

Finance and Performance Committee

AGENDA

Notice of Meeting:

An ordinary meeting of the Finance & Performance Committee will be held on:

Date: **Wednesday 31 January 2024**

Time: **9.30 am**

Venue: **Council Chambers, Civic Offices,
53 Hereford Street, Christchurch**

Membership

Chairperson	Councillor Sam MacDonald
Deputy Chairperson	Councillor Melanie Coker
Members	Mayor Phil Mauger
	Deputy Mayor Pauline Cotter
	Councillor Kelly Barber
	Councillor Celeste Donovan
	Councillor Tyrone Fields
	Councillor James Gough
	Councillor Tyla Harrison-Hunt
	Councillor Victoria Henstock
	Councillor Yani Johanson
	Councillor Aaron Keown
	Councillor Jake McLellan
	Councillor Andrei Moore
	Councillor Mark Peters
	Councillor Tim Scandrett
	Councillor Sara Templeton

24 January 2024

Principal Advisor

Russell Holden

Acting General Manager - Resources / CFO

Tel: 941 8999

David Corlett

Democratic Services Advisor

941 5421

david.corlett@ccc.govt.nz

www.ccc.govt.nz

Note: The reports contained within this agenda are for consideration and should not be construed as Council policy unless and until adopted. If you require further information relating to any reports, please contact the person named on the report.

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What is important to us?

Our Strategic Framework is a big picture view of what the Council is aiming to achieve for our community

Our focus this Council term 2022–2025

Strategic Priorities



Be an inclusive and equitable city which puts people at the centre of developing our city and district, prioritising wellbeing, accessibility and connection.



Champion Ōtautahi-Christchurch and collaborate to build our role as a leading New Zealand city.



Build trust and confidence in the Council through meaningful partnerships and communication, listening to and working with residents.

Adopted by the Council on 5 April 2023



Reduce emissions as a Council and as a city, and invest in adaptation and resilience, leading a city-wide response to climate change while protecting our indigenous biodiversity, water bodies and tree canopy.



Manage ratepayers' money wisely, delivering quality core services to the whole community and addressing the issues that are important to our residents.



Actively balance the needs of today's residents with the needs of future generations, with the aim of leaving no one behind.

Our goals for this Long Term Plan 2024–2034

Draft Community Outcomes



Collaborative and confident

Our residents have the opportunity to actively participate in community and city life, have a strong sense of belonging and identity, and feel safe.



Green and liveable

Our neighbourhoods and communities are accessible and well connected, supporting our goals to reduce emissions, build climate resilience and protect and regenerate the environment, especially our biodiversity, water bodies and tree canopy.

To be adopted by the Council as part of the Long Term Plan 2024–2034



A cultural powerhouse

Our diverse communities are supported to understand and protect their heritage, pursue their arts, cultural and sporting interests, and contribute to making our city a creative, cultural and events 'powerhouse'.



Thriving and prosperous

Our city is a great place for people, business and investment where we can all grow our potential, where enterprises are innovative and smart, and where together we raise productivity and reduce emissions.

Our intergenerational vision

A place of opportunity for all.

Open to new ideas, new people,
new investment and new ways
of doing things – a place where
anything is possible.



Ngāi Tahu has rangatiratanga over its takiwā – the Council is committed to partnering with Ngāi Tahu to achieve meaningful outcomes that benefit the whole community

FINANCE AND PERFORMANCE COMMITTEE OF THE WHOLE - TERMS OF REFERENCE NGĀ ĀRAHINA MAHINGA

Chair	Councillor MacDonald
Deputy Chair	Councillor Coker
Membership	The Mayor and all Councillors
Quorum	Half of the members if the number of members (including vacancies) is even, or a majority of members if the number of members (including vacancies) is odd
Meeting Cycle	Monthly
Reports To	Council

Delegations

The Council delegates to the Finance and Performance Committee authority to oversee and make decisions on:

Capital Programme and operational expenditure

- Monitoring the delivery of the Council's Capital Programme and associated operational expenditure, including inquiring into any material discrepancies from planned expenditure.
- As may be necessary from time to time, approving amendments to the Capital Programme outside the Long-Term Plan or Annual Plan processes.
- Approving Capital Programme business and investment cases, and any associated operational expenditure, as agreed in the Council's Long-Term Plan.
- Approving any capital or other carry forward requests and the use of operating surpluses as the case may be.
- Approving the procurement plans (where applicable), preferred supplier, and contracts for all capital expenditure where the value of the contract exceeds \$15 Million (noting that the Committee may sub delegate authority for approval of the preferred supplier and /or contract to the Chief Executive provided the procurement plan strategy is followed).
- Approving the procurement plans (where applicable), preferred supplier, and contracts, for all operational expenditure where the value of the contract exceeds \$10 Million (noting that the Committee may sub delegate authority for approval of the preferred supplier and/or contract to the Chief Executive provided the procurement plan strategy is followed).

Non-financial performance

- Reviewing the delivery of services under s17A.
- Amending levels of service targets, unless the decision is precluded under section 97 of the Local Government Act 2002.
- Exercising all of the Council's powers under section 17A of the Local Government Act 2002, relating to service delivery reviews and decisions not to undertake a review.

Council Controlled Organisations

- Monitoring the financial and non-financial performance of the Council and Council Controlled Organisations.
- Making governance decisions related to Council Controlled Organisations under sections 65 to 72 of the Local Government Act 2002.
- Exercising the Council's powers directly as the shareholder, or through CCHL, or in respect of an entity (within the meaning of section 6(1) of the Local Government Act 2002) in relation to –
 - (without limitation) the modification of constitutions and/or trust deeds, and other governance arrangements, granting shareholder approval of major transactions, appointing directors or trustees, and approving policies related to Council Controlled Organisations; and

- in relation to the approval of Statements of Intent and their modification (if any).

Development Contributions

- Exercising all of the Council's powers in relation to development contributions, other than those delegated to the Chief Executive and Council officers as set out in the Council's Delegations Register.

Property

- Purchasing or disposing of property where required for the delivery of the Capital Programme, in accordance with the Council's Long-Term Plan, and where those acquisitions or disposals have not been delegated to another decision-making body of the Council or staff.

Loans and debt write-offs

- Approving debt write-offs where those debt write-offs are not delegated to staff.
- Approving amendments to loans, in accordance with the Council's Long-Term Plan.

Insurance

- All insurance matters, including considering legal advice from the Council's legal and other advisers, approving further actions relating to the issues, and authorising the taking of formal actions (Sub-delegated to the Insurance Subcommittee as per the Subcommittees Terms of Reference)

Annual Plan and Long Term Plan

- Provides oversight and monitors development of the Long Term Plan (LTP) and Annual Plan.
- Approves the appointment of the Chairperson and Deputy Chairperson of the External Advisory Group for the LTP 2021-31.

Submissions

- The Council delegates to the Committee authority:
- To consider and approve draft submissions on behalf of the Council on topics within its terms of reference. Where the timing of a consultation does not allow for consideration of a draft submission by the Council or relevant Committee, that the draft submission can be considered and approved on behalf of the Council.

Limitations

- The general delegations to this Committee exclude any specific decision-making powers that are delegated to a Community Board, another Committee of Council or Joint Committee. Delegations to staff are set out in the delegations register.
- The Council retains the authority to adopt policies, strategies and bylaws.

The following matters are prohibited from being subdelegated in accordance with LGA 2002 Schedule 7 Clause 32(1) :

- the power to make a rate; or
- the power to make a bylaw; or
- the power to borrow money, or purchase or dispose of assets, other than in accordance with the long-term plan; or
- the power to adopt a long-term plan, annual plan, or annual report; or
- the power to appoint a chief executive; or
- the power to adopt policies required to be adopted and consulted on under this Act in association with the long-term plan or developed for the purpose of the local governance statement; or
- the power to adopt a remuneration and employment policy.

Chairperson may refer urgent matters to the Council

As may be necessary from time to time, the Committee Chairperson is authorised to refer urgent matters to the Council for decision, where this Committee would ordinarily have considered the matter. In order to exercise this authority:

- The Committee Advisor must inform the Chairperson in writing the reasons why the referral is necessary
- The Chairperson must then respond to the Committee Advisor in writing with their decision.
- If the Chairperson agrees to refer the report to the Council, the Council may then assume decision making authority for that specific report.

Urgent matters referred from the Council

As may be necessary from time to time, the Mayor is authorised to refer urgent matters to this Committee for decision, where the Council would ordinarily have considered the matter, except for those matters listed in the limitations above.

In order to exercise this authority:

- The Council Secretary must inform the Mayor and Chief Executive in writing the reasons why the referral is necessary
- The Mayor and Chief Executive must then respond to the Council Secretary in writing with their decision.

If the Mayor and Chief Executive agrees to refer the report to the Committee, the Committee may then assume decision-making authority for that specific report.

Part A	Matters Requiring a Council Decision
Part B	Reports for Information
Part C	Decisions Under Delegation

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Karakia Whakamutunga

Karakia Tīmatanga

Whakataka te hau ki te uru

Whakataka Te hau ki te tonga

Kia makinakina ki uta

Kia mataratara ki tai

E hi ake ana te atakura

He tio, he huka, he hau hu

Tihei mauri ora

1. Apologies Ngā Whakapāha

At the close of the agenda no apologies had been received.

2. Declarations of Interest Ngā Whakapuaki Aronga

Members are reminded of the need to be vigilant and to stand aside from decision making when a conflict arises between their role as an elected representative and any private or other external interest they might have.

3. Confirmation of Previous Minutes Te Whakaāe o te hui o mua

That the minutes of the Finance and Performance Committee meeting held on [Wednesday, 13 December 2023](#) be confirmed (refer page 9).

4. Public Forum Te Huinga Whānui

A period of up to 30 minutes will be available for people to speak for up to five minutes on any issue that is not the subject of a separate hearings process.

There were no public forum requests received at the time the agenda was prepared

5. Deputations by Appointment Ngā Huinga Whakaritenga

Deputations may be heard on a matter or matters covered by a report on this agenda and approved by the Chairperson.

There were no deputations by appointment at the time the agenda was prepared.

6. Presentation of Petitions Ngā Pākikitanga

There were no petitions received at the time the agenda was prepared.

Finance and Performance Committee OPEN MINUTES

Date: Wednesday 13 December 2023
Time: 9.30 am
Venue: Council Chambers, Civic Offices,
53 Hereford Street, Christchurch

Present

Chairperson Councillor Sam MacDonald
Deputy Chairperson Councillor Melanie Coker
Members Mayor Phil Mauger
Deputy Mayor Pauline Cotter
Councillor Kelly Barber
Councillor Celeste Donovan
Councillor Tyrone Fields
Councillor James Gough
Councillor Tyla Harrison-Hunt – via audio/visual link
Councillor Victoria Henstock
Councillor Yani Johanson
Councillor Aaron Keown
Councillor Jake McLellan
Councillor Andrei Moore
Councillor Mark Peters
Councillor Tim Scandrett
Councillor Sara Templeton

Principal Advisor

Russell Holden
Acting General Manager - Resources / CFO
Tel: 941 8999

Andrew Campbell
Democratic Services Advisor
941 8340
andrew.campbell@ccc.govt.nz
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Unconfirmed

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Part A Matters Requiring a Council Decision

Part B Reports for Information

Part C Decisions Under Delegation

Councillor Coker assumed the Chair.

Karakia Tīmatanga: Given by all Councillors

The agenda was dealt with in the following order.

1. Apologies Ngā Whakapāha

Part C

Committee Resolved FPCO/2023/00085

That the apologies for lateness received from Councillors Harrison-Hunt and MacDonald be accepted.

Councillor Peters/Deputy Mayor

Carried

2. Declarations of Interest Ngā Whakapuaki Aronga

Part B

Councillors Barber, Fields, Gough, Henstock, MacDonald, McLellan, Peters, Scandrett and Templeton declared an interest in Item 9 – Draft Enduring Statement of Expectations for Council-controlled Organisations but did not sit back from the table during discussion of the item.

Councillors Barber, MacDonald, Scandrett and Templeton declared an interest in Item 10 – Venues Ōtautahi – Quarter 1 2023/24 Performance Report.

Councillors MacDonald and Templeton declared an interest in Public Excluded Item 15 – Christchurch City Holdings Ltd – Appointment of director to the board of Enable Services Ltd.

Councillors MacDonald and Templeton declared an interest in Item 16 – Recommendations for future direction of Christchurch City Holdings Limited.

14. Resolution to Include Supplementary Report

Committee Resolved FPCO/2023/00086

That the reports be received and considered at the Finance and Performance Committee meeting on Wednesday, 13 December 2023.

