145)</b>	<b>20,590</b>	<b>8,509</b>	<b>12,081</b>
<b>Total Opex Net Cost of Service</b>		<b>(229,941)</b>	<b>(204,878)</b>	<b>25,063</b>	<b>18,937</b>	<b>6,126</b>

Note: the Net Cost of Services differs from the Operating result due to the inclusion of items funded via special funds, operational spend funded via borrowing, and non-cash expenses/revenues.

## Notes

- The Recreation, Sports Comm Arts & Events end of financial year favourable variance of \$1.0 million after carry forwards is as a result of:
  - Greater revenues than the planned by \$2.3 million, due to:
    - Higher participation and usage of the He Puna Taimoana New Brighton Hot Pools \$0.6 million.
    - Increased participation in swim education and higher entry fees at various swimming pools \$0.6 million.
    - Additional revenues for miscellaneous rentals/hires such as the Nga Puna Wai, pool operations and Stadia facility hire \$0.4 million.
    - Higher campground revenue due to good weather over summer \$0.3 million.
    - Additional revenues for the Tri Series held at the Hagley Oval \$0.2 million.
    - Additional unbudgeted grants and subsidies relating to arts, business development and swim education received \$0.2 million.
  - The increased revenues are partially offset by higher operating, maintenance, and personnel costs of \$1.3 million.
- The Civil Defence Emergency Management end of financial year unfavourable variance of \$0.2 million is as a result of:
  - Increased personnel costs due to higher staff pay rates as a result of a buoyant labour market, \$0.1 million.
  - Increased maintenance costs on civil defence buildings, \$0.1 million.
- The Flood Protection & Control Works end of financial year unfavourable variance of \$1.0 million is as a result of:
  - Increased maintenance costs of \$1.7 million, due to higher levels of reactive maintenance works carrying out repairs to assets.
  - Partially offset by savings in staff supervision of \$0.7 million.

Attachment A – Operational & Capital breakdown by Activities / Special Funds for the year ending 30 June 2023

4. The Governance & Decision Making end of financial year favourable variance of \$0.4 million has been driven by:
  - Lower personnel costs \$0.5 million resulting from vacancies.
  - Partially offset by higher election costs \$0.2 million. The higher election spend is driven by various factors, including but not limited to, inflation, increased volume, incremental costs associated with recount applications, petition of inquiry and Innes ward Community Board by-election costs.
5. The Office of Mayor & Chief Executive end of financial year favourable variance of \$0.2 million is due to:
  - Lower personnel costs, as a result of positions remaining vacant for large periods of the financial year.
6. The Community Housing end of financial year unfavourable variance of \$1.4 million is as a result of:
  - Reduced rental income received from the Otautahi Community Housing Trust \$0.8 million.
  - Increased maintenance expenditure due to a reclassification from capital to operational for housing interior/exterior painting costs following a capitalisation review, \$0.7 million.
7. The Parks, Heritage & Coastal Environment end of financial year favourable variance of \$0.3 million is due to:
  - Increased revenues of \$0.2 million driven by increased fees from Akaroa cruise ships, Taylors Mistake bache licence fees and increased usage fees for events held at Hagley Park.
  - Cost reductions of \$0.1 million achieved due to:
    - Higher than anticipated internal plant purchases capitalised \$0.6 million.
    - Reduced expenditure for rural fire activities \$0.5 million.
    - Reduced expenditure on consultants as a result of internal resourcing and knowledge being utilised in lieu of, \$0.2 million.
    - Partially offset by increased maintenance expenditure of \$1.0 million, primarily on cemeteries, regional parks, and nurseries.
8. The Solid Waste & Resource Recovery end of financial year favourable variance of \$1.3 million is due to:
  - Lower recycling processing fees \$1.5 million.
  - A volume rebate received from EcoCentral \$0.8 million.
  - Less contaminated recycling bin disposal costs \$0.3 million.
  - Partially offset by higher collection contract costs \$1.3 million.
9. The Resource Consenting end of financial year unfavourable variance of \$1.9 million is as a result of:
  - Discounts provided on RMA applications, due to not meeting statutory timeframes for processing \$1.0 million.
  - Engaging consultants to clear backlog of RMA applications, within statutory timeframes \$0.8 million.
  - Engaging consultants to carry out district planning in lieu of council staff, \$0.8 million.
  - Under recovery of staff time, due to large numbers of vacancies and works being carried out by consultants \$0.6 million.
  - Partially offset by, a \$0.7 million saving in personnel costs due to a large number of vacant positions throughout the year and a \$0.5 million reduction in consultant expenditure on the coastal adaptation.

Attachment A – Operational & Capital breakdown by Activities / Special Funds for the year ending 30 June 2023

10. The Stormwater Drainage end of financial year unfavourable variance of \$2.0 million is due to:
  - Increased maintenance costs of \$2.8 million, due to higher levels of reactive maintenance works carrying out repairs to assets.
  - Partially offset by savings in consultant fees \$0.8 million due to more work being undertaken by council staff in lieu of consultants.
11. The Strategic Planning & Policy end of financial year favourable variance of \$1.6 million is due to:
  - Reduced personnel costs as a result of on-going vacancies and struggling to recruit and replace staff leaving, \$1.0 million.
  - Underspend on grant payments \$0.6 million primarily in relation to for EV charging (\$0.4 million).
  - Partially offset by increased consultant fees, for consultants filling in for staff and on the Forward Work Viewer ring fenced activity, \$0.3 million.
12. The Transportation end of financial year unfavourable variance of \$1.1 million is a result of:
  - Lower NZTA subsidies received as a result of carrying out less maintenance works than planned, \$1.2 million. Offset by a reduction in maintenance costs of \$1.3 million, due to a reduction in non-essential maintenance work.
  - Lower fines revenue, due to vacancies in the Parking and Compliance team \$0.9 million.
  - Increased road maintenance contract costs, \$0.6 million.
13. The Wastewater Collection, Treatment & Disposal end of financial year favourable variance of \$1.9 million is due to:
  - Decreased maintenance costs of \$2.5 million, due to a focus on completing capital projects primarily related to the response to the CWTP fire.
  - Increased trade waste collection fees, due to higher volumes \$0.9 million.
  - Partially offset by higher insurance premiums \$0.7 million, and increased cleaning and refuse disposal fees \$0.6 million.
14. The Water Supply end of financial year unfavourable variance of \$5.1 million is due to:
  - Lower than planned commercial excess water billing \$1.7 million and reductions in other general revenues of \$0.5 million.
  - Increased personnel costs of \$1.1 million and under capitalisation of staff time to capital projects, \$4.1 million.
  - Partially offset by lower insurance premiums of \$1.9 million, and \$0.4 million lower operating costs.
15. The Corporate Revenue and Expenses end of financial year favourable variance of \$10.8 million is due to:
  - Increased interest received, as a result of higher interest rates on higher cash holdings, \$6.1 million.
  - Increased rates revenue, higher than budgeted rating growth and penalties, \$3.8 million.
  - Vacant land remissions, lower rates charged in lieu of remissions, \$0.5 million.
  - Weather event provision, unspent provision, \$0.4 million.
16. The Internal Services end of financial year favourable variance of \$1.3 million, is due to:
  - Increased internal council parking recoveries \$0.5 million.
  - Increased staff capitalisations and recoveries \$2.0 million.
  - Partially offset by increased personnel and consultant costs \$1.5 million, primarily in the Digital area.

Attachment A – Operational & Capital breakdown by Activities / Special Funds for the year ending 30 June 2023

### Group of Activities Capital Results

\$000's		Annual Results			After Carry Forwards	
		Actual	Plan	Variance	Net C/F	Result
Communities & Citizens		58.0	65.1	7.1	6.8	0.3
Flood Protection and Control Works		35.9	30.0	(5.9)	(6.5)	0.6
Housing		8.0	7.8	(0.2)	(0.2)	-
Parks, Heritage & Coastal Environment		51.0	44.1	(6.9)	(6.5)	(0.4)
Solid Waste & Resource Recovery		3.1	5.0	1.9	1.7	0.2
Stormwater Drainage		23.1	28.3	5.2	4.9	0.3
Strategic Planning & Policy		1.0	1.0	-	-	-
Transport		124.2	140.4	16.2	16.1	0.1
Wastewater		64.8	80.4	15.6	14.9	0.7
Water Supply		64.6	62.9	(1.7)	(0.2)	(1.5)
Corporate Capital		187.9	124.9	(63.0)	(64.6)	1.6
<b>Gross Capital Spend</b>	<b>1</b>	<b>621.6</b>	<b>589.9</b>	<b>(31.7)</b>	<b>(33.6)</b>	<b>1.9</b>
Unidentified Carry forwards		-	-	-	-	-
<b>Capital Programme Expenditure</b>	<b>2</b>	<b>621.6</b>	<b>589.9</b>	<b>(31.7)</b>	<b>(33.6)</b>	<b>1.9</b>
Development Contributions	<b>3</b>	(54.9)	(24.1)	30.8	-	30.8
Less DC Rebates	<b>4</b>	-	1.9	1.9	1.8	0.1
Crown Recoveries	<b>5</b>	(176.7)	(107.8)	68.9	65.1	3.8
Waka Kotahi NZTA Capital Subsidy	<b>6</b>	(19.7)	(20.7)	(1.0)	(2.0)	1.0
Misc. Capital Revenues	<b>7</b>	(26.7)	(24.0)	2.7	(0.8)	3.5
Asset Sales	<b>8</b>	(14.5)	(8.0)	6.5	-	6.5
<b>Capital Revenues</b>		<b>(292.5)</b>	<b>(182.7)</b>	<b>109.8</b>	<b>64.1</b>	<b>45.7</b>
Rates for Renewals		(164.8)	(164.8)	-	-	-
Reserve Drawdowns	<b>9</b>	(62.5)	(83.2)	(20.7)	0.1	(20.8)
<b>Other Available Funding</b>		<b>(227.3)</b>	<b>(248.0)</b>	<b>(20.7)</b>	<b>0.1</b>	<b>(20.8)</b>
<b>Borrowing Required</b>	<b>10</b>	<b>101.8</b>	<b>159.1</b>	<b>57.4</b>	<b>30.5</b>	<b>26.9</b>

### Capital Expenditure

- For detailed commentary on Capital Programme Expenditure variances please refer to the Capital Project Performance Report.
- Capital expenditure of \$621.6 million has been incurred, which is \$31.7 million higher than budget. Core/External Funded spend totaling \$452.1 million, and Te Kaha/Parakiore \$169.5 million. The net bring back of budget of \$33.6m leaves a net of \$1.9 million of the budget not required.

### Capital Revenues

- Development contributions are higher than budget because new development has been higher than anticipated.
- Development contribution rebates have been slower than budgeted. There is a \$1.8 million carry forward to cover future applications from open schemes.
- Crown recoveries are \$68.9 million higher than budget (\$65.1 million to bring back of future budget), mainly related to the timing of Te Kaha, partly offset by slower Shovel Ready revenues.
- Waka Kotahi (NZTA) capital subsidies are \$1 million lower than budget due to slower spend.
- Miscellaneous capital revenue variances after carry forward are mainly due to higher Water Connection Fee revenues (\$2.2 million).
- Reserve drawdowns are lower largely due to additional development contributions received unable to be drawn for existing expenditure.
- Asset sales are \$6.5 million higher than budget due to higher land sales than planned.

Attachment A – Operational & Capital breakdown by Activities / Special Funds for the year ending 30 June 2023

10. The slower borrowing of \$57.4 million is primarily due to the slower core/external funded capital programme spend and higher capital revenues outlined above.
11. Overall, the net permanent borrowing requirement for 22/23 is \$10.7m, which together with proposed net carry forwards going to 23/24 of \$11.3m is very close to the \$22.2 million provided in the 23/24 Annual Plan.

### Special Funds

\$000's	Annual Results			After Carry Forwards	
	Actual	Plan	Actual	Net C/F	Result
<b>Housing Development Fund</b>					
1 July Opening Balance	422	422	-	-	-
Income	15,561	16,429	(867)	-	(867)
Operating expenditure	(10,434)	(9,894)	(540)	-	(540)
Capital expenditure	(7,972)	(7,779)	(193)	(193)	0
Asset sales	3,450		3,450		3,450
Interest on fund balance	(36)	53	(89)	-	(89)
<b>Balance</b>	<b>991</b>	<b>(769)</b>	<b>1,761</b>	<b>(193)</b>	<b>1,954</b>
<b>Capital Endowment Fund</b>					
Capital Balance	104,032	104,032	-	-	-
<b>Income Distribution</b>					
1 July Opening Balance	1,007	1,007	-	-	-
Income	3,801	3,469	332	-	332
Less: Expenditure					
Christchurch NZ	(1,539)	(1,539)	-	-	-
Park Rangers	(390)	(390)	-	-	-
Community Partnership Fund	(120)	(350)	230	230	-
Environmental/Climate Change Partnership Fund	(340)	(350)	10	10	(0)
Woolston Brass Inc	(270)	(270)	-	-	-
Pukeko Centre	(400)	(200)	(200)	(200)	-
North Avon BMX club	(200)	(200)	-	-	-
Healthier Homes Canterbury	(59)	(170)	111	-	111
City Mission - 275 Hereford Street	(155)	(155)	-	-	-
Oxford Terrace Baptist Church	(120)	(120)	-	-	-
Canterbury Softball	(100)	(100)	-	-	-
Papatipu Rūnanga Partnership	-	(85)	85	85	-
Upper Riccarton Domain Development	-	(70)	70	70	-
Canterbury Society of Artists Trust	-	(75)	75	75	-
Santa Parade	(50)	(50)	-	-	-
Unallocated funds	-	(323)	323	323	-
<b>Balance</b>	<b>1,067</b>	<b>29</b>	<b>1,037</b>	<b>593</b>	<b>443</b>
Committed carry forwards	270				
<b>2022/23 Funds available for allocation</b>	<b>796</b>				

Attachment A – Operational & Capital breakdown by Activities / Special Funds for the year ending 30 June 2023

Attachment B - Operational Carry Forward Requests from 2022/23 to 2023/24 or later

Name of Project	Reason for Carry Forward	Request	Funding Source
<b>Communities &amp; Citizens</b>			
CICF Yaldhurst Mem. Hall Repair & Streng	EQ Repair programme	343,706	(1)
CICF Opawa Childrens Library Demolition	EQ Repair programme	100,137	(1)
CICF Upper Riccarton War Memorial Librar	EQ Repair programme	113,882	(1)
CICO Edgware Pool GRANT	The carry forward is required as the Edgware Pool Group needs to raise sufficient funds to demonstrate the capability to build and operate the pool prior to Council releasing its contribution to \$3M. The Group has not done this to date and is not likely to do so prior to the end of the 2022/23 financial year.	3,000,000	(5)
Bromley Community Grant	Requesting to carry forward in case of the smell returning and the need to address the publics concerns. The Business expect if this wasn't utilised by October then it would unlikely to be needed.	91,260	(1)
Metro Community Partnership FUND	This money is held for the DIA and is being held to deliver programmes once the coronial inquest into the Mosque shooting starts in October. This is not CCC money.	255,335	(3)
Metro Community Partnership FUND	Capital Endowment Fund funding for Community Partnership Fund unspent	230,000	(2)
CICO CFS Comm Facilities P/Ships & Acti	The requested carry forward are funds committed to the Opex Component of the Development of Multicultural Centre (\$121K) and Philipstown Hub (\$50k) respectively. Both projects approved by Council in the 2021/31 LTP. The projects were unable to be completed in FY23 due to delays by Christchurch Netball vacating the Centre and the Ministry of Education making decisions of the future of the Phillipstown site. Failure to carry forward will result in insufficient funds to deliver on Councils resolutions toward these two facilities as there is no alternative funding.	171,325	(1)
CICO CS&P Capital Endowment Funded	Outstanding Payments \$70K Upper Riccarton Domain Development \$75K Canterbury Society of Artists Trust \$200K Pukeko 2nd Payment planned FY2024 and paid FY2023-Bring back.	-55,000	(2)
CICO CFS Infrastructure Investment	The requested carry forward are funds committed to the essential repair of watertightness issues at 216 Lichfield Street recently identified as a result of a detailed building survey. 216 was purchased in FY23 and tenanted at a commercial rent. Accordingly Councils revenue budget was increased in FY 24 (ongoing) to reflect the increased rent. Failure to remedy will result in the accelerated degradation of the building and the failure to collect the increased rental as budgeted. There is no other available funding source other than an un-anticipated overspend.	96,468	(1)
CICO CS&P Land Use of CHCH RED ZONES	The requested carry forward are funds previously carried forward and committed to covering the operating costs on the Residential Red Zone co-governance model. This includes honaria for external members and other operating expenses. The Model has been approved by Council. Funds were not spent in FY 23 due to the delaying effects of COVID and the need for a robust and inclusive process to determine the governance model going forward. Failure to carry forward funds will result in an unanticipated overspend as this is a committed level of service approved by Council.	262,091	(1)
CICO Metro Comm Partnership Team Managers	The multicultural centres trust board has now been developed so this fund will be utilised. It has taken several years to complete sale and purchase processes and consult on a trust board structure.	104,000	(1)
CICO BoF City Safe 3&4 Yth & Cross Agncy	BoF Multi Year Funding	-616,667	(3)
CICO BoF City Safe 3&4 Yth & Cross Agncy	BoF Multi Year Funding	616,667	(3)
CICO BP Te PatakaDRF& SCF	Carry forward unspent Strengthening Community Funds as per Council resolution	29,968	(1)
CICO HHR Waipuna DRF & SCF	Carry forward unspent Strengthening Community Funds as per Council resolution	11,667	(1)
CICO FWH WaimaeroDRF & SCF	Carry forward unspent Strengthening Community Funds as per Council resolution	14,728	(1)
CICO C/B Waitai DRF & SCF	Carry forward unspent Strengthening Community Funds as per Council resolution	37,389	(1)
CICO S/C Waihoru DRF&SCF	Carry forward unspent Strengthening Community Funds as per Council resolution	26,954	(1)
CICO Metro DRF & SCF	Carry forward unspent Strengthening Community Funds as per Council resolution	170,085	(1)
CICO P/I Waipapa DRF & SCF	Carry forward unspent Strengthening Community Funds as per Council resolution	49,171	(1)
CICO Metro Non-contestable Grants	The requested carry forward are funds Council have committed to community organisations in the form of Non-Contestable Grants. The recipient organisations were not in a position to draw down the funding in FY23. It is anticipated drawdown will be in Quarter 1 FY24. Council have formally approved the carry forward of unallocated of un drawn-down grant funding. Failure to carry forward will result in insufficient funds to deliver on Councils resolutions toward these grants as there is no alternative funding.	853,540	(1)
CIAG Curatorial Team	Funds received from Creative NZ for a temporary staff resource which goes into 2024 financial year.	31,100	(3)
CIAG Program & Educ.	External funding from Rata Foundation for a project that will run in 2024 FY	12,000	(3)
CIAG Exhibitions	Bouquets received from Ngairo Johnston, still deciding on best usage of funds.	60,000	(3)
Unit promotions and marketing	Delay in the new RSE website - this is dependant on online functionality, which has been further delayed.	152,150	(1)
EQ FRP Facilities	Delay in EQ repairs and newfacilities, requires carry-forward of budget to future year where required and expenditure is expected.	182,698	(1)
TOI Ōtautahi Arts	This is the balance of grant funding from Ministry for Culture and Heritage (MCH) and Creative for TOI Ōtautahi. The under spend is largely due being a multi year project which was initially delayed due to covid impact on event programmes being delayed.	245,920	(3)



Name of Project	Reason for Carry Forward	Request	Funding Source
Events and festivals fund	The under-spend in the events and festivals fund due to cancelled events, has been approved by Council as part of the discretionary response fund to carry-forward to next financial year.	103,539	(1)
Reducing Barriers at Swimming Pools	Better Off Funding - Project Establish a cross-agency partnership to develop a trial programme aimed at reducing barriers to participation in swimming at Council pools	4,251	(4)
		-4,251	(3)
<b>Economic Development</b>			
Sister Cities	Unspent grants	7,450	(1)
<b>Governance</b>			
Off Mayor & Chief Exec, Treaty Relations	Unspent grants	85,000	(2)
Off Mayor & Chief Exec, Treaty Relations	Better Off Funding - Hui with rūnanga to prioritise projects in the Council's work programme	10,000	(3)
Off Mayor & Chief Exec, Treaty Relations	Better Off Funding - Hui with rūnanga to prioritise projects in the Council's work programme	-10,000	(3)
CICO CS&P Otakaro Avon River Cor (OARC)	The requested carry forward are funds previously carried forward and committed to the capital component of the Multicultural Centre including information technology supply and install (\$148k) and an electrical upgrade (\$30k). This project was approved by Council in July 2020 on the condition that funding would come from existing budget and not from an LTP bid. Failure to complete this work will result in the facility not having the essential IT infrastructure to operate. This project was unable to be completed in FY 23 due to delays in by Christchurch Netball vacating the Centre. Note: if the carry forward is approved the funds will be transferred to the Multicultural Centre Cost Centre.	181,800	(1)
<b>Parks, Heritage &amp; Coastal Environment</b>			
CICF Heritage Buildings	Heritage Maintenance required.	162,794	(1)
CIPA Marina Removal	Better off funding project, that needs to carry forward any unused funding.	40,000	(3)
CIPA Marina Removal	Better off funding project, that needs to carry forward any unused funding.	-40,000	(3)
RP Nature Project	Regional Parks Jobs for Nature project is funded by Department of Conservation. Any unspent budget will be required to carry forward for this project.	10,369	(3)
RP Nature Project		43,484	(3)
RP Nature Project		50,124	(3)
CIPA Tree Planting	Better off funding project, that needs to carry forward any unused funding.	67,112	(4)
CIPA Tree Planting	Better off funding project, that needs to carry forward any unused funding.	-67,112	(4)
CIPA E/C Change Partnership Capital Endowment Fund	Environmental/Climate Change Partnership Fund	10,448	(2)
<b>Solid Waste &amp; Resource Recovery</b>			
INTR SW OPP Study	The organics processing plant site/contract selection will run to November 2023, project funds need to be carried over to ensure project has funding.	214,875	(1)
INTR SW Barry's Bay Remediation	Barry's Bay closed landfill remediation is waiting on a bridge to be replaced so access can be gained for remediation work. Work likely to start after November 2023.	75,500	(1)
<b>Regulatory &amp; Compliance</b>			
Property File Viewing	Digitise Property Files Project work to continue in FY24 (R Mills) to address backlog	100,000	(1)
<b>Strategic Planning &amp; Policy</b>			
Greater Christchurch Partnership	Greater Christchurch Partnership (GCP) carry forward to cover agreed FY24 budgets with Council Partners (ECan, Waimak, Selwyn)	81,528	(3)
INPC Enabling Housing	Due to the delay to Council's approval of the plan change. This means the process of submissions and hearings is now anticipated in the FY24, incl. associated costs	2,001,404	(1)
Enliven Places	Decommissioning of Tiny Shops.	18,364	(1)
Greater Christchurch Partnership for the Kainga No	Better Off Funding - Assign the Christchurch City Council partner share to the Greater Christchurch Partnership for the Kainga Nohoanga Strategy	-67,500	(4)
Greater Christchurch Partnership for the Kainga No	Better Off Funding - Assign the Christchurch City Council partner share to the Greater Christchurch Partnership for the Kainga Nohoanga Strategy	67,500	(4)
INPC Sustainability Fund	Funding agreed in the last round through Council resolutions in April 2023 has not yet been paid to all organisations. Funds are to be carried forward, as per the fund Terms of Reference and to enable payments in July/August 2023. Report and resolutions: 23/518866, 23/487010 To be paid: +FY22/23 - Envirohub - \$15,000 +FY22/23 - Foodbank Aotearoa - \$2,000 +FY21/22 - Diamond Harbour solar panels - \$5,000	23,338	(1)

Name of Project	Reason for Carry Forward	Request	Funding Source
INPC Heritage Intangible Grants	Required to cover the committed grant approvals as detailed below. This includes the following Heritage Incentive Grants approved by Council on the 19th July 2023 for the FY 2022/23 year: Heritage Incentive Grants: FY 2022/23 Malthouse Theatre - \$72,100; FY 2022/23 Antigua Boatsheds - \$21,925; FY 2022/23 Our House - \$42,000; FY 2022/23 Crew Family Cemetery Monument \$1,282; FY 2022/23 4 Medbury Terrace \$17,360; FY 2022/23 35 Rata Street - \$23,078; FY 2022/23 Okains Bay Library \$607; FY 2022/23 2 Whisby Road - \$49,890. The total required to honour these approved eight Heritage Incentive Grants is \$226,242.	33,562	(1)
INPC Heritage Incentive Grants	Heritage Festival Grants have been approved for: FY 2022/23 French Festival Akaroa Community Arts Council \$3,756 FY 2022/23 Te Putahi Memory Map \$3,540; FY 2022/23 Arts Centre Restoration Panel Discussion Event \$900; The total required to honour these approved three Heritage Festival Grants is \$8,196	226,242	(1)
INPC Festival Grants	Over 50 Intangible Heritage Grants were approved in FY 2022/23 totalling payments of approx. \$330,000. Some of the grants approved later in the financial year have yet to be paid and a carry forward requirement of at least \$33,500 is needed to honour these approved grants.  The total Heritage Grant allocated from FY 2022/23 that need funding to honour payment is \$268,000.	8,196	(1)
<b>Transportation</b>			
INTR Orion	Due to delays, this work has not progressed as planned and will need to be carried forward.	400,197	(1)
Water Reform	Water Reform Central Government Funding for costs through to June-24 (per contract all invoiced in 4 milestone payments by 30 June-23)	2,381,456	(3)
Unallocated Better Off Fund	Better Off Funding Delivery of capital projects as agreed with runanga	1,398,434	(4)
INSC PR Corporate Real Estate	This budget was establish following a payment of that amount, \$1m, from the Crown under the Global Settlement Agreement for the purpose of the council carrying out reconfiguration work. A project to determine the future use of this land tranche is underway with the plan to incorporate any properties that are considered suitable for disposal in the upcoming LTP. This may give rise to the anticipated reconfiguration work e.g. amalgamating suitable portions of multiple parcels and surveying off risk portions to make suitable lots for sale.	1,000,000	(3)
Transwaste Dividend	Early receipt of budgeted August 2023 (FY24). Revenue budget to be brought back from FY24 to FY23.	855,800	(1)
Rockfall Protective Structures	Rockfall Protective Structures works ongoing	679,513	(5)
Unallocated Better Off Fund	Better Off Funding Delivery of capital projects as agreed with runanga	598,000	(4)
CICF Metro Sport Monitoring Parakore	Delay in project.	325,220	(1)
Unallocated CEF Grants	Unallocated CEF Funds to be carried forward for future allocations. Advised during AP Councillor briefings that only \$150k needed this FY - rest to be available for FY24 as built into AP	323,223	(2)
CICF Pages Road Super Shed Demo	Relates to housing valuation objections yet to be billed by QV.	277,818	(1)
Holidays Act Review	EQ Repair programme	232,181	(1)
	Holidays Act Review	212,089	(1)
INSC PR Corporate Real Estate	This budget relates to the development of a future use spatial and outline development (ODP) to determine the future use of a large block of council owned land in behind the Diamond Harbour settlement. This project is going to take a number of years to reach a conclusion with the project only just starting this year. The budget is required to support the planning process with technical reports, consultation and other consultancy advice, which is work that has just commenced.	200,000	(1)
Te Kaha Project Delivery Costs	Carry forward governance budget.	37,170	(3)
Lancaster Park	Required to finish project.	24,449	(1)
Te Kaha Crown Funding Opex	Carry forward Crown Funding budget.	-37,170	(3)
<b>Operational Carry Forwards from 2022/23 to 2023/24:</b>		<b>18,936,972</b>	
<b>Funding source for carry forwards:</b>			
Rate Funded		8,496,037	(1)
CEF Fund		593,671	(2)
External revenues		4,167,066	(3)
Special Funds		2,000,685	(4)
Grants Borrowing		3,679,513	(5)
		<b>18,936,972</b>	



