

28. Christchurch Red Zones Transformative Land Use Group – Community Member Appointments

Reference / Te Tohutoro: 20/196573

Report of / Te Pou
Matua: Kate Russell, Parks Programmes and Partnerships Manager
kate.russell@ccc.govt.nz
Carolyn Ingles, Head of Urban Design, Regeneration and Heritage
Carolyn.ingles@ccc.govt.nz
General Manager /
Pouwhakarae: Brendan Anstiss, General Manager, Strategy and Transformation,
brendan.anstiss@ccc.govt.nz

Confidentiality

Section under the Act:	The public conduct of the part of the meeting would be likely to result in the disclosure of information for which good reason for withholding exists under section 7.
Sub-clause and Reason:	s7(2)(a) - The withholding of the information is necessary to protect the privacy of natural persons, including that of deceased natural persons.
Plain English Reason:	Report includes information relating to community members.
Report can be released:	Redacted report will be released when Council have considered and approved the membership.

1. Executive Summary / Te Whakarāpopoto Matua

- 1.1 The purpose of this report is to recommend approval of the final membership of Te Tira Kāhikuhiku / the Christchurch Red Zones Transformative Land Use Consultation Group. This report has been written subsequent to the appointment of the Independent Chair, Community Board representatives, representatives from Ngāi Tuahuriri and Ngāti Wheke and most recently, the selection of Community Members.
- 1.2 The decision in this report is of low significance in relation to the Christchurch City Council's Significance and Engagement Policy. The level of significance was determined by the requirements set out in the Global Settlement and the previous reporting on the Global Settlement and the establishment of this Group.
- 1.3 The 19 December 2019 Council report noted that the Independent Chair, Ngāi Tūāhuriri, Te Hapu o Ngāti Wheke and Community Board representatives would select the Community representatives. The call for applications closed on 7 February 2020 and the selection of the community members occurred on 19 February 2020. Final Council endorsement of these selections is now sought from Council.

Community member selection timeline and method

- 1.4 The timeline and process for selection of community members is set out below. Staff were present to support the appointed panel members and facilitate their process:

November 2019

Call for applications for community members. Website and direct communications to a comprehensive stakeholder list.

Community information sessions in various locations across the city; candidate requirements and selection process socialised.

7 February, 2020

Applications closed (original closing date extended from 31 January 2020).

11 February 2020

Selection panel met to determine criteria for selection of community members.

12 February 2020

All panel members sent all applications and support letters, plus a candidate scoring matrix with the selection criteria confirmed at 11 February 2020 meeting. Panel members completed matrix for each applicant according to these criteria.

19 February 2020

Panel convened and selection process proceeded as follows:

- Initial round to short list candidates – based on matrix scores and panel discussion
- Consideration of remaining applicants by individual panel member. Matrix scores were included in the deliberation but cross-referenced with considerations of ‘fit’ with the purpose of the group, commitments for each candidate and the overall desire for diversity on the group.
- The group then considered Sian Carvell’s proposal regarding the three applicants from Banks Avenue School. The consensus was that there was a preference for an alternative youth-representative applicant, but a desire was expressed to look at ways these children and perhaps others, can be involved with the work of the group going forward.
- After comprehensive discussion and debate the group reached consensus on its selections.

1.5 The selection of the final five community representatives has been subject to a robust process lead by the original eight Council, Community Board and Ngāti Wheke and Ngāi Tuahuriri appointments.

1.6 The full membership of the group is as follows (application details for the five community members – noted in bold below - are appended to this report):

Independent Chair:

Chrissie Williams

Ngāi Tuahuriri (interim):

Shayne Te Aika

Ngāti Wheke:

Gail Gordon

Te Pātaka o Rākaihautū/Banks Peninsula Community Board:

Tyrone Fields

Waiti/ Coastal Burwood Community Board:

Bebe Frayle

Waikura/Linwood Central Heathcote Community Board:

Jo Zervos

Waihoru/Spreydon-Cashmere Community Board:

Tim Lindley

Avon Ōtākaro Community Representatives:

Keir Leslie

Ashley Campbell

Community Representative:

Adam Parker

Youth Representative:

Hannah Watkinson

Bill Simpson

Jazmynn Hodder-Swain

2. Officer Recommendations / Ngā Tūtohu

That the Council:

1. Endorse the community membership of Te Tira Kāhikuhiku / the Christchurch Red Zones Transformative Land Use Consultation Group as recommended by the appointment panel as follows: Ashley Campbell, Adam Parker, Hannah Watkinson, Bill Simpson, and Jazmynn Hodder-Swain.
2. Note that the names of the Community Representatives will be released as part of planned community communication once Council has endorsed the appointments.
3. Note that this report will be immediately released, with appropriate redaction, following the confirmation of the community member appointments.

3. Reason for Report Recommendations / Ngā Take mō te Whakatau

- 3.1 Endorsement of the membership is necessary under the recommendations accepted in the report to Council of 31 October 2019 and the Global Settlement Agreement.

4. Alternative Options Considered / Ētahi atu Kōwhiringa

- 4.1 No other alternative was considered, given this requirement to establish this Group is set out in the Global Settlement Agreement.

5. Detail / Te Whakamahuki

- 5.1 The decision affects the following wards/Community Board areas:
 - 5.1.1 Waihoru/Spreydon-Cashmere, Waiti/Coastal Burwood, Waikura/Linwood Central Heathcote, Te Pātaka o Rākaihautū/Banks Peninsula. Each of these Community Boards have been represented on the appointment panel.

6. Policy Framework Implications / Ngā Hīraunga ā- Kaupapa here

Strategic Alignment / Te Rautaki Tīaroaro

- 6.1 This report aligns with the Global Settlement.

Policy Consistency / Te Whai Kaupapa here

- 6.2 The decision is consistent with Council's Plans and Policies under the Global Settlement.

Impact on Mana Whenua / Ngā Whai Take Mana Whenua

- 6.3 The decision does not involve a significant decision in relation to ancestral land or a body of water or other elements of intrinsic value, therefore this decision does not specifically impact Mana Whenua, their culture and traditions.
- 6.4 As noted in paragraph 1.6, Mana Whenua have identified representatives who will be members of the Group.

Climate Change Impact Considerations / Ngā Whai Whakaaro mā te Āhuarangi

- 6.5 There is no direct climate change implication for approving the recommendations in this report. Transformative land uses are expected to positively contribute to our knowledge and practical experience on dealing with climate change.

Accessibility Considerations / Ngā Whai Whakaaro mā te Hunga Hauā

- 6.6 Establishing this Group will facilitate increased accessibility for the community to these parts of the city.

7. Resource Implications / Ngā Hīraunga Rauemi

Capex/Opex / Ngā Utu Whakahaere

- 7.1 Funding for this group is included in the FY2020 and FY2021 Annual Plan and is set out in the 31 October 2019 report .

Other / He mea anō

- 7.2 Not applicable.

8. Legal Implications / Ngā Hīraunga ā-Ture

Statutory power to undertake proposals in the report / Te Manatū Whakahaere Kaupapa

- 8.1 The powers delegated to Council under the Local Government Act 2002 and the requirements of the Global Settlement Agreement.

Other Legal Implications / Ētahi atu Hīraunga-ā-Ture

- 8.1 There is no legal context, issue or implication relevant to this decision.
8.2 This report has not been reviewed by the Legal Services Unit.

9. Risk Management Implications / Ngā Hīraunga Tūraru

- 9.1 The risks regarding establishment of the group has been mitigated and managed through communication, community meetings and information provision to elected members.

Attachments / Ngā Tāpirihanga

No.	Title	Page
A	Bill Simpson Red Zones Transformative group application form	
B	Adam Parker Red Zones Transformative group application form	
C	Jazmynn Hodder-Swain Red Zones Transformative group application form	
D	Hannah Watkinson Red Zones Transformative group application form	
E	Ashley Campbell Red Zones Transformative group application form	

In addition to the attached documents, the following background information is available:

Document Name	Location / File Link
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Confirmation of Statutory Compliance / Te Whakatūrutanga ā-Ture

Compliance with Statutory Decision-making Requirements (ss 76 - 81 Local Government Act 2002).

(a) This report contains:

- (i) sufficient information about all reasonably practicable options identified and assessed in terms of their advantages and disadvantages; and

- (ii) adequate consideration of the views and preferences of affected and interested persons bearing in mind any proposed or previous community engagement.
- (b) The information reflects the level of significance of the matters covered by the report, as determined in accordance with the Council's significance and engagement policy.

RELEASED FROM PUBLIC EXCLUDED

Full name

William James Simpson (Bill)

Postal address

[REDACTED]

City

Christchurch

Postcode

8062

Physical address (if different from postal address)

Home phone

[REDACTED]

Mobile

[REDACTED]

Email

[REDACTED]

Which category do you wish your application to be considered under?

Community representative

Why do you want to be a member of the Red Zones Transformative Land Use Group (include any past or present, formal or informal connection to the red zones)?

What happens to the Red Zone is a major determinant of the future of Christchurch – if we get it right the city will see the benefit for the next 100 years or more. It's a once-in-a-century opportunity and I want to be a part of that.

I live close to a Red Zone (Southshore). I had many neighbours who were Red-Zoned but still feel a close emotional link to their former living places. I understand why such areas were Red-Zoned. As the former Chair of the Southshore Residents Association I led a local community in addressing Red-Zone issues such as fencing, stopping fly-tipping, maintenance, planning, landscaping. As a former Chair of the Avon-Heathcote Estuary Trust my eyes were opened to the enormous recreational and environmental benefits of large open spaces. So when it comes to deciding the future of the Red Zone I want to see opportunities taken rather than wasted.