Open Items

16. Recommendations for future direction of Christchurch City Holdings Limited

Public Excluded Items

15. Christchurch City Holdings Ltd - Appointment of director to the board of Enable Services Ltd

Councillor Coker/Councillor Scandrett

Carried

3. Confirmation of Previous Minutes Te Whakaāe o te hui o mua

Part C

Committee Resolved FPCO/2023/00087

That the minutes of the Finance and Performance Committee meeting held on Wednesday, 22 November 2023 be confirmed.

Councillor Coker/Mayor

Carried

4. Public Forum Te Huinga Whānui

Part B

There were no public forum presentations.

Councillor MacDonald joined the meeting at 9.37am during presentation of Item 5.1.

Councillor Harrison-Hunt joined the meeting via audio/visual link at 9.39am during presentation of Item 5.1.

5. Deputations by Appointment Ngā Huinga Whakaritenga

5.1 Garry Moore

Garry Moore spoke regarding Item 16 - Recommendations for future direction of Christchurch City Holdings Limited.

5.2 Living Wage Movement Aotearoa New Zealand

Nathaniel Herz-Edinger spoke on behalf of Living Wage Movement Aotearoa New Zealand regarding Item 16 - Recommendations for future direction of Christchurch City Holdings Limited.

6. Presentation of Petitions Ngā Pākikitanga

Part B

There was no presentation of petitions.

Councillors MacDonald and Templeton declared an interest in Item 16, sat back from the table, and did not participate in any discussion or voting.

Councillor MacDonald left the meeting at 10.40am and returned at 10.42am during consideration of Item 16.

16. Recommendations for future direction of Christchurch City Holdings Limited

Officer Recommendations 1 – 6.a. were moved by the Mayor and seconded by Councillor Gough.

The Deputy Mayor signalled a foreshadowed motion to move Officer Recommendation 6.b. The foreshadowed motion was seconded by Councillor Coker.

The meeting voted on resolutions 1 – 5.b. which was declared carried.

The meeting voted on resolution 6.a. by way of division which was declared lost.

The foreshadowed motion containing resolution 6.b. was then put to the vote by way of division and declared carried.

Officer Recommendations Ngā Tūtohu

That the Finance and Performance Committee:

1. Receives the report.
2. Thanks Christchurch City Holdings Limited for the work it has undertaken to inform and engage with elected members on potential options for its future in line with the 7 December 2022 request by Council.
3. Notes the receipt of the 4 December 2023 letter from the Chair of Christchurch City Holdings Limited that recommends that the Council consults on an Active Portfolio Management operating model through the draft 2024-2034 Long Term Plan (**Attachment A**).
4. Notes that Christchurch City Holdings Limited has already begun implementation of the Enhanced Status Quo operating model following the portfolio review.
5. Agrees that if Christchurch City Holdings Limited's recommended option of Active Portfolio Management proceeds to public consultation, then:
 - a. this will be through a Special Consultative Procedure after the 2024-2034 Long Term Plan Process; and
 - b. this decision supersedes Council's 7 December 2022 decision CNCL/2022/00185 which requested the recommended option inform the draft 2024-2034 Long Term Plan.
6. Requests that the Chief Executive, in consultation with Christchurch City Holdings Limited, provides further advice on either:
 - a. Developing the business case for Active Portfolio Management by 30 April 2024 for Council to then consider as a Special Consultative Procedure after the adoption of the 2024-2034 Long Term Plan;OR
 - b. Ceasing further development of the business case for Active Portfolio Management

Committee Resolved FPCO/2023/00088

Part C

That the Finance and Performance Committee:

1. Receives the Recommendations for future direction of Christchurch City Holdings Limited report.
2. Thanks Christchurch City Holdings Limited for the work it has undertaken to inform and engage with elected members on potential options for its future in line with the 7 December 2022 request by Council.
3. Notes the receipt of the 4 December 2023 letter from the Chair of Christchurch City Holdings Limited that recommends that the Council consults on an Active Portfolio Management operating model through the draft 2024-2034 Long Term Plan (**Attachment A**).
4. Notes that Christchurch City Holdings Limited has already begun implementation of the Enhanced Status Quo operating model following the portfolio review.
5. Agrees that if Christchurch City Holdings Limited's recommended option of Active Portfolio Management proceeds to public consultation, then:
 - a. this will be through a Special Consultative Procedure after the 2024-2034 Long Term Plan Process; and
 - b. this decision supersedes Council's 7 December 2022 decision CNCL/2022/00185 which requested the recommended option inform the draft 2024-2034 Long Term Plan.

Mayor/Councillor Gough

Carried

Committee Recommendation

6. Requests that the Chief Executive, in consultation with Christchurch City Holdings Limited, provides further advice on:
 - a. Developing the business case for Active Portfolio Management by 30 April 2024 for Council to then consider as a Special Consultative Procedure after the adoption of the 2024-2034 Long Term Plan;

The division was declared **lost** by 7 votes to 8 votes the voting being as follows:

For: Mayor Mauger, Councillor Barber, Councillor Gough, Councillor Henstock, Councillor Keown, Councillor Peters and Councillor Scandrett

Against: Councillor Coker, Deputy Mayor Cotter, Councillor Donovan, Councillor Fields, Councillor Harrison-Hunt, Councillor Johanson, Councillor McLellan and Councillor Moore

Mayor/Councillor Gough

Lost

Committee Resolved FPCO/2023/00089

6. Requests that the Chief Executive, in consultation with Christchurch City Holdings Limited, provides further advice on:
 - b. Ceasing further development of the business case for Active Portfolio Management.

The division was declared **carried** by 9 votes to 6 votes the voting being as follows:

For: Councillor Coker, Deputy Mayor Cotter, Councillor Donovan, Councillor Fields, Councillor Harrison-Hunt, Councillor Johanson, Councillor McLellan, Councillor Moore and Councillor Scandrett

Against: Mayor Mauger, Councillor Barber, Councillor Gough, Councillor Henstock, Councillor Keown and Councillor Peters

Deputy Mayor/Councillor Coker

Carried

11. Resolution to Exclude the Public Te whakataunga kaupare hunga tūmatanui

Committee Resolved FPCO/2023/00090

Part C

That Abby Foote (Chair) and Paul Silk (Acting CE) of Christchurch City Holdings Limited, remain after the public have been excluded for Item 15 of the public excluded agenda as they have knowledge that is relevant to that item and will assist the Council.

AND

That at 11.09am the resolution to exclude the public set out on pages 71 to 72 of the agenda and pages 19 to 20 of the supplementary agenda be adopted.

Councillor Coker/Councillor Henstock

Carried

Councillor Johanson requested his vote against the resolution be recorded.

The public were re-admitted to the meeting at 12.01pm.

Councillor Templeton left the meeting at 12.03pm during consideration of Item 7.

Councillor Scandrett left the meeting at 12.04pm during consideration of Item 7.

Councillor Gough left the meeting at 12.04pm and returned at 12.14pm during consideration of Item 7.

Councillor Barber left the meeting at 12.10pm and returned at 12.16pm during consideration of Item 7.

Councillor Henstock left the meeting at 12.12pm and returned at 12.14pm during consideration of Item 7.

Councillor Keown left the meeting at 12.18pm and returned at 12.20pm during consideration of Item 7.

Councillor Fields left the meeting at 12.22pm and returned at 12.24pm during consideration of Item 7.

7. Lyttelton Harbour Basin Wastewater Scheme Closeout Report

Committee Resolved FPCO/2023/00091

Officer Recommendations accepted without change

Part C

That the Finance and Performance Committee:

1. Receive the information in the Lyttelton Harbour Basin Wastewater Scheme Closeout Report.

Deputy Mayor/Mayor

Carried

Attachments

- A Three Waters Capital Projects Closeout Report - Presentation to Council

8. ChristchurchNZ Holdings Ltd - Draft Letter of Expectations for 2024/25

Secretarial note: This item was withdrawn from the agenda prior to the start of the meeting and not discussed in the meeting.

Councillors Barber, Fields, Gough, Henstock, MacDonald, McLellan, Peters, Scandrett and Templeton declared an interest in Item 9.

Secretarial note: While the Councillors declared these interests, they did not sit back from this report. The expectations included in the ChristchurchNZ Holdings Ltd – Draft Letter of Expectations for 2024/25 report are all high level governance expectations, not operational and many relate back to Council policies already in place.

Deputy Mayor Cotter left the meeting at 12.37pm and returned at 12.39pm during consideration of Item 9.

9. Draft Enduring Statement of Expectations for Council-controlled Organisations

Committee Resolved FPCO/2023/00092

Officer Recommendations accepted without change

Part C

That the Finance and Performance Committee:

1. Approves the draft Enduring Statement of Expectations to be issued to all Christchurch City Council 100% owned Council-controlled organisations for the three years beginning 2024/25.

Mayor/Councillor McLellan

Carried

Councillors Barber, MacDonald, Scandrett and Templeton declared an interest in Item 10 and did not participate in any discussion or voting.

10. Venues Ōtautahi - Quarter 1 2023/24 Performance Report

Officer Recommendations Ngā Tūtohu

That the Finance and Performance Committee:

1. Receives Venues Ōtautahi's Quarter 1 2023/24 Performance Report.

Committee Resolved FPCO/2023/00093

Part C

That the Finance and Performance Committee:

1. Receives Venues Ōtautahi's Quarter 1 2023/24 Performance Report.
2. Request staff provide a report to the Finance and Performance Committee, in time for consideration for either the (2025 or 2026) Annual Plan or (2027-2037) Long Term Plan process, regarding:
 - a. the subvention receipts available to Venues Ōtautahi from March 2028; and
 - b. the arrangements required for this structure.

Councillor MacDonald/Councillor Gough

Carried

Karakia Whakamutunga: Given by all Councillors

Meeting concluded at 12.42pm.

CONFIRMED THIS 31st DAY OF JANUARY 2024

**COUNCILLOR SAM MACDONALD
CHAIRPERSON**

7. Key Organisational Performance Results - December 2023

Reference / Te Tohutoro: 24/51012

Report of / Te Pou Peter Ryan, Head of Corporate Planning & Performance
Matua: Peter.Ryan@ccc.govt.nz
General Manager / Lynn McClelland, Assistant Chief Executive Strategic Policy and
Pouwhakarae: Performance (lynn.mcclelland@ccc.govt.nz)

1. Nature of Information Update and Report Origin

- 1.1 The purpose of this report is to provide Council with an overview of service, project and budget performance, as adopted through the 2021-31 Long Term Plan (and Annual Plan 2023/24.)
- 1.2 This is a long-standing report focused on performance against agreed organisational performance targets.

2. Officer Recommendations Ngā Tūtohu

That the Finance and Performance Committee:

1. Receive the information in the Key Organisational Performance Results – December 2023 report.

3. Brief Summary (briefly include any relevant background details or context)

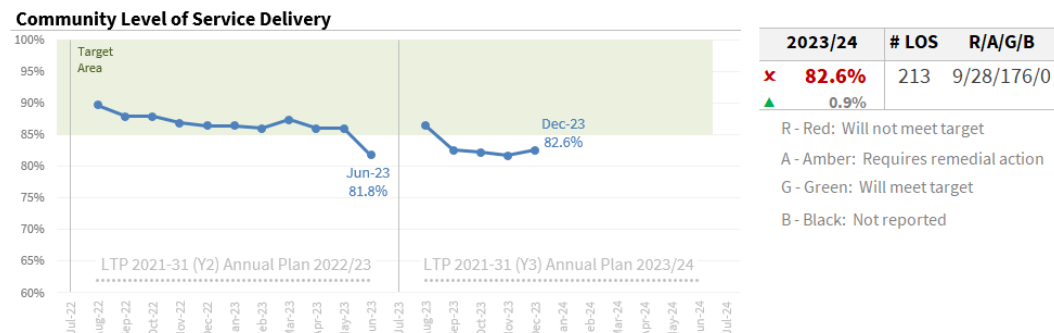
- 3.1 The key organisational performance targets include:
 - 1.1.1 Service delivery
 - 1.1.2 Capital projects (both planning and delivery)
 - 1.1.3 Finance
- 3.2 Organisational performance forecasts, December 2023, for the third year of the LTP 2021-31 (financial year to June 2024).