Attachment C - Capital Carry Forwards from 2022/23

Capital Programme Carry Forwards

Communities & Citizens

Parakiore Recreation and Sports Centre (Metro Sport Facility)  
Pioneer Renewals & Replacements  
Pioneer Renewals & Replacements  
Mataitiki: Hornby Centre  
Delivery Package - Library Built Asset Renewals & Replacements  
Jellie Park and Pioneer Recreation & Sports Centres Earthquake Renewals  
Nga Puna Wai Renewals & Replacements  
Jellie Park Earthquake Renewals and Cycle Shutdown  
Digital Library Equipment Renewals & Replacements  
Civil Defence Equipment Replacements & Renewals  
Delivery Package - Christchurch Art Gallery Art in Public Places  
Delivery Package - Christchurch Art Gallery Renewals & Replacements  
Tsunami Warning System  
Hagley Oval Renewals & Replacements  
Multicultural Recreation and Community Centre  
Okains Bay Camping Ground Renewals & Replacements  
Pioneer Carpark Renewal  
Taioia QEII Renewals & Replacements  
Parakiore Recreation and Sports Centre Equipment (Metro)  
Te Pou Toetoe Linwood Pool  
Delivery Package - Community Events Renewals & Replacements  
Te Pou Toetoe Development  
Christchurch Justice & Emergency Services Precinct (Including an Emergency Operations Centre)  
Specialised Recreation and Sport Facilities Equipment Planned Renewals & Replacements  
Delivery Package - Pioneer & Leased Early Learning Centres Renewals & Replacement  
Fitness Equipment Renewals & Replacements  
Akaroa Museum Renewals & Replacements  
Delivery Package - Spencer Beach Holiday Park Renewals & Replacements  
Graham Condon Cycle Shutdown  
Cowles Stadium Renewals & Replacements  
Te Kete Wānanga o Wai Mōkihi - South Library & Service Centre Earthquake Repairs  
Delivery Package - Community Centres Renewals & Replacements

Flood Protection and Control Works

SW Styx Centre Cost Share  
SW Snellings Drain Enhancement at Prestons South  
SW Flood Management Avon River Flood Modelling (OARC)  
Hoon Hay Basin Outlet and Cashmere Stream Control Structure (Eastman Sutherlands)  
SW Waikākāriki - Horseshoe Lake (OARC)  
SW South New Brighton & Southshore Estuary Edge Flood Mitigation  
SW FM Flood model build Styx and Citywide renewals  
SW Dudley Creek Earthquake Damaged Drain Linings  
SW Prestons & Clare Park  
SW Highsted Styx Mill Reserve Wetland  
SW Pump & Storage Equipment Renewals 2020 (MEICA)  
SW Design Standards & Standard Designs (OARC)  
SW Addington Brook & Riccarton Drain Filtration Devices  
SW Mid Heathcote Bank Stabilisation (LDRP 518)  
SW Pump & Storage Equipment Renewals 2021 (MEICA)  
SW Otukaikino Stormwater Facility  
SW Knights Drain Ponds (LDRP 509)  
SW Worsleys Spur stormwater pipe and drain system  
SW Spreydon Lodge Infrastructure Provision Agreement (IPA)  
SW Nottingham Stream  
SW Heathcote Dredging (LDRP 527)  
SW Blakes Road Stormwater Facility (Works 1)  
SW Curletts Flood Storage (LDRP 526)  
SW Geotechnical & Contaminated Land Assessment (OARC)  
SW Kainga Basins  
SW Reactive Flood Protection Asset Renewals (excl PS's)  
SW Hydrogeological Assessment (OARC)  
SW Avondale to ANZAC (OARC)  
SW Preliminary Hydraulic Modelling (OARC)  
SW Englefield Wetland Cost Share  
SW Global Consenting (OARC)  
SW Stormwater Capacity & Conveyance (OARC)  
SW Services & Utilities Preliminary Design (OARC)  
SW Health & Safety Renewals  
SW Baseline Archaeological Assessment (OARC)  
SW Cocks - Quaifes Facility  
SW Piped Systems Reactive Works  
SW 204 & 232 Styx Mill Road Esplanade Restoration  
SW Baseline Ecological Assessment (OARC)  
SW Flood Protection Structure  
SW Waterways & Wetlands Land Purchases Rolling Package  
SW Upper Heathcote Storage Optimisation (LDRP 530)  
SW Highsted Cavendish Stormwater IPAs  
SW Eastman Sutherland and Hoon Hay Wetlands  
SW Highsted Land Purchase & Construction of Waterways, Basins & Wetlands  
SW Blencathra Basins  
SW ANZAC to Waitaki Stopbank (OARC)  
SW Gardiners Stormwater Facility  
SW Rossendale Infrastructure Provision Agreement (IPA)  
SW Highsted Wetland, Highams Basin & Pūharakekenui - Styx Stream  
SW Pages to Bridge (OARC)  
SW Waitaki Street (OARC)  
SW Greens Stormwater Facility

Housing

Owner Occupier Housing - Purchase Back  
Delivery Package - Housing Renewals

Parks, Heritage, & Coastal Environment

Red Zone Regeneration-Southshore and South New Brighton Estuary Edge Erosion Management  
Old Municipal Chambers  
Akaroa Wharf Renewal  
Bays Skate and Scooter Park  
Little River Coronation Library  
Hagley Park Planned Hard Surfaces Renewals  
Ōtākaro-Avon River Corridor Ecological Restoration (OARC)  
Community Parks Sports Field Development Delivery Package  
Roto Kohatu Development  
Chokebore Lodge  
Coronation Reserve Development  
Linwood Park - Village Remediation  
Ōtākaro-Avon River Corridor City to Sea Pathway (OARC)  
Coronation Hall Repairs  
Chartwell Reserve and Robin Playground Play Space Renewals  
Halswell Community Local Play Space Planned Renewals  
Head to Head Governors Bay to Allandale Planned Seawall Renewals  
City Parks Planned Major Structures Component Renewals  
Plant Nursery Developments  
Takapūneke Reserve Planned Renewals  
Avebury Park Play Space Renewal  
Botanic Gardens Science Centre Development

Carry Forward Request	Transferred to/(from)								
	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32
2,171,923	2,171,923								
1,314,434	314,434	1,000,000							
945,531	945,531								
621,004		621,004							
408,689	408,689								
384,800			384,800						
231,388	231,388								
230,422	30,422	200,000							
209,700	209,700								
176,228		176,228							
137,535		137,535							
118,622		118,622							
113,578			113,578						
110,000	110,000								
96,730		96,730							
93,653	93,653								
90,000	90,000								
75,707	75,707								
75,188		75,188							
50,000	50,000								
39,633	39,633								
39,590	39,590								
27,063		27,063							
16,609	16,609								
13,459	13,459								
( 10,898)	( 10,898)								
( 20,110)	( 20,110)								
( 35,621)	( 35,621)								
( 38,905)	( 38,905)								
( 173,847)	( 173,847)								
( 176,686)	( 176,686)								
( 579,238)	( 579,238)								
2,320,000		1,320,000	1,000,000						
1,124,792			1,124,792						
603,747		523,973	79,774						
401,959	401,959								
396,950	396,950								
370,885	370,885								
355,352			355,352						
221,106	221,106								
189,063	189,063								
174,124	174,124								
172,110		172,110							
145,456	145,456								
112,928			112,928						
108,513	108,513								
91,904	91,904								
67,244	67,244								
57,985	57,985								
55,484	55,484								
53,054			53,054						
50,000	50,000								
46,263	46,263								
30,925	30,925								
25,622	25,622								
19,233	19,233								
16,222	16,222								
10,513	10,513								
8,405	8,405								
6,206	6,206								
5,456	5,456								
5,000	5,000								
4,365	4,365								
4,200	4,200								
( 2,551)		( 2,551)							
( 17,598)					( 2,883)	( 4,769)	( 4,907)	( 5,039)	
( 17,796)		( 17,796)							
( 29,147)	( 29,147)								
( 42,964)	( 42,964)								
( 69,375)			( 39,375)	( 30,000)					
( 75,692)		( 75,692)							
( 84,619)		( 46,622)	( 37,997)						
( 172,655)	( 172,655)								
( 213,874)	( 213,874)								
( 254,170)				( 254,170)					
( 298,680)			( 298,680)						
( 308,475)	( 208,475)	( 100,000)							
( 374,210)		( 374,210)							
( 404,235)	( 404,235)								
( 599,284)		( 599,284)							
( 988,787)	( 480,089)	( 508,698)							
( 1,068,794)	( 478,511)	( 590,283)							
( 1,496,050)		( 1,496,050)							
( 1,793,534)			( 1,793,534)						
( 5,481,005)	( 388,573)	( 613,668)	( 1,000,000)		( 3,478,764)				
( 64,258)		( 64,258)							
( 129,058)		( 129,058)							
1,127,445		1,127,445							
675,321	675,321								
633,245		633,245							
591,966		591,966							
563,397	563,397								
497,568	497,568								
474,314		474,314							
463,713		463,713							
416,249		416,249							
356,555	356,555								
335,903		335,903							
309,360		309,360							
295,001		295,001							
283,069	283,069								
236,768	236,768								
220,237	220,237								
219,025			219,025						
216,235	100,000	116,235							
209,962	209,962								
204,729		204,729							
200,691	100,000	100,691							
196,941		196,941							

Capital Programme Carry Forwards	Carry Forward	Transferred to/(from)									
	Request	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	
Westburn Reserve - Play Space & Learn to Ride Track Renewal	184,263	-	184,263	-	-	-	-	-	-	-	-
Park Terrace Reserve (Magazine Bay) Renewal	171,153	-	171,153	-	-	-	-	-	-	-	-
Te Papa Kura Redcliffs Park Development	169,651	-	169,651	-	-	-	-	-	-	-	-
Coastal and Plains Regional Parks Hard Surface Renewals	167,197	167,197	-	-	-	-	-	-	-	-	-
Linwood Park - Path Renewals	165,658	165,658	-	-	-	-	-	-	-	-	-
Community Parks Development of New Assets	161,595	-	161,595	-	-	-	-	-	-	-	-
Urban Forest Implementation - Phase 1	153,572	-	153,572	-	-	-	-	-	-	-	-
Lyttelton Public Amenities Renewals	149,981	149,981	-	-	-	-	-	-	-	-	-
South New Brighton Reserves Development	135,879	-	135,879	-	-	-	-	-	-	-	-
Regional Parks - Building Sewer and Component Renewals	132,073	132,073	-	-	-	-	-	-	-	-	-
H Building - Sign of the Takahe window renewals	124,274	-	124,274	-	-	-	-	-	-	-	-
H Building - Sign of the Kiwi and Lyttelton Signal Box	111,132	-	111,132	-	-	-	-	-	-	-	-
Queenspark Reserve Play Space Renewal	109,311	109,311	-	-	-	-	-	-	-	-	-
Cemetery Building component renewals	103,955	-	103,955	-	-	-	-	-	-	-	-
Memorial Cemetery Development	103,339	-	103,339	-	-	-	-	-	-	-	-
Purau Foreshore & Reserves Development	103,230	-	103,230	-	-	-	-	-	-	-	-
QEII Park Master Plan Sports Field Repositioning & Stormwater Development	99,644	99,644	-	-	-	-	-	-	-	-	-
Lancaster Park Redevelopment	89,193	-	89,193	-	-	-	-	-	-	-	-
Botanic Gardens Planned Buildings Renewals	88,418	88,418	-	-	-	-	-	-	-	-	-
Armagh Carpark Rootzone Restoration	83,485	-	83,485	-	-	-	-	-	-	-	-
Marine Seawall Planned Renewals	82,137	-	82,137	-	-	-	-	-	-	-	-
Community Parks Play Item Renewal	80,150	80,150	-	-	-	-	-	-	-	-	-
Ruru Cemetery Burial Beam Renewal	79,645	-	79,645	-	-	-	-	-	-	-	-
Hagley Park Planned Fields & Grounds Renewals	77,397	-	-	77,397	-	-	-	-	-	-	-
Port Levy Toilet Block Renewal	76,409	-	76,409	-	-	-	-	-	-	-	-
Cemeteries development of new assets	70,995	-	70,995	-	-	-	-	-	-	-	-
Botanic Gardens - Rolleston Gate New Entrance	69,367	69,367	-	-	-	-	-	-	-	-	-
Hunter Terrace Bicycle Pump Track Renewal and new 1/2 Basketball Court	67,456	-	67,456	-	-	-	-	-	-	-	-
Community Parks -Building Renewals	66,434	-	66,434	-	-	-	-	-	-	-	-
Sabina Playground Play Space Renewal	64,775	64,775	-	-	-	-	-	-	-	-	-
Waikākāriki - Horseshoe Lake Reserve Boardwalks & Track Repairs (Stage 2)	61,910	-	61,910	-	-	-	-	-	-	-	-
Public Artworks, Monuments and Artefacts Planned Renewals	60,094	60,094	-	-	-	-	-	-	-	-	-
Park Rubbish Bin Replacement	54,985	54,985	-	-	-	-	-	-	-	-	-
Delivery Package - PAMA Conservation and Renewal Projects	53,994	53,994	-	-	-	-	-	-	-	-	-
Yew Cottage Conservation Works	50,188	-	50,188	-	-	-	-	-	-	-	-
Linwood Park Pavilion & Toilet Renewal	50,087	-	50,087	-	-	-	-	-	-	-	-
Cunningham House Building Renewals (Heritage)	47,273	-	47,273	-	-	-	-	-	-	-	-
Botanic Gardens - Ground/ Air Source Heating Renewal	46,719	-	46,719	-	-	-	-	-	-	-	-
Community Parks Planned Irrigation System renewals	44,272	-	44,272	-	-	-	-	-	-	-	-
Okains Bay Renewal	43,934	43,934	-	-	-	-	-	-	-	-	-
QEII Park Development	43,610	-	43,610	-	-	-	-	-	-	-	-
Botanic Gardens Gondwana Land and Childrens Garden Development Project	40,713	-	40,713	-	-	-	-	-	-	-	-
Waltham Park - Play Space Renewal	38,823	-	38,823	-	-	-	-	-	-	-	-
Buchan Playground Remodel	38,380	38,380	-	-	-	-	-	-	-	-	-
Visitor Centre New Footbridge Development	35,785	-	35,785	-	-	-	-	-	-	-	-
Cemeteries Planned Tree Renewals	32,702	-	32,702	-	-	-	-	-	-	-	-
Seafield Park/ Brooklands Te Riu O Te Aika Kawa Lagoon Restoration	32,571	-	32,571	-	-	-	-	-	-	-	-
Mona Vale Irrigation Renewals	32,452	32,452	-	-	-	-	-	-	-	-	-
Botanic Gardens Visitor Gateways/ Pous / Waharoa	31,802	31,802	-	-	-	-	-	-	-	-	-
Park Maintenance Facility Planned Renewals	31,458	-	31,458	-	-	-	-	-	-	-	-
Head to Head Walkway	30,252	-	30,252	-	-	-	-	-	-	-	-
Cemeteries Planned Asset Renewals	28,982	-	28,982	-	-	-	-	-	-	-	-
Westminster Park Sports Field Upgrades	28,889	28,889	-	-	-	-	-	-	-	-	-
Wycola Park Skate Renewal	26,292	-	26,292	-	-	-	-	-	-	-	-
Regional Parks Play & Recreation Planned Asset Renewals	25,988	25,988	-	-	-	-	-	-	-	-	-
Harman's Park/Reserve 1259 Planting	25,253	-	25,253	-	-	-	-	-	-	-	-
Selwyn Street Reserve Landscaping (N1)	24,327	24,327	-	-	-	-	-	-	-	-	-
Delivery Package - Planned Monuments & Artworks Renewals	23,634	23,634	-	-	-	-	-	-	-	-	-
Estuary Green Edge Pathway	22,635	-	22,635	-	-	-	-	-	-	-	-
Regional Parks Planned Displays,Visitor information & Signage Renewals	22,371	22,371	-	-	-	-	-	-	-	-	-
Canterbury Provincial Chambers (Stage 1)	20,000	20,000	-	-	-	-	-	-	-	-	-
Playspace Planned Renewals	19,955	19,955	-	-	-	-	-	-	-	-	-
Banks Peninsula Cemetery Development	19,620	19,620	-	-	-	-	-	-	-	-	-
Botanic Gardens Planned Tree Renewals	19,477	19,477	-	-	-	-	-	-	-	-	-
Rawhiti Domain Sports Turf Renewal	18,510	-	18,510	-	-	-	-	-	-	-	-
Coastal and Plains Regional Parks Structure and Furniture Renewals	17,127	-	17,127	-	-	-	-	-	-	-	-
Recreational Surface Renewals	15,235	15,235	-	-	-	-	-	-	-	-	-
Community Parks Development New Signage Assets	14,687	14,687	-	-	-	-	-	-	-	-	-
Port Hills Fire Recovery	14,678	-	14,678	-	-	-	-	-	-	-	-
Little River Play and Recreation Development	14,618	14,618	-	-	-	-	-	-	-	-	-
Garden of Tāne Planned Renewals	14,545	14,545	-	-	-	-	-	-	-	-	-
Monuments, Sculptures & Artworks Acquisition (PAMA)	13,086	13,086	-	-	-	-	-	-	-	-	-
Cross Reserve - Play Space Renewal	12,960	-	12,960	-	-	-	-	-	-	-	-
Risingholme Park Playground Renewal	12,799	12,799	-	-	-	-	-	-	-	-	-
Community Parks Development	12,254	12,254	-	-	-	-	-	-	-	-	-
Halifax Reserve - Play Space Renewal	12,000	-	12,000	-	-	-	-	-	-	-	-
Land Dev-DC funded-Neighbourhood Parks-Catchment 2 Suburban-Infill Growth	11,500	-	11,500	-	-	-	-	-	-	-	-
Stoddart Point Reserve and Kirk Park - Play Space Renewal	10,753	-	10,753	-	-	-	-	-	-	-	-
Quarry View Park - New Play Space	10,707	10,707	-	-	-	-	-	-	-	-	-
Oakhampton Reserve Play Space Renewal	10,423	-	10,423	-	-	-	-	-	-	-	-
Ferrymead Park Regional Development	8,797	8,797	-	-	-	-	-	-	-	-	-
Botanic Gardens Plant Labelling and Plant Signage	7,288	-	7,288	-	-	-	-	-	-	-	-
Hagley Park Planned Furniture, Structures, Recreation & Green Asset Renewals	6,666	-	6,666	-	-	-	-	-	-	-	-
Botanic Gardens Interpretive Media	6,615	-	6,615	-	-	-	-	-	-	-	-
Community Parks Signage Renewals	6,355	-	6,355	-	-	-	-	-	-	-	-
Rosella Reserve Play Space Renewal	5,208	-	5,208	-	-	-	-	-	-	-	-
Land Dev-DC funded-Neighbourhood Parks-Catchment 1-Central	5,000	-	5,000	-	-	-	-	-	-	-	-
Land Dev-DC funded-Neighbourhood Parks-Catchment 2-Suburban	5,000	-	5,000	-	-	-	-	-	-	-	-
Land Dev-DC funded-Neighbourhood Parks-Catchment 4-BP	5,000	-	5,000	-	-	-	-	-	-	-	-
Branston Park Play Space Renewal	4,062	4,062	-	-	-	-	-	-	-	-	-
Groynes & Ōtukaikino Development	3,997	-	3,997	-	-	-	-	-	-	-	-
Regional Parks Planned Operational Communication Equipment Renewals	3,460	3,460	-	-	-	-	-	-	-	-	-
Operating Plant & Equipment Renewals for Council Parks	3,321	3,321	-	-	-	-	-	-	-	-	-
Lyttelton Sports Field Upgrades	2,172	2,172	-	-	-	-	-	-	-	-	-
Hagley Park New Services Development	1,379	1,379	-	-	-	-	-	-	-	-	-
Banks Peninsula Reserve Committee Developments	960	960	-	-	-	-	-	-	-	-	-
Bishopdale Park Skate Park Renewal	684	684	-	-	-	-	-	-	-	-	-
Hagley Park Development Renewals	( 860)	-	( 860)	-	-	-	-	-	-	-	-
Cemeteries Mutual Boundary Planned Fence Renewals	( 1,304)	( 1,304)	-	-	-	-	-	-	-	-	-
Operating Plant & Equipment Renewals for Regional Parks	( 1,408)	( 1,408)	-	-	-	-	-	-	-	-	-
Botanic Gardens Planned Collections Renewals	( 1,635)	-	( 1,635)	-	-	-	-	-	-	-	-
Botanic Gardens Planned Renewals	( 2,177)	-	( 2,177)	-	-	-	-	-	-	-	-
Regional Parks Planned New Operational Equipment Acquisitions	( 2,344)	-	( 2,344)	-	-	-	-	-	-	-	-
Banks Peninsula Regional Parks Planned Access and Carparks Renewals	( 2,493)	( 2,493)	-	-	-	-	-	-	-	-	-
Regional Parks Tree Renewals	( 3,351)	( 3,351)	-	-	-	-	-	-	-	-	-
Heritage Parks Planned Hard Surfaces Renewals	( 4,057)	( 4,057)	-	-	-	-	-	-	-	-	-
Fire Fighting Equipment for Rural Fire Authority	( 4,206)	( 4,206)	-	-	-	-	-	-	-	-	-
Coastal and Plains Regional Parks Threatened Species and Habitat Management	( 5,330)	-	( 5,330)	-	-	-	-	-	-	-	-
Botanic Gardens Planned Furniture, Structures & Support Assets Renewals	( 6,763)	( 6,763)	-	-	-	-	-	-	-	-	-
Coastal Land Protection Revegetation & Amenity Planting	( 7,630)	( 7,630)	-	-	-	-	-	-	-	-	-
Bexley Park Development	( 7,658)	-	( 7,658)	-	-	-	-	-	-	-	-
Mid Heathcote Masterplan Implementation	( 7,757)	( 7,757)	-	-	-	-	-	-	-	-	-
Ilex Building Improvements	( 10,065)	( 10,065)	-	-	-	-	-	-	-	-	-
Planned Sports Field Renewals	( 10,300)	( 10,300)	-	-	-	-	-	-	-	-	-
Travis Wetland Restoration Development	( 10,506)	( 10,506)	-	-	-	-	-	-	-	-	-
Regional Parks Ecological Recovery	( 11,736)	( 11,736)	-	-	-	-	-	-	-	-	-
Coastal and Plains Regional Parks Green Asset Renewals	( 12,287)	( 12,287)	-	-	-	-	-	-	-	-	-
Botanic Gardens Paths and Track Renewals	( 12,667)	( 12,667)	-	-	-	-	-	-	-	-	-
Botanic Gardens Service Plan	( 13,461)	( 13,461)	-	-	-	-	-	-	-	-	-



Capital Programme Carry Forwards	Carry Forward	Transferred to/(from)								
	Request	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32
Styx River Puharakekenui Regional Parks Restoration Development	(13,935)	(13,935)								
Harewood Plant Nursery Planned Renewals	(15,204)	(15,204)								
Botanic Gardens New Assets and Infrastructure Upgrades	(19,366)	(19,366)								
QEII Park Master Plan Sports Pavilion	(19,539)			(19,539)						
Community Partnerships - Parks	(20,311)	(20,311)								
Port Hills & Banks Peninsula Track and Reserve Development	(24,921)	(24,921)								
Regeneration Red Zone Planned Parks Asset Renewals	(32,788)	(32,788)								
Community Parks Public Toilet Sewer and Septic System Renewals	(34,648)	(34,648)								
FY18 Delivery Package - Artworks and Heritage Renewal	(44,215)	(44,215)								
Heritage Parks Planned Green Asset Collections Renewals	(70,126)	(70,126)								
Regional Parks Fencing Development Project	(86,056)	(86,056)								
Residential Red Zone - Asset Renewals (OARC)	(87,910)		(87,910)							
Hagley Park Tree Renewals	(91,976)						(91,976)			
Community Parks Asset Reactive Renewals	(95,941)	(50,000)	(45,941)							
Regional Parks Port Hills & Banks Peninsula Planned Assets Renewals Delivery Package	(117,700)		(117,700)							
Margaret Mahy Playground Planned Asset Renewals	(126,960)			(126,960)						
Community Parks Planned Mutual Boundary Fence Renewals	(144,281)	(30,000)	(30,000)	(30,000)	(30,000)	(24,281)				
Botanic Gardens Access & Carpark Development	(168,592)	(168,592)								
Botanic Gardens - Services renewal including sewage, water, power, IT	(169,802)	(169,802)								
Marine Structures Planned Renewals	(194,878)							(194,878)		
Cathedral Square Public Toilets Rebuild	(209,032)		(209,032)							
Green Assets Port Hills Regional Parks	(221,269)		(221,269)							
Community Parks Play Items Reactive Renewals	(230,498)						(56,106)	(73,604)	(100,788)	
Citizens' War Memorial Earthquake Repair	(232,184)	(232,184)								
Lancaster Park War Memorial Entrance Gates (Capex)	(261,551)		(161,551)	(100,000)						
Operating Plant & Equipment Acquisitions for Council Parks	(275,905)	(100,000)	(50,000)	(50,000)	(50,000)	(25,905)				
Community Parks Planned Tree Renewals	(295,998)			(147,999)	(147,999)					
Ōtākaro-Avon River Corridor Community Spaces incl. Landings (OARC)	(316,220)	(316,220)								
Community Parks Planned Furniture, Structures & Water Supply Asset Renewals	(364,400)	(364,400)								
Robert McDougall Gallery Strengthening	(537,055)	(537,055)								
Community Parks Planned Green Assets Renewals	(541,957)		(150,000)	(150,000)	(150,000)	(91,957)				
Community Parks Hard Surface Renewals	(820,719)	(200,000)			(200,000)	(200,000)	(220,719)			
Diamond Harbour Wharf Renewal	(1,144,717)	(1,144,717)								
Ngā Puna Wai Car Park and Access Improvements	(3,154,288)		(3,154,288)							
Naval Point Development Plan	(3,276,076)				(1,638,038)	(1,638,038)				
Land Development Neighbourhood Parks (Catchment 3 Greenfields)	(6,441,169)	(2,000,000)		(1,000,000)	(1,000,000)	(1,000,000)	(1,441,169)			
<b>Solid Waste &amp; Resource Recovery</b>										
Transfer Station Site Redevelopments	895,988	895,988								
Bexley Closed Landfill Foreshore Remediation Project	754,369	754,369								
Kerbside Service Enhancement	659,719	659,719								
Barrys Bay Site Redevelopment	220,122		220,122							
Banks Peninsula Closed Landfill Remediation	207,165		207,165							
Barrys Bay Landfill Remediation	88,087		88,087							
Organics Processing Plant Development	49,424		49,424							
Burwood Gas Treatment Plant Renewals	20,000	20,000								
Community Collection Point Renewals	12,777	12,777								
Transfer Station Odour Mitigation	11,743		11,743							
Solid Waste New Equipment	(11,638)	(11,638)								
Transfer Station Stormwater Treatment	(19,099)		(19,099)							
Solid Waste Renewals	(289,746)	(144,873)	(144,873)							
Waste Transfer Stations Renewals and Replacements	(373,665)	(373,665)								
Onuku Bay Landfill Remediation	(534,171)	(384,171)	(150,000)							
<b>Regulatory &amp; Compliance</b>										
Building Consent Equipment Purchases	15,250		15,250							
<b>Stormwater Drainage</b>										
SW Timber Lining Renewal - Marshland Road Canal Reserve Drain (Stage 1)	1,184,768		200,000	984,768						
SW Quarry Road Drain Conveyance Improvements & Sutherlands Road Culverts	1,132,183		200,000	932,183						
SW No 2 Drain Rural Renewal	758,329		100,000	658,329						
SW Manchester Street Drain Reticulation Renewal (Brick Barrels) (Purchas Street to Bealey Ave)	707,042			707,042						
SW Port Hills Revegetation and Sediment Control Stage 1	633,699		633,699							
SW Lyttelton Reticulation Renewals (Brick Barrel)	473,362		473,362							
SW - St Albans Creek Timber Lining Renewals (Knowles to Innes)	443,851	443,851								
SW Corsair Bay Pipeline Renewal (From Park Terrace Inlet to Coastal Outfall)	405,283	405,283								
SW Nottingham Stream Renewal (548 Halswell Road)	381,392	381,392								
SW Wigram East Retention Basin (LDRP 520)	352,062	352,062								
SW Dry Stream - Victory Branch Drain Lining Renewal (St Martins)	350,137		350,137							
Delivery Package - SW Waimairi & Fendalton Stream Lining & Enhancement	311,952		311,952							
SW Ferry Road Renewal (Brick Barrel)	284,902			284,902						
SW Jacksons Creek (Upper) Lining Renewals	203,452		203,452							
SW Dudley Creek Timber Lining Renewals (Ranger Street)	202,758		202,758							
SW Treleavens Drain Timber Lining Renewal (Lower Styx Road)	193,663	193,663								
SW Wilkins Drain Concrete Lining Renewal (Holmwood Road) (80m)	188,000	188,000								
SW Cashmere Worsleys Flood Storage (LDRP 500)	187,126	187,126								
SW St Davids Street Pipeline Renewal (Lyttleton)	176,807	176,807								
SW Horseshoe Lake (Waikakariki) Outlet Renewal (New Brighton Road)	159,360	159,360								
Delivery Package - SW Natural Waterways	155,162		155,162							
SW Riccarton Main Drain Timber Renewals (Riccarton To Wharenui Road)	153,648		153,648							
SW Dudley Creek Timber Lining Renewals (Harris Crescent, Papanui)	145,298	145,298								
SW Jardines Drain from Nuttall Drive to Ōpāwaho - Heathcote River Drain Renewal	144,972	144,972								
SW Sutherlands Road Waterway Enhancements Infrastructure Provision Agreement (IPA)	138,083	138,083								
SW Cygnet Street Outfall Remediation	136,923	136,923								
Ilam Stream Improvements and flow augmentation investigations	134,376	134,376								
SW Charlesworth Drain (LDRP 531)	128,834		128,834							
SW - Hays Bay Drain No 2 Renewal, Black Rock	109,612	109,612								
SW Papanui Creek at Tulloch Place Invert Renewal	107,460		107,460							
SW Jacksons Creek Lower Water Course Renewals	103,779		103,779							
Delivery Package - SW Waterway Structures Renewal	96,128		96,128							
SW St Albans Creek (St Albans School) Lining Renewal	80,193		80,193							
Christchurch City Instream Contaminant Concentration Model ICCM	79,746		79,746							
SW - Steamwharf Stream, Palinurus to Dyers Bank Renewal Works	75,528	75,528								
SW Harbour Road Drain Over Pūharakekenui - Styx River (Brooklands)	68,943	68,943								
SW Goodmans Drain Timber Lining Renewal (Prestons to Marshland Road)	63,648	63,648								
SW Faults Drain Lining Renewal (Hills to Walters, Marshland)	39,066	39,066								
SW Popes Drain Lining Renewal (Centaurus Road)	34,560		34,560							
SW Tay Street Drain 19 Norah Street Renewal	34,199		34,199							
SW - Smacks Creek, 30R Wilkinsons Road Renewal Works	31,843	31,843								
SW - Waimari Stream Renewal (47A-49 Hamilton Avenue)	27,958		27,958							
SW - Avon River , 85 Avonhead Road Bank Renewal Works	20,655	20,655								
SW Linwood Canal Bank Renewals	17,594		17,594							
SW Dudley Creek Waterway Lining Renewal (Scotston Avenue)	14,712	14,712								
SW Papanui Creek Waterway Lining Renewal (Paparoa Street)	14,226	14,226								
SW Cross Stream Bank Renewal (Elmwood Park)	13,357	13,357								
SW Wairarapa Stream Bank Renewal (Wairarapa Terrace)	12,534	12,534								
SW Lighthouse Lane Sand Filter Conversion (Governors Bay)	11,441	11,441								
SW Spencerville Road Pipeline Realignment & General Repairs	11,208	11,208								
SW Okeover Stream Timber Renewal (With University of Canterbury)	9,700		9,700							
SW - Winters Road Drain Renewals (Winters Road)	8,151		8,151							
SW Waimairi Stream Bank Renewal (Fendalton Park)	7,792	7,792								
SW Arran Drain Realignment (Ferry Road, Linwood)	5,332	5,332								
SW Halswell Modelling (LDRP 533)	4,100	4,100								
SW - Kaputone Creek, 26 Springwater Avenue Bank Renewal Works	2,513	2,513								
SW Charlesworth Pond Renewal (Ferryhead)	2,095	2,095								
SW Feltham Basin Renewal (Akaroa)	(16,238)	(16,238)								
SW Kā Pūtahi (Kaputone) Creek Bank Renewal (Englefield Reserve)	(21,144)	(21,144)								
SW Clarence Street Renewal	(28,999)	(28,999)								
SW McSaveney's Road Drain Timber Lining Renewal	(45,348)	(45,348)								