Above-all, I am driven by a desire to see a healthy linkage between communities and their natural and physical environment.

Where the connection is strong then both the community and environment thrive and flourish.

This interdependence occurs on both micro and macro scales. As a resident and community leader of Southshore I have seen first-hand the benefits of a robust connection where residents are proud of their environment and actively seek to maintain and improve the quality of natural ecosystems ; and conversely where residents benefit mentally, spiritually and physically from having clean and restorative surrounds. On a larger scale I also appreciate the same connection between the wider city and its natural physical assets such as the Port Hills, the Estuary and Hagley Park.

I believe the current Red Zone is large enough to support several apparently conflicting land-uses and that there is scope for a wide variety of uses to enhance the city's social, cultural and environmental well-being.

Tell us about your experience with community advisory groups, resident groups or volunteer organisations or any other relevant experience

Committee member (2008 to 2011) and Chair (2011 to 2017) of the Southshore Residents Association.

Currently a Board member (since 2011) and Treasurer (since 2017) of the Avon Heathcote Estuary Ihutai Trust. I was Chair of that trust from 2013 to 2016.

Active volunteer at several revegetation / restoration projects around the estuary edge (namely Charlesworth Wetland Reserve, Bexley Park, and South New Brighton Park).

Now retired but was formerly Communications and Marketing Manager at Environment Canterbury (1992 to 2008) and Community Resilience Manager at ECan (2008 to 2011). My last task while employed by ECan was a secondment as Public Information Manager to Civil Defence Emergency Management from Sept 2010 to April 2011 i.e. from the first major earthquake until CERA assumed responsibility for earthquake recovery.

Academic qualifications – B. Arts, Post-graduate diplomas in Journalism and Education.

Summary – from my career experience and my voluntary work I have developed skills in listening to communities and developing options for community choice. As a manager at ECan I developed skills in analysing proposals (tender bids for example) and then in either making decisions or preparing recommendations where higher approval was required. From my voluntary work I have learned to become a collaborative and supportive team member; and from Chairing several voluntary groups – and professional groups – I have also learned how to balance my personal interests with those of the wider group, and how to actively represent the interests of that group.

What is your availability for meetings. Do you have any time restrictions? Would you need assistance to get to meetings?

I am retired, so I am generally available for daytime or evening meetings. I do not need assistance getting to meetings.

Do you have any personal or business interests or affiliations that may affect your ability to make impartial decisions on this committee?

No

Letters of support

Letters of support are displayed on the following page.

Avon-Heathcote Estuary Ihutai Trust
PO Box 19802
Woolston
Christchurch



1st December 2020

Kate Russell,
Programmes and Partnerships Manager, Parks

Kia ora Kate Russell,

Support for Bill Simpson as a community representative in the Red Zones Transformative Land Use Group

The Avon-Heathcote Estuary Ihutai Trust has been a key advocate for the protection and enhancement of the ecological health of the Ihutai / Avon-Heathcote estuary since 2002. We are a community-based organisation, registered with the Charities Commission. We are strong advocates for a better estuary working with our partners Ngai Tahu, and the regional and city councils, and we undertake various well-established community events, and currently, five wetland restoration programmes around the Ihutai. These activities have been guided and progressed by Bill in several roles for the Trust since its inception – as a board member and treasurer to this day, and as a dedicated and valued Chairperson from 2013 to 2016.

We support Bill's application and endorse his huge skill-base as an experienced expert communicator, a trusted group participant, a keen environmental improvement facilitator and a well-known community advocate (as his role in the Southshore Residents Association testifies - an organisation that he is currently involved in and one in which he was previously Chairperson of too).

Bill would be a really valuable asset to the Group I'm certain.

Best wishes,
Kit

Dr Kit Doudney



Chair, Avon-Heathcote Estuary Ihutai Trust

Avon Ōtākaro Forest Park (Inc)
C/O 62a Rockinghorse Road
Southshore 8062
Christchurch
15/12/2019



Dear Kate,

Ref: *Letter of support for the nomination of Bill Simpson to Christchurch City Council's (CCC) "Red Zones Transformative Land Use Group",*

I am writing on behalf of Avon Ōtākaro Forest Park (AÖFP), as co-chair, to show our support for Bill Simpson to be accepted onto CCC's Red Zones Transformative Land Use Group as a community representative. We believe that Bill would be a great fit for the group and consequently we are writing to express our full support.

As Chair of the Southshore Residents Association for five years and as Chair of the Avon-Heathcote Estuary Ihutai Trust for three years, Bill has accumulated experience in listening to communities and then acting on their feedback. Bill also has experience and awareness in balancing competing demands and values based on cultural, social, economic, environmental wellbeing.

Having worked in senior management at Environment Canterbury, Bill also has experience in analysing proposals and then making the best decision based on the proposed ideas. In relation to his contribution to public affairs, Bill has the following awards -

- Fellow of the Public Relations Institute of New Zealand (2004),
- Community Service Award from Burwood-Pegasus Community Board (2014),
- Honorary Fellow of the Emergency Media and Public Affairs Institute of Australia & New Zealand (2014),
- Honorary Life Membership of the Avon-Heathcote Estuary Trust (2019).

As an active and long-time volunteer at Charlesworth Wetland Reserve and occasional volunteer at restoration projects at McCormacks Bay, South Brighton Park and Bexley Park, Bill has a deep appreciation of the importance of ecological health and restoration.

Finally, Bill has an understanding of the background and ambitions related to the Red Zone from his experience as a Public Information Manager for Civil Defence from Sept 2010 to May 2011, and also from his experience as Chair of the Southshore Residents Association from 2012 to 2017.

In light of this experience, AÖFP believes that Bill has demonstrated the appropriate work ethic, a desire to better the community, and an eagerness to share his experience, all of which align with the mission and objectives of the Red Zones Transformative Land Use Group.

Yours Sincerely


Scott Butcher,
Deputy Chair, Avon Ōtākaro Forest Park (AÖFP)

13th December 2019

To Whom it may Concern,

Red Zone Transformative Land Use Group

The Southshore Residents Association would like to support the application of Bill Simpson as a candidate for the Red Zone Transformative Land Use Group.

Bill is a long term resident of Southshore, and with his history of community involvement in the area, plus knowledge of the estuary environment, feel he is and ideal candidate. Bill is widely respected in Southshore and we would be confident of him holding a balanced view of Community needs and views. His involvement in many local initiatives also lead us to believe that Bill will also be supportive of innovative ideas, which we see as an important aspect of the Group.

Please feel free to contact me if you wish to discuss this further

Yours sincerely,

[Redacted signature]

Chair, Southshore Residents Association

[Redacted contact information]

[Redacted contact information]

Reference – Bill Simpson

Re: Red Zones Transformative Land Use Group

I can hardly think of anyone more qualified to be a member of the Red Zones Transformative Land Use Group than Bill.

I have known Bill and worked closely together with him, since being elected to the City Council as the Councillor for the Burwood/Pegasus Ward (2010-2016) and then for Burwood (2016-2019)

With my first election coinciding with the Canterbury earthquake sequence of 2010 and 2011, I have worked with Bill since that time through the response, recovery and initial regeneration planning stages.

Over this time of profound disruption for the communities in the east of Christchurch especially, Bill has remained a calm and level influence. As a resident and Chair of one of the most affected areas, Southshore, Bill's leadership has been exemplary in listening to his and other communities in Christchurch East and then acting on what he's heard. This has included five years as Chair of the Southshore Residents Assn and three years as Chair of the Avon-Heathcote Estuary Ihutai Trust (AHEIT). I have seen Bill's excellent work up close attending Southshore Residents' Association meetings and as a fellow trustee on AHEIT.

Bill's experience and awareness in balancing the competing demands and values of the four well-beings (cultural, social, economic, environmental) has come to the fore many times – with two examples standing out for me, those being standing up for Southshore residents over the Council's poor process in promulgating future sea-level rise scenarios in the community and finding a balanced approach as Chair of AHEIT in relation to future estuary edge treatment options.

Bill would bring a great deal of experience to this role, including an understanding of the background and ambitions related to the Red Zone (from his experience as a Public Information Manager for Civil Defence from September 2010 to May 2011, and as Chair of the Southshore Residents Association from 2012 to 2017)

Bill has also had a middle-management career at Environment Canterbury, with experience in analysing proposals and making decisions on best ideas/proposals,

which aligns with the terms of reference of the Red Zones Transformative Land Use Group

In relation to AHEIT, Bill has a deep appreciation of the importance of ecological health, having been a member of the Trust for 15 years and board member for 9, including being an active and long-time volunteer at Charlesworth Wetland Reserve and occasional volunteer at restoration projects at McCormacks Bay, South Brighton Park and Bexley Park.

Bill's contributions to public affairs is extensive. He was a Fellow of the Public Relations Institute of New Zealand (2004), received a Community Service Award from the Burwood-Pegasus Community Board 2014, was an Honorary Fellow of the Emergency Media and Public Affairs Institute of Australia and New Zealand 2014 and awarded Honorary Life Membership of the Avon-Heathcote Estuary Trust 2019.

I commend Bill to you.

Please contact me if you have any questions.