Organisational Performance Summary	Target	Forecast / change	Result against Target
Service Delivery			
Deliver Community Levels of Service to target	≥ 85%	82.6% ▲	✗
Capital projects (planning and delivery)			
Delivery complete' milestones (whole of life)			
Deliver Key projects	≥ 85%	88% ↔	✓
Deliver Non-Key projects	≥ 85%	80% ▼	✗
Capital programme planning			
FY25 funding budgets allocated by 1 st March 2024	≥ 90%	90% ▲	✓
FY26 & 27 funding budgets drawn down by 1 st May 2024	≥ 90%	84% ▲	✗
Finance			
Operational budgets are actively managed within approved opex budget	100%	100% ↔	✓
Deliver overall capital programme to approved budget	=/-10%	-8.1% ▲	✓

- 3.3 **Community level of service delivery** is forecast at **82.6%**, against ELT's target of 85%.
- 3.4 **Key project milestone delivery** is forecast at **88%**, above ELT's target, while **Non-Key project delivery** remains forecast below ELT's target at **80%** (both against a target of 85%). For project-specific information refer to the Capital Programme Performance Report.
- 3.5 **Capital planning performance** shows funding programme budgets allocated for **FY2025 by 1st March 2024** is reported at **90%**, forecasting to achieve ELT's target. Budget drawdowns for **FY2026 and 2027 by 1st May 2024** is reported at **84%**. Both forecasts show improvement from November. There is time remaining for the FY2026 and 2027 drawdowns target to be met.
- 3.6 **Operational budget** is forecast as having a **surplus of \$2.7m** (after carry-forwards). For more information refer to the Financial Performance Report.
- 3.7 The **overall capital programme** is forecast to deliver at **-8.1%** of budget (against a target of between 0% and -10%). More information is available in the Capital Programme Performance Report. This result includes core and externally funded work but excludes Te Kaha. (Parakiore, formerly excluded with Te Kaha, is now included in core capital, at the direction of the Project Management Office.)

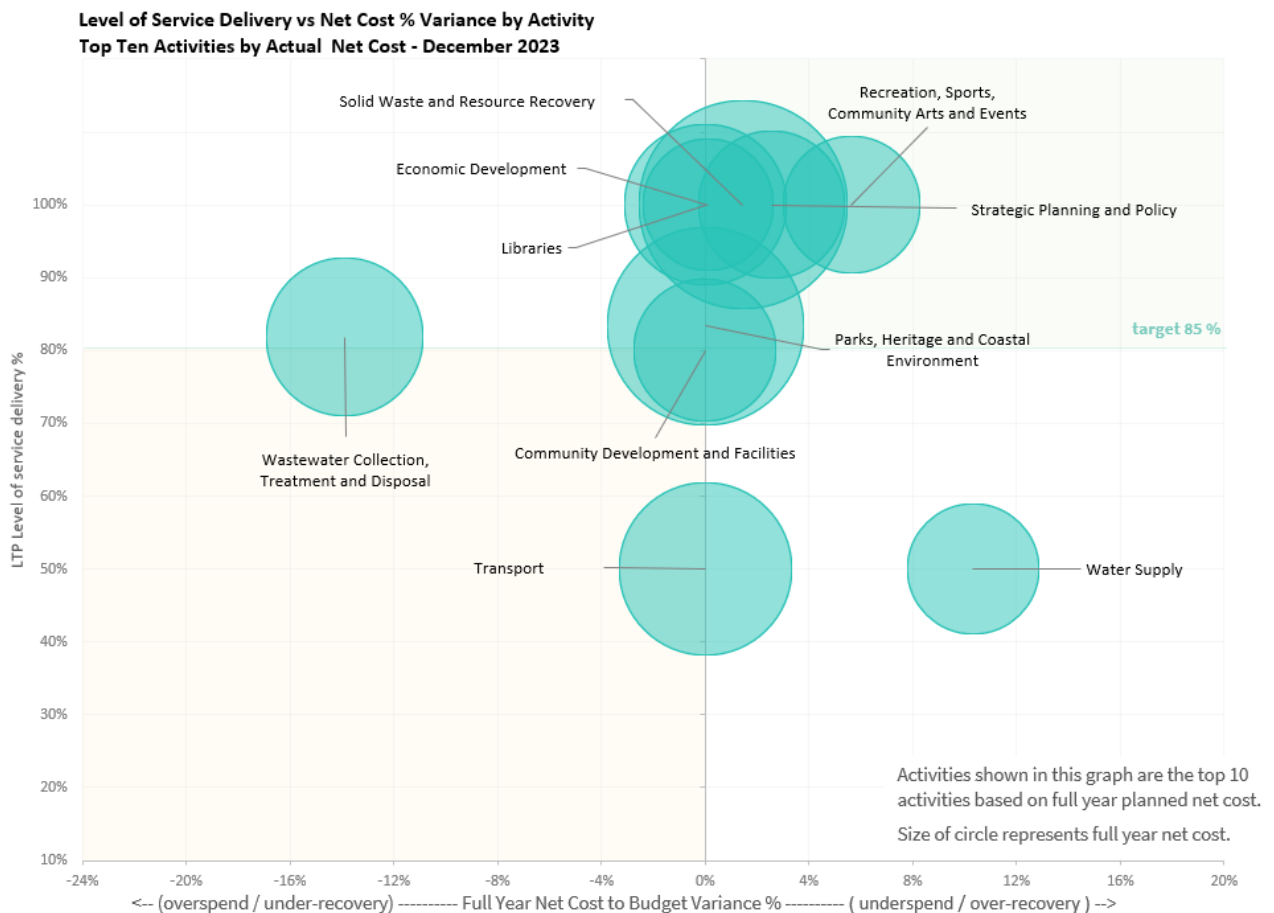
4. Service delivery

ELT Goal: Deliver 85% Community Levels of Service to target



- 4.1 Community levels of service (LOS) is forecast at **82.6%** delivery against the performance target of **85%**, an improvement of 0.9% from November. The pre-Annual Report audit 2022/23 year-end result was 81.8%.
- 4.2 The following recommendations (proposed with the June 2023 report) are in the process of being implemented, towards continued improvement of forecasting of LOS and other ELTs performance priorities for the year ahead:
 - 4.2.1 ELT members to work closely with Heads of Service and teams to encourage and support regular monthly status report updates to bring areas of concern to light;
 - 4.2.2 Ensure Performance Reports remain as regular monthly agenda items, determine remedial actions for identified exceptions and set action items in minutes to bring exceptions back on track before year-end;
 - 4.2.3 Continue with the standing Audit and Risk Management Committee (ARMC) directive – all LOS that were not met the previous year must continue to be reported as an exception until evidence is provided that the target will or has been met.
- 4.3 Forecast actuals, comments, and remedial actions from managers for LOS exceptions are available in **Attachment A**.
- 4.4 In summary, forecast LOS exceptions for December relate to:

- 4.4.1 Transport activity have nine exceptions related to road and footpath condition, resurfacing, including resident satisfaction, deaths or serious injury crashes, and transport mode-share.
- 4.4.2 Three Waters activities have ten exceptions related to water supply compliance, wastewater and water supply reliability, and faults and call outs, including resident satisfaction.
- 4.4.3 Building Regulation activity have three exceptions related to building consents and code of compliance certificates processing timeframes and building warrant of fitness audits.
- 4.4.4 Planning & Consents activity have two exceptions related to resource management applications processed within statutory timeframes.
- 4.4.5 Regulatory Compliance and Licencing activity have three exceptions related to response to inappropriate noise levels, food control plan verification visits, and investigation of dangerous building reports.
- 4.4.6 Corporate Planning & Performance have one exception related to the implementation of the Long-term Plan programme.
- 4.4.7 Citizens and Community have nine exceptions (Art Gallery (1), Community Support & Partnerships (2), Citizen & Customer Services (2), Parks (3) and OARC (1)) which mostly relate to annual Resident Satisfaction Survey results (surveys in-field, results due April-May 2024).
- 4.5 The scatter diagram below is an overview of the performance of the top-ten activities.
- The vertical y-axis shows service delivery (LOS) performance.
 - The horizontal x-axis shows budget over/underspend.



Performance by Activity Table - December 2023

Activities	Net Cost * (Opex)					Community Levels of Service	
	Full Year	Full Year Plan	Carry Fwd	**Variance	% Variance after	% Delivery	Total #
	Forecast \$000	\$000	\$000	after C/Fwd	C/Fwd		
Water Supply	18,123	20,208	0	2,085	10%	50%	16
Wastewater Collection, Treatment and Disposal	26,319	23,108	0	-3,211	-14%	82%	11
Stormwater Drainage	9,885	11,016	0	1,132	10%	100%	10
Flood Protection and Control Works	5,760	5,757	0	-3	-0%	100%	5
Strategic Planning and Policy	22,708	23,306	0	598	3%	100%	16
Economic Development	18,103	18,122	0	19	0%	100%	15
Transport	31,408	31,408	0	0	0%	50%	18
Solid Waste and Resource Recovery	46,024	46,701	0	677	1%	100%	8
Regulatory and Compliance	-5,238	-5,238	0	0	0%	71%	28
Parks, Heritage and Coastal Environment	41,048	41,049	0	1	0%	83%	24
Housing	-9,477	-9,375	0	102	1%	100%	5
Governance	12,044	12,085	0	40	0%	100%	5
Citizens and Customer Services	6,624	6,639	0	15	0%	75%	8
Civil Defence Emergency Management	1,323	1,323	0	-0	-0%	75%	4
Community Development and Facilities	21,517	21,517	0	0	0%	80%	5
Christchurch Art Gallery	6,911	6,913	0	2	0%	83%	6
Canterbury and Akaroa Museums	9,055	9,067	0	12	0%	100%	5
Libraries	27,528	27,532	0	3	0%	100%	10
Recreation, Sports, Community Arts and Events	19,697	20,872	0	1,175	6%	100%	9
Performance Management and Reporting	0	0	0	0	0%	80%	5
Net Cost	309,362	312,009	0	2,647	1%	82.6%	213

*Net Cost - excludes depreciation, corporate overheads and interest.

** Negative variance means overspend or under-recovery

5. Capital projects - delivery and planning

ELT Goal: Deliver 85% Key capital projects to 'delivery complete' milestones

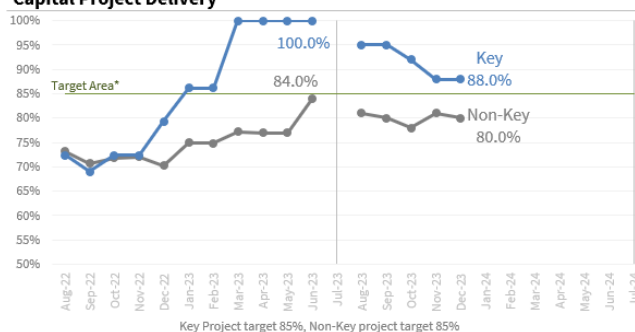
ELT Goal: Deliver 85% non-Key capital projects to 'delivery complete' milestones

5.1 **Key project milestone delivery** is forecast at **88%** delivery, remaining stable from November and on track to meet the target of **85%**.

5.2 **Non-Key project milestone delivery** is forecast at **80%** delivery (against the target of **85%**), a small decline (1%) from November.

5.3 For further information and underlying project detail, refer to the Capital Programme Performance Report.

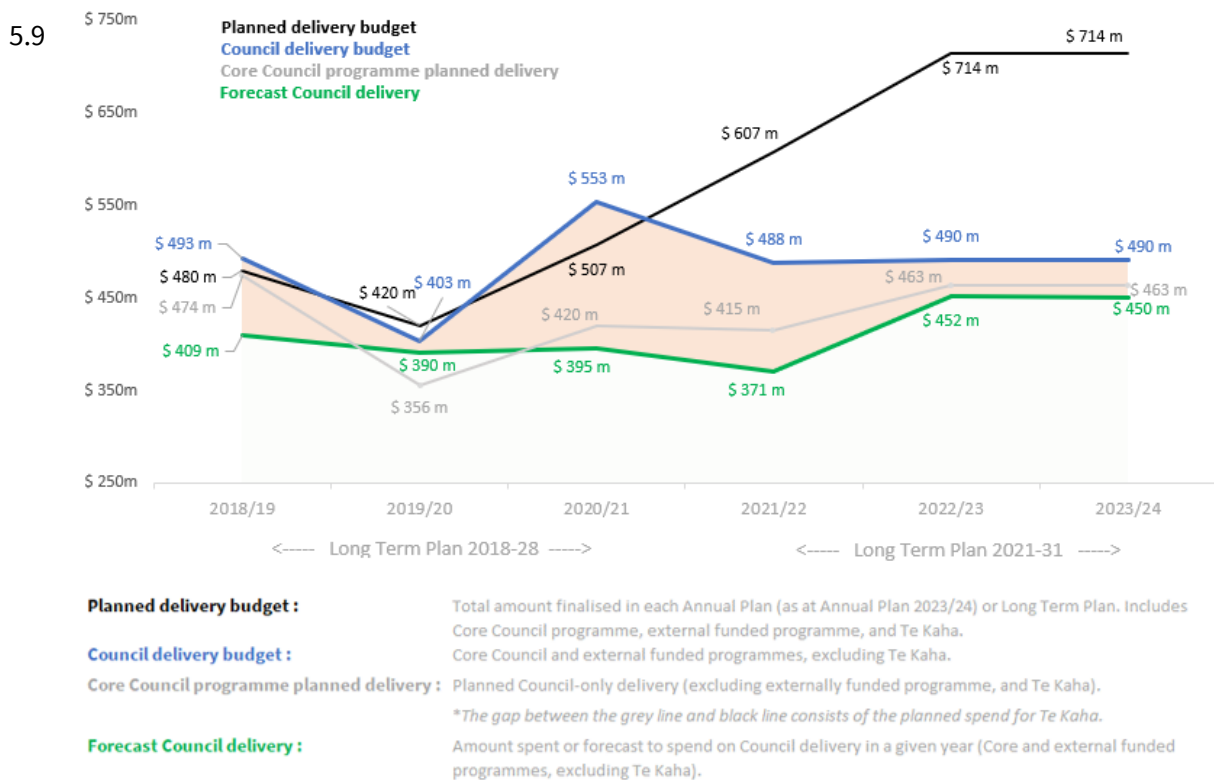
5.4 Capital Project Delivery



	2023/24	R/A/G/B
Key Capital projects	✓ 88.0%	3/0/21/0
Non-Key Capital projects	✗ 80.0%	149/7/624/0
	▼ -1.0%	
	Red : >61 Days delay	
	Amber : 31-60 days delay	
	Green : < 30 days delay	
	Black : No baseline date set	

Below is a forward view of capital delivery performance (financial) for the first three years of the LTP 2021-31, with an overview of capital delivery in recent years against plan. This view takes into account a revised year-end budget delivery figure for 2022/23, and the adopted capital programme from the Annual Plan 2023/24 (adopted by Council 27 June 2023) – noting there has been an increase in the overall FY24 capex budget since the August report which relates to late FY23 financial adjustments on Te Kaha, and a budget increase within the Parks programme.