Capital Programme Carry Forwards

SW Little River Reticulation Renewals  
SW Duvauchelle Waterway Renewals  
SW Tennyson Street Reticulation Renewal (Brick Barrel)  
SW Addington Brook to Hagley Park South Timber Lining Renewal  
SW - Opara Stream Naturalisation Renewal Works, Okains Bay  
SW Mairehau Drain Timber Lining Renewal (Westminster to Crosby)  
SW Pump Station Earthquake Repairs (LDRP 513) (PS205)  
SW Reactive Drainage Asset Renewals  
SW Mains Renewals Affiliated With Roothing Works  
SW Fish Passage Barrier Remediation  
SW Cashmere Stream Enhancement (Cashmere Road)

Strategic Planning & Policy

Smart Cities Innovation  
Delivery Package - Enliven Places  
Southwark Street Tree Planting  
Enliven Places

Carry Forward Request	Transferred to/(from)								
	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32
(116,036)	(116,036)	-	-	-	-	-	-	-	-
(118,952)	-	-	-	-	-	(118,952)	-	-	-
(190,978)	(190,978)	-	-	-	-	-	-	-	-
(300,625)	-	(300,625)	-	-	-	-	-	-	-
(339,299)	(33,076)	(306,223)	-	-	-	-	-	-	-
(489,599)	-	(489,599)	-	-	-	-	-	-	-
(611,356)	(611,356)	-	-	-	-	-	-	-	-
(822,582)	(222,582)	(300,000)	(100,000)	(100,000)	(100,000)	-	-	-	-
(920,341)	(450,000)	(470,341)	-	-	-	-	-	-	-
(931,098)	(483,776)	(436,870)	(10,452)	-	-	-	-	-	-
(1,090,188)	(684,312)	(405,876)	-	-	-	-	-	-	-
36,690	36,690	-	-	-	-	-	-	-	-
25,523	25,523	-	-	-	-	-	-	-	-
(11,504)	(11,504)	-	-	-	-	-	-	-	-
(55,213)	-	(55,213)	-	-	-	-	-	-	-

Capital Programme Carry Forwards	Carry Forward Request	Transferred to/(from)								
		2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32
Transport										
Major Cycleway - Nor'West Arc Route (Section 3) University to Harewood	6,767,206	2,255,735	2,255,735	2,255,735						
Halswell Junction Road Extension	3,958,129	-	1,979,065		1,979,065					
Major Cycleway - South Express Route (Section 1) Hei Hei to Jones	3,515,650	1,500,000		2,015,650						
Central City Projects - Gloucester Street (Manchester to Colombo)	2,753,329	-	2,753,329							
Pound & Ryans Intersection Improvement	1,971,002	-	1,971,002							
Carriageway Reseals - Chipseal	1,916,382	1,916,382								
Mairehau Road Corridor Improvement (Burwood to Marshland)	1,741,178	-	870,589	870,589						
Major Cycleway - Northern Line Route (Section 2) Tuckers to Barnes & Main North Road	1,687,883	-	1,687,883							
Nicholls Street Renewal	1,333,635	1,333,635								
Road Safety Priorities Delivery Package (CRAF)	1,328,591	-	1,328,591							
Central City Projects - Antigua Street Cycle Network (Tuam-Moorhouse)	1,290,297	-		1,290,297						
Delivery Package - Minor Road Safety Improvements	1,185,894	-	1,185,894							
Dudley Street Renewals (Slater to Stapletons)	1,030,534	515,267								
Delivery Package - Bridge Renewals	1,004,555	1,004,555								
Delivery Package - Retaining Walls Renewals	1,001,533	1,001,533								
Inner Harbour Road Improvement (Lyttelton to Diamond Harbour)	843,466	400,000	443,466							
Delivery Package - Kerb & Channel Renewals - Minor Works	820,907	820,907								
Stapletons Road Renewals (Warden to Shirley)	755,374	-	755,374							
Christchurch Northern Corridor Downstream Effects Delivery Package	752,295	752,295								
Selwyn Street Masterplan (S1)	704,170	704,170								
Aorangi Rd and Matsons Ave Kerb Renewals	669,980	-	669,980							
Quaifes Road Corridor Improvement	626,871	-	626,871							
Road Pavement Renewals	609,273	609,273								
Programme - Northern Corridor Improvements	509,228	-			509,228					
Pages Road Bridge Renewal (OARC)	435,953	435,953								
Kerb Renewal - Package 1 - Banks St (Templeton)	423,288	423,288								
Pound & Ryans Road Corridor Improvements	399,285	-	399,285							
Whaka Terrace Retaining Wall Renewal	398,538	-	398,538							
Main North, Marshland & Chaney's Corner Intersection Improvement	383,926	-		383,926						
Major Cycleway - Nor'West Arc Route (Section 2) Annex & Wigram Road to University	381,711	381,711								
Central City Projects - Lichfield Street (Madras to Manchester)	366,094	-		366,094						
Delivery Package - Railway Crossing Renewals	364,987	364,987								
Delivery Package - Advanced Direction Signage	358,051	-		358,051						
Innes Road Street Renewal (Mersey to Philipotts)	344,977	-	344,977							
Transport Choices 2022 - Little River Link Cycle Connections	339,352	339,352								
Belfast Park Cycle & Pedestrian Rail Crossing	336,468	336,468								
Delivery Package - New Retaining Walls	324,485	-			324,485					
Sumner Road Rockfall Mitigation (Zone 3B) (HI CSA funded)	316,439	316,439								
Programme - Safety Interventions (Brougham & Moorhouse Area)	306,900	-			306,900					
Delivery Package - Traffic Signal Cabling Renewal	305,147	-		305,147						
Transport Choices 2022 - Linwood Bus Stop Improvements	303,087	303,087								
Delivery Package - Signs Renewals	293,544	293,544								
Transport Choices 2022 - Te Aratai College Cycle Connection	292,127	292,127								
New Brighton CRAF - Area Project Planning & Funding	290,823	-	290,823							
Marshlands Road Corridor Improvement (Prestons Road to Old Waimakariri Bridge)	281,878	281,878								
Godley Quay Carriageway Drainage and Footpath	278,045	278,045								
Kerb Renewal - Package 1 - Kissell St (Templeton)	246,107	246,107								
Greers/Langdons Traffic Lights	244,613	-		244,613						
Central City Projects - Lichfield Street (Barbadoes to Fitzgerald) (CMUA East)	242,241	-			242,241					
Delivery Package - Bus Lane Priority	235,837	-	235,837							
Sparks Road Improvements	235,000	235,000								
Cycle Connections - Uni-Cycle	234,584	-				234,584				
Linwood Woolston CRAF - Tilford Street Pedestrian Improvements	215,488	215,488								
Downstream of Christchurch Northern Corridor (Project 2)	193,353	193,353								
Brougham Street - Complementary Projects	189,045	189,045								
Delivery Package - Off Road Cycleway Surfacing	187,783	187,783								
PT CRAF - Bus Priority Scheme Design, Gloucester Street	183,348	183,348								
Sumner Road Risk Mitigation (Zone 3A) (HI CSA funded)	180,705	180,705								
Public Transport ITS Installations	174,565	-	174,565							
Wigram & Hayton Intersection Improvement	170,121	-	170,121							
Kerb Renewal - Package 1 - Owles Terrace	169,906	-	169,906							
Hackthorne Retaining Wall (ex SCIRT 11234)	167,254	-	167,254							
Riccarton CRAF - Area Project Planning & Funding	164,756	164,756								
New Brighton CRAF - Marine Parade (Hawke to Bowhill) Street Renewal	158,226	-	158,226							
Central City Parking Building Replacement	153,697	153,697								
Cave Terrace Loess Slope Remediation	144,345	144,345								
Evans Pass Road & Reserve Terrace Remedial Works	142,514	142,514								
PT CRAF - Advance Bus Detection	135,051	-		135,051						
Crime Camera Installation	131,786	-			131,786					
Delivery Package - Traffic Signals Renewals	124,587	-			124,587					
Streets for People - Aranui	121,347	121,347								
Spreydon, Somerfield, Waltham, Beckenham CRAF - Barrington St, Milton St, Lyttelton St Improvements	120,694	-	120,694							
City Lanes & Blocks Land Purchases	118,388	-	118,388							
Delivery Package - Road Lighting Safety	114,063	-	114,063							
Transport Choices 2022 - Slow Speed Neighbourhoods Linwood	112,731	112,731								
Cycle Facilities & Connection Improvements	111,181	111,181								
Traffic Signal Cabinets Safety Improvements	107,310	107,310								
Greening The East - Plant Street Trees	103,752	103,752								
Riccarton CRAF - Package of tactile pavers	96,940	-	96,940							
Petrie Street Renewals (North Avon to Randall)	96,141	96,141								
Delivery Package - Road Lighting Reactive Renewals	93,494	-	93,494							
Richmond CRAF - Neighbourhood greenway cycleway	93,484	93,484								
PT CRAF - Bus Priority Scheme Design, Shirley Road	93,271	93,271								
Richmond CRAF - Speed Restriction	91,996	91,996								
Linwood Village - Design & Install Childrens Interactive Play Art (C1)	91,278	91,278								
Central City Projects - Ferry Road (St Asaph to Fitzgerald)	89,661	-	89,661							
Oxford Terrace Bollards at Hereford Street	83,055	83,055								
Bus Interchange Upgrades	81,299	81,299								
Major Cycleway - South Express Route (Section 3) Curletts to Old Blenheim	80,916	80,916								
Local Cycleway Connections Signs & Markings	79,402	79,402								
Condell Ave Street Renewals	77,343	-		77,343						
Central City Projects - Tuam Street (Madras to Fitzgerald) (CMUA South)	77,137	-			77,137					
Programme - Intersection Upgrade (Brougham & Moorhouse Area)	75,318	-		75,318						
Moorhouse & Stewart Intersection Improvements	75,025	-			75,025					
Linwood Woolston CRAF - Area Project Planning & Funding	74,269	74,269								
Major Cycleway Northern Line Route (Section 3a) Styx Mill Overbridge to Northwood Boulevard	73,176	73,176								
Burwood & Mairehau Intersection Improvement	72,587	-								
Major Cycleway - Northern Line Route (Section 1) Blenheim to Kilmarnock and Harewood Crossing & Restell	70,519	-	70,519							
Central City Projects - Central City Transport Interchange Extension	70,128	70,128								
Spreydon, Somerfield, Waltham, Beckenham CRAF - package of pedestrian, cycle, minor intersection imp	69,783	-	69,783							
Downstream of Christchurch Northern Corridor (Project 1)	66,803	66,803								
Richmond CRAF - Slater Street renewal	65,139	65,139								
Marshland Road Bridge Renewal	55,880	55,880								
Richmond CRAF - Intersection upgrades	54,124	-								
Road Lighting LED Install - Non-Subsidy	50,619	50,619								
Spreydon, Somerfield, Waltham, Beckenham CRAF - Area Project Planning & Funding	50,084	-	50,084							
Belfast Road Improvement	49,309	49,309								
Transport Choices 2022 - Linwood and Woolston Rooding and Transport Improvements	47,430	47,430								
PT CRAF - Intersection Improvements, Bus Transfers	46,804	-								
Transport Choices 2022 - Westmorland Cycle Connection	46,033	46,033								
Central City Projects - High Street (Tuam to St Asaph)	38,241	38,241								
Linwood Woolston CRAF - Butterfield and Worcester Street Renewal	38,037	-	38,037							
Delivery Package - Road Metalling Renewals	37,019	37,019								
Delivery Package - Paving Central City, City Mall & High Street	36,131	-								
Richmond CRAF - Area Project Planning & Funding	34,513	34,513								
Spreydon, Somerfield, Waltham, Beckenham CRAF - speed restrictions	34,493	-	34,493							
Central City - Cashel Street (High St to Manchester St) - CMUA Support	34,471	34,471								
Spreydon, Somerfield, Waltham, Beckenham CRAF - Sefton Place street renewal	33,812	-		33,812						



Capital Programme Carry Forwards	Carry Forward Request	Transferred to/(from)								
		2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32
Spreydon, Somerfield, Waltham, Beckenham CRAF - package of footpath resurfacing improvements	33,695	-	33,695	-	-	-	-	-	-	-
Spreydon, Somerfield, Waltham, Beckenham CRAF - Dominion Ave (Milton St to ChCh Sth) street renewal	33,614	-	-	33,614	-	-	-	-	-	-
Riccarton CRAF - Package of minor cycle, footpath and traffic calming improvements	33,425	-	33,425	-	-	-	-	-	-	-
Edgware Village Masterplan (A1)	32,131	32,131	-	-	-	-	-	-	-	-
Spreydon, Somerfield, Waltham, Beckenham CRAF - Cecil Place street renewal	31,854	-	-	31,854	-	-	-	-	-	-
Road markings and signs	31,333	-	31,333	-	-	-	-	-	-	-
Greers, Northcote & Sawyers Arms Intersection Improvement	31,037	31,037	-	-	-	-	-	-	-	-
Major Cycleway - Ōtākaro-Avon Route (Section 1) Fitzgerald to Swanns Road Bridge (OARC)	30,146	30,146	-	-	-	-	-	-	-	-
Ferry Road - Active Transport Improvements	29,700	-	-	29,700	-	-	-	-	-	-
Spreydon, Somerfield, Waltham, Beckenham CRAF - Colombo St, Somerfield St, Selwyn St improvements	28,912	-	-	28,912	-	-	-	-	-	-
Riccarton CRAF - Brockworth Place Street Renewal - Deans Avenue to #23/cul-de-sac	27,233	-	-	27,233	-	-	-	-	-	-
Riccarton CRAF - Package of 17 pedestrian improvements	26,760	-	-	26,760	-	-	-	-	-	-
Riccarton CRAF - Waimairi Road pedestrian improvements	26,280	-	-	26,280	-	-	-	-	-	-
Tram Base & Tram Overhead Renewals	25,695	25,695	-	-	-	-	-	-	-	-
Central City Projects - Barbadoes Street (Hereford to Tuam) (CMUA East)	25,509	-	-	25,509	-	-	-	-	-	-
Scott Park Enhancements (Main Road) (NE2)	25,237	25,237	-	-	-	-	-	-	-	-
PT CRAF - Bus Priority, Lincoln Road from Whiteleigh Avenue to Wrights Road	24,788	24,788	-	-	-	-	-	-	-	-
Delivery Package - Guardrail Renewals	23,514	-	-	23,514	-	-	-	-	-	-
Ilam, Middleton & Riccarton Intersection Improvement	23,102	23,102	-	-	-	-	-	-	-	-
Central City Projects - Madras Street (Moorhouse to Tuam) - CMUA South-West	22,900	22,900	-	-	-	-	-	-	-	-
Linwood Woolston CRAF - Chelsea Street Renewal	21,380	-	21,380	-	-	-	-	-	-	-
Riccarton CRAF - Bradshaw Terrace Street Renewal	21,295	-	-	21,295	-	-	-	-	-	-
Central City Projects - Colombo Street (Bealey to Kilmore)	20,951	20,951	-	-	-	-	-	-	-	-
Marshland Road at McSaveney's Rd. - Replacement of timber drain	19,179	19,179	-	-	-	-	-	-	-	-
Central City Projects - High Street (Cashel to Tuam)	18,297	-	18,297	-	-	-	-	-	-	-
Moncks Bay Parking & Bus Stop Enhancements (M7)	16,702	16,702	-	-	-	-	-	-	-	-
Linwood Woolston CRAF - Wyon Street and Hulbert Street Renewal	14,992	-	14,992	-	-	-	-	-	-	-
Transport Choices 2022 - Richmond Neighbourhood Greenway	14,231	14,231	-	-	-	-	-	-	-	-
Delivery Package - EV Charging At CCC Off Street Parking Buildings & Facilities	14,158	14,158	-	-	-	-	-	-	-	-
Radcliffe Road Railway Crossing	7,478	7,478	-	-	-	-	-	-	-	-
Eastgate Public Transport Hub Passenger Facilities Upgrade	6,212	6,212	-	-	-	-	-	-	-	-
Major Cycleway Nor'West Arc Route (Section 1b) Sparks to Lincoln & Halswell Intersection	5,772	5,772	-	-	-	-	-	-	-	-
Central City Projects - Antigua Street (Tuam to Moorhouse)	5,760	5,760	-	-	-	-	-	-	-	-
Ōtākaro & State Highway Projects	3,570	3,570	-	-	-	-	-	-	-	-
The Palms Public Transport Facilities	2,940	2,940	-	-	-	-	-	-	-	-
Major Cycleway Nor'West Arc Route (Section 1c) Lincoln Halswell Rd to Annex Sthn Mway Underpass	2,775	2,775	-	-	-	-	-	-	-	-
Delivery Package - Public Transport Bus Priority Electronic Installations	1,497	-	-	-	1,497	-	-	-	-	-
Major Cycleway - Ōpāwaho River Route (Section 1) Princess Margaret Hospital to Corson Avenue	( 255)	-	( 255)	-	-	-	-	-	-	-
Sumner Roding (Zone 3B) (HI CSA funded)	( 803)	( 803)	-	-	-	-	-	-	-	-
Transport Choices 2022 - School Safety Linwood	( 3,314)	( 3,314)	-	-	-	-	-	-	-	-
Minor Safety Interventions	( 4,723)	-	-	( 4,723)	-	-	-	-	-	-
Subdivisions (Transport Infrastructure)	( 5,594)	( 5,594)	-	-	-	-	-	-	-	-
Major Cycleway - Little River Link Route Rail Crossing	( 6,048)	-	( 6,048)	-	-	-	-	-	-	-
Linwood Woolston CRAF - Linwood Avenue School Slip Lane Upgrade	( 7,605)	( 7,605)	-	-	-	-	-	-	-	-
Shands Road Improvements	( 8,109)	( 8,109)	-	-	-	-	-	-	-	-
New Brighton Public Realm Improvements	( 10,388)	-	( 10,388)	-	-	-	-	-	-	-
Delivery Package - Landscaping Renewals	( 11,664)	( 11,664)	-	-	-	-	-	-	-	-
Delivery Package - Coloured Surfacing Renewals	( 14,577)	( 14,577)	-	-	-	-	-	-	-	-
Radcliffe Road Corridor Improvement	( 15,274)	-	-	( 15,274)	-	-	-	-	-	-
Warden Street Renewals (Warden to Shirley)	( 22,868)	( 22,868)	-	-	-	-	-	-	-	-
Improving Bromley's Roads	( 27,239)	-	( 27,239)	-	-	-	-	-	-	-
Chrystal Street Renewals (North Avon to Randall)	( 34,249)	( 34,249)	-	-	-	-	-	-	-	-
Gardiners Road Shared Path - Wilkinsons to Styx Mill - Stage One	( 40,292)	-	( 40,292)	-	-	-	-	-	-	-
Rural Roads Drainage Renewals	( 44,276)	( 44,276)	-	-	-	-	-	-	-	-
Delivery Package - Street Tree Renewals	( 52,293)	( 52,293)	-	-	-	-	-	-	-	-
PT CRAF - Bus Priority Scheme Design, Ferry Road	( 52,433)	( 52,433)	-	-	-	-	-	-	-	-
Central City Projects - High Street Tram Extension	( 57,835)	( 57,835)	-	-	-	-	-	-	-	-
Glandovey Road West and Idris Road - Active Transport Improvements	( 58,312)	-	( 58,312)	-	-	-	-	-	-	-
Streets for People - Gloucester Street Shared Space	( 64,248)	-	( 64,248)	-	-	-	-	-	-	-
PT CRAF - Bus Priority Scheme Design, Riccarton Road from Matipo Street to Waimairi Road	( 68,261)	( 68,261)	-	-	-	-	-	-	-	-
PT CRAF - Bus Priority Scheme Design, Cashmere Road	( 72,857)	( 72,857)	-	-	-	-	-	-	-	-
Delivery Package - Transport Corridor Optimisation Works	( 76,855)	( 76,855)	-	-	-	-	-	-	-	-
Transport Choices 2022 - Improving Bromley's Roads	( 88,494)	( 88,494)	-	-	-	-	-	-	-	-
Delivery Package - Public Transport Stops, Shelters & Seatings Installation	( 112,157)	( 112,157)	-	-	-	-	-	-	-	-
Central City Projects - Wayfinding	( 132,978)	-	-	( 132,978)	-	-	-	-	-	-
Transport Choices 2022 - Linwood Village Streetscape Enhancements (S1)	( 135,151)	( 135,151)	-	-	-	-	-	-	-	-
Central City Projects - Salisbury & Kilmore (Stage 2)	( 139,943)	-	-	( 139,943)	-	-	-	-	-	-
Central City Projects - Madras Street (Tuam Street to Latimer Sq) - CMUA West	( 182,720)	( 182,720)	-	-	-	-	-	-	-	-
Ferry Road & Estuary Edge Intersection Improvements (FM3) (Coastal Pathway)	( 214,624)	( 214,624)	-	-	-	-	-	-	-	-
Slow Speed Neighbourhoods	( 222,662)	( 222,662)	-	-	-	-	-	-	-	-
Major Cycleway - South Express Route (Section 2) Craven to Buchanans	( 245,207)	( 245,207)	-	-	-	-	-	-	-	-
Land Purchase for Mass Movement Remediation	( 270,021)	( 270,021)	-	-	-	-	-	-	-	-
Central City - Tuam & Lichfield Street Footpath Reinstatement (post Container Removal)	( 347,918)	( 227,918)	( 120,000)	-	-	-	-	-	-	-
Major Cycleway - Northern Line Route (Section 1) Railway Crossings	( 362,031)	( 362,031)	-	-	-	-	-	-	-	-
Pine Avenue Asset Renewal	( 380,943)	( 380,943)	-	-	-	-	-	-	-	-
Major Cycleway - Nor'West Arc Route - Annex, Birmingham & Wrights Corridor Improvement	( 495,029)	-	( 495,029)	-	-	-	-	-	-	-
Dyers Pass Road Pedestrian & Cycle Safety Improvements	( 496,158)	( 496,158)	-	-	-	-	-	-	-	-
Shands Road Renewal	( 521,119)	( 31,119)	( 490,000)	-	-	-	-	-	-	-
Coastal Pathway & Moncks Bay - Council Funded	( 531,985)	-	( 531,985)	-	-	-	-	-	-	-
School Safety	( 807,475)	( 807,475)	-	-	-	-	-	-	-	-
Lincoln Road Passenger Transport Improvements (Between Curlletts & Wrights)	( 845,039)	( 845,039)	-	-	-	-	-	-	-	-
McLeans Island Road Corridor Improvement	( 883,254)	( 293,254)	-	( 590,000)	-	-	-	-	-	-
The Cathedral Square & Surrounds	( 956,040)	-	( 956,040)	-	-	-	-	-	-	-
Major Cycleway - Wheels to Wings Route (Section 1) Harewood to Greers	( 1,035,523)	( 1,035,523)	-	-	-	-	-	-	-	-
Barrington, Lincoln & Whiteleigh Intersection Improvement	( 1,071,270)	( 1,071,270)	-	-	-	-	-	-	-	-
Dyers Pass Corridor Guardrails Installation	( 1,143,332)	( 1,143,332)	-	-	-	-	-	-	-	-
Northern Arterial Extension including Cranford Street Upgrade	( 1,163,215)	( 581,607)	( 581,607)	-	-	-	-	-	-	-
Delivery Package - Road Lighting Renewals	( 1,400,833)	( 1,400,833)	-	-	-	-	-	-	-	-
Major Cycleway - Rapanui - Shag Rock Route (Section 3) Dyers to Ferry Road Bridge	( 1,578,832)	( 1,578,832)	-	-	-	-	-	-	-	-
Core Public Transport Route & Facilities - South-West Lincoln Road (Phase 1)	( 2,235,498)	( 2,235,498)	-	-	-	-	-	-	-	-
Delivery Package - Footpath Renewals	( 2,464,215)	-	( 2,464,215)	-	-	-	-	-	-	-
Coastal Pathway & Moncks Bay - Shovel Ready Funded	( 3,391,870)	( 1,391,870)	( 2,000,000)	-	-	-	-	-	-	-
Delivery Package - FY23 Weather Event Remediation Transport	( 3,963,131)	( 3,963,131)	-	-	-	-	-	-	-	-
Carriageway Reseals - Asphalt	( 4,401,899)	( 1,467,300)	( 1,467,300)	( 1,467,300)	-	-	-	-	-	-
Major Cycleway - Heathcote Expressway Route (Section 2) Tannery to Martindales	( 5,940,158)	( 2,597,489)	( 3,342,669)	-	-	-	-	-	-	-
<b>Wastewater</b>										
CWTP Fire Recovery	1,867,266	1,867,266	-	-	-	-	-	-	-	-
WW Picton, Nelson, Elizabeth, Lyndon, Mandeville, Kipax, Kyle, Peverel, Burdale, Seto Mains Renewals	1,571,899	-	1,000,000	571,899	-	-	-	-	-	-
WW Bradford, Norwood, Hunter, Malcolm, Young, Woodbridge, Penrith, Cardiff et al Mains Renewals	1,081,220	-	1,081,220	-	-	-	-	-	-	-
WW Duvauchelle Treatment and Disposal Renewal	980,767	-	-	-	980,767	-	-	-	-	-
CWTP Waste Water Equipment Renewals 2022 (EICA)	914,276	-	514,276	400,000	-	-	-	-	-	-
WW Tilford Street Pump Station & Pressure Main Capacity Renewal (PS13)	882,731	-	-	882,731	-	-	-	-	-	-
WW Upper Totara Puriri Balgaly Milnebank Karamu Field Wharenuī Weka Tui Leinster Bristol Main Renewal	819,966	819,966	-	-	-	-	-	-	-	-
WW W Edmonds, Randolph, Marcroft, Manning, Wildberry, Hopkins, Ferry & Okeover Mains Renewal	705,016	705,016	-	-	-	-	-	-	-	-
WW Deans Avenue to Old Blenheim Road Corridor Odour Treatment	678,424	-	250,000	-	-	-	-	-	-	-
WW Stanley Pl Mains Renewals	664,857	664,857	-	-	-	-	-	-	-	-
WW Hayton Road Main Renewal	591,358	591,358	-	-	-	-	-	-	-	-
WW Halswell Pump Station (Stage 2) (PS60)	568,593	-	568,593	-	-	-	-	-	-	-
WW Gloucester, Worcester, Hereford, Trent, Nursery, Dearsley & Raglan Mains Renewals	530,339	-	530,339	-	-	-	-	-	-	-
CWTP Trickling Filter Renewal	490,000	-	-	490,000	-	-	-	-	-	-
WW Riccarton Interceptor (Upper Riccarton)	442,517	442,517	-	-	-	-	-	-	-	-
WW Mains Renewal - Multi-Use Arena - Barbadoes, Madras, Lichfield, Tuam	436,983	-	-	436,983	-	-	-	-	-	-
WW PS0015 Alport Pump Station Pump Renewals	429,656	-	-	429,656	-	-	-	-	-	-
WW Pump Station 11 Randolph MEICA Renewals	385,802	-	385,802	-	-	-	-	-	-	-
WW Sparks, Awatea, Longhurst and Upgradient Catchment Pump Stations Odour Treatment (104, 123, 115)	360,795	360,795	-	-	-	-	-	-	-	-
WW Banks Peninsula Pumping & Storage Equipment Renewals 2023 (MEICA)	359,680	359,680	-	-	-	-	-	-	-	-