Glenn Livingstone
City Councillor 2010-2019
Presbyterian Minister



Full name

Adam Grant Parker

Postal address

[REDACTED]

City

Christchurch

Postcode

8062

Physical address (if different from postal address)

Home phone

[REDACTED]

Mobile

Email

[REDACTED]

Which category do you wish your application to be considered under?

Avon Ōtākaro River Corridor interest

Why do you want to be a member of the Red Zones Transformative Land Use Group (include any past or present, formal or informal connection to the red zones)?

I am a father of 5 tamariki under the age of 14 and I would like them to see Christchurch and in particular the east side, recover from the earthquakes and reach its full potential. The red zone has the opportunity to regenerate and build resilience setting an example to the rest of the world. In this regard resilience can be supported through Community Led Development (CLD) with mana whenua being at the fore front of urban development.

I grew up in Woolston and purchased my first house in Redcliffs in 2000, which was lost in the earthquakes. I currently live in South Brighton and take an active interest in how South Brighton proactively responds to the challenges presented through Climate Change. Most recently, I worked for four years as the rugby manager for Linwood Rugby Club. In this role I built strong connections with the community in particular in East Christchurch.

I currently work for the Department of Internal Affairs as a Community Advisor. My geographical area of work is the east side of Christchurch up to the Waimakariri including all of Banks Peninsular and Chatham Islands. I also work with the Marae from Kaikoura to South Canterbury. My work focuses on increasing the capacity of community groups within these boundary's. CLD and collaboration are also key elements to this mahi.

Tell us about your experience with community advisory groups, resident groups or volunteer organisations or any other relevant experience

In my current role I work with a wide range of groups and play a leadership role in the community through:

- presenting governance workshops of Canterbury Community Accounting and Christchurch Community House to assisting Rāpaki, Ngāti Wheke through their Marae Development Plan
- sitting on the steering group for the Shirley Village Project, led by Steve Jones-Poole and setting up a CLD project with in Brighton area which covers Southshore to Waimairi Beach
- assisting the Bridge, South Brighton Community centre with their goal of raising funds to complete the renovation of the old church and help with capacity building
- assisting Mt Pleasant Community Centre with their strategic planning in 2019
- having sole responsibility for the Chatham's which involves me sitting on the Chatham Island Stakeholders forum
- attending regular council ward community forums
- sitting on the steering group for the "you matter to use" project, which is a multi agency project led by MOE and Police to assist whanau and develop leadership with in community
- being on the NZ Rugby Union community vision group in 2017 and sitting on a large number of committees on behalf of the club rugby (from Linwood to Canterbury Metro wide).

What is your availability for meetings. Do you have any time restrictions? Would you need assistance to get to meetings?

The meetings would ideally be outside of work hours . I am unavailable on Sundays.

Do you have any personal or business interests or affiliations that may affect your ability to make impartial decisions on this committee?

No

Letters of support

Letters of support are displayed on the following page.



06/02/2020

To whom it may concern:

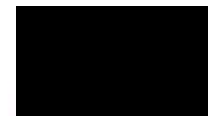
Re: Letter of Endorsement for Adam Parker

We have known Adam for almost two years now in his capacity as a Community Advisor for Department of Internal Affairs. We find Adam very approachable, knowledgeable, a good listener and very supportive in helping community groups such as Birthright Canterbury Trust achieve its vision. Birthright Canterbury Trust want children to live quality lives. We specialise in families led by one person, supporting them to improve the lives of their children.

With Adam's vast skills and heart for serving the community, we highly endorse him to be part of the Red Zones Transformative Land Use Group.

Feel free to contact me on [REDACTED] should you have further questions

Kind regards,



Rhodora Sagles
Manager
Birthright Canterbury Trust

www.birthright.org.nz
0800 457 146



PO Box 100, Christchurch Community House, 301 Tuam Street, Christchurch 8011
P: 03 366 9456 E: office@birthrightcanterbury.org.nz

Full name

Jazmynn Hodder-Swain

Postal address

[REDACTED]

City

Christchurch

Postcode

8083

Physical address (if different from postal address)

Home phone

[REDACTED]

Mobile

Email

[REDACTED]

Which category do you wish your application to be considered under?

Youth representative (aged 25 or under)

Why do you want to be a member of the Red Zones Transformative Land Use Group (include any past or present, formal or informal connection to the red zones)?

I am passionate about representing the youth and community voice and sharing their innovative ideas for temporary land use opportunities.

Living in Brooklands and studying Environmental Policy and Planning at Lincoln University has provided me with a lot of opportunities to learn about the red zone around me, how the area has changed since the earthquakes and to understand how the land is currently being used.

Overall, I feel very connected to the red zone through growing up in different areas of it and still being surrounded by it. I enjoy hearing of people's foraging expeditions and creative uses of the red zone such as the Burwood pump track. I currently live right beside the red zone of Brooklands – there are a few community members left, and many bumpy roads. For a university project I wrote and learned so much valuable knowledge about my neighbourhood and the red zone in my area, including the CCC's plan for Brooklands Lagoon and how it is still being followed (which I found out via personal communication). Since the quakes, majority of the houses in Brooklands have gone and we have seen an increase and diversity in bird life. I have learned the iwi values of my area, how the Spencerville river has changed post-quake and have the privilege of walking around a very peaceful red zone. I have a good understanding of the ecological, recreation and iwi values within the Brooklands Red Zone.

I have many other connections to the red zone such as:

My childhood home is on Medway Street and I feel very connected to the area and of

course the Medway Bridge.

Losing my Grandparents home on Rockinghorse Road, an area which I still visit occasionally and use the lovely walking track down there.

I was living on Wainoni Road at the time and lived out of a suitcase for a few months due to the liquefaction and further damage to my home and community.

My aunties home was on Longview Place in Burwood – they had to use a portaloos for months and it was a very unpleasant place to be when an earthquake occurred.

I have seen my primary school, Burwood School, get torn down.

My fathers' community lost roughly 2/3 of housing and public space – thus now red zone.

And I also had my teenage years in post-quake Christchurch where everything we did as normal was disrupted; much of it gone and was rubble or red zone. At the time, there was very little to do that was youth-friendly or integrated people of all ages. Whilst this has progressed, I believe there is room for improving what's out there for our community to do together, learn from one another and improve the livelihood of Christchurch.

Tell us about your experience with community advisory groups, resident groups or volunteer organisations or any other relevant experience

Environment Canterbury Youth Rōpū – I have just been selected to be a part of the ECan Youth Rōpū which brings a youth perspective to the regional council about issues that matter around us. I am looking forward to commencing this work and enhancing my understanding of the breadth of work that ECan does, as well as supporting the youth perspective.

Kaiapoi Community Christmas Lunch – I volunteered for 5 years alongside other community members to provide a top-notch Christmas lunch to people that would have otherwise been alone or gone without on Christmas.

Feed the East – I have volunteered to cook and supply food for the Aranui community.

Satisfy Food Rescue – I spent a lot of time Volunteering for Satisfy in various roles to collect, sort and redistribute food from supermarkets and cafes that would have otherwise been thrown out. Food was going to about 10 different organisations daily around Canterbury.

Port Hills Fire – Volunteered to make protective cases for plants so that pests could not attack them when regenerating the Port Hills after the 2017 fires.

Lyttelton Primary School – I volunteered to work with and assist primary school children with their learning by making activities to be used in the classroom and supporting them with their self-growth and learning outcomes.

Educational Child Care Centre Incorporated – I helped to supervise children and assist staff this preschool.

SPACE Lincoln – This year and last year I have been on the committee for the LGBTQ+ group on campus, helping to promote and represent the inclusivity and safety for all students at Lincoln.

Conscious Club Market – In 2019 I volunteered to help stall holders at this sustainability focused market set up. This included security work as well as setting up tables, areas and advising stall holders on any changes.

Kaiapoi Christmas Present Sort – I have volunteered to help screen all presents donated to the Kaiapoi Christmas Lunch and ensure that they are of quality and safe for children before getting distributed.

Some other relevant experience that I can bring to the table is that I:

Have talked to many tourists whilst working hospitality about the earthquakes which has helped me to understand their many perspectives as well as share my own experiences.

Am studying Environmental Policy and Planning at Lincoln University.

What is your availability for meetings. Do you have any time restrictions? Would you need assistance to get to meetings?

I am able to easily fit meetings into my schedule and do not need assistance getting to meetings.

Do you have any personal or business interests or affiliations that may affect your ability to make impartial decisions on this committee?

As far as I am aware, no. I am a part of the 2020 Environment Canterbury Youth Rōpū but I do not believe this will affect my ability to make impartial decisions as a part of the Red Zones Transformative Land Use Group.

Letters of support

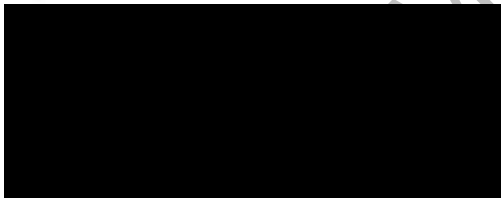
Letters of support are displayed on the following page.