- 5.5 After February 2024, once the draft Long-term Plan 2024-34 is adopted, this forward view will be adjusted to include planned budgets for the future three-year period (2024/25 to 2026/27).
- 5.6 For the year 3 of the LTP 2021 (through the Annual Plan 2023/24), the revised total programme budget set for CCC to deliver is **\$490m** (blue line). To the end of December 2023, the total forecast capital delivery remains **\$450m** (green line), which equates to 91.9% delivery.
- 5.7 This forecast delivery value is an increase from the previous year forecasts of between \$390m to \$405m (year-end actual \$452m), includes both core and externally funded works, but excludes Te Kaha. (Please note that Parakiore was formerly excluded along with Te Kaha but has now been included in core capital calculations.)
- 5.8 Council delivery for 2023/24 and delivery forecast for 2024/25 show a distinctive lift from that seen the previous four years. This level of delivery (approx. \$450m per annum) is informing the development of the draft LTP 2024-34. Prior to 2023/24 there has been stability of delivery year-on-year for projects CCC is responsible for (green line – total spend/forecast spend), ranging in a band between \$371m to \$409m spend per annum over the previous four years.



The ELT performance goal for capital delivery is based on all delivery CCC is accountable for, regardless of funding source.

- 5.10 Figures align with the Financial and Capital Programme Performance reports.

ELT Goal: Ensure capital planning for FY25 funding programme budgets allocated, 90% by 1 March 2024.

ELT Goal: Ensure capital planning for FY26 & FY27 funding programme budgets drawn down, 90% by 1 May 2024.


- 5.11 Capital planning targets are intended to monitor the draw-down and allocation of future capital funding programme budgets. This helps the business plan and prepare for future capital project delivery, in order to effectively implement the LTP and subsequent Annual Plans.

- 5.12 **Capital planning** performance shows improvement for both targets, with funding programme budgets allocated for FY2025 by 1st March 2024 reported at **90%**. This means the target is forecast to meet ELTs performance priority target. Budget drawdowns for FY2026 and 2027 by 1st May 2024 is reported at **84%**, remaining below ELTs target of **90%** for now. It is not unusual for forecasts to be below target at this time of the cycle. Ongoing collaboration between PMO and service units is expected to see this ELT goal being met for May, as has been in the case in previous years.

6. Finance

- 6.1 For December, the organisation reports a forecast operational **surplus of \$2.7m** (after carry-forwards). For more information refer to the Financial Performance Report.
- 6.2 **Overall capital programme budget expenditure** forecast is at **-8.1%**. This remains on track to meet ELTs target (between 0% to -10%). More information is available in the Capital Programme Performance Report. This result includes core and externally funded work but excludes Te Kaha. (Parakiore, formerly excluded with Te Kaha, is now included in core capital.)

Attachments / Ngā Tāpirihanga

No.	Title	Reference	Page
A 	LOS Exceptions Commentary	24/75890	25

In addition to the attached documents, the following background information is available:

Document Name – Location / File Link
Not applicable

Confirmation of Statutory Compliance / Te Whakatūturutanga ā-Ture

Compliance with Statutory Decision-making Requirements (ss 76 - 81 Local Government Act 2002).
(a) This report contains:
(i) sufficient information about all reasonably practicable options identified and assessed in terms of their advantages and disadvantages; and
(ii) adequate consideration of the views and preferences of affected and interested persons bearing in mind any proposed or previous community engagement.
(b) The information reflects the level of significance of the matters covered by the report, as determined in accordance with the Council's significance and engagement policy.

Signatories / Ngā Kaiwaitohu

Authors	Amber Tait - Performance Analyst Boyd Kedzlie - Senior Corporate Planning & Performance Analyst
Approved By	Peter Ryan - Head of Corporate Planning & Performance Lynn McClelland - Assistant Chief Executive Strategic Policy and Performance

Level of Service Exceptions

Forecast Period Ending: 31 December 2023

Deliver 'Community' Levels of Service to target

- ✗ Levels of service which will fail to meet target.
- Levels of service for which intervention is required to meet target.
- Levels of service which have not been reported

Communities and Citizens

Christchurch Art Gallery

Measure:	LTP/AP23: 3.0.9.1 Deliver a diverse range of Public and school-specific programmes to promote and educate the importance of the visual arts
Target:	Average of at least 11,000 attend school specific programmes per annum
Comments:	Participants to schools programme currently sitting at 36% of target with only 50% of the school year to go. Various reasons including: Teachers citing increased cost of living pressures on both school and family budgets as a barrier to visiting Gallery education programmes CCC education staff continue to see lower numbers within each class than expected, because of illness (Covid and other bugs). Marketing was late from the team this quarter. This delay has affected bookings/numbers (Update from Nov 23)
Remedial Action:	1. New programme of Artist talks to be implemented in the new year 2. Programme of outreach to be implemented in the new year alongside the in-gallery offer 3. Increased promotion, with emphasis of a strong push to our networks of teachers 4. Seek funding to assist schools where travel costs are prohibitive to visitation (Update from Nov 23)

Citizens and Customer Services

Measure:	LTP/AP23: 2.6.4.1 Citizen and Customer expectations for service response are delivered in a timely manner
Target:	Telephone enquiries have an average speed to answer of no more than 120 seconds
Actual:	22/12/23 December average speed to answer 124 seconds. YTD: 167 seconds
Comments:	A total of 53673 interactions were presented this month. This month's performance has been heavily impacted by unplanned leave, with Covid being a significant contributor. In addition, the embedding of new systems and IT outages have also affected planned resourcing levels and efficiency. ASA Breakdown as at 22/12/23 % calls answered in less than 2 minutes = 70% % calls answered in between 2-5 minutes =15.4% % calls answered above 5 minutes = 14.6%
Remedial Action:	Ongoing recruitment and upskilling of staff remain a key focus. New staff intake completed on the 4th of December and the planned upskilling of all staff on all channels and all skillsets is progressing.

● Measure:	LTP/AP23: 2.6.7.2 Citizen and Customer expectations for service response are delivered in a timely manner
Target:	At least 80% of citizens and customers are satisfied or very satisfied by the quality of the service received at the first point of contact via email
Actual:	74% satisfaction (email) (Resident Survey May 2023)
Comments:	Dissatisfaction rating commentary from residents predominantly reference the untimely completion of service requests and email responses. As first point of contact, Citizen and Customer Services are responsible for the initial creation of a service request or for responding to emails within the Citizen and Customer Services remit. Timely response of emails received in Customer Services is measured by LOS 2.6.4.2 with the 2022/2023 year to date actual of 25.77 hours achieved.
Remedial Action:	Detailed analysis of service streams where response times are not met has been completed. This has been shared with the relevant Business Units. Agreed actions include: Reinforcement of Council Customer Service Principles and Standards. Proactive customer communication in cases where SLA's cannot be met. Tailored enhanced reporting for individual business units is underway. In addition, a review of the Resident survey questions has been completed.

Civil Defence Emergency Management

● Measure:	LTP/AP23: 2.5.4.2 Build resilience through public education and community engagement programmes
Target:	At least 30 community based groups are actively supported in developing community response plans (CRP)
Actual:	2 new groups are being supported this month, 19 to date
Remedial Action:	Clarifying the definition of what "actively" supported mean for this target. This influences what figure is

Community Development and Facilities

● Measure:	LTP/AP23: 4.1.27.1 Customers are satisfied with community development and capacity building initiatives.
Target:	80% customer satisfaction with the delivery of community development and recreational events, programmes and initiatives
Actual:	Surveys have been undertaken at various events including Culture Galore, Skate Jam and the Pool Party. The
Remedial Action:	Use the feedback from the survey to inform the planning and delivery of community development and recreational initiatives in FY 2024. Review written and other material for clarity, ease of use and accuracy. Communicate to the funding recipients key messages on the availability of funds and the difficult choices Council has to make.

Internal Activities

Performance Management and Reporting

● Measure:	LTP/AP23: 13.1.1 Implement the Long Term Plan and Annual Plan programme plan
Target:	Critical path milestone due dates in programme plans are met.
Actual:	Council briefings for 2023 were completed, and at the same time the Council provided direction on the proposal to recycle Council owned assets. The overall result was that staff have been given fairly clear direction on potential rates increases, the overall capital programme, and levels of service. There was also direction on options that can be tested with the community as part of the Consultation Document ie to test further commitment to climate resilience (together with the rates implications of greater spend.)
Comments:	While direction in December is reasonably clear it was immediately followed by over 100 proposed councillor amendments, far more than has ever been received. While some are not amendments per se (ie processes) many would affect the capital programme or LOS if supported. Collectively this high number of amendments would materially reshape the LTP at a late stage, if supported. This outcome is perhaps unlikely but if it were to occur it is not clear that staff - who are under considerable pressure for resources - would be able to reconstruct the draft LTP and financials in time to meet current Audit NZ and adoption deadlines.
Remedial Action:	In the short term risks will be more clearly understood when staff responses to amendments have been considered and councillor feedback obtained. It should be noted that a key staff member in the Finance team is absent due to major illness. If risks are realised it may be necessary to delay adoption of the draft LTP. A fall-back plan has been provided to and discussed with ELT. In the long term the LTP process review will need to tease out why this unique situation has occurred. The councillors Letter of Expectation was clear that a programme of briefings to review the capital programme and activity plans was required between July and December. However, many of the proposed changes to both have been presented as amendments in December.

Parks, Heritage and Coastal Environment

Otakaro Avon River Corridor

● Measure:	LTP/AP23: 6.8.12.2 Operational Co-governance entity for the Otakaro Avon River Corridor
Target:	Co Governance Group operational
Actual:	No commentary provided

Parks and Foreshore

● Measure:	LTP/AP23: 6.4.4 Overall customer satisfaction with the presentation of the City's Cemeteries.
Target:	Cemeteries presentation: resident satisfaction >=85 %.
Actual:	Measure is annual resident survey, yet to be completed, last year was below goal by 1% [Update from Nov 23]
Comments:	Maintenance plans for cemeteries have been prioritised and additional resources shifted to their maintenance during peak times. [Update from Nov 23]
● Measure:	LTP/AP23: 6.8.1.6 Overall Regional Sports Organisation satisfaction with the standard of the city's Council provided sports surfaces
Target:	Satisfaction >=75%
Actual:	Below target last year, due to narrow scope of RSO survey, particularly limited responses. [Update from Nov 23]
Comments:	Working closely with our Rec and Sport partners regarding communications with sporting organisations, Sports network planning presented earlier in the year to all codes to communicate future capital spend to support sporting needs. [Update from Nov 23]
● Measure:	LTP/AP23: 6.8.4.2 Overall customer satisfaction with the presentation of the City's Parks
Target:	Inner City presentation: resident satisfaction >=80%
Actual:	On Track
Comments:	Adjusting the way, the team works to try and increase productivity. New team leader in place

Regulatory and Compliance

Building Regulation

- **Measure:** LTP/AP23: 9.1.7 Grant Code Compliance Certificates within 20 working days
Target: Issue minimum 95% of Code Compliance Certificates within 19 working days from the date of acceptance.
Actual: 72.0% of Code Compliance Certificates were issued within 19 working days for the month of December.
55.7% of Code Compliance Certificates were issued within 19 days for the YTD
Comments: There is a slight decrease in the number of Code Compliance Certificates issued within 19 working days in December, this can mainly be attributed to less staff processing applications at this time due to staff being on leave.
Remedial Action: It is expected that the remedial measures that have been put in place, will show in a positive impact on

- **Measure:** LTP/AP23: 9.1.9 Audit Building Warrant of Fitness to ensure public safety and confidence
Target: Audit 20% of building stock
Actual: 43 Audits were carried out in December. 317 Audits have been carried out YTD.
Comments: The annual target is 1088 buildings to be audited per annum. The YTD figure of 317 Audits equates to 29.13% of this target. We are confident that the year-end target will be met, due to the three additional BWOFF inspectors that have recently commenced work and completed their training

- **Measure:** LTP/AP23: 9.1.1 Grant Building Consents within 20 days working days
Target: The minimum is to issue 95% of building consents within 19 working days from the date of acceptance
Actual: 62.5% of consents have been issued within 19 days for the month of December. 57% of consents have been issued within 19 days Financial YTD.
Comments: We continue to experience high building consent application volumes, however we are seeing a slight improvement in our timeframes due to continuing to use external contractor support, and extending our current overtime arrangements for BCA staff until 30 June 2024.