Capital Programme Carry Forwards	Carry Forward Request	Transferred to/(from)								
		2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32
WW Tome, Rutlan, Scotsto, Norfol, Benne, May, Tavendal, Chapte, Lingar, Mathia, Paparo & Claremo Ma	343,200	343,200	-	-	-	-	-	-	-	-
WW Duvauchelle Inflow and Infiltration Renewals	326,340	326,340	-	-	-	-	-	-	-	-
CWTP Wastewater Treatment Plant Building Three Renewal	288,749	-	-	-	288,749	-	-	-	-	-
WW Mairehau High School Odour Treatment (Hills Road)	269,943	269,943	-	-	-	-	-	-	-	-
WW Banks Peninsula Treatment Plant Renewals	256,160	-	-	256,160	-	-	-	-	-	-
LW Laboratory New Equipment	250,000	-	-	-	100,000	100,000	50,000	-	-	-
WW Head to Wiggins Odour Treatment (Sumner)	229,000	229,000	-	-	-	-	-	-	-	-
WW Halswell, O'Halloran & Upgradient Catchment Odour Treatment (60,61,73,69)	221,271	221,271	-	-	-	-	-	-	-	-
WW Eastern Terrace New Pump Station and Pressure Main	217,505	-	-	-	217,505	-	-	-	-	-
WW Trafalgar, Dover, Cornwall, Lindsay, Caledonian & Ranfurly Mains Renewal	215,623	215,623	-	-	-	-	-	-	-	-
WW Lock Replacement Project	204,600	-	204,600	-	-	-	-	-	-	-
WW Southern Relief Easement	188,502	-	-	188,502	-	-	-	-	-	-
WW Pages Road Pump Station Pump Replacements (PS0001)	176,946	-	-	176,946	-	-	-	-	-	-
WW Pacific Road Mains Renewal	168,748	168,748	-	-	-	-	-	-	-	-
WW Sails, Langdons, Hoani, Wilmot, Cone, Perry, Gambia, Frank, Sturrocks & Grassmere Mains Renewal	154,978	154,978	-	-	-	-	-	-	-	-
WW Clyde to University Drive Odour Treatment	139,837	139,837	-	-	-	-	-	-	-	-
WW Bamford St Odour Treatment	130,340	130,340	-	-	-	-	-	-	-	-
CWTP Biosolids Holding Tank	102,300	-	-	102,300	-	-	-	-	-	-
WW Cranford Street Pump Station Renewal (PS0058)	100,001	-	100,001	-	-	-	-	-	-	-
CWTP Wastewater Critical Electrical & Control Spares for Increased Resilience	93,843	-	93,843	-	-	-	-	-	-	-
WW Vacuum System Monitoring Equipment	89,285	89,285	-	-	-	-	-	-	-	-
WW Ensors, Fifield & Louisson Mains Renewal	89,236	89,236	-	-	-	-	-	-	-	-
WW Wainui Seaview Lane & Warnerville Equipment Renewals	81,363	-	81,363	-	-	-	-	-	-	-
WW Pump & Storage MEICA Renewals for FY2024	77,583	77,583	-	-	-	-	-	-	-	-
WW Dalgety Street Odour Treatment (Southern Relief Pipe)	75,892	75,892	-	-	-	-	-	-	-	-
WW Nalder, Ruru, McLean, Wyon, Rudds, Griffiths, Digby, Rasen & Tilford Mains Renewal	69,490	69,490	-	-	-	-	-	-	-	-
CWTP Wastewater Network Fibre Ring Renewal	65,974	65,974	-	-	-	-	-	-	-	-
WW Allard, Edward, Geraldine & Cleveland Mains Renewal	65,118	65,118	-	-	-	-	-	-	-	-
CWTP Step Screen Renewal	62,177	-	62,177	-	-	-	-	-	-	-
WW Highfield Connection to Northcote Collector	58,214	58,214	-	-	-	-	-	-	-	-
WW Dalgety Street Control Structure Renewal	54,093	54,093	-	-	-	-	-	-	-	-
WW Southshore Wastewater Odour Treatment	49,061	49,061	-	-	-	-	-	-	-	-
WW Fyfe Road Pump Station Renewal (PS0101)	38,753	-	38,753	-	-	-	-	-	-	-
CWTP Wastewater Oxidation Pond Health & Safety	31,949	31,949	-	-	-	-	-	-	-	-
WW Buchanans Road Mains Renewal	31,087	31,087	-	-	-	-	-	-	-	-
WW Philomel, Inverell, Pegasus, Endeavour, Royalist, Effingham, Monowai & Nile Mains Renewal	30,901	30,901	-	-	-	-	-	-	-	-
WW SCADA Server Infrastructure Upgrades	26,334	-	26,334	-	-	-	-	-	-	-
CWTP Waste Water Equipment Renewals 2023 (EICA)	25,000	-	25,000	-	-	-	-	-	-	-
CWTP Waste Water Equipment Renewals MLC-C HV, System Platform (EICA)	25,000	-	25,000	-	-	-	-	-	-	-
CWTP Wastewater Uniflare Renewals	20,455	-	20,455	-	-	-	-	-	-	-
CWTP Wastewater Control Renewal (PLC17)	19,173	19,173	-	-	-	-	-	-	-	-
WW Hay Street Sewer Works (SCIRT 11257)	17,995	17,995	-	-	-	-	-	-	-	-
WW Odour Bed Renewals	17,766	17,766	-	-	-	-	-	-	-	-
WW Odour Reduction Renewal Package	16,604	16,604	-	-	-	-	-	-	-	-
WW Mairehau High School Mains Renewal	14,407	14,407	-	-	-	-	-	-	-	-
Local Pressure Sewer Systems Data Capture Renewal	11,714	11,714	-	-	-	-	-	-	-	-
WW Pump & Storage Equipment Renewals 2021 (MEICA)	11,181	11,181	-	-	-	-	-	-	-	-
WW Fitzgerald Avenue Brick Barrel Manhole	11,023	11,023	-	-	-	-	-	-	-	-
WW Pressure Main Realignment - Pages Road (PM37)	10,000	10,000	-	-	-	-	-	-	-	-
Dewatering Consent Renewal	8,977	8,977	-	-	-	-	-	-	-	-
WW Pump Station Flow Meters at all Stations	8,148	8,148	-	-	-	-	-	-	-	-
WW Brougham Street Mains Renewals (NZTA)	5,000	5,000	-	-	-	-	-	-	-	-
WW Highfield Wastewater Servicing - Stage 2	4,360	-	-	4,360	-	-	-	-	-	-
LW Laboratory Renewals	4,322	4,322	-	-	-	-	-	-	-	-
WW Anzac Drive Renewal	2,410	2,410	-	-	-	-	-	-	-	-
WW Wigram Pump Station & Discharge Odour Treatment (PS0105 and PM0105)	2,250	2,250	-	-	-	-	-	-	-	-
WW Fitzgerald Ave Brick Barrel Mains Renewal	1,867	1,867	-	-	-	-	-	-	-	-
WW Langdons Rd Mains Renewal	808	808	-	-	-	-	-	-	-	-
WW St Asaph St Odour Treatment	422	422	-	-	-	-	-	-	-	-
WW Somerfield Pump Station, Pressure Main and Sewer Upgrades	( 6,400)	-	( 6,400)	-	-	-	-	-	-	-
CWTP Wastewater Critical Mechanical Spares FY23 & FY24	( 18,691)	( 18,691)	-	-	-	-	-	-	-	-
WW Reactive Mains Renewals & Capex Repairs	( 26,293)	( 26,293)	-	-	-	-	-	-	-	-
CWTP Roading Renewals	( 27,085)	( 27,085)	-	-	-	-	-	-	-	-
WW McCormacks Bay Road Pump Station Renewal (PS0057)	( 31,616)	( 31,616)	-	-	-	-	-	-	-	-
WW Land for Somerfield Pump Station	( 34,170)	( 34,170)	-	-	-	-	-	-	-	-
WW Opawa Road (PS44) Catchment I&I Reduction	( 52,463)	( 52,463)	-	-	-	-	-	-	-	-
WW Smart Overflow Reduction	( 70,286)	-	( 70,286)	-	-	-	-	-	-	-
CWTP WW Health and Safety Renewals	( 74,704)	( 20,000)	( 20,000)	( 20,000)	( 14,704)	-	-	-	-	-
WW Meadows Street Mains Renewal	( 92,580)	-	( 92,580)	-	-	-	-	-	-	-
CWTP Biogas Storage Upgrade	( 136,481)	-	( 136,481)	-	-	-	-	-	-	-
WW Sandy Ave reticulation renewal	( 156,418)	-	( 156,418)	-	-	-	-	-	-	-
CWTP Refurbish Amenities & Mezzanine Roof	( 187,999)	( 187,999)	-	-	-	-	-	-	-	-
WW Akaroa Inflow and Infiltration Renewals	( 193,040)	( 193,040)	-	-	-	-	-	-	-	-
CWTP Treatment Plant Asset Reactive Renewals	( 327,000)	( 327,000)	-	-	-	-	-	-	-	-
WW Reactive Lateral Renewals	( 360,926)	( 360,926)	-	-	-	-	-	-	-	-
WW Manholes Infiltration Reduction	( 376,893)	( 376,893)	-	-	-	-	-	-	-	-
WW Avonhead Road Main Renewal	( 407,595)	( 407,595)	-	-	-	-	-	-	-	-
WW Akaroa Reclaimed Water Treatment & Reuse Scheme	( 565,160)	( 200,000)	( 365,160)	-	-	-	-	-	-	-
WW Pump Station Equipment Reactive Renewals (MEICA)	( 950,361)	-	-	-	-	-	( 126,207)	( 412,182)	( 411,972)	-
CWTP Wastewater Ponds Midge Control	( 1,117,241)	( 150,000)	( 140,000)	( 170,000)	( 190,000)	( 200,000)	( 200,000)	( 67,241)	-	-
<b>Water Supply</b>										
WS Jeffreys Road Pump Station Upgrade (PS1076)	1,634,529	500,000	1,134,529	-	-	-	-	-	-	-
WS Suction Tank & Reservoir Renewals	1,612,853	1,612,853	-	-	-	-	-	-	-	-
WS Sefton, Pascoe, Webb, Walnut, Hutcheson, Bradford, Walsall, Hammond, Willis & Dobs Mains Renewals	1,354,609	854,609	500,000	-	-	-	-	-	-	-
WS Bridle Path, Ticehurst, Hawkhurst, Coleridge, Dublin, Selwyn, Brittan, Charlotte J Mains Renewals	1,341,191	841,191	500,000	-	-	-	-	-	-	-
WS Grahams, Powell, Pulford, Sunningvale, Bainton, Rolfe, Gegan, Farrington, Hillsbo Mains Renewals	1,292,829	592,829	700,000	-	-	-	-	-	-	-
WS Hackthorne Reservoir Renewal	949,681	949,681	-	-	-	-	-	-	-	-
WS Maunsell, Worcester, Adams, Bromley, Lane, Bayswater, St Johns, Connal, et al Submains Renewal	891,546	691,546	200,000	-	-	-	-	-	-	-
WS McGregors, Keighleys, Walcot, Ferry, Manning, Seaforth, Buckleys & Bordesley Submains Renewal	816,504	616,504	200,000	-	-	-	-	-	-	-
WS Tilford, Frensham, Jura, Islay, Staffa, Gow, Bute & Alport Submains Renewal	752,952	552,952	200,000	-	-	-	-	-	-	-
WS SCADA Communications Upgrade Works	680,247	680,247	-	-	-	-	-	-	-	-
WS Petrie, Nicholls & Dulles Mains Renewals	650,821	650,821	-	-	-	-	-	-	-	-
WS Pump Station Resilience Renewal	650,781	300,000	350,781	-	-	-	-	-	-	-
WS Akaroa L'Aube Hill Reservoir Replacement	512,885	-	512,885	-	-	-	-	-	-	-
WS Pump & Storage MEICA Renewals for FY2023	500,000	-	500,000	-	-	-	-	-	-	-
WS Settlers Hill Well	483,422	483,422	-	-	-	-	-	-	-	-
WS Aylmers Valley Well	471,403	471,403	-	-	-	-	-	-	-	-
WS Lyttelton Rail Tunnel Pipeline Renewals	376,340	-	-	376,340	-	-	-	-	-	-
WS Backflow Prevention for Water Safety Plan	303,804	100,000	203,804	-	-	-	-	-	-	-
WS Birdlings Flat Well	282,138	282,138	-	-	-	-	-	-	-	-
WS Mecca, Kearneys, Price, Nicholas, Highbury & Aldwins Submains Renewal	278,246	278,246	-	-	-	-	-	-	-	-
WS Little River Well (01)	271,322	271,322	-	-	-	-	-	-	-	-
WS Metro Pump Station to Antigua Street Link Main	263,429	-	263,429	-	-	-	-	-	-	-
WS Pump & Storage Equipment Renewals (MEICA) & Transient Mitigation	223,801	223,801	-	-	-	-	-	-	-	-
WS Mains Renewal - Halswell Junction Rd Roading Extension	203,803	203,803	-	-	-	-	-	-	-	-
WS Banks Peninsula Pumping & Storage Equipment Renewals 2023 (MEICA)	201,760	201,760	-	-	-	-	-	-	-	-
WS Ben Rarere Pump Station Bexley Earthquake Replacement	177,921	177,921	-	-	-	-	-	-	-	-
WS Banks Peninsula Treatment Plant Equipment Renewals FY2023 (MEICA)	169,304	-	169,304	-	-	-	-	-	-	-
Yokogawa Automation Blocks renewal as part of WS MEICA	167,567	-	167,567	-	-	-	-	-	-	-
WS Drinking Water Sample Points Distribution Network	160,323	160,323	-	-	-	-	-	-	-	-
WS Averill Street Pump Station Renewal (PS1005)	159,320	-	-	-	159,320	-	-	-	-	-
WS Mains Renewal - Multi-Use Arena - Barbadoes and Madras	142,798	-	-	142,798	-	-	-	-	-	-
WS Pump & Storage Equipment Renewals 2020 (MEICA)	136,259	136,259	-	-	-	-	-	-	-	-
WS Lock Renewals	102,300	-	102,300	-	-	-	-	-	-	-
WS Kerrs Road Pump Station Station Renewal (PS1022)	100,618	-	-	-	100,618	-	-	-	-	-
WS Harewood Mains Renewal	89,347	-	89,347	-	-	-	-	-	-	-
WS Rocking Horse, Heron, Plover, Mermaid & Pukeko Mairangi										



Capital Programme Carry Forwards	Carry Forward Request	Transferred to/(from)								
		2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32
WS Moorhouse Avenue Pump Station	71,181	5,000	66,181	-	-	-	-	-	-	-
WS Grahams, Hounslow & Rembrandt Mains Renewal	61,851	61,851	-	-	-	-	-	-	-	-
WS Grassmere Water Supply Main	49,624	49,624	-	-	-	-	-	-	-	-
WS Woolston Well 3 Renewal (PS1065)	41,500	-	41,500	-	-	-	-	-	-	-
WS Pump Station – Diesel Tank Renewals to Meet Regional Plan	40,468	-	40,468	-	-	-	-	-	-	-
WS Domain,Cobham,Kaiwara,Diamond,King,Frankleigh,HoonHay,Clouston,Huxley,Fisher Submains Renewal	36,419	-	36,419	-	-	-	-	-	-	-
WS Highfield Water Supply Mains	35,880	35,880	-	-	-	-	-	-	-	-
WS Koukourārata Drinking Water Scheme	35,258	-	35,258	-	-	-	-	-	-	-
WS Ashgrove, Macmillan, Cashmere, Dyers Pass, Victoria, Barry Hogan & Hackthorne Mains Renewals	34,610	34,610	-	-	-	-	-	-	-	-
WS Drinking Water Sampling Point Source and Treatment	33,416	33,416	-	-	-	-	-	-	-	-
WS Mt Pleasant, Major Hornbrook, Muritai, Soleares, Toledo & Santa Maria Submains Renewal	32,398	32,398	-	-	-	-	-	-	-	-
WS Montreal Street Well 2 Renewal (PS1027)	31,484	31,484	-	-	-	-	-	-	-	-
WS Rezoning - Hackthorne Water Supply Zone (WSZ)	30,243	30,243	-	-	-	-	-	-	-	-
WS Webb, Queens, St James, Shearer, Bordesley, McLean & Ryan Submains Renewal	27,333	27,333	-	-	-	-	-	-	-	-
WS Mains Burwood, Stanford & Newhaven Renewals	26,524	26,524	-	-	-	-	-	-	-	-
WS Okains Bay New Water Supply	22,689	-	22,689	-	-	-	-	-	-	-
WS Mains Renewal - Lincoln Rd and Hazeldean Rd	22,242	22,242	-	-	-	-	-	-	-	-
WS Easements Over Water Supply Pipes in Banks Peninsula	21,918	21,918	-	-	-	-	-	-	-	-
WS Little River, Exeter, Silverbirch Reservoir Security Renewals.	20,040	-	20,040	-	-	-	-	-	-	-
WS Sockburn Pump Station Communications Renewal Works	17,249	17,249	-	-	-	-	-	-	-	-
WS Banks Peninsula Pumping & Storage Reactive Renewal	17,123	-	17,123	-	-	-	-	-	-	-
WS Conway, Hollis, Centaurus, Palatine, Herbs & Eastern Terrace Mains Renewal	14,232	14,232	-	-	-	-	-	-	-	-
WS Akaroa and Lyttelton Pressure Management	10,765	10,765	-	-	-	-	-	-	-	-
WS Dedicated Water Take/Filling Sites	9,091	9,091	-	-	-	-	-	-	-	-
WS Banks & Kissel Mains Renewals	8,148	8,148	-	-	-	-	-	-	-	-
WS Riccarton Road Mains Renewal (Hansons to Matipo)	5,963	5,963	-	-	-	-	-	-	-	-
WS Highfield Water Supply Mains - Stage 2	5,000	-	5,000	-	-	-	-	-	-	-
WS Banks Peninsula surface water intakes renewals	4,280	4,280	-	-	-	-	-	-	-	-
WS Taylors Mistake and Scarborough Submains Renewal	643	643	-	-	-	-	-	-	-	-
WS Smart Customer Water Meter Rollout	( 658)	( 658)	-	-	-	-	-	-	-	-
WS Port Hills Road Mains Renewal	( 8,579)	( 8,579)	-	-	-	-	-	-	-	-
WS Purau, Waipapa, Marine, Whero, Rawhiti & Te Ra Mains Renewal	(10,129)	(10,129)	-	-	-	-	-	-	-	-
WS Burnside & Farrington Generator Replacement	(19,683)	-	(19,683)	-	-	-	-	-	-	-
WS Health & Safety Renewals	(38,810)	(38,810)	-	-	-	-	-	-	-	-
WS Mains Mona Vale & Matai Renewals	(48,138)	-	(48,138)	-	-	-	-	-	-	-
WS Carnarvon, Sewell, Gloucester, Wildwood, Odie, Ruru, Chelsea & Nalder Submains Renewal	(100,000)	(100,000)	-	-	-	-	-	-	-	-
WS Mains Renewal of Colombo to Moorhouse Utility Tunnel	(100,330)	(100,330)	-	-	-	-	-	-	-	-
WS Vanguard, Browning, St James, Riverlaw, Worcester, Olivine, Curries & Lismore Submains Renewal	(102,006)	(102,006)	-	-	-	-	-	-	-	-
WS Mt Pleasant, Moorhouse, Struthers, Troup, Oxford, Kevin, Dalkeith, Cedars & Wyn Mains Renewals	(110,510)	-	(110,510)	-	-	-	-	-	-	-
WS Submains Meter Renewal	(113,165)	(113,165)	-	-	-	-	-	-	-	-
WS Libeau & Chemin Du Nache Mains Renewal	(124,489)	( 64,489)	( 60,000)	-	-	-	-	-	-	-
WS Little River, Sparks, Springs, Various Lyttelton & Akaroa Mains Renewals	(192,935)	-	(192,935)	-	-	-	-	-	-	-
WS Spreydon Well 2 & Well 3 Renewal (PS1030)	(204,891)	-	(204,891)	-	-	-	-	-	-	-
WS Candys Road Water Supply Main	(220,899)	(220,899)	-	-	-	-	-	-	-	-
WS Pacific Mains Renewal	(237,706)	(237,706)	-	-	-	-	-	-	-	-
WS Mays Well Renewal (3)	(249,497)	(249,497)	-	-	-	-	-	-	-	-
WS Mains Tuckers Renewals	(250,039)	(250,039)	-	-	-	-	-	-	-	-
WS Hackthorne & Dyers Pass Road to Takahē Pump Station Mains Renewal	(280,000)	(280,000)	-	-	-	-	-	-	-	-
WS Park, Governors Bay, Cressy, Pages, Buxtons & Gladstone Quay Mains Renewal	(315,664)	-	(315,664)	-	-	-	-	-	-	-
WS Smart Water Network	(329,525)	(329,525)	-	-	-	-	-	-	-	-
WS Puriri Kilmarnock Wharenui Ilam Maidstone Wainui George Division Deans & Waimairi Mains Renewal	(356,210)	-	(356,210)	-	-	-	-	-	-	-
WS Quarry Reservoir Renewal	(383,720)	-	(383,720)	-	-	-	-	-	-	-
WS Innes, Condell & Matsons Mains Renewal	(413,236)	-	(413,236)	-	-	-	-	-	-	-
WS Duvauchelle Membrane Filtration	(481,152)	-	(481,152)	-	-	-	-	-	-	-
WS Pump Stations Reactive Renewals	(491,906)	(241,906)	(250,000)	-	-	-	-	-	-	-
WS Blighs Road Pump Station Well 3 Renewal (PS1007)	(522,926)	10,000	(532,926)	-	-	-	-	-	-	-
WS Mains Memorial, Hampton, Frith, Grangewood, Kyburn & Braco Renewals	(529,810)	-	(529,810)	-	-	-	-	-	-	-
WS Reactive Mains & Submains Renewal	(657,609)	(153,508)	(150,000)	( 354,101)	-	-	-	-	-	-
WS Sydenham Suction Tank Replacement	(779,550)	-	(200,000)	(579,550)	-	-	-	-	-	-
WS Redwood Pump Station Well 1 & Well 2 Renewal (PS1077)	(784,466)	(246,130)	(538,336)	-	-	-	-	-	-	-
WS Ayr,Darvel,Mona Vale,Mathias,Chapter,Jacksons,Peverel,Dallas,Tintern & Balrudry Mains Renewals	(1,202,070)	-	(600,000)	( 602,070)	-	-	-	-	-	-
WS Reactive Water Meter Renewal	(1,356,713)	(250,000)	( 700,000)	(406,713)	-	-	-	-	-	-
WS Reservoir & Suction Tank Delivery Package	(1,433,437)	(191,718)	(416,612)	(233,590)	( 441,517)	( 150,000)	-	-	-	-
WS Scruttons Road Pump Station to Lyttelton Road Tunnel & St Andrews Hill Road Mains Renewal	(3,336,343)	(600,000)	( 2,136,343)	(600,000)	-	-	-	-	-	-
WS Eastern Terrace Trunk Main Renewal	(3,742,939)	(600,000)	(1,642,939)	( 1,500,000)	-	-	-	-	-	-
<b>Corporate</b>										
Performing Arts Precinct	4,956,765	-	4,956,765	-	-	-	-	-	-	-
Performing Arts Precinct Public Realm	1,408,750	-	1,408,750	-	-	-	-	-	-	-
Delivery Package - Fleet & Plant Asset Purchases	1,089,144	-	1,089,144	-	-	-	-	-	-	-
Corporate Investments	1,000,028	-	1,000,028	-	-	-	-	-	-	-
Pages Road Depot Buildings Repair	983,088	983,088	-	-	-	-	-	-	-	-
Delivery Package - Corporate Property Renewals & Replacements	815,072	-	815,072	-	-	-	-	-	-	-
Health Safety and Wellbeing Tool	591,170	591,170	-	-	-	-	-	-	-	-
Town Hall Rebuild	559,477	559,477	-	-	-	-	-	-	-	-
Modern Workplace Programme - Teams Voice & Collaboration	504,322	-	-	-	-	-	-	-	-	-
Greater Christchurch Spatial Plan	289,373	289,373	-	-	-	-	-	-	-	-
Information Management Enhancement Bundle	256,586	256,586	-	-	-	-	-	-	-	-
Consenting and Compliance Solution Review	212,792	212,792	-	-	-	-	-	-	-	-
CAHANA/Pathway/Enhancement Bundle	121,057	121,057	-	-	-	-	-	-	-	-
IT Equipment Infrastructure & Device Replacements & Renewals	105,695	105,695	-	-	-	-	-	-	-	-
Delivery Package - Digital Survey Equipment Replacements & Renewals	55,214	-	55,214	-	-	-	-	-	-	-
Consenting and Compliance Regulatory & Legislative Bundle	47,771	47,771	-	-	-	-	-	-	-	-
Aerial Photography	29,106	29,106	-	-	-	-	-	-	-	-
SAP Improvement Programme - Procurement & Contracts	21,238	21,238	-	-	-	-	-	-	-	-
Windows Server OS Upgrades	18,841	18,841	-	-	-	-	-	-	-	-
Business Intelligence and Data Analytics Strategy Bundle	16,518	16,518	-	-	-	-	-	-	-	-
Digital Citizen Experience – Citizen Mobile Application & CCC Web Search Engine Refresh	13,321	13,321	-	-	-	-	-	-	-	-
Archaeological Global Consent	12,020	12,020	-	-	-	-	-	-	-	-
Hoon Hay Community Centre Refurbishment	9,828	9,828	-	-	-	-	-	-	-	-
Independent Hearings Panel	4,122	4,122	-	-	-	-	-	-	-	-
Rates Strike and Enhancements Bundle	1,642	1,642	-	-	-	-	-	-	-	-
SAP Improvement Programme - Core Financial and Planning	1,460	1,460	-	-	-	-	-	-	-	-
Technical Services & Design - Vehicles & Equipment Replacements	( 373)	( 373)	-	-	-	-	-	-	-	-
S4HANA Enhancement Bundle	( 744)	( 744)	-	-	-	-	-	-	-	-
B2B & Contract Renewal Improvements Programme	( 4,680)	-	(4,680)	-	-	-	-	-	-	-
Three Waters Reporting and Enhancement Bundle	( 5,248)	( 5,248)	-	-	-	-	-	-	-	-
Modern Workplace Programme - Exchange Online	(17,875)	-	(17,875)	-	-	-	-	-	-	-
Customer Experience Platform Enhancement Bundle	(18,500)	(18,500)	-	-	-	-	-	-	-	-
General Application upgrades and security patching	(19,118)	-	(19,118)	-	-	-	-	-	-	-
SAP Improvement Programme - Accounts Payment Automation	(25,482)	(25,482)	-	-	-	-	-	-	-	-
Funding and Grants Management System Replacement	(38,177)	(38,177)	-	-	-	-	-	-	-	-
Data Network Upgrade New Design Future Phases	(65,947)	(65,947)	-	-	-	-	-	-	-	-
IAAS Transition to Cloud	(68,836)	(68,836)	-	-	-	-	-	-	-	-
Digital Citizen Experience - Service Request & Related Enhancements	(101,419)	-	(101,419)	-	-	-	-	-	-	-
Spatial Strategy Project	(170,087)	(170,087)	-	-	-	-	-	-	-	-
Modern Workplace Programme - Council Meeting Rooms Audio Visual Upgrade	(216,732)	(216,732)	-	-	-	-	-	-	-	-
Information Management Transformation Programme – Stage 1	(220,233)	(220,233)	-	-	-	-	-	-	-	-
Digital Citizen Experience Programme	(259,275)	-	-	( 259,275)	-	-	-	-	-	-
Migration of Pathways off Windows 2008 Server	(261,126)	(261,126)	-	-	-	-	-	-	-	-
Customer Booking & Management	(261,864)	-	(261,864)	-	-	-	-	-	-	-
SAP Improvement Programme	(276,511)	(276,511)	-	-	-	-	-	-	-	-
Digital Citizen Experience - Identity Platform Service	(466,596)	-	(466,596)	-	-	-	-	-	-	-
SAP Improvement Programme - Assets	(497,438)	-	(497,438)	-	-	-	-	-	-	-
Strategic Land Acquisitions	(560,787)	-	(560,787)	-	-	-	-	-	-	-
Custom Applications Extensions BUY-OUT	(879,281)	(447,814)	(431,467)	-	-	-	-	-	-	-
Get Off GEMS	(1,315,896)	-	(1,315,896)	-	-	-	-	-	-	-
Excess Water Use (IT Project)	(1,434,042)	(1,434,042)	-	-	-	-	-	-	-	-
Modern Workplace Programme	(2,559,293)	(2,559,293)	-	-	-	-	-	-	-	-