**Christchurch City Council Red Zones Transformative Land Use Group Youth Representative
Position: Letter of support for Jazmynn Hodder Swain**

It is with great pleasure that I provide this letter of support. Frankly, I cannot think of anyone else I know better suited to the role. Jazmynn is an exemplary student at Lincoln University where I currently hold the position of Senior Lecturer. I have known Jazmynn since the start of 2019 in my capacity as Academic Co-ordinator for the Bachelor of Environmental Policy and Planning (Honours) degree. I have had contact with Jazmynn for course advice during the past 12 months and Jazmynn was also in my course ERST 205 Principles of Urban and Regional Planning in the second half of last year. I find Jazmynn to be a deep thinker who is full of creative ideas. She is very principled but analytically sharp and her course grades are typically high. It is great to have someone like Jazmynn in class.

You can see from her application that she has had a very close lived experience with different parts of the red zone and we talked about this during fieldtrips and coursework last year. You can also see from the paperwork that Jazmynn is very community-minded and a committed volunteer in a range of activities. I think she would make an excellent and very inclusive point of contact for young people and would canvass and relay their views and ideas very sensitively and non-threateningly. Jazmynn is clearly set to be a future leader in Environmental Management. I think she has the perfect combination of passion for people and the environment on the one hand and a professional maturity and outlook that belies her actual age. Jazmynn would be a real asset on the group. I am certain of that.

Yours sincerely



Roy Montgomery
Senior Lecturer
Environmental Management
Faculty of Environment, Society and Design
Lincoln University



Sharrie Kelly
Knowledge Management Technical Lead
Environment Canterbury



To whom it may concern,

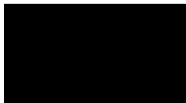
I am writing to recommend Jazmynn Hodder-Swain. She worked with us at Environment Canterbury as a summer student and reported to me in my position a Knowledge Management Technical Lead.

Jazmynn was always eager to get things done but not without bringing her attention to detail and asking appropriate questions at an appropriate time in the process. During her time in our team, she's helped contribute to preserving our maps and plans collection. Any piece of work or expectation I set, Jazmynn never failed to deliver.

Jazmynn is a delight to not only work with but to have general conversation and laugh with. I wouldn't hesitate to work with her again.

If you need any additional information, please feel free to get in touch.

Kind Regards



Sharrie Kelly

Kate Russell
Programmes and Partnerships Manager
Christchurch City Council



December 5, 2019

Tēnā koe Kate

Lincoln University
PO Box 85084, Lincoln University,
Lincoln 7647, New Zealand
0800 10 60 10
www.lincoln.ac.nz

Letter of support for Jazmynn Hodder-Swain

I am writing to provide a letter in support of Jazmynn's application to be a youth representative on the Red Zones Transformative Land Use Group.

Jazmynn was a student in my second year Environmental Monitoring and Resource Assessment course at Lincoln University in 2019.

I found her to be an articulate, capable and highly-intelligent student. Her assignments were of a high standard, and she made insightful contributions to class discussions.

She did a thoughtful assignment on a scenario assessing and monitoring the environmental effects of a development on an estuary. She looked at the relationship of different land uses affecting the receiving environment, and paid particular interest to Iwi/Rūnanga values of the area.

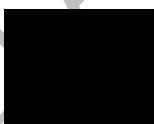
Jazmynn has a strong sense of place, and a passion for the wellbeing of her community and environment – which features a lot of red zoned area.

Importantly she would not be overawed, nor would she be out of her depth on the group.

In summary, I think she would be an effective and solutions-focused representative, and would bring a positive, inclusive and proactive approach to problem-solving and contributing to advice and recommendations.

Please feel free to contact me for more information.

Ngā mihi



Dr Steve Ulrich
Lecturer in Environmental Management



Thriving, strong, satisfied and sustainable community

17th January 2020



To whom it may concern:

Christchurch community around red zones and transformative land

Letter of Support – Jazmynn Hodder-Swain

Satisfy Food Rescue has been collecting edible food waste from businesses within the the North Canterbury Community since 2015. Starting with collections from one local supermarket, we now collect almost 10 tonnes of food a month regularly from 7 stores. To enable us to do this effectively, we employ a driver and two other staff members on a part-time basis, but all of the sorting, weighing and distribution of this food to recipient organisations is done by a valuable bank of volunteers.

Jazmynn has been one of these reliable volunteers for Satisfy in the past. Some of the duties that she would have carried out were;

- Collection of food from supermarkets
- Safe handling of food to meet our food safety policy
- Working cohesively with other volunteers
- Making decisions on distribution of food to the community
- Accurate weighing and recording of rescued food
- Recipient liaison including ensuring correct food is collected

I can say that Jazmynn always volunteered with a positive attitude, was reliably on time and worked very well with others. She has a proactive work ethic and could be relied upon to make decisions where necessary about distribution of food to organisations.

She would be an asset to any organization on a voluntary basis or as an employee and I would be happy to provide any further information required in support of her.

Yours sincerely,

A black rectangular box redacting the signature of Stef Van Meer.

Stef Van Meer
Coordinator
Satisfy Food Rescue

C/- Kaiapoi Community Support • 24 Sewell Street, Kaiapoi 7630 • Phone: 027 951 6052 •
E-Mail: satisfyfoodrescue@outlook.com • Web: www.satisfyfoodrescue.org.nz

Full name

Hannah Watkinson

Postal address

[REDACTED]

City

Christchurch

Postcode

8061

Physical address (if different from postal address)

Home phone

[REDACTED]

Mobile

Email

[REDACTED]

Which category do you wish your application to be considered under?

Avon Ōtākaro River Corridor interest

Why do you want to be a member of the Red Zones Transformative Land Use Group (include any past or present, formal or informal connection to the red zones)?

I have spent 22 years of my life as a Burwood local, living on the cusp of what was to become Residential Red Zone. My father was the principal of Burwood Primary School for 23 years, and I attended Burwood Primary, Chisnallwood Intermediate School and Avonside Girls' High School - all in areas that have been severely affected by the earthquakes and consequently the land zoning. During my Masters of Fine Arts (Photography) at the University of Canterbury, I spent extra-curricular time documenting the closure of Burwood Primary School, every Wednesday afternoon for their final year of existence. This culminated in an archive of images which were shown at the closing celebration and included in the site's time capsule which demonstrates the effect that a local school's closing has on the area and the community.

More recently, I have been contracted by local charity Life in Vacant Spaces to project manage the East x East project - 9 hectares of Residential Red Zone from the corners of Brooker Avenue and New Brighton Rd in Burwood. As project coordinator, my role has involved working with the local residents associations, local councillors and community boards, and community groups (such as the nearby church, schools) to respectfully activate the vacant land into something visitors and locals alike can enjoy. I have initiated the installation of a disc golf course, a new rugby/soccer field, a drone racing space, a unity garden which incorporates tributes that could not be recycled or archived after the March 2019 mosque attacks, and the regeneration of an historic orchard site. A children's learn-to-cycle track, community kitchen and public art installations are in the works. As part of this role I have also worked closely with LINZ to meet the requirements of the land licenses, and major organisations such as Orion, Chorus and City Care to collaborate on the site. These

moving parts and various elements have contributed to a sense of great community for myself in this space, having worked hard on these relationships and connections. I believe we have an incredible opportunity in the uses of the Red Zones, and I feel I could bring a useful skill set to the Group in knowledge and experience of activating Red Zone space. I also believe that the Red Zone Transformative Land Use Group needs representatives who understand the unique challenges of getting things done in this space.

Tell us about your experience with community advisory groups, resident groups or volunteer organisations or any other relevant experience

While studying at University I started In Situ Photo Project (currently in hiatus), the country's first public art space dedicated to showcasing and promoting photography. This was my first experience in setting up a board, and it gave me a solid understanding of the different skillsets needed to successfully run an organisation, and the importance of acknowledging gaps in skillsets in order to cooperate and collaborate. The overarching intention of In Situ Photo Project was to "keep talented and intelligent people in Christchurch through expanding our cultural platform and providing opportunities for creatives." This 'reason for being' has informed many of my professional decisions since.

I have worked in business development at Vodafone xone, the corporate's technology start-up incubator. This taught me about working within a large organisation, and a lot about feasibility and logistics of projects. I also worked as a campaign coordinator for Narrative Campaigns, working with not-for-profits and social enterprises to tell their stories through marketing, communications, fundraising and events. The skills I gained in this role working with broad communities, often with accessibility needs such as Laura Ferguson Trust and National Foundation for Deaf, were invaluable. I have previously completed a Certificate in Tikanga Māori (Level 3) through Te Wānanga o Aotearoa which has expanded my knowledge of Te Reo and my understanding of te ao Māori - the Māori world view acknowledging the interconnectedness and interrelationship of all living & non-living things. In 2019 I participated in the LinC (Leadership in Communities) Cultivator programme, a 12-month, strengths-based leadership programme for leaders from 'community organisations' and Government organisations. The focus of this programme was in supporting and inspiring the participants to initiate and sustain their colleagues and communities to reflect and connect with themselves, their teams, peers and surroundings.

While studying at University I started In Situ Photo Project (currently in hiatus), the country's first public art space dedicated to showcasing and promoting photography. This was my first experience in setting up a governing board, and it gave me a solid understanding of the different skill sets needed to successfully run an organisation, and the importance of acknowledging gaps in skill sets in order to cooperate and collaborate. The overarching intention of In Situ Photo Project was to "keep talented and intelligent people in Christchurch through expanding our cultural platform and providing opportunities for creatives." This 'reason for being' has informed many of my professional decisions since.