Resource Consenting

- **Measure:** LTP/AP23: 9.2.18 % of notified resource management applications processed within statutory timeframes.
Target: 99% within statutory timeframes.
Actual: 100% of applications were processed within the statutory timeframe for December.
Year to date 82% of applications were processed within the statutory timeframe.
99% is the target.
Comments: 100% of applications were processed for December.

- **Measure:** LTP/AP23: 9.2.1 % of non-notified resource management applications processed within statutory timeframes.
Target: 99% within statutory timeframes.
Actual: 96% of applications were processed within the statutory timeframes for December.
year to date 94% of applications have been processed within the statutory timeframes.
99% is the target.
Comments: December was a busy period with applications being lodged before Xmas.
Remedial Action: Staffing numbers are being reviewed. Applications are being outsourced to consultants.

Regulatory Compliance and Licensing

- **Measure:** LTP/AP23: 9.0.8 The community is not subjected to inappropriate noise levels

Target: 90% of complaints in relation to excessive noise are responded to within one hour.

Actual: Of the 1191 calls received during November, 1025 were responded to within the one hour timeframe. Monthly percentage is 89.4%. YTD: 5196 calls were received and 4954 were responded to within one hour. YTD 85.2%.

Comments: Monthly meetings are held with the contractor to discuss their performance and our expectations going forward.

- **Measure:** LTP/AP23: 9.0.5 Food premises are safe and healthy for the public

Target: 98% of scheduled Food Control Plan verification visits are conducted.

Actual: 574 verifications of the 1039 inspections required to be carried out before the end of the licensing year were completed. YTD = 55%.

Comments: The difference in the monthly number of inspections required to be carried out is determined by the number of current licenses in our system. This number can change depending on the number of new applications, transfers and cancellations that we receive.

Remedial Action: Cross skilling of team members are currently taking place to ensure additional staff are available to assist with verification inspections.

- ⊗ **Measure:** LTP/AP23: 9.0.3.1 Protect community safety through the timely and effective response to complaints about public safety

Target: 100% of all investigations of dangerous building reports are initiated, and identified hazards secured, within 24 hours, 7 days a week.

Actual: YTD 45 dangerous building complaints were received and 13 met the threshold of a dangerous building. 44 complaints were responded to within the 24/7 timeframe. YTD = 97.7%

Comments: One dangerous building was not responded to within the timeframe due to an error by the Admin Team. Measures have been put in place to prevent this happening again.

Transport

Transport

- ⊗ **Measure:** LTP/AP23: 16.0.9 Improve resident satisfaction with footpath condition

Target: >=42% resident satisfaction

Actual: I have no way to measure this as there have been no satisfaction surveys, so I cannot provide a response.

Comments: I have no way to measure this as there have been no satisfaction surveys, so I cannot provide a response.

Remedial Action: We have changed the way we deliver road repairs, as the lack of operational funding is significantly impacting our ability to maintain our existing network. This has led to us turning asset management on its head and reprioritising how and what we maintain, resulting in more sites becoming capital jobs, rather than sitting in an ever growing list of jobs we are unable to fix using operational budgets.

⊗ Measure:	LTP/AP23: 16.0.3 Improve resident satisfaction with road condition
Target:	>=30% resident satisfaction
Actual:	I have no way to measure this as there have been no satisfaction surveys, so I cannot provide a response.
Comments:	I have no way to measure this as there have been no satisfaction surveys, so I cannot provide a response.
Remedial Action:	We have changed the way we deliver road repairs, as the lack of operational funding is significantly impacting our ability to maintain our existing network. This has led to us turning asset management on its head and reprioritising how and what we maintain, resulting in more sites becoming capital jobs, rather than sitting in an ever growing list of jobs we are unable to fix using operational budgets.
⊗ Measure:	LTP/AP23: 10.0.6.1 Reduce the number of death and serious injury crashes on the local road network
Target:	<=96 crashes
Actual:	60 crashes 6 deaths 54 serious injuries All measures are on CCC controlled roads, based on Waka Kotahi Crash Analysis System (CAS) report (for period 1 April 2023 to 30 September 2023)
Comments:	At current rate, we would expect 120 DSIs in the Financial Year, which means we will some way off the target. Data for the third quarter is expected in the next report (end Jan), and early indications are that this will reduce but remain above the target. Staff continue to develop and deliver intervention programmes to increase safety outcomes on the network, with a particular focus on vulnerable users. Some of these interventions appear to be showing promising results: in November the Lincoln/Barrington/Whiteleigh intersection achieved a year without a single reportable accident
Remedial Action:	Remedial actions would be required to bring the crash numbers down regardless of target. Staff continue to develop and deliver intervention programmes to increase safety outcomes on the network, with a particular focus on vulnerable users. These include projects like the Speed Management programme, the School Safety programme, Road safety education, Minor Safety interventions, and the Major Cycleway Routes and connections projects.
⊗ Measure:	LTP/AP23: 10.5.1 Limit deaths and serious injury crashes per capita for cyclists and pedestrians
Target:	<= 12 crashes per 100,000 residents
Actual:	15 crashes per 100,000 residents. All measures are on CCC controlled roads, based on Waka Kotahi Crash Analysis System (CAS) report (for period 1 April 2023 to 30 September 2023)
Comments:	In the 6 months from 1 April 2023 to 30 September 2023, there has been one pedestrian death, 16 serious injuries to cyclists, and 13 serious injuries to pedestrians. This means that DSIs are trending above the target in the year, with the second quarter worse than the first quarter. Data for the third quarter (Oct-Dec 23) is expected in the next report (end Jan): interim data would suggest that this has improved from previous quarters, but is still likely to be above the target
Remedial Action:	Remedial actions are required to bring down the crash numbers, and would do even if we had met the target. We will continue the development and delivery of intervention programmes to increase safety outcomes on the network, including a focus on vulnerable users. These include: <ul style="list-style-type: none"> - Minor safety programme - Safety Interventions programme - Road safety education programme - Major Cycle Routes and cycle connection programme - Speed Management programme

⊗ Measure:	LTP/AP23: 10.5.41 Increase access within 15 minutes to key destination types by walking
Target:	>=49% of residential land holdings with a 15- minute walking access
Actual:	45% within 15-minute walking access of key destinations.
Comments:	<p>The model is complex and time-consuming to run, and is unlikely to show significant changes month-to-month, so will be run once a year towards the end of the FY. Therefore this currently shows no change from the end of the previous FY. Within 15 minutes walking time (1km), the following percentage of households have access to services:</p> <ul style="list-style-type: none"> - Parks and open spaces: 98% - Education: 74% - Healthcare: 63% - Employment hubs: 46% - Supermarkets: 34%
Remedial Action:	<p>Staff understand that there are plans to open supermarkets in at least one area without strong access, which should improve this number in future years. Staff plan to review the model outputs in advance of the LTP, to identify gaps that can be resolved through transport, and share data with other parts of Council so more focused planning decisions can be made. Expected changes to planning rules are expected to cluster people closer to critical services, which would be expected to improve this measure. Transport can also share this data more widely. This would be unlikely to change the measure in the short term, but longer term would raise awareness, and allow people to make more informed decisions about where they live.</p>
⊗ Measure:	LTP/AP23: 10.0.2 Increase the share of non-car modes in daily trips
Target:	>=37% of trips undertaken by non-car modes
Actual:	30.2% of trips undertaken by non-car mode
Comments:	<p>These numbers are gathered through the Life in Christchurch survey, which gathers self-reported data on travel patterns on an annual basis. The result is lower in comparison to 2019-2021. Ongoing delivery of shovel ready projects, local cycle connections, focus on public transport, walkability options, and a review of the method of measurement are planned in the current financial year.</p>
Remedial Action:	<p>Previously to 2021, the data had been trending higher, with the highest non-car share seen in 2020 at 34.9%. The drop in 2021 had therefore been assumed to be a COVID effect which would reverse in the 2022 resident survey, but on the face of it the 2022 figures do not support this hypothesis. There are questions over whether this is product of genuine change, or due to changes in the make up of respondents to the survey. The makeup of the survey responders is very different from previous years: for example, the total numbers who responders is ~4800 in 2022, as compared to ~3300 in 2021. The increase in numbers is reflective of substantial growth in the Life in Christchurch panel used to conduct the survey, so the survey may not be fully comparable to previous years. Work is ongoing to look at this, and if it is due to changes in the survey respondents, if the survey should be weighted to ensure more representative results. At a delivery level, remedial actions to increase non-car mode share are:</p> <ul style="list-style-type: none"> - Completion of the "Shovel Ready" projects will add significantly to the MCR network, which would be expected to improve cycling numbers. The first of these (Rapanui-Shag Rock) was formally completed and opened in December 22, the Heathcote Expressway and Coastal Pathway were completed in December 2023. Sections of the remaining three are in construction. - Focus on public transport: Council have a rolling programme of bus infrastructure upgrades, which was further supported by design and infrastructure purchase through the Transport Choices programme. Staff are working to complete the PT Futures detailed business case which will inform the scope, timing and delivery method for investment in the PT Futures programme in the next LTP. - Completion of bus lane projects (eg the recently completed Lincoln Road Stage 1 peak hour bus lanes, and Stage 2 is expected to move to construction in FY24) - Continued construction of local cycleway connections and other key active transport links - Continued work on increasing the walkability level of service, particularly around new developments

- **Measure:** LTP/AP23: 16.0.10 Maintain the perception that Christchurch is a walking friendly city

Target: >=85% resident satisfaction

Actual: 71% satisfaction (Resident Survey May 2023)

Comments: This KPI is measured on an annual basis taken from the Resident Survey 2024

Remedial Action: Retain original 2024 deadline to deliver the walking-related CERF projects where WK funding applies. Work in partnership with the development industry through the use of Private Developer Agreements and LTP funding to deliver a range of walking infrastructure to support new residential growth areas. Develop team skills and expertise in understanding funding partner expectations for Business Cases and to enhance evaluation and project briefing skills when Business Cases are procured.

- **Measure:** LTP/AP23: 10.5.3 More people are choosing to travel by cycling

Target: >=13,500 average daily cyclist detections

Actual: Avg Count for December = 11,019
The rolling 12-month average from Jan-2023 to Dec-2023 = 11,860

Comments: December typically shows a lower amount of cycle activity and whilst the reordered trips are below the target 13,500 the recorded amount is the highest December count to date with the previous highest record of 10,501. The rolling 12-month average of 11,860 also shows the highest to date surpassing the post-Covid 2020/2021 peaks.

Remedial Action: Retain original 2024 deadline to deliver the cycle-related CERF projects. Work in partnership with the development industry through the use of Private Developer Agreements and LTP funding to deliver a range of cycling infrastructure to support new residential growth areas. Develop team skills and expertise in presenting successful business cases for cycling projects. Review the business case requirements for the city-wide major cycle routes (MCR) programme, and specifically the Wheels to Wings (W2W) major cycle route to enhance the potential for Transport Agency Funding Assistance

- **Measure:** LTP/AP23: 16.0.8 Maintain the condition of footpaths

Target: >=82% footpaths rated 1,2 or 3

Actual: 92.72% of assessed footpath network was rated 1-3, based on a 40% representative assessment of our total footpath network. Although the balance 60% footpath stock is still under assessment this financial year, the 40% completed to date is a good representation and indication of our total footpath stock. Note: This goal in the Annual Report FY22/23 was assessed as 'achieved'

Comments: We are developing technology and processes to collect consistent condition data for the remaining 60% of our footpaths over the coming financial year.

Remedial Action: Continue to work alongside HEBS and University Canterbury in the development of a robust and automated footpath condition assessment tool. Rapid Response Footpath Crews (RRFC) have been formed to deliver improvements to footpath conditions wherever spotted.