Capital Programme Carry Forwards

Te Kaha Canterbury Multi Use Arena (CMUA)

Total Net Capital Carry Forwards from 2022/23:

Capital Revenues and Funding Carry Forwards

NZTA Revenues  
Development Contribution Rebates  
Shovel Ready Crown Funding  
Te Kaha Crown Funding  
Coastal Pathway Funding  
Parks Capital Funding  
Hornby Hydrotherapy Pool Funding

Total Capital Revenue Carry Forwards from 2022/23:

Other Carry Forwards

Advance to Housing Trust  
Subsidiaries onlending  
Parakiore Recreation and Sports Centre (Metro Sport Facility) vesting of asset in Council  
QEII Masterplan Fund  
Social Housing Assets - Housing Compliance Improvements  
Social Housing Assets - New Owner/Occupied

Total Other Carry Forwards from 2022/23:

Carry Forward Request	Transferred to/(from)								
	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32
( 67,971,294)	( 67,971,294)	-	-	-	-	-	-	-	-
( 33,644,723)	( 53,730,096)	21,304,924	8,543,775	( 946,275)	( 5,336,540)	( 2,209,899)	( 752,812)	( 517,799)	-

Carry Forward Request	Transferred (to) / from								
	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32
( 2,008,954)	( 2,008,954)	-	-	-	-	-	-	-	-
1,766,116	1,766,116	-	-	-	-	-	-	-	-
( 10,609,841)	( 7,176,591)	( 3,433,250)	-	-	-	-	-	-	-
74,195,670	74,195,670	-	-	-	-	-	-	-	-
1,657,149	1,657,149	-	-	-	-	-	-	-	-
( 153,572)	( 153,572)	-	-	-	-	-	-	-	-
( 780,000)	( 780,000)	-	-	-	-	-	-	-	-
64,066,568	67,499,819	( 3,433,250)	-	-	-	-	-	-	-

Carry Forward Request	Transferred to / (from)								
	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32
13,500,000	13,500,000	-	-	-	-	-	-	-	-
50,000,000	50,000,000	-	-	-	-	-	-	-	-
( 224,000,000)	( 224,000,000)	-	-	-	-	-	-	-	-
( 80,105)	( 80,105)	-	-	-	-	-	-	-	-
( 129,058)	( 129,058)	-	-	-	-	-	-	-	-
( 64,258)	( 64,258)	-	-	-	-	-	-	-	-
#####	#####	-	-	-	-	-	-	-	-



## 9. Capital Programme Performance Report June End Year 2023

Reference / Te Tohutoro: 22/1683126

Report of / Te Pou Matua:	Andrew Robinson, Head of Programme Management Office (andrew.robinson@ccc.govt.nz)
General Manager / Pouwhakarae:	Lynn McClelland, Assistant Chief Executive Strategic Policy and Performance (lynn.mcclelland@ccc.govt.nz)

### 1. Nature of Information Update and Report Origin

- 1.1 The purpose of this report is to present to the Finance and Performance Committee the monthly Capital Programme Performance Report for the period ending 30 June, being the Year End Report for FY23.
- 1.2 This report provides Elected Members with oversight on the performance of the Capital Programme for the Financial Year.

### 2. Officer Recommendations Ngā Tūtohu

That the Finance and Performance Committee:


1. Receive the information in the Capital Programme Performance Report June End Year 2023.

### 3. Brief Summary

- 3.1 Despite the challenges outlined below, the final expenditure for the **overall Capital Programme was \$621.6m (105% of budget)**.
- 3.2 For the **CCC Capital component** of the programme (excluding Te Kaha and Parakiore), FY23 actuals of **\$452.1m achieved (93% of budget)**. This is a substantial increase (+\$83m) on the FY22 result.
- 3.3 While we should celebrate this as an outstanding achievement in a challenging and difficult economic environment, and a significant improvement on FY22, it is tempered somewhat by the inaccuracies in the final month forecasts provided in May. Further commentary on these variances from the last forecast is provided in the attached Report.
- 3.4 A net carry forward of \$32.1m is required for CCC Capital. This is the combined effect across the programme where 'bringbacks' of \$115.8m were required to fund projects in advance of the budgeted amount and 'carry forwards' of \$147.9m were deferred to future years. The net position is spread across several years and reported on separately in the Year End Financial Report with accompanying schedules.
- 3.5 There has been considerable progress this year in the construction of key facilities, with **Te Kaha, Matatiki: Hornby Centre, and the Performing Arts Precinct** all progressing well at FY23 year-end. Some of the other key capital project highlights this year were:
  - 3.5.1 The completion of the **Lyttelton Harbour Wastewater Scheme**, to stop the discharge of treated wastewater into Whakaraupō Lyttelton Harbour.
  - 3.5.2 The relocation and repair of the **Citizens' War Memorial** in time for the ANZAC Day dawn service.

- 3.5.3 The opening to the public of the first portions of walking and cycling tracks around the **Te Kuru Wetlands / Stormwater facility**.
- 3.5.4 Significant progress on **Major Cycleways**, including the completion of three sections: Rapanui - Shag Rock Route (Section 3) Dyers to Ferry Road Bridge, South Express Route (Section 3) Curletts to Old Blenheim, and Northern Line Route (Section 3a) Styx Mill Overbridge to Northwood Boulevard.
- 3.5.5 The completion of the current stage of the **Naval Point Development** and **Godley Quay Carriageway Drainage and Footpath** works, supporting the successful hosting of Sail GP.
- 3.6 The key challenges experienced in the delivery of the capital programme for FY23 were:
  - 3.6.1 **Cost pressures** due to high inflation and cost escalation.
  - 3.6.2 **Consenting issues over groundwater** have impacted a number of stormwater and flood protection projects throughout the year, particularly in the Ōtakaro Avon River Corridor programme.
  - 3.6.3 **Global and domestic supply chains** have contributed to delays in some parts of the programme this year.
  - 3.6.4 The competitive **labour market** resulted in resourcing constraints and skill shortages this year. Impacts were evident both internally and with external consultants and contractors.
  - 3.6.5 In the Transport programme, the **interface with KiwiRail** has been a factor in design delays and approvals.
  - 3.6.6 The direct impacts of **COVID-19** have reduced in scale and severity throughout the year. At the end of the financial year, these impacts are now considered minimal.
- 3.7 The attached Capital Delivery Report – FY23 Year End Report (June 2023) details the above and provides further commentary across the Capital Programme. Please note that as it is year end we have not included the Watchlist including CERF and CRAF project updates. These will be reinstated in future reporting.

## Attachments / Ngā Tāpirihanga

No.	Title	Reference	Page
A 	2023-06 Capital Delivery Report June 2023 - Year end - FINAL(2)	23/1230309	66

In addition to the attached documents, the following background information is available:

Document Name – Location / File Link
Not applicable

## Confirmation of Statutory Compliance / Te Whakatūtutanga ā-Ture

Compliance with Statutory Decision-making Requirements (ss 76 - 81 Local Government Act 2002).

(a) This report contains:

- (i) sufficient information about all reasonably practicable options identified and assessed in terms of their advantages and disadvantages; and

- (ii) adequate consideration of the views and preferences of affected and interested persons bearing in mind any proposed or previous community engagement.

(b) The information reflects the level of significance of the matters covered by the report, as determined in accordance with the Council's significance and engagement policy.

Signatories / Ngā Kaiwaitohu

Authors	Lauren Barry - Senior PMO Analyst Andrew Robinson - Head of Programme Management Office Greer Hill - PMO Administrator
Approved By	Lynn McClelland - Assistant Chief Executive Strategic Policy and Performance



## Capital Delivery Report - FY23 Year-end

This is the year-end Capital Delivery Report for the Financial Year 2022/23 (FY23). Section 1 provides a summary of FY23 results. Section 2 expands on the results for each major area of capital delivery.

The financials in this report have been updated as of 20 July.

### Table of Contents

<b>1. FY23 Results Summary .....</b>	<b>2</b>
Introduction .....	2
Overall Capital Programme .....	5
CCC Capital.....	6
Capital Delivery Areas .....	7
<b>2. FY23 Results by Area .....</b>	<b>8</b>
Te Kaha and Parakiore Recreation and Sport Centre .....	8
Matatiki: Hornby Centre and Performing Arts Precinct .....	10
Three Waters .....	12
Transport.....	19
Waste Management .....	26
Parks.....	28
Ōtākaro Avon River Corridor (ŌARC) .....	31
Recreation, Sports, and Events .....	34
Digital .....	36
Other Capital.....	39

# 1. FY23 Results Summary

## Introduction

At FY23 year end, the final expenditure for the overall Capital Programme is \$621.6m (105% of budget). Good progress on Te Kaha has supported this position, with combined year-end actuals of \$146.5m on the construction and site decontamination projects.

For the CCC Capital component of the programme (excluding Te Kaha and Parakiore), FY23 actuals of \$452.1m achieved 93% of budget. This is a substantial increase (+\$83m) on the FY22 result. The carry forward position (+\$32.1m) is provided below, and further detailed in the Year End Financial Report.

While we should celebrate this as an outstanding achievement in a challenging economic environment, and a significant improvement on FY22, it is tempered somewhat by the inaccuracies in the final month forecasts (refer below).

A summary of FY23 results by area is provided below. Four areas of the capital programme delivered ahead of budget in FY23; these were Te Kaha and Parakiore, Digital, Parks, and Ōtākaro Avon River Corridor.

\$m	FY23		
	Actual Result (% Budget Spent)	Budget	Actuals
Te Kaha and Parakiore	163%	103.8	169.5
Digital	129%	23.2	30.1
Parks	118%	39.7	47.0
Ōtākaro Avon River Corridor	118%	9.7	11.4
Three Waters	92%	197.1	181.4
Transport	89%	139.5	123.8
Other	81%	30.1	24.2
Matatiki: Hornby and Performing Arts Precinct	77%	31.0	24.0
Recreation, Sports, and Events	65%	10.7	6.9
Waste Management	62%	5.0	3.1
<b>Total</b>	<b>105%</b>	<b>589.9</b>	<b>621.6</b>

## FY23 Challenges

The key challenges for capital programme delivery in FY23 included:

- **Cost pressures** due to high inflation and cost escalation. Many projects across the programme are requiring significant additional budget to meet revised cost estimates. Cost pressures are being managed through project contingencies and change requests, or via Annual Plan and Long-Term Plan processes. These cost pressures are expected to continue through the new financial year.
- **Consenting issues over groundwater** have impacted a number of stormwater and flood protection projects throughout the year, particularly in the Ōtākaro Avon River Corridor programme. It is anticipated

that this will continue to be an issue in FY24. Staff are working with Environment Canterbury on a consent strategy for these projects.

- **Global supply chains** have contributed to delays in parts of the programme this year, such as on the Parakiore Recreation and Sport Centre project and some purchasing projects. Supply chains are reported as improving, but domestically they remain challenging, partly from recent weather events (ref, EBOSS Q1 2023 Construction Supply Chain Update).
- The competitive **labour market** has resulted in resourcing constraints and skill shortages this year. Impacts have been evident both internally and with external consultants and contractors. This is expected to continue in the coming year.
- In the Transport programme, **the interface with KiwiRail** has been a key risk in FY23. Programme interdependencies with KiwiRail have created uncertainty and impacted progress on some projects. Staff continue to work closely with KiwiRail. KiwiRail infrastructure was also seriously damaged by Cyclone Gabrielle in February, and this has further impacted design review timeframes.
- The direct impacts of **COVID-19** have reduced in scale and severity throughout the year. At the end of the financial year, these impacts are now considered minimal.

### FY23 Highlights

There has been considerable progress this year in the **construction of key facilities**, with **Te Kaha**, **Matatiki: Hornby Centre**, and the **Performing Arts Precinct** all progressing well at FY23 year-end. Some of the other key project highlights this year included:

- The completion of the **Lyttelton Harbour Wastewater Scheme**, to stop the discharge of treated wastewater into Whakaraupō Lyttelton Harbour.
- The relocation and repair of the **Citizens' War Memorial** in time for the ANZAC Day dawn service.
- The opening to the public of the first portions of walking and cycling tracks around the **Te Kuru Wetlands / Stormwater facility**.
- Significant progress on **Major Cycleways**, including the completion of three sections: Rapanui - Shag Rock Route (Section 3) Dyers to Ferry Road Bridge, South Express Route (Section 3) Curletts to Old Blenheim, and Northern Line Route (Section 3a) Styx Mill Overbridge to Northwood Boulevard.
- The completion of the current stage of the **Naval Point Development** and **Godley Quay Carriageway Drainage and Footpath** works, supporting the successful hosting of Sail GP.

### June 2023 Results

For the overall capital programme, June 2023 actuals of \$150.0m accounted for 24% of the total annual spend. The next highest FY23 monthly spend was in November 2022, with actuals of \$55m.

June actuals were also significantly higher than the month-start forecast of \$103m. The Te Kaha expenditure was well anticipated, however most of this June forecast / actual variance was in two parts of the programme: Three Waters and Transport. In both areas, some forecasts did not adequately account for accruals in June (when both May and June invoices get paid). Other key factors for the forecast / actual variance are outlined below.

#### Three Waters Forecast Variance – June 2023

For Three Waters (excl. ŌARC), June actuals of \$46.9m were \$26.6m higher than the month-start forecast. Over 70% of the forecast variance can be attributed to three things:

- The capitalisation of capex works carried out at the Christchurch Wastewater Treatment Plant in association with the Trickling Filter Fire Recovery, at \$10.8m. This had been originally coded to opex. These costs are offset by insurance funding.

- An un-forecasted land purchase for the Greens Stormwater Facility at \$5.6m.
- Journalling of capex items carried out under the maintenance contracts at \$2.6m.

#### *Transport Forecast Variance – June 2023*

For Transport (excl. ŌARC), June actuals of \$30.1m were \$9.9m higher than the month-start forecast. The following projects contributed to over 75% of the forecast variance:

- Carriageway Reseals – Asphalt / Delivery Package - Footpath Renewals - These have a combined forecast variance of \$5.7m. This is partly due to a systems integration issue which is still being reviewed. Both programmes also had a late increase in contractor resourcing and delivery, which was not reflected in month-start forecasts.
- Coastal Pathway & Moncks Bay - Shovel Ready Funded: Some work was commenced earlier than planned, to mitigate the risk of standing time if penguins arrive earlier than anticipated. This created a forecast variance of \$1.9m.

#### *Key Learnings*

The June results highlight the challenges in providing accurate year-end forecasts at capital programme level. Key learnings from the June result include the need for:

- 1) closer review and scrutiny of all forecasts to improve accuracy and predictability;
- 2) timely inputs into operating accounts derived from third party inputs (eg RAMM);
- 3) monthly reviews of opex and capex accounts to ensure current allocations.

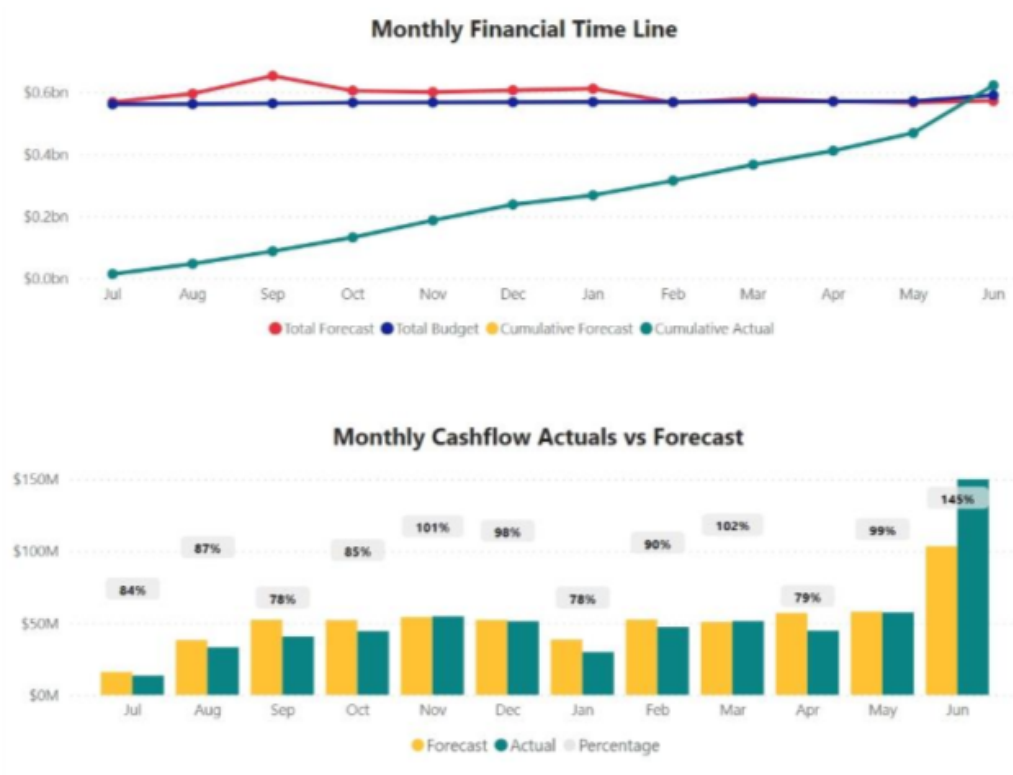
## Overall Capital Programme

The FY23 results below are for the Overall Capital Programme, including Te Kaha & Parakiore.

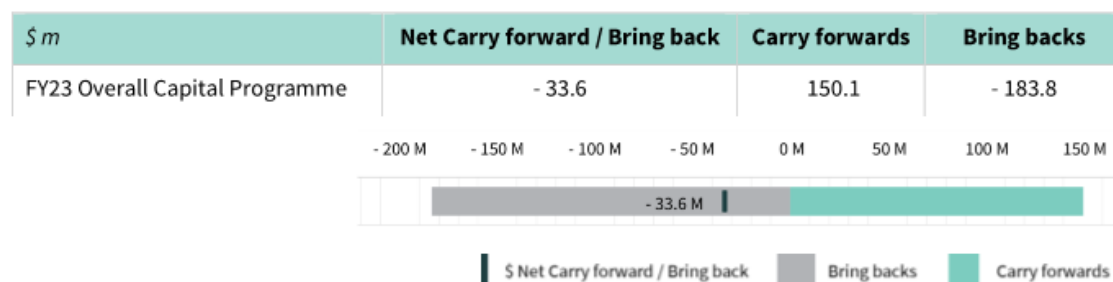
### FY23 Year-end Results – Overall Capital Programme

\$ m	Budget	Actual	Actual Result
FY23 Overall Capital Programme	589.9	621.6	105%
FY22 Overall Capital Programme	606.0	434.2	72%

### FY23 Monthly Results – Overall Capital Programme



### FY23 Net Carry Forward Position – Overall Capital Programme



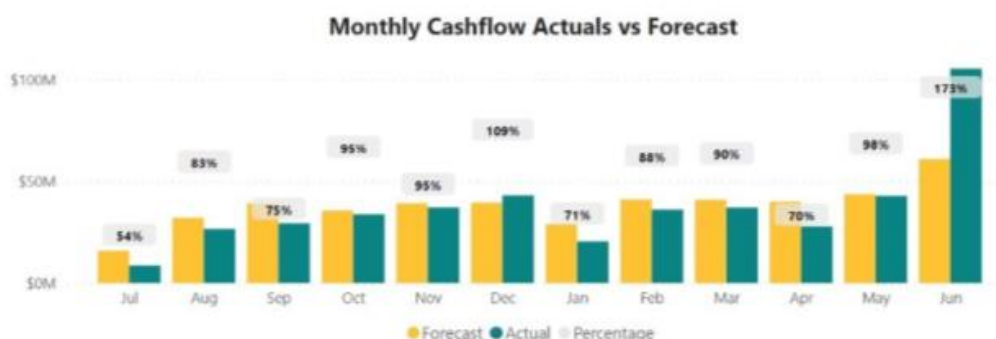
## CCC Capital

The FY23 results below are for CCC Capital, which excludes Te Kaha and Parakiore.

### FY23 Year-end Results – CCC Capital

\$ m	Budget	Actual	Actual Result
FY23 CCC Capital (excl. Te Kaha & Parakiore)	486.0	452.1	93%
FY22 CCC Capital (excl. Te Kaha & Parakiore)	486.6	368.8	76%

### FY23 Monthly Results - CCC Capital



### FY23 Net Carryforward Position - CCC Capital

\$ m	Net Carry forward / Bring back	Carry forwards	Bring backs
FY23 CCC Capital	32.1	147.9	- 115.8



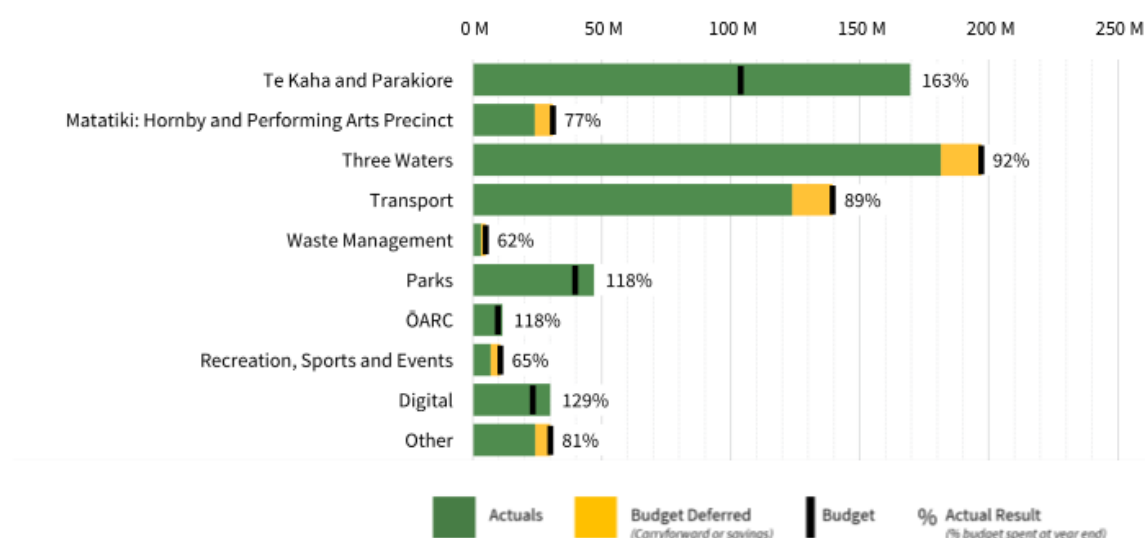


## Capital Delivery Areas

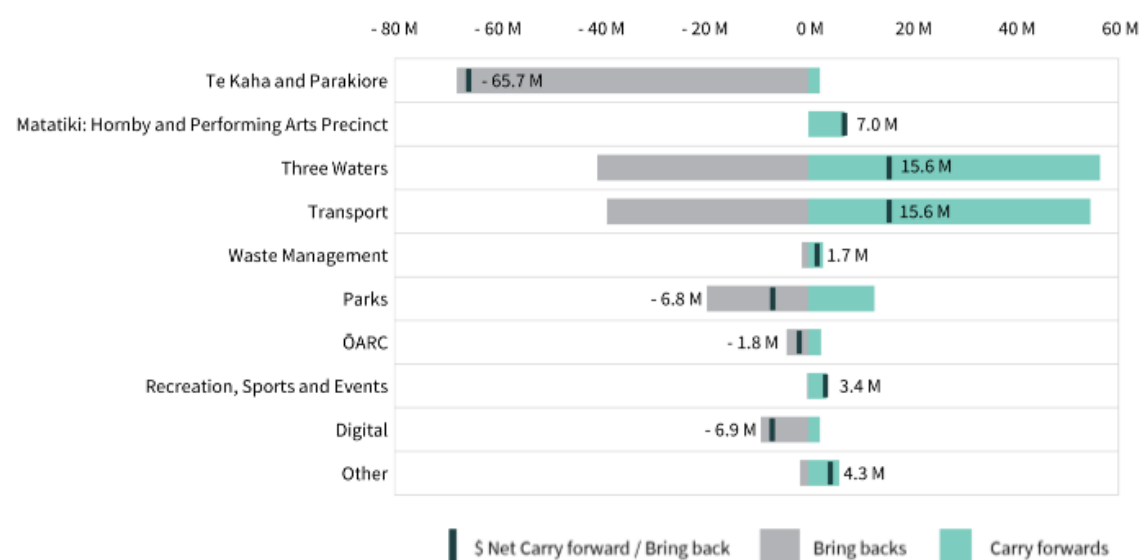
This section provides a summary of FY23 results for each area of the capital programme.