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I am a current trustee for the Green Effect Trust which oversees the operations of Trees for Canterbury Native Plant Nursery. I have learnt about the need for eco-sourced, locally grown native flora in the Red Zone to keep our fauna healthy and our landscape thriving. I am also a current trustee for Watch This Space Trust, an organisation committed to promoting street art in Christchurch, and providing a platform for street artists to showcase their work and access opportunities - enabling Christchurch to retain its status as one of the street art capitals of the world! Through consulting as a curator for Te Pūtahi (Christchurch Centre for Architecture and City Making) I have formed further connections crossing traditional barriers between artists, entrepreneurs, developers, investors and building owners.

What is your availability for meetings. Do you have any time restrictions? Would you need assistance to get to meetings?

I have Green Effect Trust meetings on the second Tuesday evening of each month, and Watch This Space Trust meetings on the third Wednesday of each month. Otherwise, I am flexible.

Do you have any personal or business interests or affiliations that may affect your ability to make impartial decisions on this committee?

Any funding applied for the East x East site in Brooker Avenue would be a conflict of interest in terms of grant making. I would willingly distance myself from applications for activities in this particular site.

Letters of support

Letters of support are displayed on the following page.



27 January 2020

To Whom it May Concern,

I am very happy to provide a reference for Hannah to support her application for the Transformation Uses in the Red Zone Group.

I first met Hannah mid-last year in my capacity as the Chair of the Dallington Residents Association. We met to discuss her new role as the Project Coordinator for the East x East project facilitated by Life in Vacant Spaces (LiVS).

I was immediately impressed with Hannah's passion for, and connection to, the red zone land that she was working with. I could see that, for Hannah, the work wasn't just a job, but the continuation of a focus on making the Burwood Residential Red Zone into a space that honours the past while also celebrating the opportunity that the land provides.

Hannah has an admirable focus on making connections with people and groups who feel a sense of ownership to the space she's working with. She has been persistent with some of our most sceptical community groups – her enthusiasm and commitment to the Red Zone transformation is infectious!

As well as taking time to connect with the community, Hannah has really got things moving in the East x East project in Brooker Ave. The space has moved very quickly from a good idea without much action to a thriving and busy area with lots going on. I regularly drive past Brooker Ave and see people using the space – something that wasn't happening six months ago. I believe Hannah can take a lot of the credit for this – she gets stuff done!

Hannah is well connected within the regeneration community. She has taken the time to get to know the different groups that have an interest in the area, and I have not yet met anyone who is not impressed with her.

These attributes are what the Transformation Uses in the Red Zone Group needs. In order to be successful, it needs people who know how to talk to this community, understand what they've been through, but also have a vision for how to move beyond our past. Hannah is one of these people.

Sincerely,

Bebe Frayle

**LIFE
IN
VACANT
SPACES**

c/o Kendons, Attn: B. Beck
PO Box 8621
Christchurch 8440


info@livs.org.nz

21st January 2020

To whom it may concern,

Dear Sir/Madam,

I am writing in support of Hannah Watkinson and her application for the Red Zone Transformative Land Use Committee.

Life in Vacant Spaces (LiVS) is a charity committed to enabling creatives in the activation of community spaces. We are one of a number of not-for-profits, community groups, charities and place-making organisations that operates in Christchurch and are seen as one of the experts in this area. Primarily our work sees us finding sites, licencing them from the landowner and making them available for projects to use. We have been working in Christchurch since the Earthquakes and actively within the Residential RedZone (RRZ) since 2016.

LiVS have been cautiously optimistic about the creation of this group. It has the potential to support widespread activation of vacant space, which is always our goal, and help our communities take advantage of the opportunities that this space now offers. However, we see a number of risks should the right people not be selected for the committee. We feel it is important that those selected have a personal connection to the space as well as a solid working knowledge of the intrinsic challenges and complicated background. It is with this in mind that we offer our support to Hannah.

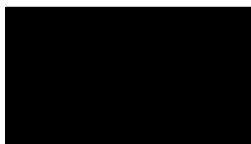
Hannah has been contracted to LiVS for just over six months. Her role has been to coordinate and activate our space in the RRZ, East x East. As we all know, this is a really tricky environment to work in for so many reasons but Hannah has done a remarkably good job. Her childhood background and continuing deep affection for the area means she goes in filled with aroha and prepared to do whatever it takes to get the job done. Activities on site have increased exponentially since her role began and our relationships with local community members and groups have never been better. She understands, through personal connection and her working role, the community's aspirations and fears and the importance of ensuring they are bought along on the regeneration journey.

Working with LiVS means that Hannah has a solid, on-the-ground understanding of what it is like to try and do a project in the RRZ, yet she is independent enough as a contractor to act objectively and/or able to highlight any conflicts should they arise. She understands the benefits of activating vacant spaces and has seen first-hand the difference it can make to the RRZ when done right. Hannah has treated all project participants with respect, patience and objectivity in our space and been able to identify areas in which they would most need to support to ensure the success of their ventures. Her current role also means Hannah is well aware of the multiple layers

of stakeholders, the history of the space, the political challenges and the future vision(s) so far created. She has kept herself informed of progress in the space and has good working relationships across LINZ, CCC, community boards and more.

Hannah has shown herself to be someone who has deep personal connection to the space, robust knowledge of its political history, the ability to make things happen and with solid relationships with the RRZ community. LiVS therefore wholly supports Hannah's application to this committee.

Kind regards,



Rachael Welfare - Director
Life in Vacant Spaces



RELEASED FROM PUBLIC EXCLUDED

28 January 2020

To Whom It May Concern

Burwood East Residents Association Committee members support Hannah Watkinson's application for the Red Zones Transformative Land Use Group.

We have only known Hannah a relatively short time however, during this time she has shown outstanding enthusiasm, positivity and a 'can do' attitude. The projects activated within Hannah's tenure for East X East have shown her capacity to follow through with ideas and collaborate effectively with many groups and individuals in order to achieve her goals.

Hannah has shown a willingness to productively engage with our Residents Association and has been keen to listen and consider any concerns, ideas, or requests from our group when we have met with her and other groups who are interested in activating our local area.

Because Hannah is very familiar with this area, she has an insight and understanding of what projects best fit with the land, the overall environment, the local residents, as well as showing appropriate regard for previous land owners.

We believe that Hannah would be an asset to your group.

Yours sincerely



Gae Johns
Secretary
Burwood East Residents Association

Full name

Ashley Campbell

Postal address

[REDACTED]

City

Christchurch

Postcode

8062

Physical address (if different from postal address)

Home phone

[REDACTED]

Mobile

Email

[REDACTED]

Which category do you wish your application to be considered under?

Avon Ōtākaro River Corridor interest

Why do you want to be a member of the Red Zones Transformative Land Use Group (include any past or present, formal or informal connection to the red zones)?

Ko Ngā Kohatu Whakarakaraka te maunga
Ko Otākāro te awa
Ko Zealandia te waka
Kōtimana ko Airihi nga iwi
Ko Ōtautahi te kainga
Ko Ashley Campbell taku ingoa

The Otākāro-Avon River Corridor (OARC) is a very special place for me. It is where I grew up across the road from the Otākāro-Avon River. It is where my parents were still living, in the house I grew up in, when the February 22 earthquake forced them out forever.

It is an area I have chosen to live close to (after returning home from Auckland) and interact with almost daily. I walk my dogs through many parts of the OARC, and also regularly forage for fruit; these are probably the two most common current public uses of this land, and so I fully understand the needs and wants of current users.

But as well as my personal involvement, I know that this area that holds unrivalled potential for transforming Christchurch, and East Christchurch in particular.

Over the past 8½ years many, many people in Christchurch have put their heart and soul into influencing the plan that Regenerate Christchurch produced for the OARC. The plan is a very careful balancing act between multiple different desires and needs, but always with environmental regeneration as the foundation on which to build.

I believe it is essential that we now move forward according to this plan, which so many people have invested so much in. The uses that are already starting to happen – and which will continue over the next decade – will strongly influence how this land develops its transformative potential. Many of those uses will be there for many years.

Indeed, some are likely to become permanent. I therefore believe we need to be considered and thoughtful from the very start, always referencing the plan and with a clear focus on not just the present and near future, but also with the past and the long-term future clearly in our minds.

Having immersed myself in all things red zone for 8½ years, I very much want to be part of what happens for the next 8½. This is our legacy project for the future of Christchurch.

Tell us about your experience with community advisory groups, resident groups or volunteer organisations or any other relevant experience

- I created the “Avon River Park” Facebook page on June 24 2011 (the day of the first red zone announcement), proposing the idea that the Avon River Red Zone become a place of nature and recreation. Within a week it had gained more than 1000 followers. You can read about the very early days of the page in this story that appeared in The Press (<http://www.stuff.co.nz/the-press/news/5223147/Visions-of-Avons-future>).
- That page led directly to the founding of the Avon-Otākāro Network (AvON) by Mark Gibson (Mark provides one of my letters of recommendation). I was a founding member of AvON (while based in Auckland).
- Over the next two years, from Auckland, I advised on and managed much of AvON’s publicity as a volunteer, and continued the campaign on Facebook.
- In 2013 after returning to Christchurch I became a member of the AvON Strategic Steering Group.
- I was also a founding committee member of Avon-Otakaro Inc, the incorporated society established to allow AvON to seek funding.
- In 2014 I founded Greening the Red Zone, to ensure there was a group advocating specifically for environmental restoration (<https://www.facebook.com/events/230566333802725/>). I was the founding chair, later co-chair. I also managed our process of incorporation in 2016.
- During my time with Greening the Red Zone I launched, and then managed the redesign of, its website; managed all social media (Facebook, Twitter, and Instagram); led all submissions and most presentations (<http://greeningtheredzone.nz/about-us/submissions-presentations/>); helped to organise a movie and panel discussion evening; managed political candidate surveys and helped to organise a political candidate panel discussion; and managed its publicity and communication. I also chaired some committee meetings.
- I helped bring to life a proposal passionately suggested to me by a GtRZ supporter who, for personal reasons, could not devote time to making it happen – the Greening the Red Zone Dark Sky Park (<http://greeningtheredzone.nz/our-dark-sky/>). I followed up with Prof John Hernshaw, leading to the formation of the GtRZ Dark Sky Park Committee.
- I continued as co-chair of GtRZ until December 2017, when I realised I was close to burn out and urgently needed a break!
- I am still a financial member of Greening the Red Zone, but am no longer active on the committee.