Wastewater Collection, Treatment and Disposal

Wastewater Collection, Treatment and Disposal

- **Measure:** LTP/AP23: 11.0.1.16 Proportion of residents satisfied with the reliability and responsiveness of wastewater services

Target: >= 65%

Actual: 59% satisfaction (Resident Survey May 2023) New results will be available 2024.

Remedial Action: To meet our consent obligations, we continue with prioritisation of inspections and repairs to wastewater laterals to reduce wastewater overflows due to inflow and infiltration.

- **Measure:** LTP/AP23: 11.0.1.1 Median time (in hours) from notification to arrival on-site for urgent faults on rural wastewater networks

Target: <= 2

Actual: December 21 hours 13 minutes

Remedial Action: Ongoing management via maintenance contract

Water Supply

Water Supply

- ❌ **Measure:** LTP/AP23: 12.0.2.10 Water supplied is compliant with the DWQA Rules in the Treatment System (Protozoal compliance)
- Target:** Compliant
- Actual:** Water supplied is not protozoal compliant with the DWQA Rules in the treatment system for Christchurch City
- Comments:** The Council is currently undertaking Class 1 sampling in source water, but the timeline to cover the whole city goes beyond the financial year, hence it won't be possible to demonstrate Class 1 in this and next financial years.
- Remedial Action:** Class 1 sampling is underway. Other treatment options are under consideration and will be part of the discussions to be held under the LTP.
-
- ❌ **Measure:** LTP/AP23: 12.0.7 Average consumption of drinking water in litres per resident per day
- Target:** ≤ 210
- Actual:** 308 litres per resident per day average use for the month of November, with the year to date of 277
- Comments:** YTD average exceeds the target limit
Please note: Population data use the Census population figures (2018 URP). A requested to BI team was sent to provide a common data set.
Please note: consumption also contains industrial/Commercial take-off which is only read and charged every 6 months. Estimated Leaks are excluded.
- Remedial Action:** Operations will work with the Service Excellence Team to support initiatives around reducing water consumption
-
- **Measure:** LTP/AP23: 12.0.1.13 Proportion of residents satisfied with reliability of water supplies.
- Target:** ≥ 80%
- Actual:** 79% satisfaction (Resident Survey May 2023) New results will be available 2024.
- Remedial Action:** Continuing to work closely with our contractor to further improve response times. Water supply renewals will also support improvements for this measure along with other projects such as "Smart Water".
-
- **Measure:** LTP/AP23: 12.0.2.20 Proportion of Medium Hazard commercial connections >38mm diameter with compliant backflow prevention device tested within the last year
- Target:** ≥ 100%
- Actual:** No way of reporting on this currently.
- Remedial Action:** The Backflow register is not functioning as it should as yet. In the 3W IT bundle. Bug fixes have been scheduled to start. Once the Backflow Register is working as it should, our Water Supply Security Specialist will be able to report accurately from the register.
-
- **Measure:** LTP/AP23: 12.0.6 Percentage of real water loss from Council's water supply reticulated network
- Target:** ≤ 25%
- Comments:** Leak detection is undertaken during winter and last year the target was not achieved. Final results will be available at the end of the financial year 23/24.
- Remedial Action:** A plan to repair delayed leaks is underway so next winter we will be able to undertake the second round of Minimum Night Flow tests to update leakage rates.
-
- **Measure:** LTP/AP23: 12.0.1.14 The proportion of residents satisfied with Council responsiveness to water supply problems
- Target:** ≥ 65%
- Actual:** 59% satisfaction (Resident Survey May 2023) New results will be available 2024.
- Remedial Action:** Continuing to work closely with our contractor to further improve response times. Water supply renewals will also support improvements for this measure along with other projects such as "Smart Water".

- **Measure:** LTP/AP23: 12.0.2.2 Proportion of High Hazard commercial connections with compliant backflow prevention device tested within the last year
Target: >=100%
Actual: No way of reporting on this currently.
Remedial Action: The Backflow register is not functioning as it should as yet. In the 3W IT bundle. Bug fixes have been scheduled to start. Once the Backflow Register is working as it should, our Water Supply Security Specialist will be able to report accurately from the register.

- **Measure:** LTP/AP23: 12.0.2.9 Water supplied is compliant with the DWQA Rules in the Distribution System (Bacteria compliance)
Target: Compliant
Comments: The system needs to be compliant across the 12 months and was not compliant during FY22/23.
Remedial Action: Currently, 100% of Christchurch distribution zones are chlorinated

8. Financial Performance Report - December 2023

Reference / Te Tohutoro: 24/60956

Mitchell Shaw – Reporting Accountant
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Steve Ballard – Group Treasurer
(Steve.Ballard@ccc.govt.nz)

Report of / Te Pou
Matua:

Bruce Moher – Manager Corporate Reporting
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Martin Zelas – Team Leader Rates
(Martin.Zelas@ccc.govt.nz)

Denise Yee - Treasury Accountant
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General Manager /
Pouwhakarae:

Russell Holden, Acting General Manager Resources/Chief Financial
Officer (russell.holden@ccc.govt.nz)

1. Nature of Information Update and Report Origin

- 1.1 The purpose of this report is for the Finance and Performance Committee to be updated on financial performance to December 2023, including the current year forecast, and receive current treasury, debt and insurance claim information.
- 1.2 This is a regular monthly report that goes to the Committee.

2. Officer Recommendations Ngā Tūtohu

That the Finance and Performance Committee:

1. Receive the information in the Financial Performance Report for December 2023.

3. Brief Summary

- 3.1 The financial result for December shows a year to date operational deficit of \$45.9m, which is \$11.3 million higher than budgeted. This is mainly due to the timing difference in a \$20 million dividend receipt. A surplus of \$6.1 million is forecasted, \$2.7 million more than budgeted.
- 3.2 The total capital programme, before signalled carry forwards, is forecast to under spend by \$46.5 million. This comprises a forecast under spend of \$40.2 million on the core/external funded programme and forecast under spend of \$6.4 million on Te Kaha.
- 3.3 All treasury risk positions are within policy limits.

4. Operating Forecast

- 4.1 The current forecast surplus of \$6.1 million, before carry forwards, are driven by rates income, pool revenues, Water Reform additional funding and savings in personnel costs, partially offset by reductions in staff capitalisation in the Digital unit.
- 4.2 The forecast is updated monthly and alters as new information and events come to light.
- 4.3 Expenditure carry forwards are signalled at this point:
 - 4.3.1 Water Reform \$3.3 million – The water reform project is anticipated to receive the full revenue entitlement under the works agreement by the end of the current financial

year, those revenues are required to cover any water reform expenditure out to the end of FY-25, any unspent fund must be returned to the Government.

5. Operational Expenditure and Revenue

- 5.1 This covers day to day spend on staffing, operations and maintenance, and revenues to fund it.
- 5.2 Operational revenue exceeds expenditure as it includes rates revenue for capital renewals and debt repayment. This revenue is referred to below as 'Funds not available for Opex' and removed to show the operational year to date and forecast cash surplus or deficit.

\$m	Year to Date Results			Forecast Year End Results			After Carry Forwards	
	Actual	Budget	Var	Forecast	Budget	Var	Carry Fwd	Var
Revenues	(460.2)	(474.2)	(14.0)	(996.1)	(993.6)	2.5	(0.2)	2.7
Expenditure	389.0	393.5	4.5	756.8	760.3	3.5	3.6	(0.1)
Funds not available for Opex	117.1	115.3	(1.8)	233.2	233.3	0.1	-	0.1
Operating (Surplus)/Deficit	45.9	34.6	(11.3)	(6.1)	-	6.1	3.4	2.7

- 5.3 Brief summaries of revenues and expenditures are highlighted below.
- 5.4 Revenues are \$14.0 million behind budget year to date primarily driven by a delay in the payment on the CCHL interim dividend to council and are forecast to be \$2.7 million higher at year end. Key drivers of actual and forecast variances to budget include:

Variance	YTD	Forecast (after c/f)
Recreation & Sports Centres increased participation	2.0m	1.1m
Rating base growth	0.7m	1.2m
Waste operations (primarily Burwood landfill)	1.8m	1.0m
Rates penalties	4.2m	0.5m
Rates valuation objections	(0.3m)	(0.3m)
Transwaste dividends	(0.5m)	(0.6m)
Better Off Funding grants	(1.9m)	-
CCHL Interim Dividend delay in payment	(20.0m)	-

- 5.5 Expenditure is \$4.5 million lower than budget year to date, and forecast to be \$0.1 million over budget at year end. The year-to-date variance is primarily driven by lower personnel costs due to higher than budgeted vacancies.

Key drivers of actual and forecast variances to budget include:

Variance	YTD	Forecast (after c/f)
Staff Costs (Units carrying vacancies, forecasting under review after recent remuneration amendments)	2.2m	6.0m
Waste operating costs (lower recycling processing fees, lower residual waste disposal fees and lower organics processing costs)	1.8m	(0.1m)
Grant Payments (delays in projects and budget phasing errors)	1.7m	0.7m
Transport Operating and Maintenance Costs (Timing of works being undertaken)	1.1m	
Citizens & Community operating and maintenance costs	0.7m	(0.9m)

Strategic Policy group use of external professional advice	0.3m	0.3m
Goods receipting delays resulting in FY-23 costs being incurred this year	(1.9m)	(1.9m)
Digital capitalisation budget overstatement	(1.6m)	(4.0m)
Total	4.5m	(0.1m)

- 5.6 In the 23/24 Annual Plan process, a change in structure had an unintended consequence of additional Digital costs being incorrectly capitalised in the budget and therefore not rated for. This has been corrected going forward, however leaves a funding gap in the current year.
- 5.7 Funds not available for opex - items included in this category contributing to the variance are Housing and Dogs (both non-rates funded), Capital Endowment funded projects, and Capital grants (borrowed).
- 5.8 Details of net cost by Activity are shown in **Attachment A**.

6. Capital Expenditure and Revenue

- 6.1 This section covers the capital programme spend and funding relating to it.

	Year to Date Results				Forecast Year End Results				After Carry Forwards		
\$m	Actual	Budget	Var		Forecast	Budget	Var		Carry Fwd	Var	
Core Programme	190.0	228.1	38.1		463.9	463.1	-0.7		-15.5	14.8	
External Funded Programme	25.5	13.7	-11.8		45.6	27.0	-18.6		-18.0	-0.6	
Less unidentified Carry Forwards	0.0	0.0	0.0		-59.5	0.0	59.5		73.7	-14.2	
Core/External Funded Programme	215.5	241.8	26.3	🟢	450.0	490.2	40.2	🟢	40.2	0.0	🟢
Te Kaha	87.4	104.7	17.3		217.8	224.2	6.4		6.4	0.0	
Total Capital Programme	302.8	346.5	43.7	🟢	667.8	714.4	46.5	🟢	46.5	0.0	🟢
Revenues and Funding	-154.6	-159.8	-5.1		-296.4	-311.2	-14.8		-15.1	0.3	
Borrowing required	148.2	186.8	38.6	🟢	371.4	403.2	31.8	🟢	31.4	0.3	🟢

Capital Expenditure

- 6.2 Gross capital expenditure of \$302.8 million has been incurred year to date against a budget of \$346.5 million.
- 6.3 Overall, total capital expenditure of \$667.8 million is forecast (based on the PMO Forecast of \$450 million for CCC Capital-Core/External Funded) to be spent against the annual budget of \$714.4 million. Of the \$46.5 million variance, the majority is forecast to be likely carried forward at year end.
- 6.4 For further information on capital expenditure, please refer to the Capital Programme Performance Report contained in this agenda.

Capital Revenues and Funding

- 6.5 Capital revenues and funding are a net \$5.1 million lower year to date, and forecast to be \$14.8 million lower than budget before carry forwards comprising:
- 6.5.1 Timing delay in Crown contribution for Te Kaha (\$26.4 million YTD), partially offset by higher development contributions (\$15.1 million YTD), higher NZTA capital subsidies (\$6.8 million YTD) and higher miscellaneous capital revenues (\$2.1 million YTD).
- 6.5.2 A review of expenditure qualifying for development contributions has been completed. This has resulted in a higher funding drawdown this year than budgeted.