### FY23 Year-end Results by Area

FY23 Year-end Financial Position



### FY23 Net Carry Forward Position by Area

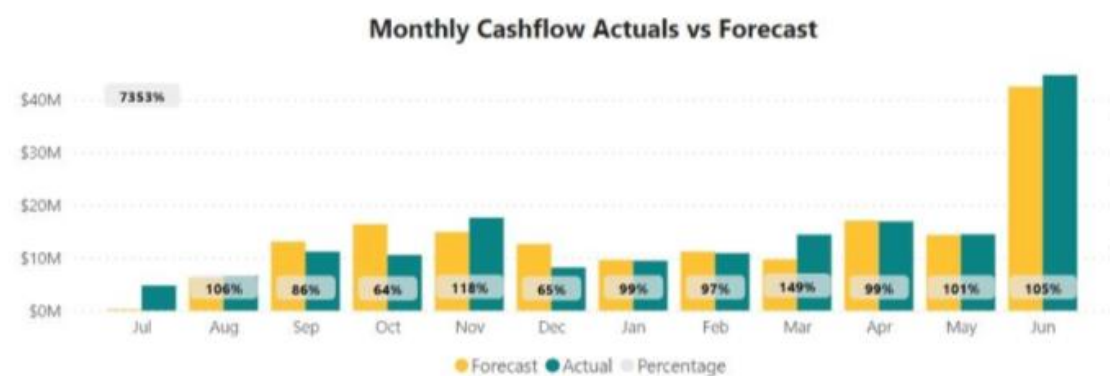


## 2. FY23 Results by Area

### Te Kaha and Parakiore Recreation and Sport Centre

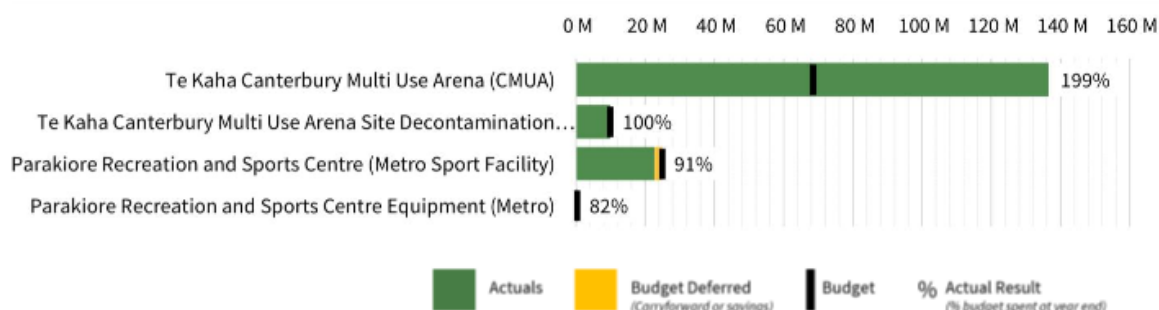
#### FY23 Year-end Results

\$ m	FY23 Budget	FY23 Actuals	Actual result
Te Kaha	78.5	146.5	187%
Parakiore	25.3	23.0	91%
<b>Total</b>	<b>103.8</b>	<b>169.5</b>	<b>163%</b>



## Project Updates

### FY23 Year-end Financial Position



Project	Progress
Te Kaha Canterbury Multi Use Arena (CMUA) (+)	<p>Te Kaha is in the Construction Phase. Work is progressing very well on site. Structural steel erection continued to Level 1 of the southern half of the West Stand, and construction of the ground floor concrete superstructure (walls and columns) continued at the south-east corner of the South Stand and to the southern half of the East Stand. Concrete pours to the lower bowl foundation beams have commenced to the West, South and East Stands. Backfilling of the south-east sediment retention pond has been completed, and backfilling of the Field of Play area has commenced. Good progress has also been made by BESIX Watpac's design team this month, with staged building consent being obtained as the detailed design is completed. The next building consent to be applied for will be for the roof, services, external works and selected architectural works. The project team continue to engage well with Mana Whenua on the design, and are liaising with stakeholders, including regular quarterly meetings with the local community (to inform them on progress and receive feedback on any issues).</p>
Parakiore Recreation and Sports Centre (Metro Sport Facility) (+)	<p>Parakiore is in the Construction Phase. Façade installation, blockwork, wall framing, mechanical services, electrical services wall lining and fit-out continues across multiple zones.</p> <ul style="list-style-type: none"> <li>- Competition Pool area - Asona panel installation is well advanced and birdcage (temporary scaffolding) to the north end is in use for installation of the fabric ceiling. Dive tower insitu works have been completed.</li> <li>- Leisure Pool area - Slab pours have been completed, the south birdcage scaffolding has been dismantled and Alucolux panel installation has commenced. The fabric ceiling has been completed.</li> <li>- Social Central Hub area: Movement Studio 2 roof skylights have been completed and the floating slabs have been poured.</li> <li>- Admin Hub - Fire rated cable tray installation and framing have been completed, together with the plant deck walkway to the south of the roof. Wall and ceiling lining installations have been completed.</li> <li>- Show Courts - Window shrouds and balustrade frames to the broadcast platform have been completed. The construction of the car park civil works is continuing.</li> </ul> <p>Rau Paenga continues to advise that construction is planned to be completed at the end of 2024, with opening planned in early 2025 following fit-out.</p>

## Matatiki: Hornby Centre and Performing Arts Precinct

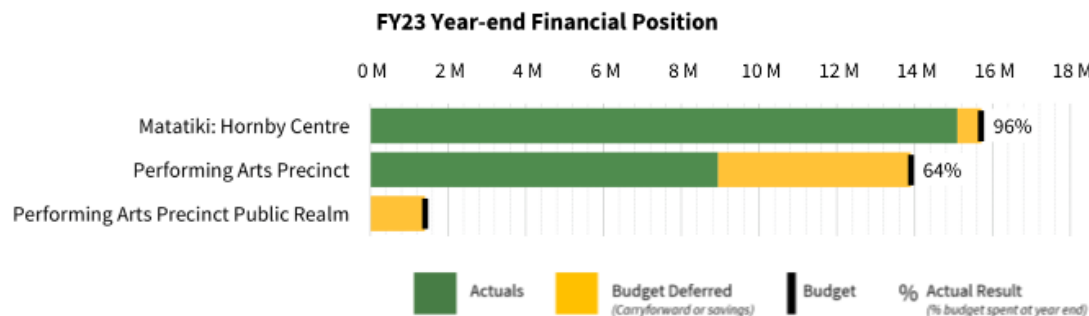
### FY23 Year-end Financial Position

\$ m	FY23 Budget	FY23 Actuals	Actual result
Matatiki: Hornby Centre	15.7	15.1	96%
Performing Arts Precinct	15.3	8.9	58%
<b>Total</b>	<b>31.0</b>	<b>24.0</b>	<b>77%</b>



Negative actuals in July are a result of an FY22 accrual on the Matatiki project.

## Project Updates



Project	Progress
Matatiki: Hornby Centre (+)	Construction phase continues. The library wing is well progressed with second fix services now underway. The back-of-house walls are in place with the final section of roofing to be installed imminently. The Cafe RFP has now closed. The Establishment/Operational readiness workstream is gaining momentum, with planning for procurement of IT, furniture, and other fit-out items underway.
Performing Arts Precinct (+)	Construction progresses at pace. Structural elements such as pre-cast concrete panels, steel and LVL timber are now visible. Rib and infill floors are underway. The project is on track to be delivered towards the end of 2024, with the main opening (and first show) likely to be early in 2025.

## Three Waters

Excludes Ōtākaro Avon River Corridor (ŌARC) three waters projects (refer to ŌARC section).

### FY23 Year-end Results

\$ m	FY23 Budget	FY23 Actuals	Actual result
Three Waters (excl. ŌARC)	197.1	181.4	92%



### Three Waters Commentary

The final FY23 expenditure for the Three Waters capital programme was \$181.4m (92% of budget), and a net carry forward is required. Water Supply and Stormwater / Flood Protection results were especially strong, with actuals achieving 103% and 97% of FY23 budget respectively.

The final year-end result was impacted by the transfer of the CWTP Fire Recovery capital budget into the Three Waters capital programme.

The June 2023 spend for Three Waters was significantly higher than forecast (see report Section 1 – June 2023 Results for details).

Key highlights for Three Waters capital programme delivery in FY23 included the completion of the Lyttelton Harbour Wastewater Scheme and the opening of the first portions of walking and cycling tracks around the Te Kuru Wetlands / Stormwater facility.

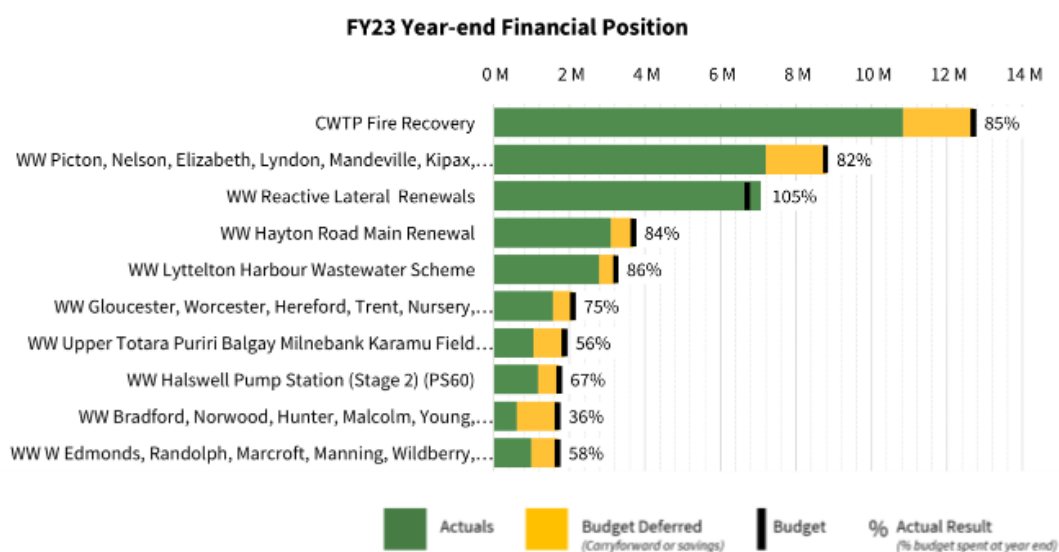


## Project Updates by Area

### Wastewater – FY23 Year-end Result

\$ m	FY23 Budget	FY23 Actuals	Actual result
Wastewater	80.2	64.4	80%

### Wastewater – Top 10 Projects by FY23 Budget



Project	Progress
CWTP Fire Recovery	These are the capital costs associated with the Trickling Filter fire recovery at the Christchurch Wastewater Treatment Plant. Capitalisation did not occur until year-end. Budget offset by insurance. A carry forward of the balance is required.
WW Picton, Nelson, Elizabeth, Lyndon, Mandeville, Kipax, Kyle, Peverel, Burdale, Seto Mains Renewals	Construction is now just past the halfway point, with forecast completion in early 2024.
Reactive Lateral Renewals	This is a rolling package of reactive renewals for the Council-owned portion of wastewater laterals. Works are carried out as faults are reported, and as a result of planned inspection programmes. Funding has been brought back from future years for works completed in FY23.
WW Hayton Road Main Renewal	Physical works complete and now in defects liability period.

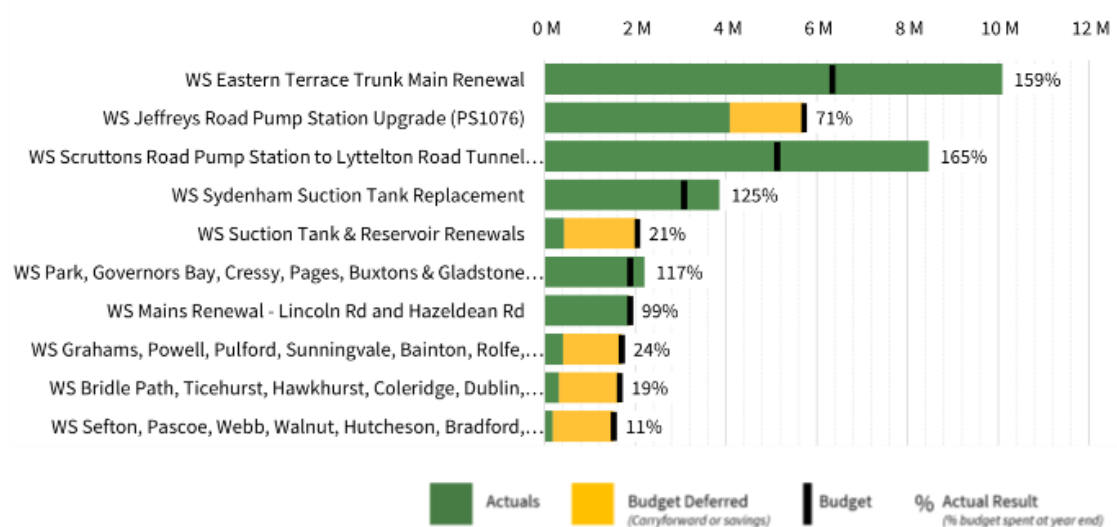
Project	Progress
WW Lyttelton Harbour Wastewater Scheme (+)	Project is in defects liability period.
WW Gloucester, Worcester, Hereford, Trent, Nursery, Dearsley & Raglan Mains Renewals	Construction is in progress, with forecast completion in September 2024.
WW Upper Totara, Puriri, Balgay, Milnebank, Karamu, Field, Wharenui, Weka, Tui, Leinster & Bristol Mains Renewal	All physical works on this project are complete.
WW Halswell Pump Station (Stage 2) (PS60)	Bypass pumping commissioning pending at the end of July. Forecast completion of construction December 2023.
WW Bradford, Norwood, Hunter, Malcolm, Young, Woodbridge, Penrith, Cardiff et al Mains Renewals	Construction has now commenced, starting with Bradford Ave and Young Street.
WW W Edmonds, Randolph, Marcroft, Manning, Wildberry, Hopkins, Ferry & Okeover Mains Renewal	Work is complete on all streets except for Randolph St, which is now 95% complete. Forecast completion late July 2023.

### Water Supply – FY23 Year-end Result

\$ m	FY23 Budget	FY23 Actuals	Actual result
Water Supply	62.9	64.6	103%

### Water Supply – Top 10 Projects by FY23 budget

#### FY23 Year-end Financial Position



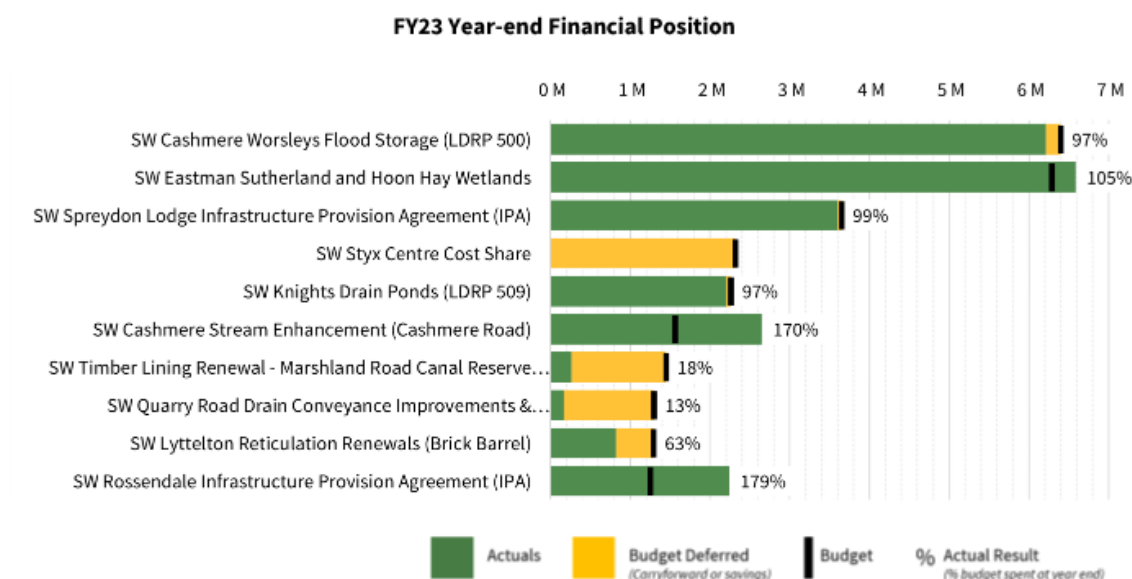
Project	Progress
WS Eastern Terrace Trunk Main Renewal	The new water supply main has three main connections to the existing network. Two of these are in lower risk locations and are underway in parallel with other water supply works in the same zone. The third connection (to and from the Huntsbury water supply line) can only take place once the above works are complete.
WS Jeffreys Road Pump Station Upgrade (PS1076)	Commissioning of the pump station is on track. Expecting station to be back online for the summer season 23/24.
WS Scruttons Road Pump Station to Lyttelton Road Tunnel & St Andrews Hill Road Mains Renewal	A portion of the above-ground pipework failed quality tests. There is a 20-week lead time for the replacement pipe. Temporary bypasses are in place allowing the network to be operational. New pipes for the above-ground section are expected to be operational in late November 2023.
WS Sydenham Suction Tank Replacement	Tank construction has been completed. Further onsite civil works are in progress. Practical completion anticipated during November 2023.

Project	Progress
WS Suction Tank & Reservoir Renewals	Construction works have started in Sockburn; expected completion September 2023. Detailed design report due next month for design build package of works.
WS Park, Governors Bay, Cressy, Pages, Buxtons & Gladstone Quay Mains Renewal	Construction completed. Final walkover to be held. Variations and extension of time expected, change request underway.
WS Mains Renewal - Lincoln Rd and Hazeldean Rd	Now in defects liability period for 12 months. The zone boundary flow meters are in service.
WS Grahams, Powell, Pulford, Sunningvale, Bainton, Rolfe, Grogan, Farrington, Hillsbo Mains Renewals	Works are progressing well. Forecast completion in December.
WS Bridle Path, Ticehurst, Hawkhurst, Coleridge, Dublin, Selwyn, Brittan, Charlotte J Mains Renewals	Works in Ticehurst, Bridle Path and Cunningham are progressing. Forecasting to complete project delivery in December 2023.
WS Sefton, Pascoe, Webb, Walnut, Hutcheson, Bradford, Walsall, Hammond, Willis & Dobs Mains Renewals	Works have commenced. Forecasting to complete project delivery in October 2023.

### Stormwater and Flood Protection – FY23 Year-end Result

\$ m	FY23 Budget	FY23 Actuals	Actual result
Stormwater and Flood Protection (excl. ŌARC)	53.8	52.0	97%

### Stormwater and Flood Protection – Top 10 Projects by FY23 Budget



Project	Progress
SW Cashmere Worsleys Flood Storage (LDRP 500) (+)	Dam construction approximately 90% complete, landscape planting is well underway. Establishment and maintenance continuing for landscape planting started in previous years. Wet weather has delayed completion of earthworks; civil construction is now expected to be completed in August 2023. Control gate commissioning and landscaping to continue in FY24.
SW Eastman Sutherland and Hoon Hay Wetlands (+)	Cost estimates to complete the project are under review, with a change request to be prepared.
SW Spreydon Lodge Infrastructure Provision Agreement (IPA)	Multi-year, multi-stage Infrastructure Provision Agreement where council reimburses developer on stage completion. Phasing of spend is dependent on developer timeframes, however Stage 2 basins are complete and handed over. Landscaping plan has been approved, and landscaping is expected to be finished within three months pending weather. Phase 1 has been delayed due to developer plan change.
SW Styx Centre Cost Share	Infrastructure Provision Agreement where council reimburses developer on completion. Phasing of spend is dependent on developer timeframes and is not within Three Waters control. Completion expected in FY24.
SW Knights Drain Ponds (LDRP 509)	Earthworks are approximately 90% complete. Ground improvement completed. Construction to take place in FY23/24 followed by 24 months plant maintenance.

Project	Progress
SW Cashmere Stream Enhancement (Cashmere Road)	Construction of stages 3 and 4 are in progress. New channel alignment has been cut and is being planted. Four community planting days have been hosted to date, potential for another in 6 months. Governance meetings being held each quarter.
SW Timber Lining Renewal - Marshland Road Canal Reserve Drain (Stage 1)	Phase 1 (McSavenys to Prestons) – The Traffic Management Plan has now been approved and construction is in progress onsite. Phase 2 (Prestons to Hawkins) – Engagement is intended to start in July/August pending completion of concept designs, for which resourcing is constrained. Second phase will be more difficult to design due to presence of endangered species.
SW Quarry Road Drain Conveyance Improvements & Sutherlands Road Culverts	The first stage of works will be out to tender in early FY24.
SW Lyttelton Reticulation Renewals (Brick Barrel)	Construction of batch two works ongoing. Ten of eleven manholes complete.
SW Rossendale Infrastructure Provision Agreement (IPA)	Multi-year, multi-stage Infrastructure Provision Agreement where council reimburses developer on stage completion. A change request will be required to address the cost increases.



## Transport

Excludes ŌARC transport projects (see ŌARC section) and waste projects (see Waste Management section).

### FY23 Year-end Results

\$ m	FY23 Budget	FY23 Actuals	Actual result
Transport (excl. Waste Management and ŌARC)	139.5	123.8	89%



### Transport Commentary

The final FY23 expenditure for the Transport capital programme was \$123.8 (89% of budget), and a net carry forward is required. The June 2023 spend for Transport was higher than forecast (see report Section 1 – June 2023 Results for details).

Key highlights for Transport capital programme delivery in FY23 included:

- The completion of three sections of Major Cycleways: Rapanui - Shag Rock Route (Section 3) Dyers to Ferry Road Bridge, South Express Route (Section 3) Curletts to Old Blenheim, and Northern Line Route (Section 3a) Styx Mill Overbridge to Northwood Boulevard.
- Delivery of Godley Quay Carriageway Drainage and Footpath works to support the Sail GP event.
- Delivery of key safety projects, including the Barrington, Lincoln & Whiteleigh intersection improvements, and the Dyers Pass Corridor guardrails installation.

- The completion of Central City - Tuam & Lichfield Street footpath reinstatement (post Container Removal) project. This had been an issue for over 10 years due to third-party containers.
- The completion of Core Public Transport Route & Facilities - South-West Lincoln Road (Phase 1).

### Programme Updates

The next quarterly Transport Choices 2022 (CERF) and Christchurch Regeneration Acceleration Facility (CRAF) reports will be provided with August 2023 month-end reporting. An interim update is provided below as of 19/7.

**Transport Choices 2022 (CERF)** - Consultation closed on the Transport Choices programme on 18 July, which generated around 500 submissions. Staff are presently working through the community feedback and other processes to finalise designs in preparation for Council's decision on 21 September. Procurement for physical works has been initiated for all projects, subject to Council approval and funding agreements. Costs for the design phase are tracking within the agreed envelope with Waka Kotahi. Staff have initiated agreements for the physical works phase with Waka Kotahi.

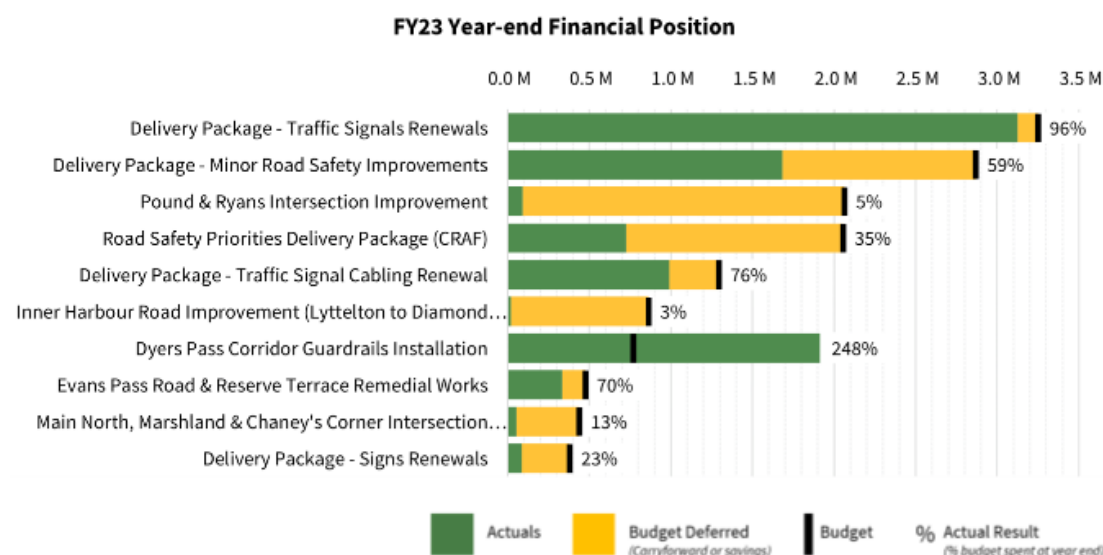
**Christchurch Regeneration Acceleration Facility (CRAF)** - Design work for the CRAF programme is in progress. Discussions are underway with Contractors to commence physical works from September on some low complexity work, such as footpath renewals and Safe Speed Neighbourhoods implementation.

### Project Updates by Area

#### Transport Safety – FY23 Year-end Result

\$ m	FY23 Budget	FY23 Actuals	Actual result
Transport Safety	18.9	13.3	70%

#### Transport Safety – Top 10 Projects by FY23 Budget

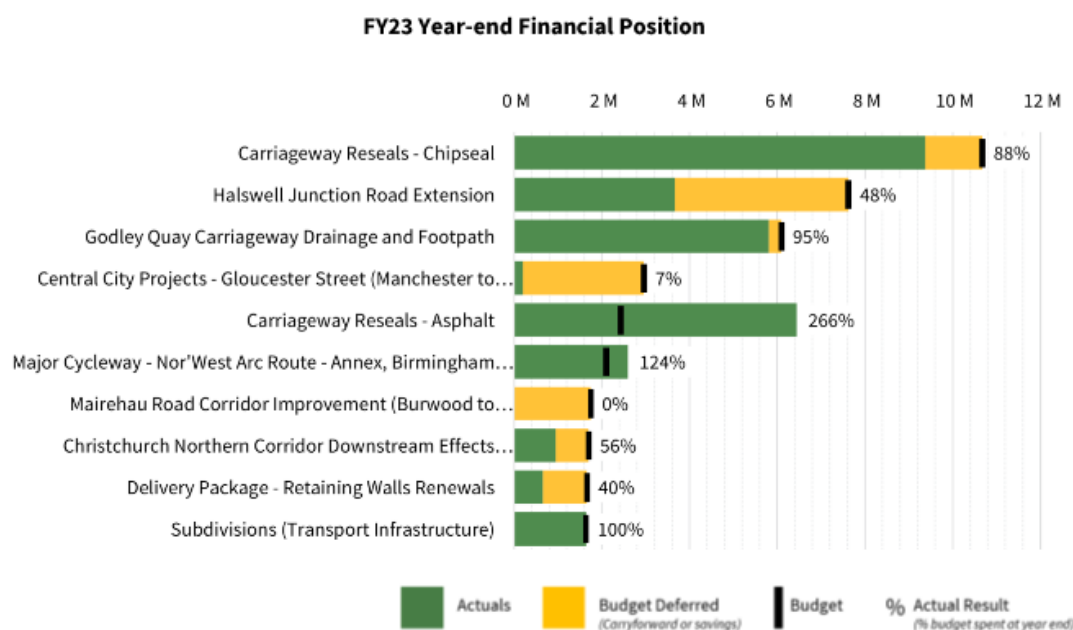


Project	Progress
Delivery Package - Traffic Signals Renewals	Controller upgrade programme for FY24 currently being scoped. One full intersection upgrade is in progress and will be completed by the end of July. Further replacement programmes (Lanterns, Pole Tops, CCTV, ITS Network Communication) are being scoped and aligned with the controller upgrade programme.
Delivery Package - Minor Road Safety Improvements	This is a programme of projects to improve safety at high-risk locations on the network. The FY23 projects in this package are in design phase. This includes five intersections and a crossing. Two intersections and the crossing will be tendered in July. A carry forward is required for the delivery of projects next financial year.
Pound & Ryans Intersection Improvement	Project has been deferred due to the need for resources to focus on the delivery of the CERF programme. A high-level preliminary design of the proposed roundabout layout to inform land purchase is taking place during the deferral period.
Road Safety Priorities Delivery Package (CRAF) (+)	This is a programme of projects to improve safety on the network being funded by CRAF. 16 projects have been completed. There are four projects remaining. Three projects are close to being tendered including Clyde/Illam, Clyde/Greens and Briggs/Lake Terrace/ Marshland. Cashmere/Centaurus/ Dyers Pass has now been approved by the Community Board and detailed design phase is underway.
Delivery Package - Traffic Signal Cabling Renewal	Contracts are currently being prepared for the remaining sites.
Inner Harbour Road Improvement (Lyttelton to Diamond Harbour)	Design is in progress for the two next packages of high priority drainage remediation sites for construction.
Dyers Pass Corridor Guardrails Installation (+)	Main safety barrier construction works completed in December 2022 within budget as planned. Finishing work is now in progress, with expected completion by end July.
Evans Pass Road & Reserve Terrace Remedial Works (+)	Design and related tender documentation complete. Early contractor engagement undertaken. Awaiting pricing, traffic management strategy, and confirmed start date for Reserve Terrace. Start on site currently expected late October.
Main North, Marshland & Chaney's Corner Intersection Improvement	Project has been deferred due to the need for resources to focus on the delivery of the CERF programme.
Delivery Package – Signs Renewals	Following the night-time inspections, not many signs have required replacement. This has resulted in an underspend in FY23.