What is your availability for meetings. Do you have any time restrictions? Would you need assistance to get to meetings?

I work a four-day week. My usual day off is Thursday, but my workplace is flexible. As long as meeting times are regular, and we have reasonable notice of any irregular

times, I should be able to attend most, if not all, meetings. I do not need assistance to get to meetings.

Do you have any personal or business interests or affiliations that may affect your ability to make impartial decisions on this committee?

I am still a financial member of Greening the Red Zone. I am willing resign my membership, if necessary, to be part of this group.

Letters of support

Letters of support are displayed on the following page.

RELEASED FROM PUBLIC EXCLUDED

**Reference for Ashley Campbell
January 3, 2020**

It is with great pleasure and confidence that I affirm the application by Ashley Campbell, to be an Otakaro Avon River Corridor representative on the Red Zones Transformative Land Use Group.

I am a minister in two east Christchurch parishes - New Brighton Union and Port Hills Uniting - and was at the time of the February 2011 earthquake also involved in a part-time environmentally focused ministry for my regional church body. Since the earthquakes I also did a transitional ministry at the Wainoni Methodist Church which was in the Residential Red Zone, and an eastern strategy role for the regional church.

I first met Ashley not long after she set up the Avon River Park Facebook page soon after the Government announcement of the red zone in June 2011. The page went viral almost overnight and I soon became one of the people active on it.

I organised a public meeting for August 2011 to move the community from discussion online to actively developing and promoting a shared vision for the future of the RRZ. I became the first chair of the Avon Otakaro Network committee that was set up at that meeting and Ashley became a founding member. She attended the first meeting in the New Brighton Union Church Hall.

Soon after this she relocated to Christchurch from Auckland so that she could be actively involved in community initiatives around the RRZ. She had grown up in Bexley, and her parents were red zoned. She bought a house intentionally in east Christchurch near the RRZ out of commitment to its future. Ever since she has recreated in the zone on almost a daily basis so understands what has been going on there.

For four years I worked closely with Ashley while we were both members of the AvON Network. I often valued the professional expertise she brought to her involvement. She is a journalist and communications person by training and does everything to a high standard, has high ethical standards, and is principled and evidence-based in the way she develops her ideas.

Though a passionate advocate of her own ideas, she also can work well with others to develop a collaborative vision and goals. She is also not just a talker but has often been involved in working bees and other activities in the RRZ. She has been willing to support others as well as front her own initiatives.

Though not directly involved in the work of the Greening the Red Zone group that she helped to establish about five years ago I have continued to value the quality work that they have done. Over nearly ten years Ashley has been one of the people most consistently focused on achieving good community and environmental outcomes for what has been called the Residential Red Zone along the Otakaro Avon River.

So once again, in conclusion, I have no hesitation in supporting her application. I hope that she is successful. She will contribute enormously to the vital work of the RZTLUG.

Sincerely, (Rev) Mark Gibson

Email: [\[REDACTED\]](#)

RELEASED FROM PUBLIC EXCLUDED

Ian Fox



04 January 2020

The Selection Panel for Red Zones Transformative Land Use Group

Dear Panel,

This letter is in support of Ashley Campbell's application for a Community Membership on the Red Zones Transformative Land Use Group ("the Group").

I first met Ashley, initially virtually, around the time of the Red Zone proposal when I heard about a new group being set up to promote the idea of the Red Zone land being used as some sort of public park which would include as its primary component a large amount of environmental restoration. That group soon became the Avon Ōtākaro Network ("AvON"), and Ashley was instrumental in setting it up and seeing it through its early years. Indeed, Ashley has often been called "the mother of the red zone" which is a title she thoroughly deserves. If anyone truly understands the significance of the Ōtākaro Avon River Corridor ("the OARC") land and what the vision and objectives in the Regeneration Plan mean, then that person is Ashley.

Like many people, I thought, and still do, that the idea of the red-zoned land becoming a park had strong merit. So, I made contact with Ashley who was then living away from her home town but soon moved, counter to the prevailing population flow at the time, back to Christchurch. Ashley's passion for caring for her family, community, and our environment was clear to me from the outset, but moving back home when it would have been far easier and possibly less stressful to remain away showed an outstanding commitment to those core feelings that remains unabated.

By the time Ashley and I first met in person I was serving a term (January 2012-December 2014) as Chair of the Christchurch-West Melton Water Zone Committee, so water and land management from a community perspective was a major part of my life. Following the end of my term, I stepped down to focus more on my paid work as then Deputy Harbourmaster for Canterbury (since promoted to Harbourmaster). But, I still had some spare time so I accepted a role on the Strategic Steering Group of AvON from early 2015, and later on its Executive, until last winter when I stepped down (although I remain a member of AvON) to devote more of my non-work time to the WHoW Charitable Trust which had grown over 8 years from a bunch of aquatic sports proposals for the OARC into a proposal for a full integration of these onto a single site at Kaiapoi.



The previous paragraph leads to me noting that whichever hat I had on at any time I often found myself in contact with Ashley, even in my day job when Ashley occasionally had questions for me about boating uses on the river resulting from things seen during her frequent rambles through the OARC. All this led to us getting to know each other fairly well, and becoming friends as well as working colleagues as representatives for and on various groups with interest in the OARC.

Ashley is highly intelligent, a great researcher, and a keen observer of what's going on. This makes Ashley a fantastic sounding board and critical friend who is unafraid of challenging both novel information and accepted wisdom if there's justification for that, nor of receiving challenge to her own thinking. We've had occasion to wonder if the other's picnic might be missing a sandwich a couple of times, but this has always been respectful and in a genuinely enquiring manner – Ashley seeks to understand what's going on so she can better be of use, and better collaborate through that increased understanding.

Ashley's knowledge of, passion for, and interest in the OARC, what it means to so many people, and the possibilities for the land and water running through it are vast. Ashley freely shares her knowledge, and goes to extraordinary lengths to get to grips with anything new that arises. I know and have worked, collaborated, or at least met with most of the people who have been involved to any significant degree with the OARC and there'd be few likely to understand the current state of the OARC, and its future possibilities, better than Ashley. Ashley's no starry-eyed dreamer though - rather she fully understands the broad range of ideas for the OARC, so is well placed to use her knowledge and passion to collaborate in the Group to assist in realising the potential of the OARC to be of the enormous benefit we all know it can be.

In closing, as someone who's had quite a lot of involvement in OARC matters over the last few years, and who maintains an active interest still, I whole-heartedly recommend Ashley to you as an excellent choice for Community Membership of the Group. It would give me a huge degree of confidence in the Group and its deliberations if I'd know Ashley would be involved.

Kind regards,

Ian Fox.

Louise Stella



31/12/2019

To whom it may concern,

I am writing to recommend Ashley Campbell for the Red Zones Transformative Land Use Group.

I am a former red zoner, having lived in Keller Street in Avonside for over 12 years until the final date for leaving arrived in 2013. I currently live 'over the river' in Dallington nearby to the red zone and frequently walk in the area and occasionally meet up with friends and former neighbours, or very occasionally volunteer for weeding or planting for community projects (e.g. Avon Otakaro Forest Park, Avon Heathcote Estuary Ihutai Trust). I have a particular interest in the Avon Otakaro river and in the areas around Avonside/Richmond/Dallington as I feel a strong connection to the area and think it is very important for all of Christchurch to have a strong community input into the future of the whole area and its governance, in addition to other voices.

I met Ashley through Greening the Red Zone (I am currently a committee member) around February 2016 when I was looking for a community group to get involved with that was actively involved in helping determine what the future of the residential red zone might be. Ashley has been very active in encouraging people to have their say (myself being one example) and engages with anyone and everyone whether it's chatting with other users that she might meet when she is out walking, joining in discussions on on-line forums or in other media, or talking to government representatives or officials, mana whenua, scientists, business people or other interest groups. I have always been impressed by Ashley's energy and positive attitude as well as her plain speaking and her willingness to engage and get down to the 'nitty gritty' without any rancour or ill-feeling. She also is an excellent researcher (no doubt owing to her profession and occupation) and is one of the few people I know who reads the full documents that have been produced by Regenerate Christchurch and the like.


Ashley would be a tremendous asset to the Red Zones Transformative group and I recommend her to you without reservation. Please don't hesitate to contact me if you have any questions.