7. Special Funds

- 7.1 The annual movements and balance of the Housing Account and Capital Endowment Fund are shown in **Attachment A**.
- 7.2 The balance of funds available for allocation from the Capital Endowment Fund at 31 December 2023 was \$1,731,935

8. Treasury

Policy Compliance

- 8.1 All Treasury risks are within Policy limits, with no breaches projected over the coming year:

Risk Area	Compliance	Plain-language meaning
Liquidity Risk	Yes	(cash availability)
Funding Risk	Yes	(spread of debt maturities)
Interest Rate Risk	Yes	(managing interest costs)
Counterparty Credit Risk	Yes	(not all eggs in one basket)

Borrowing, Advances to Related Parties, and Bank Deposits

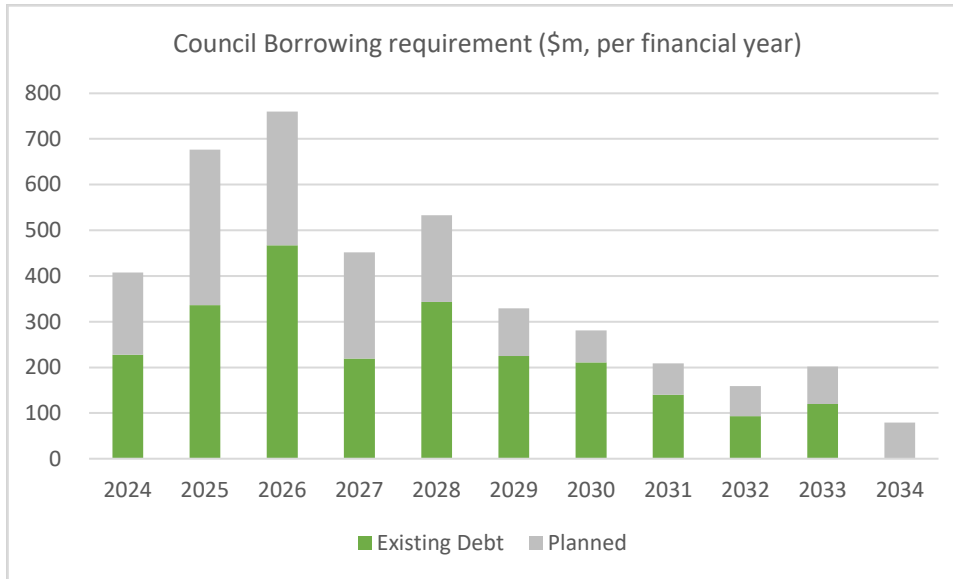
- 8.2 Council's actual and forecast borrowing and treasury-related Advances are shown below (\$ million):

	Jun-23 Actual	Dec-23 Current	Jun-24 Projection	Full Year Change
Gross Borrowing	2,242.5	2,382.2	2,656.5	414.0
Advances to Related Parties	805.5	793.6	894.8	89.2
NET DEBT (excl. cash)	1,437.0	1,588.6	1,761.8	324.8

- 8.3 Advances to related parties are primarily to Christchurch City Holdings Ltd (currently \$641.2 million).
- 8.4 Net Debt by Jun-24 is estimated to be \$324.8 million higher than at Jun-23, driven by capital expenditure, around half of which is for Te Kaha.

Funding & Interest Rates

- 8.5 Council's projected **funding** requirements, per financial year, are shown below. These are split between existing debt maturities (green) and expected new borrowing requirements (grey).



- 8.6 Council's **interest rate risk** is managed to reduce the volatility of interest costs from year to year. Most existing Council debt has been fixed for at least the next three years, which will limit the impact of current higher interest rates on Council's future borrowing costs.

	Jun-24	Jun-25	Jun-26
Rates-Funded Debt	5.1%	5.1%	4.9%

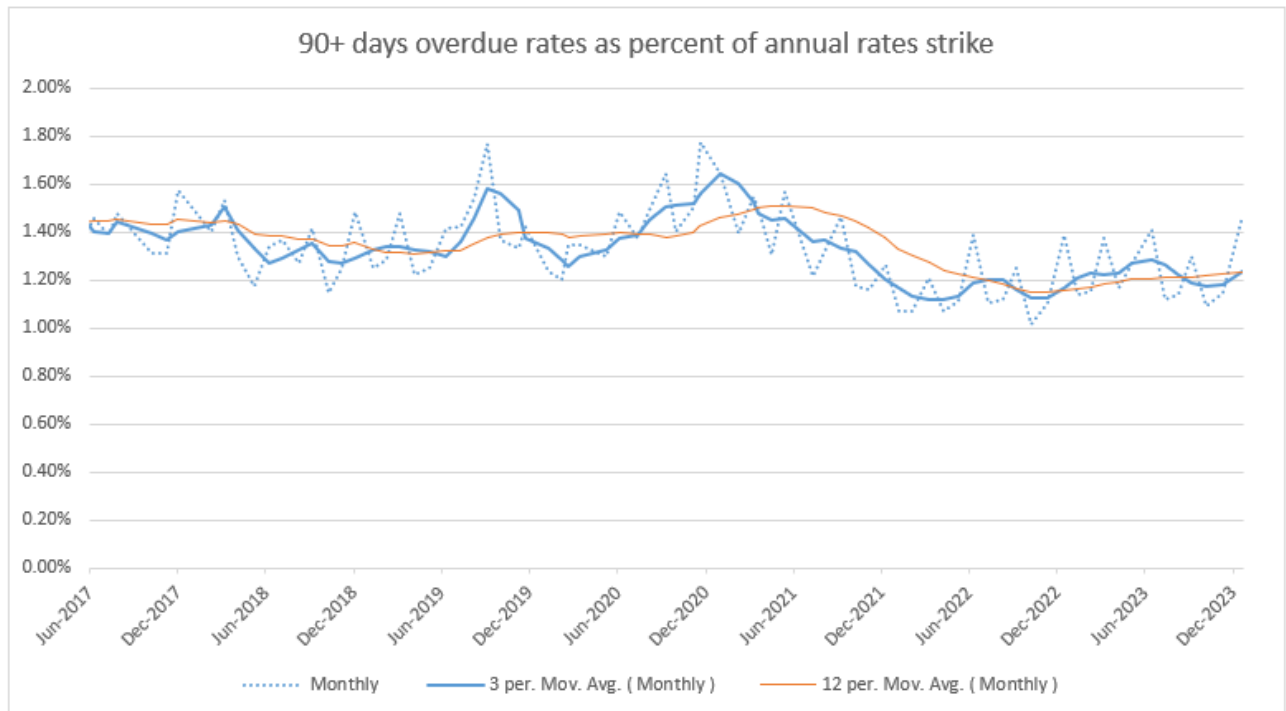
Average for 2022/23 was 4.9%. Upside risk is growing as market rates remain elevated.

9. Rates Debtors

- 9.1 Rates debt increased \$0.9 million this quarter, as shown in the table below.


\$m	September	Current	Change	Comment
Rates Debt	29.3	30.2	0.9	The total rates debt has remained stable
Overdue rates for current year	18.0	23.8	5.8	
Arrears from previous years	11.3	6.4	(4.9)	

- 9.2 The graph below shows 90+ days rates debt as a percentage of the annual rates strike that year, with a three month moving average to smooth the quarterly cycle. This indicates that rate arrears are in hand.



- 9.3 As at 30 September 2023, there are 62 individual properties with arrears greater than \$20,000 (and where at least some of those arrears are older than 90 days). Total arrears on those properties is \$2.4 million.

Attachments / Ngā Tāpirihanga

No.	Title	Reference	Page
A 	December 2023 - Attachment A – Operational & Capital breakdown by Activities	24/63330	42

In addition to the attached documents, the following background information is available:

Document Name – Location / File Link
Not applicable

Confirmation of Statutory Compliance / Te Whakatūturutanga ā-Ture

Compliance with Statutory Decision-making Requirements (ss 76 - 81 Local Government Act 2002).

(a) This report contains:

- (i) sufficient information about all reasonably practicable options identified and assessed in terms of their advantages and disadvantages; and
- (ii) adequate consideration of the views and preferences of affected and interested persons bearing in mind any proposed or previous community engagement.

(b) The information reflects the level of significance of the matters covered by the report, as determined in accordance with the Council's significance and engagement policy.

Signatories / Ngā Kaiwaitohu

Authors	Mitchell Shaw - Reporting Accountant Steve Ballard - Group Treasurer Martin Zelas - Team Leader Rates Denise Yee - Treasury Accountant
Approved By	Niel Koch - Acting Head of Finance Russell Holden - Acting General Manager Resources/Chief Financial Officer

Item 8

Attachment A – Operational & Capital breakdown by Activities / Special Funds

Activity Operating Results (excluding Depreciation)

		Year to Date Results			Forecast Year End Results				
\$000's		Actual	Plan	Var	Forecast	Plan	Var	Net C/F	Result
Christchurch Art Gallery		5,479	5,327	(152)	9,834	9,836	2	-	2
Canterbury & Akaroa Museums		6,207	6,211	4	9,510	9,520	10	-	10
Libraries		20,528	20,050	(478)	39,822	39,825	3	-	3
Community Development and Facilities		13,129	13,208	79	24,009	24,009	-	-	-
Recreation, Sports, Comm Arts & Events	1	12,256	13,839	1,583	27,168	28,343	1,175	-	1,175
Civil Defence Emergency Management		632	778	146	1,575	1,575	-	-	-
Citizen and Customer Services		5,159	5,338	179	10,654	10,669	15	-	15
Communities & Citizens		63,390	64,751	1,361	122,572	123,777	1,205	-	1,205
Economic Development		10,172	9,944	(228)	17,998	17,922	(76)	-	(76)
Civic & International Relations		554	604	50	1,021	1,116	95	-	95
Economic Development		10,726	10,548	(178)	19,019	19,038	19	-	19
Flood Protection & Control Works		3,422	2,978	(444)	6,241	6,238	(3)	-	(3)
Flood Protection and Control Works		3,422	2,978	(444)	6,241	6,238	(3)	-	(3)
Governance & Decision Making		7,757	8,060	303	16,146	16,186	40	-	40
Office of Mayor & Chief Executive		987	1,336	349	2,216	2,752	536	-	536
OARC Co-Governance		4	4	-	201	201	-	-	-
Governance	2	8,748	9,400	652	18,563	19,139	576	-	576
Community Housing		(482)	112	594	(4,253)	(4,348)	(95)	-	(95)
Housing		(482)	112	594	(4,253)	(4,348)	(95)	-	(95)
Parks and Foreshore		25,516	25,819	303	52,942	52,888	(54)	-	(54)
Parks Heritage Management		1,370	1,401	31	2,333	2,387	54	-	54
Parks, Heritage & Coastal Environment		26,886	27,220	334	55,275	55,275	-	-	-
Solid Waste & Resource Recovery	3	22,064	25,500	3,436	48,349	49,261	912	-	912
Solid Waste & Resource Recovery		22,064	25,500	3,436	48,349	49,261	912	-	912
Regulatory Compliance & Licencing		1,237	1,840	603	5,374	5,570	196	-	196
Building Regulation		1,844	1,482	(362)	2,591	2,591	-	-	-
Resource Consenting		1,807	1,035	(772)	2,039	2,039	-	-	-
Land & Property Information Services		(732)	(798)	(66)	(1,605)	(1,570)	35	-	35
Regulatory & Compliance	4	4,156	3,559	(597)	8,399	8,630	231	-	231
Stormwater Drainage		13,350	13,356	6	24,772	25,903	1,131	-	1,131
Stormwater Drainage		13,350	13,356	6	24,772	25,903	1,131	-	1,131
Strategic Planning & Policy		15,474	15,810	336	26,497	27,176	679	-	679
Public Information & Participation		2,829	3,180	351	6,193	6,298	105	-	105
Strategic Planning & Policy	5	18,303	18,990	687	32,690	33,474	784	-	784

Attachment A – Operational & Capital breakdown by Activities / Special Funds as at 31 December 2023

		Year to Date Results			Forecast Year End Results				
\$000's		Actual	Plan	Var	Forecast	Plan	Var	Net C/F	Result
Transport Access		17,750	17,062	(688)	41,375	41,375	-	-	-
Transport Environment		2,739	3,520	781	8,511	8,511	-	-	-
Transport Safety		1,792	1,664	(128)	3,438	3,438	-	-	-
Transportation		22,281	22,246	(35)	53,324	53,324	-	-	-
WW Collection, Treatment & Disposal	6	33,494	32,898	(596)	67,561	64,350	(3,211)	-	(3,211)
Wastewater		33,494	32,898	(596)	67,561	64,350	(3,211)	-	(3,211)
Water Supply		23,118	26,330	3,212	46,615	48,909	2,294	-	2,294
Water Supply		23,118	26,330	3,212	46,615	48,909	2,294	-	2,294
Corporate Revenues and Expenses	7	(314,004)	(331,091)	(17,087)	(726,435)	(723,348)	3,087	3,306	(219)
Internal Services	8	(8,485)	(9,052)	(567)	(15,676)	(16,315)	(639)	-	(639)
Corporate		(322,489)	(340,143)	(17,654)	(742,111)	(739,663)	2,448	3,306	(858)
Total Opex Net Cost of Service		(73,033)	(82,255)	(9,222)	(242,984)	(236,693)	6,291	3,306	2,985

Note: the Net Cost of Services differs from the Operating result due to the inclusion of items funded via special funds, operational spend funded via borrowing, and non-cash expenses/revenues.