### Transport Access – FY23 Year-end Result

\$ m	FY23 Budget	FY23 Actuals	Actual result
Transport Access	75.8	66.0	87%

### Transport Access – Top 10 Projects by FY23 Budget



Project	Progress
Carriageway Reseals – Chipseal	Challenges in FY23 included delays in starting new contracts and persistent wet weather. Pre-seal repairs have been maximised to support the delivery of a larger programme next season.
Halswell Junction Road Extension (+)	Stage 2 construction started mid-June 2023 and is progressing well, with a large portion of the utility integration completed. The new link road is formed up to the railway and retaining wall work has begun. The project team are working closely with KiwiRail who are undertaking the design for the new level crossing and related rail signal changes required. KiwiRail have identified a construction delay in their programme, pushing works into 2024. Final timeframes will be confirmed when KiwiRail signals design is complete.
Godley Quay Carriageway Drainage and Footpath (+)	Works are complete, with the final stormwater and sealing works completed in June.

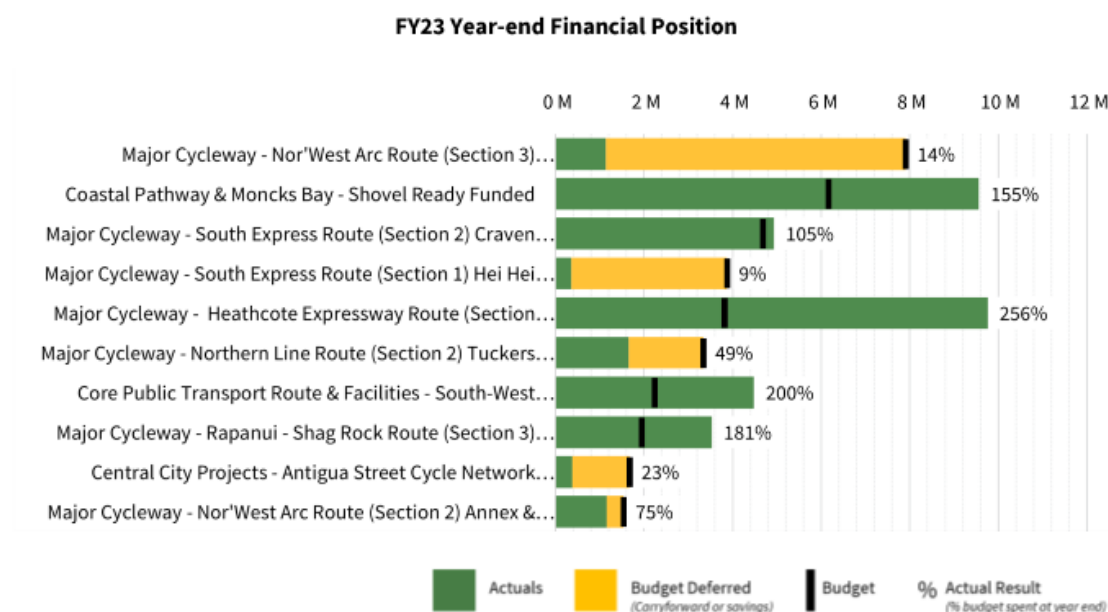
Project	Progress
Central City Projects - Gloucester Street (Manchester to Colombo)	Project has been deferred due to the need for resources to focus on the delivery of the CERF programme.
Carriageway Reseals - Asphalt	Programme delivered as planned with bring back required to cover additional delivery due to available contractor capacity.
Major Cycleway - Nor'West Arc Route - Annex, Birmingham & Wrights Corridor Improvement	The Annex Road part of the cycleway (800m) is the final deliverable for Section 2 of this MCR. The design for this part is dependent on the outcome of the process with KiwiRail regarding the railway crossing on Annex Rd. The risk assessment process to determine the design is ongoing. A change request is being prepared to extend the project delivery dates given the design delays.
Mairehau Road Corridor Improvement (Burwood to Marshland)	Construction has started and is being led by the developer's programme; work is anticipated to be completed in the first half of 2024.
Christchurch Northern Corridor Downstream Effects Delivery Package	Investigation and assessment of network modelling and solutions continues for Francis Avenue and Flockton Street. Preferred options will be presented to the board in late July. Additional budget will be required to add the Flockton Street resurfacing works to project scope.
Delivery Package - Retaining Walls Renewals	This is a rolling package of retaining wall renewals. The 63 Reserve Tce retaining wall construction is complete and in defects liability. Due to issues with traffic management from other projects, the construction for 1 Bridle Path Rd retaining wall is now starting in September. Three more retaining walls will be going out to tender soon subject to consents and sign offs.
Subdivisions (Transport Infrastructure)	This is a rolling package of funding to provide transport infrastructure to ensure continuity between subdivisions and the existing transport network. FY23 budget has been fully spent.



Transport Environment – FY23 Year-end Result

\$ m	FY23 Budget	FY23 Actuals	Actual result
Transport Environment	44.9	44.5	99%

Transport Environment – Top 10 Projects by FY23 Budget



Project	Progress
Major Cycleway - Nor'West Arc Route (Section 3) University to Harewood	Section 3A (University to Aorangi Road) - Construction planned to commence by August 2023. Section 3B1 (Aorangi Road to Wairakei Rd) - Construction to commence in the second half of 2023. Section 3B2 (Wairakei Rd to Harewood Rd) - This is subject to additional funding being approved in the Long-Term Plan. Construction expected to commence in the second half of 2024.
Coastal Pathway & Moncks Bay – Shovel Ready Funded	A range of issues (e.g., service renewals, consenting, sensitive ecology and wildlife) impacted timeframes on this project. Current contract completion date for construction is April 2024, however the contractor is hoping for an early completion in January 2024.
Major Cycleway - South Express Route (Section 2) Craven to Buchanans	Physical works have commenced. Completion of the cycleway within parks and reserves will create an unrestricted route from the intersection of Waterloo and Hei Hei Roads to the city centre. Current forecast completion of physical works in early 2024.
Major Cycleway - South Express Route (Section 1) Hei Hei to Jones	Work is expected to start on the section through Kyle Park in September once a contract is awarded.

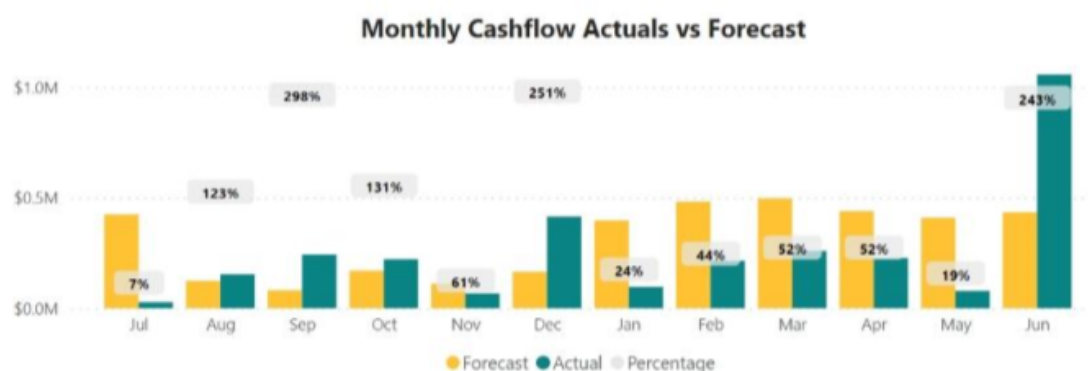
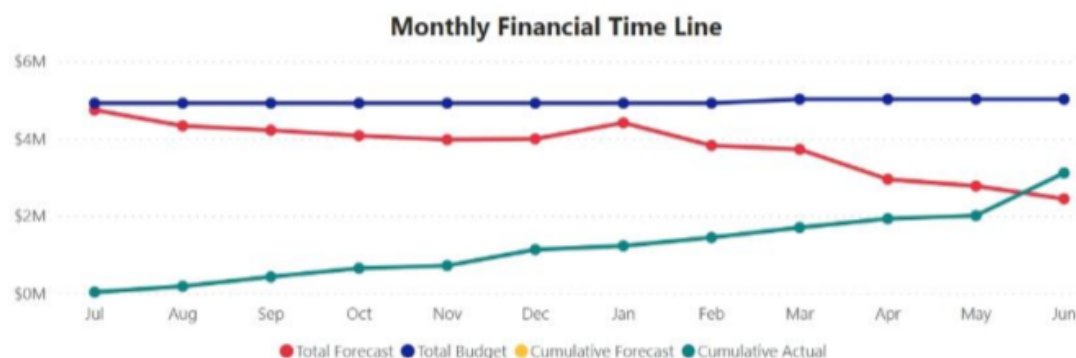


Project	Progress
Major Cycleway - Heathcote Expressway Route (Section 2) Tannery to Martindales	Section 2C – Most works have been completed with final completion expected in July. Section 2D - (Vaila Place, State Highway 74, Scruttons Road, Truscotts Road to Martindales Road) – Construction continues with the current expected completion being late August/September.
Major Cycleway - Northern Line Route (Section 2) Tuckers to Barnes & Main North Road	Tuckers Rd, Barnes Rd and Sturrocks Rd railway crossing upgrades have been delayed due to KiwiRail resourcing and are now planned to be carried out in November 2023. Corridor works are expected to commence in August 2023 once a contract is awarded.
Core Public Transport Route & Facilities - South-West Lincoln Road (Phase 1) (+)	Works are complete. Currently in the defects liability period.
Major Cycleway - Rapanui - Shag Rock Route (Section 3) Dyers to Ferry Road Bridge	Complete and open to the public. Currently in the defects liability period.
Central City Projects - Antigua Street Cycle Network (Tuam-Moorhouse) (+)	Project has been deferred due to the need for resources to focus on the delivery of the CERF programme. Currently in final stages of detailed design and working through issues relating to the Orion kiosk. Project will be put on hold when this is complete.
Major Cycleway - Nor'West Arc Route (Section 2) Annex & Wigram Road to University	The remaining works in this section are the connections on Annex Road to the rail crossing, the design of which is being worked through with KiwiRail.

## Waste Management

### FY23 Year-end Results

\$ m	FY23 Budget	FY23 Actuals	Actual result
Waste Management	5.0	3.1	62%

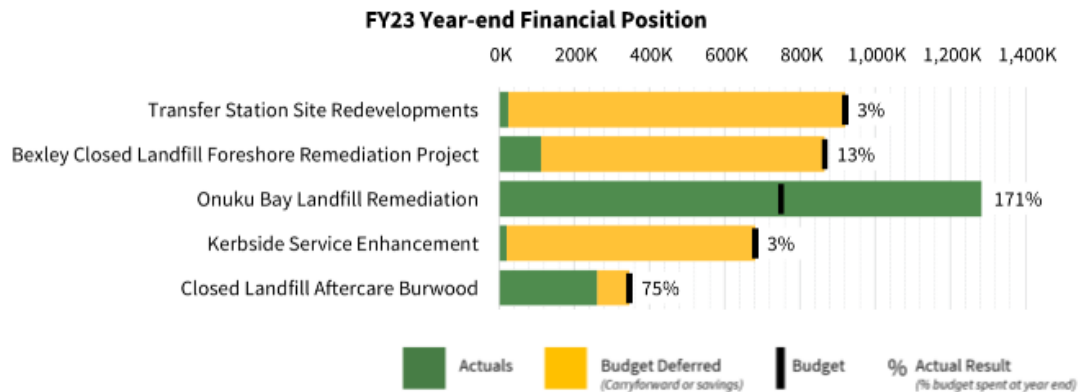


### Waste Management Commentary

The final FY23 expenditure for the Waste Management capital programme was \$3.1m (62% of budget), with a net carry forward required.

Some projects were unable to progress beyond early planning in FY23 year, with dependencies on completion of masterplans (e.g., Transfer Station Site Redevelopments) and Service Delivery Review (Kerbside Service Enhancement). Additional resource has been engaged to support planning activities. Several project managers have been identified to commence work on capital projects. The projects are expected to progress well once the initial workstream/ planning and design piece has been completed.

Waste Management Project Updates (top 5 projects by FY23 budget)



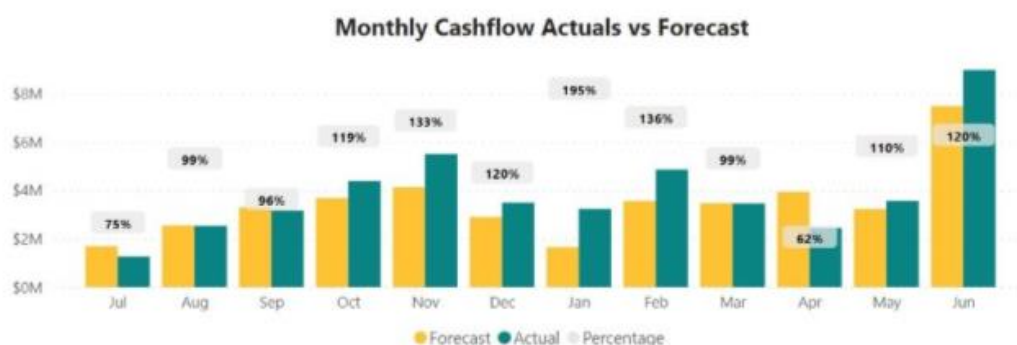
Project	Progress
Transfer Station Site Redevelopments	A masterplan for the sites will be developed in 2023. This plan will inform future construction works. Carry forward required to align with the planning process.
Bexley Closed Landfill Foreshore Remediation Project	Project complete and currently in defects liability on landscape.
Onuku Bay Landfill Remediation	There have been construction delays resulting from wet weather during the first half of 2023. Remediation of the landfill cap is approximately 80% complete. ECan have extended the Abatement Notice to 1 September 2023. Additional funding will be required for extra capping materials.
Kerbside Service Enhancement	Awaiting the outcome of the Service Delivery Review (Section 17A).
Closed Landfill Aftercare Burwood	Last day to receive soils is 30 June 2024, with the consent expiring 31 December 2025 to allow for site remediation and planting.

## Parks

Includes the Parks Heritage Management Activity. Excludes ŌARC parks projects (see ŌARC section).

### FY23 Year-end Results

\$ m	FY23 Budget	FY23 Actuals	Actual result
Parks (excl. ŌARC)	39.7	47.0	118%



### Parks Commentary

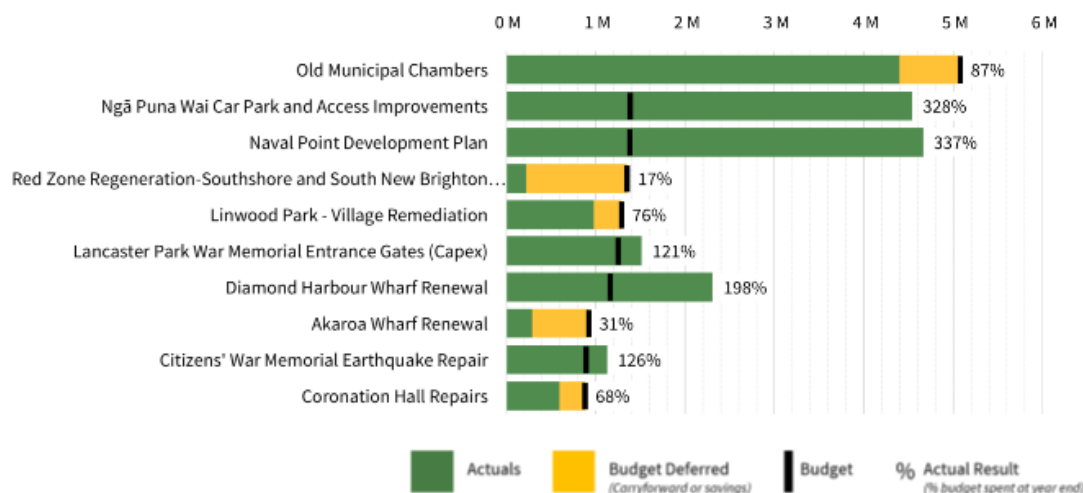
The final FY23 expenditure for the Parks capital programme was \$47.0m (118% of budget), and a net bring back is required. Key highlights for Parks capital programme delivery in FY23 included:

- The completion of the current stage of Naval Point Development, to allow the successful hosting of Sail GP
- The relocation and repair of Citizens' War Memorial in time for the ANZAC Day dawn service
- The completion of the first stage of redevelopment at Lancaster Park
- Progress on the Diamond Harbour Wharf Renewal, with the pontoon now in use.

The revised approach to planning and delivery of the Parks programme, which was successful in FY22, has seen further improvement in this year's results.

## Parks Project Updates (top 10 projects by FY23 budget)

### FY23 Year-end Financial Position



Project	Progress
Old Municipal Chambers (+)	The project is in construction phase. There have been delays in the brick and additional structural work internally. Currently forecasting practical completion in April 2024. Council's capped contribution of \$10m is likely to be expended in September.
Ngā Puna Wai Car Park and Access Improvements	<p>The building is now enclosed as the final façade and cladding has been installed, with internal works advancing well.</p> <p>The external works are progressing well (despite regular rainfall) with bulk filling and drainage works continuing around the site (largely complete), and area one kerb preparation about to commence. The bus stop works are completed, and the available underground service installs are complete (wastewater, stormwater, electrical).</p>
Naval Point Development Plan (+)	The sports ground upgrade is progressing through design and will be in construction post this winter sports season. Some final elements to support site security are in progress, including security cameras, a new barrier arm and a series of upgraded gates and fences. Planning and consultation for subsequent stages of work is underway with Runanga and recreational stakeholders and includes a new sports / change facility, marine safety improvements and pedestrian access to support the growth of recreational uses for the area.
Red Zone Regeneration - Southshore and South New Brighton Estuary Edge Erosion Management (+)	Updated engineering drawing set for Southshore received mid-May, and draft landscape plans received early June. Consultation period on landscape plans complete and feedback now being incorporated accordingly. Pathway identified to bring Southshore and South New



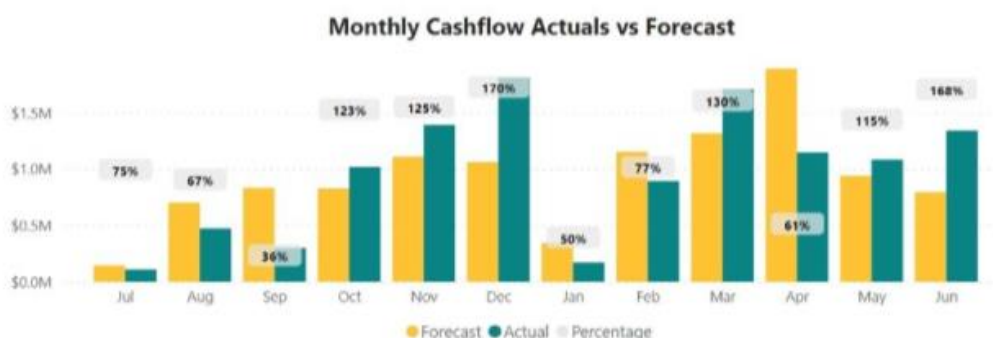
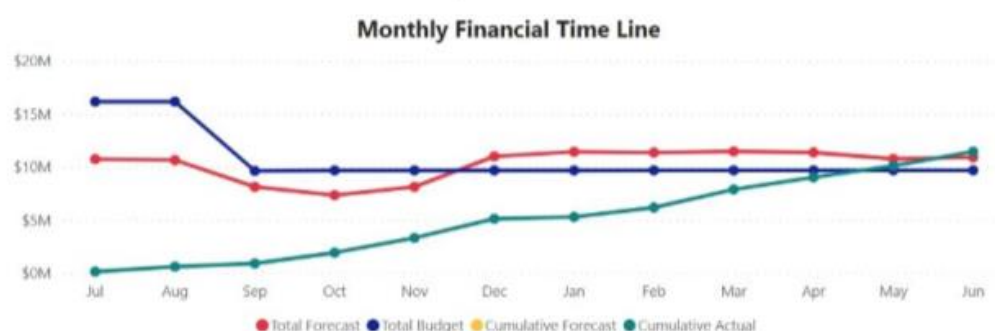
Project	Progress
	Brighton Park together for consent. Aiming to lodge consent August - October 2023.
Linwood Park - Village Remediation	Physical works (earthworks, drainage, irrigation) have now been completed and the site has been shut down for winter turf establishment. The project is essentially complete.
Lancaster Park War Memorial Entrance Gates (Capex)	All structural repairs and strengthening now complete. Minor works are required to complete the project – plastering, painting and fixture installation.
Diamond Harbour Wharf Renewal	The pontoon is now open to the public and being used by the ferry. Upgrades and repair work to the existing wharf have recommenced and will continue through to September. Additional budget will be required to complete the project due to the poor condition of stringer beams.
Akaroa Wharf Renewal (+)	The Lead Consultant tender for the design of the new wharf has closed. Drummonds Wharf has been identified as a suitable location for temporary access; design and consent are progressing for this. Daly's Wharf has been identified as a suitable location for re-fuelling temporarily, this is being further investigated. The future of the privately-owned buildings is an issue currently being worked through. Initial cost estimates indicate that additional budget will be required, the cost estimate will continue to be updated as design progresses.
Citizens' War Memorial Earthquake Repair (+)	The memorial is now complete and open to the public. A 12-month defect liability period has commenced. Project closeout underway.
Coronation Hall Repairs	This project is being completed in partnership with Suburbs Rugby Club, who are contributing financially to the fitout of the building, to carry out works to repair and upgrade the Coronation Hall to allow for occupancy. It is in construction phase and works are generally progressing well. Some structural issues in review. Expected to be completed in November.

## Ōtākaro Avon River Corridor (ŌARC)

This section of the report covers ŌARC projects across three areas – Stormwater, Parks, and Transport.

### FY23 Year-end Results

\$ m	FY23 Budget	FY23 Actuals	Actual result
Ōtākaro Avon River Corridor	9.7	11.4	118%



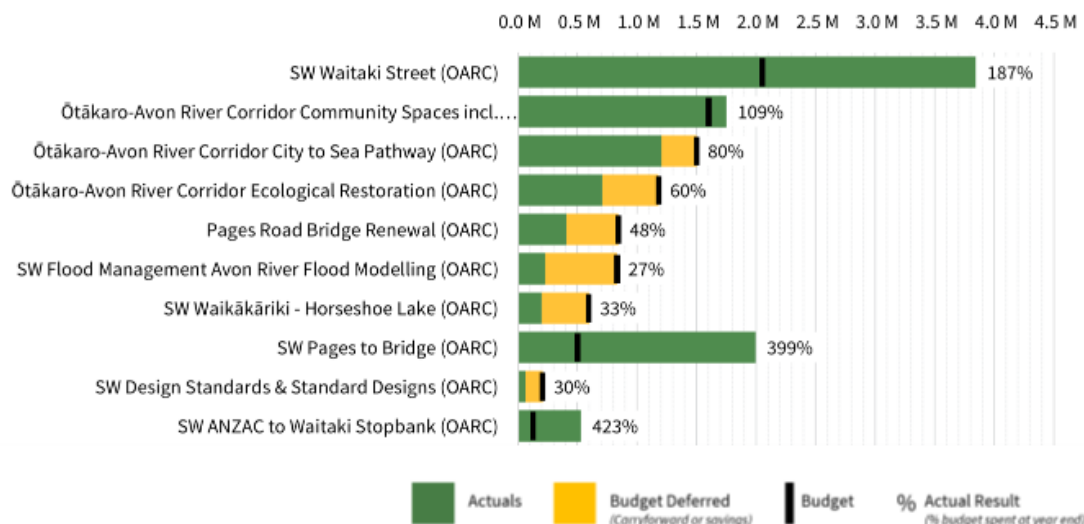
### ŌARC Commentary

The final FY23 expenditure for the ŌARC capital programme was \$11.4m (118% of budget). A net bring back is required.

A recent cost estimating exercise on the ŌARC stormwater projects within the current Long-Term Plan has identified a significant budget shortfall for the programme. Further analysis and value engineering is underway; see project updates below. Inflation issues are being experienced across the Parks suite of projects, although to date these are being managed within each project.

## ŌARC Project Updates (top 10 projects by FY23 budget)

### FY23 Year-end Financial Position



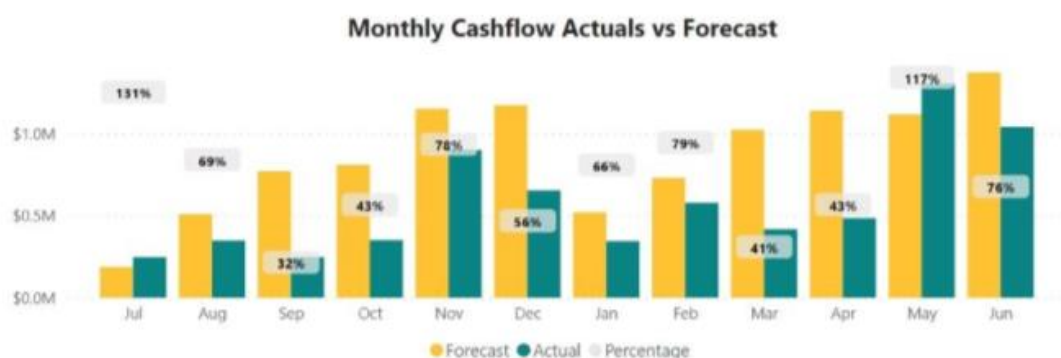
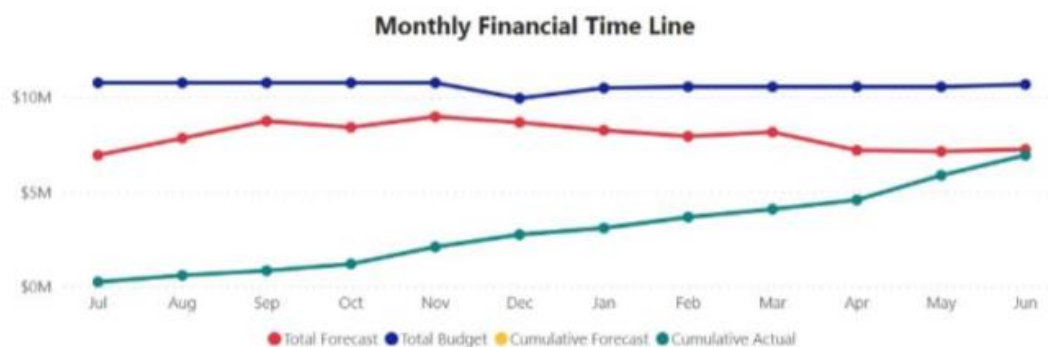
Project	Progress
SW Waitaki Street (ŌARC)	<p>The estimated cost to complete the original scope is now significantly over budget. There is sufficient remaining budget to complete the stopbank, but not the wetland. However, the wetland cannot currently be constructed, as ECan will not issue a groundwater take consent.</p> <p>Factors that have contributed to the cost increase include more extensive land contamination than anticipated, escalation of construction costs associated with high inflation, and consenting issues.</p> <p>A memo to Council is being prepared on the project status and budget shortfall, with additional budget to be sought for the wetland component via the LTP process.</p>
Ōtākaro-Avon River Corridor Community Spaces incl. Landings (ŌARC)	<p>There are delays to the initial programme due to the need to lodge a Plan Change for the shift of the Kerrs Reach Hub.</p> <p>Avon Park - Preliminary and developed design complete. Community Board has adopted and approved the landscape plan. Consents are due to be lodged by August 2023.</p> <p>Kerrs Reach - Hydrological effects of the proposed channel cut are being investigated. Project is behind schedule due to availability of suitable experts, however time is not a critical constraint.</p> <p>Kerrs Reach Flatwater Hub – Plan Change to support relocation of the flatwater hub to the other side of the river is in progress with submission by September 2023.</p> <p>Wainoni Landing - Preliminary design complete. This project also falls under the required plan change for Kerrs Reach Hub.</p>

Project	Progress
Ōtākaro-Avon River Corridor City to Sea Pathway (ŌARC)	Projects in developed design stage and progressing well. Consents to be lodged in Q3 2023. Consultant teams to start detailed design in August. Procurement planning is underway. Aiming to commence construction in January 2024.
Ōtākaro-Avon River Corridor Ecological Restoration (ŌARC)	Bexley Wetland - Currently in a holding period while contaminated land remediation options are being investigated. Goodman Street - Detailed site investigating has been completed and the preliminary design is about to commence.
Pages Road Bridge Renewal (ŌARC)	Public consultation is commencing in late July. Design work continues, and subject to final confirmation of scope, a significant funding shortfall is expected. This will need to be addressed as part of the LTP process once scope has been confirmed. A Hearings Panel is expected to consider the proposal and consultation feedback in late 2023, with a Council decision to follow.
SW Flood Management Avon River Flood Modelling (ŌARC)	Stage 3 assessment for the Avon catchment is in progress. Delivery of the multi-hazard assessment for the Avon is currently forecast for early 2024.
SW Waikākāriki - Horseshoe Lake (ŌARC)	The project is still in concept design, mainly due to ECan's interpretation of the groundwater take rules, land contamination, and the complexities of the Site of Ecological Significance and adjacent landfill. Further field work has revealed poor-quality leachate from the landfill; sampling work is ongoing. The feasibility of a Bioscape is being investigated; this may prove to be a cheaper option. Construction is scheduled to commence in September 2024, but this is highly reliant on resolution of the major issues.
SW Pages to Bridge (ŌARC)	There is insufficient budget to complete this project to its current scope. Owles Tce will be descoped after concept design (final report delivered this month) and consenting at Bexley will be separated from the Parks Tidal Wetland project due to the contamination found, which is delaying that project. A sheetpile option is also being investigated, which would reduce costs.
SW Design Standards & Standards Design (ŌARC)	This project is to establish clear design standards and standard details for all floodplain management works within the ŌARC, so that the design work can progress rapidly and with confidence. Project Management Plan in signoff process. Current forecast completion of project delivery in March 2026.
SW ANZAC to Waitaki Stopbank (ŌARC)	Concept design has been received and alternative pump types and stormwater treatment systems are being investigated. Issues on this project relate to ECan's interpretation of the groundwater take rules, contaminated land, alignment of SH74 in the Regeneration Plan, Orion infrastructure and requirement for a floodwall in this section. Recent cost estimates on this project have also indicated a likely project budget shortfall. In July, the project has been merged with ANZAC to Wainoni, and a new Bioscape option is being investigated. This might change the alignment of the stopbank, and mean a bund is no longer required. This would likely reduce project costs.