Sincerely,

Lou Stella



Royal Forest and Bird Protection
Society of New Zealand Inc.
PO Box
New Zealand


j.miller@forestandbird.org.nz
www.forestandbird.org.nz

30 December 2019

Re: Application for membership of the Red Zones Transformative Land Use Group

I write in support of Ashley Campbell's application to become a member of the Red Zones Transformative Land Use Group.

The applicant

I met Ashley in 2013 when she and I were members of the Avon-Otakaro Network (AvON) Strategic Steering Group (the group).

The group's purpose was to advocate for, and promote the vision of using land along the Avon Otakaro river (the Red Zone) into a public area that would focus on the restoration of the city's natural habitat.

The group formed directly as a response to a Facebook page Ashley had started, advocating for the Red Zone to become an ecological park.

Among its other achievements, in the months after the red zone announcement the group organised and presented a petition to Parliament asking that "the House work with the people and local authorities of Christchurch to ensure that the Avon River red zone becomes a reserve and river park when the home owners have to leave". This petition received more than 18,600 signatures, all collected in person.

The members of the group represented a broad range of views as to how the Red Zone should be used in the future. Ideas promoted within the group included tourism, community gardens, forestry, farming and recreation, apart from simply re-wilding that area.

Ashley was able to navigate around these differing views even when, at times, these views deviated considerably from her own. Ashley had an ability to set aside her own strongly held views to allow others to advocate their ideas. She is well placed to be able to understand the wide range of views held by the Christchurch community and the need to navigate carefully what could be a contested landscape.

Ashley's skills as a former journalist and latterly as a communications advisor were invaluable to the group. She initiated the development of the group's website and continued to promote it through the Facebook page she had started – including sharing administration of the Facebook page with one of AvON's co-chairs. Her skills enabled the group to reach a broad audience to garner support and update those who shared the group's vision, not all of whom were Christchurch residents.

Ashley confidently approached both central and local politicians during her time with the group. Her quiet advocacy meant that people from a wide range of political views heard about what we were attempting to achieve.

In 2014 Ashley along with several others, including myself, formed a group called Greening the Red Zone (GtRZ), to provide advocacy for ecological restoration in the Red Zone. We considered that the Red Zone presented a once-in-a-lifetime opportunity to provide habitat for our indigenous birds and other fauna by ensuring a significant area of the Red Zone was given over to ecological restoration, as well as providing the space to manage our stormwater in an innovative way.

Greening the Red Zone, led by Ashley, set out to speak to as many people as possible to generate their support and enthusiasm for what we referred to as a 'Biodiversity Park'. Ashley during this time spoke to many groups, invited a wide range of the community to visit the Red Zone, including a number of politicians, academics and ecologists to discuss the potential for a park. GtRZ worked collaboratively alongside AvON and others.

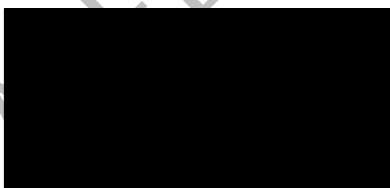
In late 2017, after 6½ years of advocating tirelessly for the Red Zone Ashley resigned from an active role with GtRZ, feeling she needed to take a break to recharge her batteries.

Ashley had committed many, many hours of her own time to advocate for a vision she first imagined while still living in Auckland, when considering the future of the area her family lived in and where she was raised. That vision was of a large area of public land in the city being restored to bring our native bird life into the city, restoring the health of the river and towards having biodiversity linkages from the mountains to the sea – Ki uta ke Tai.

I have been on a number of collaborative forums and advisory groups. I believe Ashley has the skills that would make her an ideal member of the Red Zone Transformative Land Use Group. She listens well, has a broad and intimate knowledge of the Red Zone having grown up in the area along with several years of working towards what the Group will set out to achieve. She has an ability to work alongside a wide range of individuals and stakeholders, is a confident speaker and, as mentioned, has significant skills in communication. She is well placed to be able to understand the wide range of views held by the Christchurch community and the need to navigate carefully what could be a contested landscape.

I am pleased to be able to recommend Ashley Campbell to the Group. I wish it well in the work it has ahead.

Yours sincerely,



Jen Miller
Group Manager – Advocacy
Royal Forest and Bird Protection Society of New Zealand Inc

Tanya Didham


18 December 2019

Re: OARC Governance – recommendation letter for Ashley Campbell

TO WHOM IT MAY CONCERN

My name is Tanya Didham, for the last couple of years I have been co-chair of community group and incorporated society, Greening the Red Zone. I also volunteer with various other groups and am the manager of Avebury House in Richmond.

Greening the Red Zone was founded by Ashley Campbell early in the recovery. The goal was uncomplicated: literally to 'green the red zone'. Let nature do the healing. The simple and profound nature of that goal resonated with thousands of people, myself included.

I was inspired to go from facebook fan to committee member after reading Ashley's compelling posts about renaturing the quake-broke river corridor. Her obvious passion for the area, combined with a sensible, science-based approach painted the vision clearly for me, and I wanted to help. Ever the pragmatist, Ashley didn't look a gift volunteer in the mouth, and I was soon embedded in the campaign to 'Bring back our birds!' Ashley had neatly mentored me into my first volunteering experience.

The traits I admire in Ashley are well-suited to team governance. She is opinionated, but able to listen, and change her views when presented with good reason to. Ashley loves to learn, so is always looking for a deeper understanding and better solutions. She will ask why, and she will argue her point, but she will always keep it civil and adapt to the facts.

Ashley served as chair of Greening the Red Zone until December 2017, when the glacial yet exhausting pace of action in the red zone led her to take a break from committee life. However, Ashley has continued to be a valuable source of advice and information for me. Always with her ear to the ground and a keen eye for reading between the lines, Ashley's comments and suggestions are always welcome.

I would love to see Ashley representing community on the governance team, and am most happy to endorse her application.

Kind regards,


Tanya Didham
co-chair Greening the Red Zone.

4 December 2019

TO WHOM IT MAY CONCERN:

Re: Ashley Campbell & The Red Zones Transformative Land Use Group

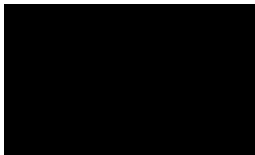
I have come to know Ashley Campbell through her on-line advocacy and knowledge of the red zone, other environmental and mutual interests over the past two years or so. My own connection to the red zone is because I live in the East of Christchurch and am vitally interested in ensuring the very best decisions are made for its use for the future and generations to come.

I wholeheartedly support and recommend Ashley with her application to be a member of the Red Zones Transformative Land Use Group. Ashley has been a tireless advocate for the red zone through her involvement in Greening the Red Zone and the environment in general. She has very practical experience and well considered views on the future use of the red zone and would have much to contribute.

I believe Ashley would be an excellent choice for this position and am hopeful she will be chosen for this important task.

Yours faithfully

Di Trower



RELEASED FROM PUBLIC EXCLUDED

32. Terms and Conditions of a Proposed Loan to The Canterbury Cricket Trust

Reference / Te Tohutoro: 20/262154

Report of / Te Pou Matua: John Filsell, Head of Community Support, Governance & Partnerships, john.filsell@ccc.govt.nz

General Manager / Pouwhakarae: Mary Richardson, General Manager Citizen and Community, mary.richardson@ccc.govt.nz

Confidentiality

Section under the Act:	The public conduct of the part of the meeting would be likely to result in the disclosure of information for which good reason for withholding exists under section 7.
Sub-clause and Reason:	s7(2)(b)(ii) - The withholding of the information is necessary to protect information where the making available of the information would be likely unreasonably to prejudice the commercial position of the person who supplied or who is the subject of the information. s7(2)(i) - The withholding of the information is necessary to enable the local authority to carry on, without prejudice or disadvantage, negotiations (including commercial and industrial negotiations).
Plain English Reason:	Subject matter covers the appropriateness of third party assets as security against a loan, the consideration of a levy on cricket player subscriptions and Christchurch's ability to host a leading role in the Womens Cricket World Cup.
Report can be released:	30 June 2020 When the implications of the report have been discussed with stakeholders and Christchurch's role in the Womens Cricket World Cup is clear.

1. Executive Summary / Te Whakarāpopoto Matua

- 1.1 The purpose of this report is for the Council to consider and resolve terms and conditions on which it will, or will not, grant a loan to the Canterbury Cricket Trust (the Trust). This report has been written by staff because some of the information supporting the proposed terms and conditions presented in this report differ from those previously presented to Council's Finance and Performance Committee (Committee), when it originally considered the loan application on 5 March 2020.
- 1.2 The decision in this report is of low significance in relation to the Christchurch City Council's Significance and Engagement Policy. The level of significance was determined by considering that the Committee have resolved to grant a loan subject to terms and conditions acceptable to Council and this report seeks a decision on which terms and conditions, if any, are acceptable to Council.
- 1.3 On 5 March 2020 the Committee approved a loan to the Trust. The loan was subject to a number of conditions including that *the loan being secured or guaranteed, on terms and conditions acceptable to the Council, so that the loan will be repaid on, or before, the term of the loan expires.*

- 1.4 When considering the loan it was anticipated that security for the loan could have been provided by a third party underwrite / guarantee. On March 9 2020 the Trust advised staff that such underwrite / guarantee would not be available within a timeframe needed to commit to hosting a lead role in the Women's Cricket World Cup (World cup). As a result staff feel it prudent to seek further direction from Council on acceptable terms and conditions. A position supported by the Chair and Deputy Chair of the Committee.