## Recreation, Sports, and Events

### FY23 Year-end Results

\$ m	FY23 Budget	FY23 Actuals	Actual result
Recreation, Sports, and Events	10.7	6.9	65%

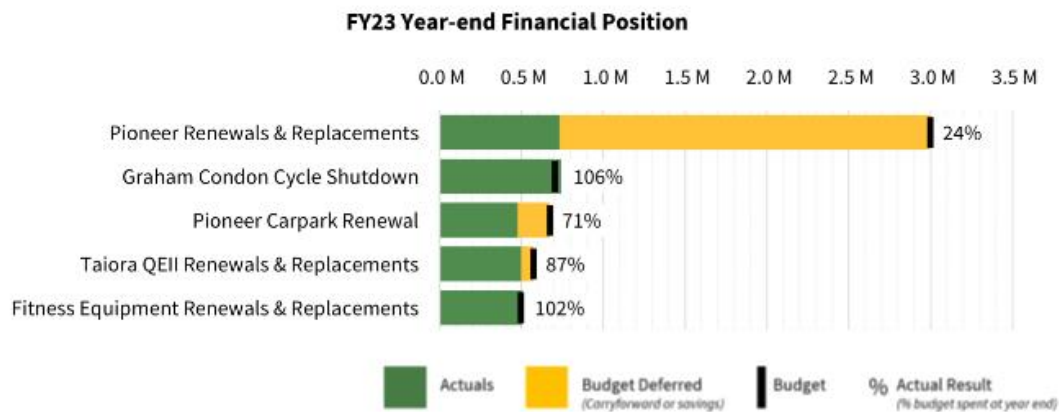


### Recreation, Sports, and Events Commentary

The final FY23 expenditure for the RSE capital programme was \$6.9m (65% of budget), and a net carry forward is required. Most of this underspend is on the Pioneer Renewals & Replacements programme, which encountered consenting delays in FY23 in relation to the use of groundwater for heating.



RSE Project Updates (top 5 projects by FY23 budget)



Project	Progress
Pioneer Renewals & Replacements	The ground source hot water bore contract has been awarded and is underway.
Graham Condon Cycle Shutdown	A contract has been awarded for supply of pool filters. Filter installation and heat pumps expected to take place Q1 2024.
Pioneer Carpark Renewal	Main contract complete, including carpark reseal, safety improvements and garden beds.
Taiora QEII Renewals & Replacements	Heat exchanger units (mechanical plant) have been installed and commissioned.
Fitness Equipment Renewals & Replacements	The last equipment order was received in June and the year's budget was fully spent.

## Digital

### FY23 Year-end Results

\$ m	FY23 Budget	FY23 Actuals	Actual result
Digital	23.2	30.1	129%



### Digital Commentary

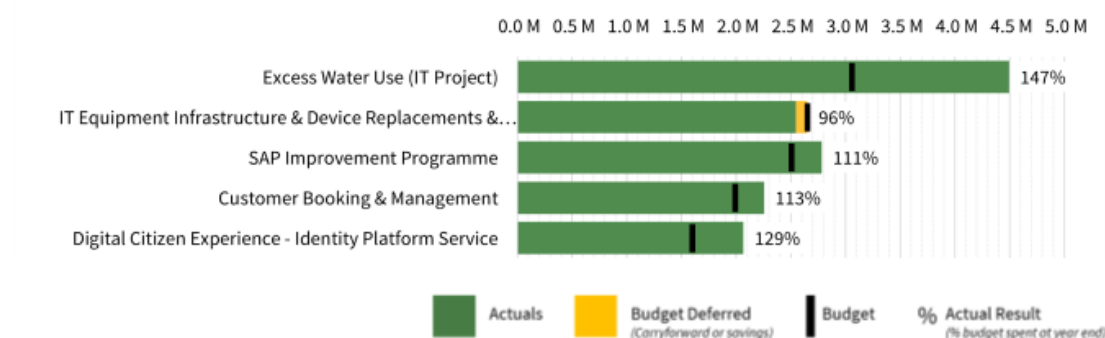
The final FY23 expenditure for the Digital capital programme was \$30.1m (129% of budget), and a net bring back is required.

Digital's June 2023 capital spend was significantly higher than anticipated, with actuals of \$4.6m against a month-start forecast of \$2.1m. A key factor in this was the buy-out of Custom Applications Extensions at \$1.2m. This was not originally forecasted, as there was uncertainty about whether this could be completed in FY23.

There were also a number of projects that exceeded June forecasts, including the SAP Improvement Programme (due to year-end financial activities associated with changes to goods receipting and late receipt of invoices from vendors), and the Digital Citizen Experience Programme (initial seed funding approved in June and retrospective transfer of costs associated with the programme being held in opex).

## Digital Project Updates (top 5 projects by FY23 budget)

### FY23 Year-end Financial Position



Project	Progress
Excess Water Use (IT Project) (+)	Project is in close phase.
IT Equipment Infrastructure & Device Replacements & Renewals	This is the standard annual capex line item for the renewal and replacement of IT equipment, including network equipment and computer hardware (desktops, laptops, monitors, phones, rugged field devices, tablets, workstations and VDI units). The programme is 96% spent at FY23 year end, with a small underspend is due to hardware delivery delays.
SAP Improvement Programme	<p>Overall status is red due to financial issues and resource constraints across all areas, critical path dependency on completion of the SAP S4/HANA upgrade and system refresh initiatives, increased costs due to labour rate changes, and decisions required on assets workstream.</p> <p>Core Finance &amp; Planning Workstream - Project is now in closure phase.</p> <p>Procurement &amp; Contracts workstream - Phase 1 (Self Service Requisitioning) is complete. Phase 2 (Contract &amp; Vendor Management) expecting completion in December 2023.</p> <p>Assets workstream – Pending decision on next-phase funding and organisational realignment required within Enterprise Asset Management operations. Presentation to ELT scheduled in early August.</p> <p>Accounts Payment Automation workstream - Initiated May 2023. Expected completion December 2023.</p>
Customer Booking & Management	<p>Project is in execute phase.</p> <p>Phase 1 (Perfect Gym facilities) - Go-live took place on 11 July.</p> <p>Phase 2 (Online Booking) - Go-live forecast for 8 August.</p> <p>Additional time and budget likely to be required due to 2-week delay and move to SAP invoicing.</p>
Digital Citizen Experience - Identity Platform Service	The overall red status is due to the increased time and cost forecasts. A change request will be prepared following completion of elaboration (planning).

Project	Progress
	<p>Phase 1a – Identity Platform - Elaboration pending approval. Costs and timelines have been updated. Estimated delivery late January 2024.</p> <p>Phase 1b – Customer Maintenance - Design work is now in progress. Estimated delivery date together with Phase 1a late January 2024.</p> <p>Phase 2 – MyRates service - Requirements are being finalised.</p>

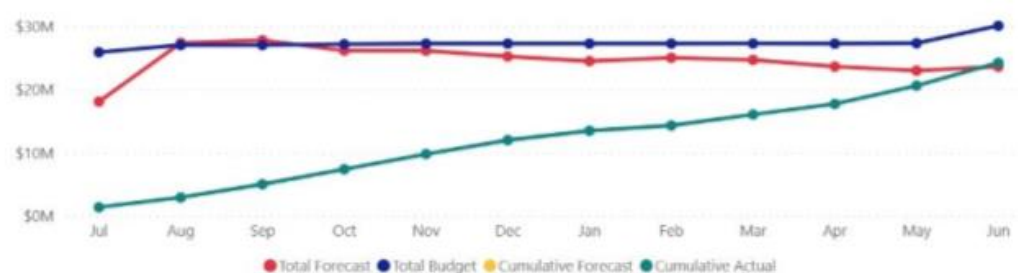
## Other Capital

### FY23 Year-end Results

\$ m	FY23 Budget	FY23 Actuals	Actual result
Other Capital*	30.1	24.2	81%

\* Includes all remaining FY23 capital: Libraries & Information, Sustainable City Growth & Property, Facilities & Asset Planning, Art Gallery, Corporate Capital - Shares/Contingency, Community Support, Governance & Partnerships, Civil Defence and Emergency Management, Technical Services & Design.

Monthly Financial Time Line



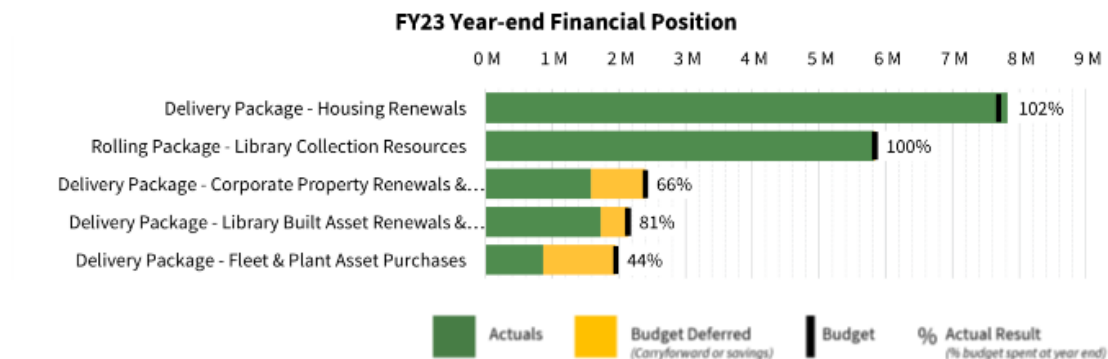
Monthly Cashflow Actuals vs Forecast



### Other Capital Commentary

Other Capital is dominated by library collection and building renewals, housing renewals, corporate property, and fleet. The final FY23 expenditure for Other Capital was \$24.2m (81% of budget), and a net carry forward is required.

Other Capital Project Updates (top 5 projects by FY23 budget)



Project	Progress
Delivery Package – Housing Renewals	Social housing renewals are managed by Ōtautahi Community Housing Trust. Current focus is on completing upgrades/remodels at Wycla Courts and Roimata Courts. The upgrade/remodel programs in FY23 had a higher capital component than originally forecast. The FY23 budget has been increased in June, and a small bring back is required to cover the remaining overspend.
Rolling Package - Library Collection Resources	100% of FY23 budget has been spent at year-end.
Delivery Package – Corporate Property Renewals Replacements	The FY23 underspend relates to the Civic Heat Energy Procurement component of this programme, with final options analysis, internal processes and key decisions taking longer than anticipated this financial year. A carry forward of the remaining funds is required to continue this work next year.
Delivery Package - Library Built Asset Renewals & Replacements	Library refurbishments have been completed in FY23 at Papanui and Upper Riccarton. The New Brighton library refurbishment is split into two stages. The first stage (roof replacement) is in progress. The second stage (library upgrades) is expected to commence later in 2023.
Delivery Package – Fleet & Plant Asset Purchases	Supply chain issues have impacted delivery timeframes in FY23.





## 10. Canterbury Museum Temporary Unregistered Easement over Botanic Gardens Reserve for Orion Transformer

Reference / Te Tohutoro: 23/1100424

Report of / Te Pou Matua:	Wolfgang Bopp, Director Botanic Gardens, Wolfgang.bopp@ccc.govt.nz Russel Wedge, Team Leader Parks Policy & Advisory, russel.wedge@ccc.govt.nz
Senior Manager / Pouwhakarae:	Mary Richardson, General Manager Citizens & Community (Mary.Richardson@ccc.govt.nz)

### 1. Nature of Decision or Issue and Report Origin

- 1.1 The report is requesting approval for a temporary unregistered easement (until 31 December 2027) in favour of Canterbury Museum over the Botanic Gardens reserve, for a temporary Orion transformer. The transformer is required to supply electricity to the museum crane and machinery for the demolition and reconstruction of the museum.
- 1.2 The report is staff generated after receiving a request from Canterbury Museum for a temporary transformer when it was found the existing electricity supply is insufficient to operate the crane and machinery. An easement is required under the Reserves Act 1977 to locate the transformer on a reserve. The Council has delegated authority as per the Delegations Register for easements over reserve land.
- 1.3 The decision in this report is of low significance in relation to the Christchurch City Council's Significance and Engagement Policy. Although the Botanic Gardens is considered a metropolitan asset, the easement is temporary and will not affect the public enjoyment or access in front of Christs College on Rolleston Avenue, adjacent to the front of the Museum.

### 2. Officer Recommendations Ngā Tūtohu

That the Finance and Performance Committee:

1. Approve pursuant to Section 48(1) of the Reserves Act 1977, the granting of a temporary unregistered (until 31 December 2027) right to site a transformer easement to Canterbury Museum over that part of the Local Purpose (Botanic Gardens) Reserve known as Botanic Gardens (Section Part Reserve 25 contained in record of Title 668229) shown on the plan below at section 5.5, subject to:
  - a. Orion removing the temporary transformer before the temporary unregistered easement expires by 31 December 2027 and reinstatement of the site.
  - b. Tree Management Plan approval for installation of Transformer and services to Head of Parks.
  - c. The Council acknowledges that a Public Notice is not required in this instance.
  - d. The Chief Executive's consent as delegated from the Minister of Conservation to approve the easement.
  - e. All necessary statutory consents under, but not limited to, the Resource Management Act and Building Control Act being obtained by Canterbury Museum.
  - f. Canterbury Museum meeting its own costs associated with the creation and execution of this easement.

2. Authorise the Property Consultancy Manager, should the temporary unregistered easement be granted with the consent of the Chief Executive, to conclude negotiations to finalise the terms of a temporary easement agreement with Canterbury Museum. This authorisation includes the signing of any associated documentation to implement the temporary unregistered easement proposed by this report and to protect the Council's interests.

### 3. Reason for Report Recommendations Ngā Take mō te Whakatau

- 3.1 The easement will enable a temporary Orion transformer to be situated outside the museum building demolition area while providing a continuous electricity supply to the crane and machinery during the demolition and rebuild. A permanent transformer will be included in the rebuild of the museum but will not be able to supply electricity until the museum has been completed.
- 3.2 There is existing cabling at the preferred site to supply electricity to the temporary transformer.
- 3.3 A temporary unregistered easement is required to locate the temporary transformer on a Local Purpose (Botanic Gardens) Reserve.

### 4. Alternative Options Considered Ētahi atu Kōwhiringa

- 4.1 The easement for the transformer is not approved – Not Recommended.
  - 4.1.1 Advantage – the Botanic Gardens area in front of Christ's College would remain undisturbed.
  - 4.1.2 Disadvantages – work would not be able to continue with the demolition and rebuild of museum due to insufficient electricity supply to operate the crane and machinery.
- 4.2 Another location in the Botanic Gardens reserve to the west of the museum is used for the transformer and an easement created – Not Recommended.
  - 4.2.1 Advantage - the Botanic Gardens area in front of Christ's College would remain undisturbed.
  - 4.2.2 Disadvantages – the new location would be in another part of the Botanic Gardens reserve that is more accessible and used by the public. This could create health and safety issues for the public and damage a more higher profile area of the Botanic Gardens.
    - There are no existing electrical cables to the west of the museum on Botanic Gardens reserve that have a large electric current to supply the temporary transformer. Additional cabling would be required to the new site for the temporary transformer at considerable expense (in excess of \$100,000).

### 5. Detail Te Whakamahuki

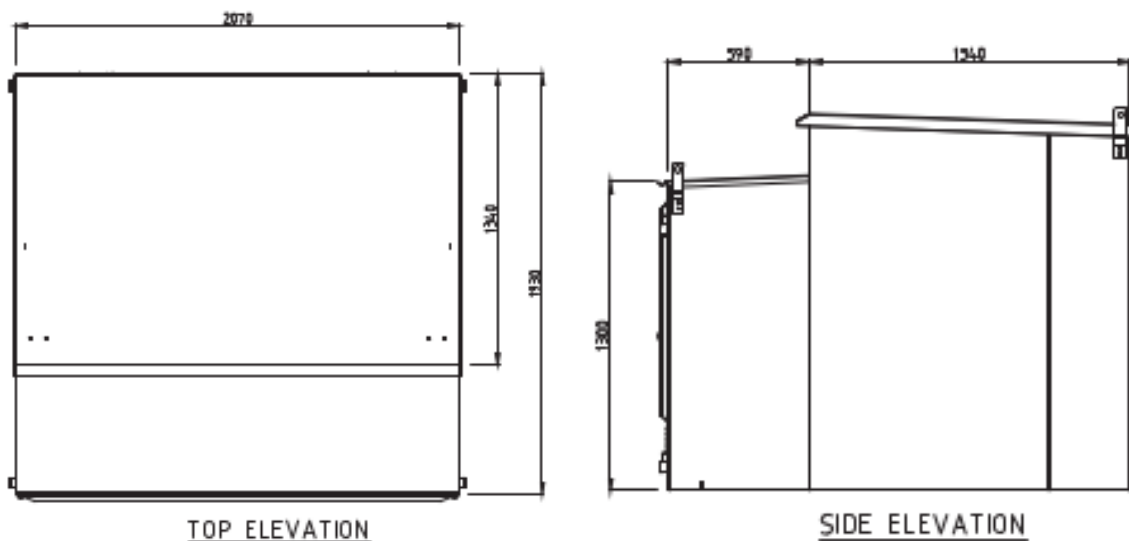
- 5.1 The current electricity supply to the museum is not sufficient to power the crane and machinery to complete the demolition of the museum or to start the rebuild. An Orion transformer is required to supply additional power to the museum to enable the demolition and rebuild of the museum to continue.
- 5.2 There is no space within the museum's site for either a permanent or temporary transformer while the demolition process is underway.

- 5.3 A permanent transformer will be included in the rebuild of the museum, but it cannot be installed until all the demolition work has been completed and the rebuild is well underway. It is planned the permanent transformer will not be operable until the end of 2027. The temporary transformer will be removed when the permanent transformer is operating.
- 5.4 The museum and Orion have identified a site at the edge of the approved easement area in front of the museum on Rolleston Avenue where there are existing electricity underground cables that can be connected to the temporary transformer. The site is on Local Purpose (Botanic Gardens) Reserve and outside the vehicle accessways to either the museum driveway or the Christ's College driveway (refer image below 5.5).



5.5 **Location of temporary transformer on Botanic Gardens reserve**

- 5.6 The transformer cabinet is 1580mm at its highest point, 1630mm long and 2070mm wide. It sits on piles that can be placed around tree roots to ensure the main roots are not damaged. A Tree Management Plan will be prepared and submitted to the Council's arborist for approval before any work is undertaken around the tree.



5.7 **The plan (top) and side elevations of the temporary transformer**

- 5.8 Public accessway along the front of Christ's College will not be restricted by the proposed location of the temporary transformer. The public will be directed to walk along the path next to the new cycleway on Rolleston Avenue due to the safety fencing in front of the Museum.

**Statutory Processes – Reserves Act 1977**

- 5.9 The Botanic Gardens is classified as a Local Purpose (Botanic Gardens) Reserve under section 23 of the Reserves Act 1977 (the Act).
- 5.10 The easement is pursuant to section 48(1)(a) of the Reserves Act 1977 – Grants of rights of way and other easements.
- 5.11 Under s48(2) of the Act it is necessary for the Council to publicly notify its intention to grant an easement except where the reserve is unlikely to be materially altered or permanently damaged, and the rights of the public in respect of the reserve are unlikely to be permanently affected (s48(3)).
- 5.12 The proposed easement is temporary and will not result in the reserve being material altered or permanently damaged. It is for this reason the easement will not be publicly consulted.
- 5.13 It is normal Council practice for a one-off compensation fee as assessed by an independent valuation to be payable to the Council for the privilege of gaining an interest (temporary or otherwise) over Council land. In this instance compensation is not required as the Council contributes to the Museum funding and the Museum rebuild, once completed, will benefit the citizens and visitors to the city.

**Decision Making Authority**

- 5.14 The Botanic Gardens is a metropolitan asset and the decision to approve the easement is delegated to the Council, instead of the Community Board.
- 5.15 The Botanic Gardens is situated in the Waipapa Papanui-Innes-Central Community Board ward.

**6. Policy Framework Implications Ngā Hiraunga ā- Kaupapa here**

**Strategic Alignment Te Rautaki Tīaroaro**

- 6.1 This report supports the [Council's Long Term Plan \(2021 - 2031\)](#):
- 6.2 Parks, Heritage and Coastal Environment
- 6.2.1 Activity: Parks and Foreshore
- Level of Service: 6.8.10.1 Appropriate use and occupation of parks is facilitated - Formal approval process initiated within ten working days of receiving complete application - 95%

**Policy Consistency Te Whai Kaupapa here**

- 6.3 The decision is consistent with Council's Plans and Policies.

**Impact on Mana Whenua Ngā Whai Take Mana Whenua**

- 6.4 The decision does not involve a significant decision in relation to ancestral land or a body of water or other elements of intrinsic value, therefore this decision does specifically impact Mana Whenua, their culture and traditions.
- 6.5 The decision is not a matter of interest to Mana Whenua and will not impact on our agreed partnership priorities with Ngā Papatipu Rūnanga
- 6.6 The previous easements approved over the Botanic Gardens for the Museum project, next to Rolleston Avenue, in front of the Museum and adjacent to this temporary easement were

reviewed by the Council's Treaty Relationship Team, who stated the area was not of ancestral significance and did not believe Mahaanui Kurataiao (MKT) would need to be consulted.

- 6.7 This proposed easement is of a temporary nature and the circumstances are almost identical to the previous temporary easement in favour of the Museum over the Botanic Gardens.

#### **Climate Change Impact Considerations Ngā Whai Whakaaro mā te Āhuarangi**

- 6.8 The proposals in this report are unlikely to contribute significantly to adaptation to the impacts of climate change or emissions reductions.
- 6.9 The transformer is temporary, for a maximum period of 4 years. The transformer is a closed secure unit that will not cause climate change emissions or affect climate change. It is being located on a hard surface that already has provision for stormwater runoff.

#### **Accessibility Considerations Ngā Whai Whakaaro mā te Hunga Hauā**

- 6.10 The location of the transformer will not limit or restrict access along the paths in front of Christ's College. The transformer is also not in the vehicle access from Rolleston Avenue to either the Museum driveway or the Christ's College driveway.

### **7. Resource Implications Ngā Hīraunga Rauemi**

#### **Capex/Opex Ngā Utu Whakahaere**

- 7.1 Cost to Implement – There is no cost to Council for the proposed easement.
- 7.2 Maintenance/Ongoing costs – N/A
- 7.3 Funding Source – The Museum is funding the easement and the temporary transformer.

### **8. Legal Implications Ngā Hīraunga ā-Ture**

#### **Statutory power to undertake proposals in the report Te Manatū Whakahaere Kaupapa**

- 8.1 The easements are pursuant to section 48 of the Reserves Act 1977.

#### **Other Legal Implications Ētahi atu Hīraunga-ā-Ture**

- 8.2 The legal team will be engaged to prepare and finalise the easement agreement.

### **9. Risk Management Implications Ngā Hīraunga Tūraru**

- 9.1 There is minimal, if any, risk to the Council in the approval of the easement, which is of a temporary nature and will not affect the public accessing the footpath along Rolleston Avenue.

### **Attachments Ngā Tāpirihanga**

There are no attachments to this report.

In addition to the attached documents, the following background information is available:

Document Name – Location / File Link
Not applicable



## Confirmation of Statutory Compliance Te Whakatūturutanga ā-Ture

Compliance with Statutory Decision-making Requirements (ss 76 - 81 Local Government Act 2002).

(a) This report contains:

- (i) sufficient information about all reasonably practicable options identified and assessed in terms of their advantages and disadvantages; and
- (ii) adequate consideration of the views and preferences of affected and interested persons bearing in mind any proposed or previous community engagement.

(b) The information reflects the level of significance of the matters covered by the report, as determined in accordance with the Council's significance and engagement policy.

## Signatories Ngā Kaiwaitohu

<b>Author</b>	Russel Wedge - Team Leader Parks Policy & Advisory
<b>Approved By</b>	Angus Smith - Manager Property Consultancy Nicky Brown - Team Leader Heritage Gardens & City Centre Andrew Rutledge - Head of Parks



## 11. Resolution to Exclude the Public

*Section 48, Local Government Official Information and Meetings Act 1987.*

I move that the public be excluded from the following parts of the proceedings of this meeting, namely items listed overleaf.

Reason for passing this resolution: good reason to withhold exists under section 7.

Specific grounds under section 48(1) for the passing of this resolution: Section 48(1)(a)

### Note

Section 48(4) of the Local Government Official Information and Meetings Act 1987 provides as follows:

“(4) Every resolution to exclude the public shall be put at a time when the meeting is open to the public, and the text of that resolution (or copies thereof):

- (a) Shall be available to any member of the public who is present; and
- (b) Shall form part of the minutes of the local authority.”

This resolution is made in reliance on Section 48(1)(a) of the Local Government Official Information and Meetings Act 1987 and the particular interest or interests protected by Section 6 or Section 7 of that Act which would be prejudiced by the holding of the whole or relevant part of the proceedings of the meeting in public are as follows:

ITEM NO.	GENERAL SUBJECT OF EACH MATTER TO BE CONSIDERED	SECTION	SUBCLAUSE AND REASON UNDER THE ACT	PLAIN ENGLISH REASON	WHEN REPORTS CAN BE RELEASED
12.	PUBLIC EXCLUDED FINANCE AND PERFORMANCE COMMITTEE MINUTES - 25 JULY 2023			REFER TO THE PREVIOUS PUBLIC EXCLUDED REASON IN THE AGENDAS FOR THESE MEETINGS.	
13.	BUDGET FINALISATION FOR CUNNINGHAM HOUSE (BOTANIC GARDENS) STRENGTHENING AND RENEWAL.	S7(2)(H)	COMMERCIAL ACTIVITIES	THE REPORT CONTAINS FINANCIAL INFORMATION THAT WOULD PREJUDICE COUNCIL IN THE MARKET WHEN RELEASED FOR TENDER	29 APRIL 2024 POST AWARD OF THE CONTRACT
14.	2023/2024 INSURANCE RENEWAL UPDATE	S7(2)(B)(II), S7(2)(H)	PREJUDICE COMMERCIAL POSITION, COMMERCIAL ACTIVITIES	INSURANCE RENEWALS ARE UNDERTAKEN ON A CONFIDENTIAL BASIS DUE TO THE COMMERCIAL SENSITIVITIES INVOLVED.	31 JULY 2024 THIS REPORT MAY BE RELEASED AFTER THE END OF THE 2023/24 COVER YEAR. SPECIFIC DETAILS AROUND PRICING AND TERMS MUST REMAIN CONFIDENTIAL.
15.	HEALTH, SAFETY & WELLBEING COMMITTEE: APPOINTMENT OF INDEPENDENT MEMBERS	S7(2)(A)	PROTECTION OF PRIVACY OF NATURAL PERSONS	TO PROTECT THE CANDIDATE'S REPUTATION	FOLLOWING THE CONCLUSION OF THE INDEPENDENT MEMBER APPOINTMENT PROCESS.

## Karakia Whakamutunga

Kia whakairia te tapu

Kia wātea ai te ara

Kia turuki whakataha ai

Kia turuki whakataha ai

Haumi e. Hui e. Tāiki e