2. Officer Recommendations / Ngā Tūtohu

That the Council:

1. Notes the previous decision of the Finance and Performance Committee of the Council, on 5 March 2020, granting a conditional Council loan of up to \$1,500,000 to the Canterbury Cricket Trust.
2. Resolves that the granting of the Loan to the Canterbury Cricket Trust is conditional upon:
 - a. Christchurch securing a leading role in hosting the 2021 Women's Cricket World Cup through the provision of Floodlights at the Hagley Oval.
 - b. The Canterbury Cricket Trust demonstrating that it has already secured a minimum of \$1,000,000 towards the cost of installing floodlights at the Hagley Oval.
 - c. The Canterbury Cricket Trust prepaying the equivalent of two years interest, \$40,000, upon the drawdown of the loan.
 - d. The Canterbury Cricket Trust agreeing to the repayment of subsequent year's interest, \$40,000, no later than 30 March 2023, from reserves, operating surplus or a player levy.
 - e. The Canterbury Cricket Trust providing a charge by way of a General Security Agreement or a Specific Security Agreement over the pavilion and lights for \$1.5 million in favour of the Council, (or equivalent instrument).
 - f. The Canterbury Cricket Trust and Canterbury Cricket agree to immediately undertake the required constitutional process to install a player levy in order to cover any shortfall in fundraising in the event that a shortfall occurs.
 - g. The Trust providing Council details of their fundraising strategy and an annual report on progress.
 - h. The Trust providing a letter to Council explicitly stating that the Trust will not subsequently seek that any portion of the loan be converted to a grant or written off.
3. Delegate's authority to the Head of Community Support, Governance & Partnerships to make the necessary arrangements to implement this resolution noting that all loan documentation will be reviewed by Council's Financial Management and Legal Services Units.

3. Reason for Report Recommendations / Ngā Take mō te Whakatau

- 3.1 The recommendations of this report aim to balance the risks to Council from offering a loan, against appropriate mitigations, bearing in mind the ultimate opportunity for Christchurch namely:
- Securing the World Cup event and final.
 - Leveraging the World Cup opportunity to secure the provision of floodlights by a partner organisation, at no cost to the ratepayer.
 - Securing the Hagley Oval as a premier village-green international venue into the future.

4. Alternative Options Considered / Ētahi atu Kōwhiringa

- 4.1 Options are discussed in section 5 of this report below.
- 4.2 The alternative option is to insist on underwrite or guarantee secured by a third party. The advantage is that this provides an additional layer of security. This disadvantage is that, in the opinion of staff, informed by the Trust, the Trust will not be able to secure the underwrite in time to confirm a leading role in the World Cup.

5. Detail / Te Whakamahuki

Risks and Mitigations

Interest Repayment

- 5.1 The risk. The interest payment, will not be paid on a regular (annual) basis due to insufficient fundraising.
- 5.2 The quantum. Approximately \$20,000 p.a. over a four year term. \$80,000. In terms of Council and World Cup benefits this is a small amount; 0.004% on rates in any one year.
- 5.3 The probability. Low, because the Trust have \$500,000 in reserves and sufficient financial turnover to cover payments of approximately \$20,000 annually. There will be clear visibility in advance of any default.
- 5.4 The potential mitigation.
 - 5.4.1 The Trust prepay the equivalent of two years interest, \$40,000, upon the drawdown of the loan.
 - 5.4.2 The Trust agree to repayment of subsequent years' interest, \$40,000 from reserves, operational surplus or a player levy by March 30 2023.
- 5.5 The residual risk to Council is **very low** due to the small size of the risk, effective mitigations, clear advance visibility of difficulty and a low probability of default.

Principal Repayment

- 5.6 The risk. The principle, will not be fully paid, at the end of the term due to insufficient fundraising.
- 5.7 The quantum. A maximum of \$1,500,000 in four years' time, dependent on fund raising. In terms of Council budgets and World Cup benefits this is a small amount:
 - 5.7.1 \$1,500,000 CAPEX is 0.014% on rates in 2024 for 30 years
 - 5.7.2 \$500,000 CAPEX is 0.007% on rates in 2024 for 30 years
- 5.8 The probability. Low because:
 - 5.8.1 Fundraising has been successful to date:
 - On March 10 2020 the Trust advised that they had raised \$1,500,000 and a grant of \$250,000 provisionally approved on 9 March 2020.
 - The Trust advise that they have raised and spent \$364,039 on process to secure floodlighting to date.
 - 5.8.2 The Trust have a proven track record in fundraising from a committed and influential range of individuals supported by the wide community infrastructure of the sport of cricket.

- 5.8.3 The project, flood lighting, is eligible for a wide range of philanthropic and other funding sources.
- 5.8.4 There will be clear visibility well in advance of any default, and in time to take corrective action.
- 5.8.5 The Trust have approval from the Canterbury Cricket Board to initiate a process to install a player levy to supplement fundraising if needed. The need will be known well in advance of the due date.
- 5.9 The potential mitigation.
- 5.9.1 The Trust provide a charge by way of a General Security Agreement or a Specific Security Agreement over the pavilion and lights for \$1.5 million in favour of Council (or equivalent instrument).
- The Trust may be able to extend the security agreement to the antecedent Horticultural Hall however this may take a little time as the Hall is subject to a donor bequest. Staff believe that due to the condition of the Hall building a charge over the pavilion and lights may be of less risk.
 - General Security Agreements against community-focused assets are common place in securing Council loans to not for profit organisations. Recent examples include the Isaac Theatre Royal, The Piano, Ōtautahi Urban Guild, The Stadium Trust and the Mt Pleasant Community Centre.
 - The rationale behind the Council Policy of offering loans, is to allow partner organisations to develop community focused infrastructure, often on Council land and/or on a not for profit basis. This is because partner organisations are unable to get bank loans under these conditions. Council fulfils its partnership role as an enabler.
- 5.9.2 The Trust and Canterbury Cricket agree to immediately undertake the required constitutional process to install a player levy in order to cover any shortfall in fundraising. The Canterbury Cricket Board have agreed to this in principle and the risk of it not eventuating is considered small due to Council's long-standing and valuable partnership with Cricket.
- 5.9.3 The Trust provide Council details of their fundraising strategy and an annual report on progress to allow both parties time to mitigate risks as they arise.
- 5.10 The residual risk to Council is **low** due to:
- The small "size" of the risk.
 - Clear advance visibility of difficulty allowing time for corrective action.
 - Security for the loan against the fixed assets of the Trust.
 - A low probability of default due to the success of fundraising to date and a proven track record.
 - A player levy potentially covering a shortfall.
- 5.10.2 The reason the residual risk has not been ranked as very low is due to the nature of the security offered being sporting infrastructure essential to the operation of cricket at Hagley Oval.

Other

- 5.11 To avoid any doubt as to Council's intention it will be recommended that Council ask for a letter from the Trust explicitly stating that the Trust will not subsequently seek that any portion of the loan be converted to a grant or written off.

6. Resource Implications / Ngā Hīraunga Rauemi

Capex/Opex / Ngā Utu Whakahaere

- 6.1 Cost to Implement – If the loan is drawn down the Council will incur approximately \$1,000 in processing and legal costs from the draw down from the New Zealand Local Government Funding Authority. The Council will then advance the funds to the Trust pursuant to a separate loan agreement; the implementation cost of this loan will be paid by the borrower.
- 6.2 Maintenance/Ongoing costs - The Council will incur ongoing borrowing costs but under the on-lending agreement, these will be covered by the borrower. If the borrower defaults the maximum cost to Council will be \$1,500,000 (plus admin costs of \$1,000), a cost to rates of \$0.014% on rates for 30 years.
- 6.3 Funding Source - Council will borrow from the New Zealand Local Government Funding Authority. Subject to the form of the borrowing instrument (fixed or floating), the borrower will be charged interest during the loan period with the addition of 20 basis points.

7. Legal Implications / Ngā Hīraunga ā-Ture

Statutory power to undertake proposals in the report / Te Manatū Whakahaere Kaupapa

- 7.1 The statutory power to undertake the proposal derives from Council's Status and Powers in S12 (2) of the LGA 2002. More specifically Council's Treasury Risk Management Policy detailed in volume three, page forty-one of the 2018/2028 LTP under the section Loan Advances.

Other Legal Implications / Ētahi atu Hīraunga-ā-Ture

- 7.1 Legal implications will arise when drafting and executing loan and other documentation. The Council's Legal Services and Financial Management Units will review all documentation prior to execution.

8. Risk Management Implications / Ngā Hīraunga Tūraru

- 8.1 Detailed in section 5. Of this report above.

Attachments / Ngā Tāpirihanga

There are no appendices to this report.

In addition to the attached documents, the following background information is available:

Document Name	Location / File Link
Not applicable	

Confirmation of Statutory Compliance / Te Whakatūturutanga ā-Ture

Compliance with Statutory Decision-making Requirements (ss 76 - 81 Local Government Act 2002).
(a) This report contains:

- (i) sufficient information about all reasonably practicable options identified and assessed in terms of their advantages and disadvantages; and
 - (ii) adequate consideration of the views and preferences of affected and interested persons bearing in mind any proposed or previous community engagement.
- (b) The information reflects the level of significance of the matters covered by the report, as determined in accordance with the Council's significance and engagement policy.

Signatories / Ngā Kaiwaitohu

Author	John Filsell - Head of Community Support, Governance and Partnerships
Approved By	Mary Richardson - General Manager Citizens & Community

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