Notes

1. Recreation, Sports, Community Arts and Events year to date variance is a result of improved revenues from higher than anticipated usage by the community, in particular pool operations (\$473k), campgrounds (\$310k), fitness operations (\$293k), He Puna Taimoana (New Brighton Hotpools) (\$237k) and other miscellaneous revenues (\$236k). The year end forecast at completion has improved due to the improved revenues (\$737k) (second half of the year not expected to exceed budget by as greater margin as the first year) and savings in personnel costs due to the teams carrying several vacancies (\$590k) partially offset by higher electricity costs (\$220k).
2. Governance year to date variance is due to savings in personnel costs due to a higher number of vacancies in the teams for the first half of the year (\$432k), rates on a several key contracts not increasing the degree expected when the Annual Plan was prepared (\$104k), and a lower number of hearing and governance meeting being held in the first half of the financial year (\$102k).
3. Solid Waste variances reflect both increased revenues and lower costs. Year to date Burwood Landfill has generated an additional \$0.9 million of revenue, revenues are \$0.5 million higher than budgeted for organics processing, \$0.1 million additional revenue from recycling operations, \$0.2 million from transfer operations and \$0.1 million from residual waste operations, improving the year end forecast position by \$1.0 million. Year to date costs are \$1.5 million below budget primarily due to lower operating and maintenance costs, primarily due to lower recycling processing fees.
4. Regulatory & Compliance year to date result is due to overspends on external consultants and service contracts (\$1.0 million overspend) due to requiring additional resource to meet a backlog of requests and covering for vacancies within the units. Staff costs are also overspent following the remuneration review (\$16.2 million actual v \$15.2 million budget). The overspends are partially offset by increased revenues (\$23.4 million actual v \$22.3 million budget) from dog registrations, alcohol licensing, food safety and investigation fees.
5. Strategic Policy year to date result has been driven primarily by savings in personnel costs due to a high number of vacancies within the units, in particular the Planning & Consents unit, the Communications and Engagement unit and the Strategic Policy unit.

Attachment A – Operational & Capital breakdown by Activities / Special Funds as at 31 December 2023

6. Wastewater Collection, Treatment and Disposal variances are driven by internal overhead allocations between Wastewater and the other Three Waters activities (Flood Protection, Water Supply and Stormwater Drainage).
7. Corporate Revenues and Expenses year to date result is over budget due to a delay in the payment of the CCHL Interim Dividend (\$20.0 million), historically the Interim Dividend has been paid in December each year, however in late December of this year the CCHL Board decided to delay the payment until February 2024. The delayed dividend payment has been partially offset by a higher receipt of rate penalties.
8. Internal Services year to date variance is largely due to a budget preparation overstatement of the number of staff hours capitalizable in the Digital unit, an unachievable level of staff capitalisation was included in the FY-24 budget. The issue is further compounded by the number of vacant positions resulting in less hours available to be capitalised, this has been partially offset by savings in personnel costs due to a current high number of vacancies, across the units.

Group of Activities Capital Results

\$m		Year to Date Results			Forecast Year End Results			After Carry Forwards	
		Actual	Budget	Var	Forecast	Budget	Var	C/F	Result
Communities & Citizens		18.3	26.0	7.7	45.8	52.1	6.3	5.4	0.9
Flood Protection and Control Works		8.8	14.8	6.0	34.7	39.1	4.4	(0.1)	4.5
Housing		3.2	2.5	(0.7)	5.0	5.0	-	-	-
Parks, Heritage and Coastal Enviro		26.8	30.4	3.6	66.5	68.8	2.3	0.8	1.5
Solid Waste & Resource Recovery		1.4	3.6	2.2	4.4	7.3	2.9	2.6	0.3
Regulatory & Compliance		-	-	-	-	0.1	0.1	-	0.1
Stormwater Drainage		9.6	16.9	7.3	27.5	30.1	2.6	5.1	(2.5)
Strategic Planning & Policy		0.2	0.5	0.3	0.5	0.9	0.4	-	0.4
Transport		63.9	72.0	8.1	157.5	140.7	(16.8)	(10.7)	(6.1)
Wastewater		25.6	24.6	(1.0)	53.0	46.1	(6.9)	(12.5)	5.6
Water Supply		32.0	30.7	(1.3)	59.5	58.8	(0.7)	(8.2)	7.5
Corporate Capital		113.1	124.5	11.4	272.9	265.5	(7.4)	(9.7)	2.3
Gross Capital Spend	1	302.9	346.5	43.7	727.3	714.4	(12.9)	(27.2)	14.2
Unidentified Carry forwards		-	-	-	(59.5)	-	59.5	73.7	(14.2)
Capital Programme Expenditure	2	302.9	346.5	43.7	667.8	714.4	46.5	46.5	-
Development Contributions	3	(16.5)	(11.6)	5.0	(14.6)	(23.1)	(8.6)	-	(8.6)
Less DC Rebates		-	-	-	-	1.8	1.8	-	1.8
Crown Recoveries	4	(20.9)	(47.4)	(26.4)	(32.8)	(35.0)	(2.2)	-	(2.2)
Waka Kotahi NZTA Capital Subsidy		(6.8)	-	6.8	(35.7)	(50.8)	(15.1)	(15.1)	-
Misc. Capital Revenues	5	(2.8)	(0.6)	2.1	(2.5)	(2.1)	0.5	-	0.5
Asset Sales		(4.2)	-	4.2	(3.3)	(1.5)	1.7	-	1.7
Capital Revenues		(51.3)	(59.6)	(8.3)	(88.9)	(110.8)	(21.9)	(15.1)	(6.8)
Rates for Renewals		(97.4)	(97.4)	-	(194.9)	(194.9)	-	-	-
Reserve Drawdowns	6	(6.0)	(2.8)	3.2	(12.6)	(5.5)	7.1	-	(7.1)
Other Available Funding		(103.4)	(100.2)	3.2	(207.5)	(200.4)	7.1	-	7.1
Borrowing Required	7	148.2	186.8	38.6	371.4	403.2	31.8	31.4	(0.3)

Capital Expenditure

- For detailed commentary on gross Capital spend variances please refer to the Capital Project Performance Report.
- Gross capital expenditure of \$302.9 million has been incurred year to date. A further \$364.9 million is forecast to be spent by year end. The \$667.8 million forecast spend is based on a Core/External Funded delivery of \$450 million, plus forecast spend of \$217.8 million on Te Kaha.

Capital Revenues

- Development contributions are higher than budget year to date because new development has been higher than anticipated.
- Crown recoveries are \$26.4 million lower than budget year to date, and forecast to be \$2.2 million budget at year end. This primarily relates to the final payments from the Crown in relation to Te Kaha and MRC Shovel Ready projects.
- Miscellaneous capital revenues year to date variances are mainly due to higher Water Connection Fee revenues (\$0.8 million) and Capital Grants received for various projects including Hornby Hydrotherapy and Cashmere Stream Enhancement (\$1.2 million).
- Reserve drawdowns are \$3.2 million higher year to date than budgeted following a review of qualifying development contribution project expenditure. This has enabled some prior contributions received and held to be drawn.
- The lower current year borrowing requirement forecast of \$371.4 million is due to the slower forecast core/external funded capital programme spend. This is largely temporary, as carry

Attachment A – Operational & Capital breakdown by Activities / Special Funds as at 31 December 2023

forwards will move the funding requirement to future years.

Special Funds

\$000's	Year to Date Results			Forecast Year End Results			After Carry Forwards	
	Act/YTD	Budget	Var	Forecast	Budget	Var	C/F	Result
Housing Development Fund								
1 July Opening Balance	991	991	-	991	991	-	-	-
Income	8,533	7,836	697	16,501	15,671	829	-	829
Operating expenditure	(8,126)	(7,948)	(178)	(12,323)	(11,323)	(1,000)	-	(1,000)
Capital expenditure	(423)	(2,497)	2,075	(2,234)	(4,995)	2,761	-	2,761
Interest on fund balance	(3)	55	(58)	50	110	(59)	-	(59)
Balance	972	(1,563)	2,535	2,985	454	2,531	-	2,531
Capital Endowment Fund								
Capital Balance	104,032	104,032	-	104,032	104,032	-	-	-
Income Distribution								
1 July Opening Balance	1,066	1,066	-	1,066	1,066	-	-	-
Income	2,396	2,386	9	4,691	4,691	-	-	-
Less: Expenditure								
Healthier Homes Canterbury	19	-	19	-	-	-	-	-
Upper Riccarton Domain Development	-	-	-	(70)	(70)	-	-	-
Park Rangers	(195)	(195)	-	(390)	(390)	-	-	-
Environmental/Climate Change Partnership Fund	(291)	(191)	(100)	(360)	(360)	-	-	-
Community Partnership Fund	-	-	-	(580)	(580)	-	-	-
Papatipu Rūnanga Partnership Worker	-	-	-	(85)	(85)	-	-	-
Woolston Brass for Band Room	(130)	(130)	-	(130)	(130)	-	-	-
New Brighton Community Guardians	(60)	(60)	-	(60)	(60)	-	-	-
Canterbury Society of Artists Trust	(75)	(75)	-	(75)	(75)	-	-	-
Christchurch NZ	-	(769)	769	(1,539)	(1,539)	-	-	-
Diamond Harbour & District Health Support Group	(50)	(50)	-	(50)	(50)	-	-	-
Lyttleton Recreation Centre Trust	(86)	(86)	-	(86)	(86)	-	-	-
Table Tennis Canterbury Building Remediation	(100)	(100)	-	(100)	(100)	-	-	-
Grants funded general grants	(500)	(500)	-	(500)	(500)	-	-	-
Unallocated funds	-	-	-	(1,376)	(1,376)	-	-	-
Balance	1,995	1,297	698	356	356	-	-	-
Carry forwards incorporated in 2025 Long Term Plan				-				
Funds available for allocation				1,732				

Attachment A – Operational & Capital breakdown by Activities / Special Funds as at 31 December 2023

9. Capital Programme Performance Report December 2023

Reference / Te Tohutoro: 23/1972112

Report of / Te Pou Matua:	Andrew Robinson, Head of Programme Management Office (andrew.robinson@ccc.govt.nz)
General Manager / Pouwhakarae:	Lynn McClelland, Assistant Chief Executive Strategic Policy and Performance (lynn.mcclelland@ccc.govt.nz)

1. Nature of Information Update and Report Origin

- 1.1 The purpose of this report is to present to the Council meeting the monthly Capital Programme Performance Report December 2023.
- 1.2 This report provides Elected Members with oversight on the performance of the Capital Programme.

2. Officer Recommendations Ngā Tūtohu

That the Finance and Performance Committee:



1. Receive the information in the Capital Programme Performance Report December 2023.

3. Brief Summary

- 3.1 The consolidated FY24 forecast for the CCC Capital component of the programme (excl. Te Kaha) as reported by Project Managers is **\$520.2m** against a Budget of \$490.2m. This has increased by +\$28m from prior month as a result of changes predominantly within the Transport programme.
- 3.2 The PMO forecast for the CCC Capital component remains at **\$450m** for year-end. This is comparable to the year-end position from FY23. The strong result in December and half year position is encouraging compared to same time last year. If this momentum continues into the new year, some upward revision of the PMO forecast may be justified.
- 3.3 The main exception is in the Digital portfolio where forecasts show significant departures from the current year Budget, however the ELT has provided guidance on the way forward and the Digital Team has made provision for an additional \$13.7m in the draft LTP to address the shortfall in the current year which will be covered via the bring back process and longer term programme provisions.
- 3.4 The FY24 Watchlist is included as Appendix 1 of Attachment A.
- 3.5 The Monthly Change Report is included in the public excluded section due to contract commercial sensitivity.
- 3.6 CRAF and CERF Programmes were provided in the October Report and will be updated quarterly (in the January Report).



Attachments / Ngā Tāpirihanga

No.	Title	Reference	Page
A  	Attachment to report 23/1972160 (Title: Capital Programme Performance Report December 2023 - Final)	24/74672	49

In addition to the attached documents, the following background information is available:

Document Name – Location / File Link
Not applicable

Confirmation of Statutory Compliance / Te Whakatūturutanga ā-Ture

Compliance with Statutory Decision-making Requirements (ss 76 - 81 Local Government Act 2002).
(a) This report contains:
(i) sufficient information about all reasonably practicable options identified and assessed in terms of their advantages and disadvantages; and
(ii) adequate consideration of the views and preferences of affected and interested persons bearing in mind any proposed or previous community engagement.
(b) The information reflects the level of significance of the matters covered by the report, as determined in accordance with the Council's significance and engagement policy.

Signatories / Ngā Kaiwaitohu

Authors	Lauren Barry - Senior PMO Analyst Andrew Robinson - Head of Programme Management Office Greer Hill - Administrator Officer
Approved By	Lynn McClelland - Assistant Chief Executive Strategic Policy and Performance



Capital Programme Performance Report

December 2023

Introduction

This report provides a monthly status update on capital programme performance in the current Financial Year (FY24), including:

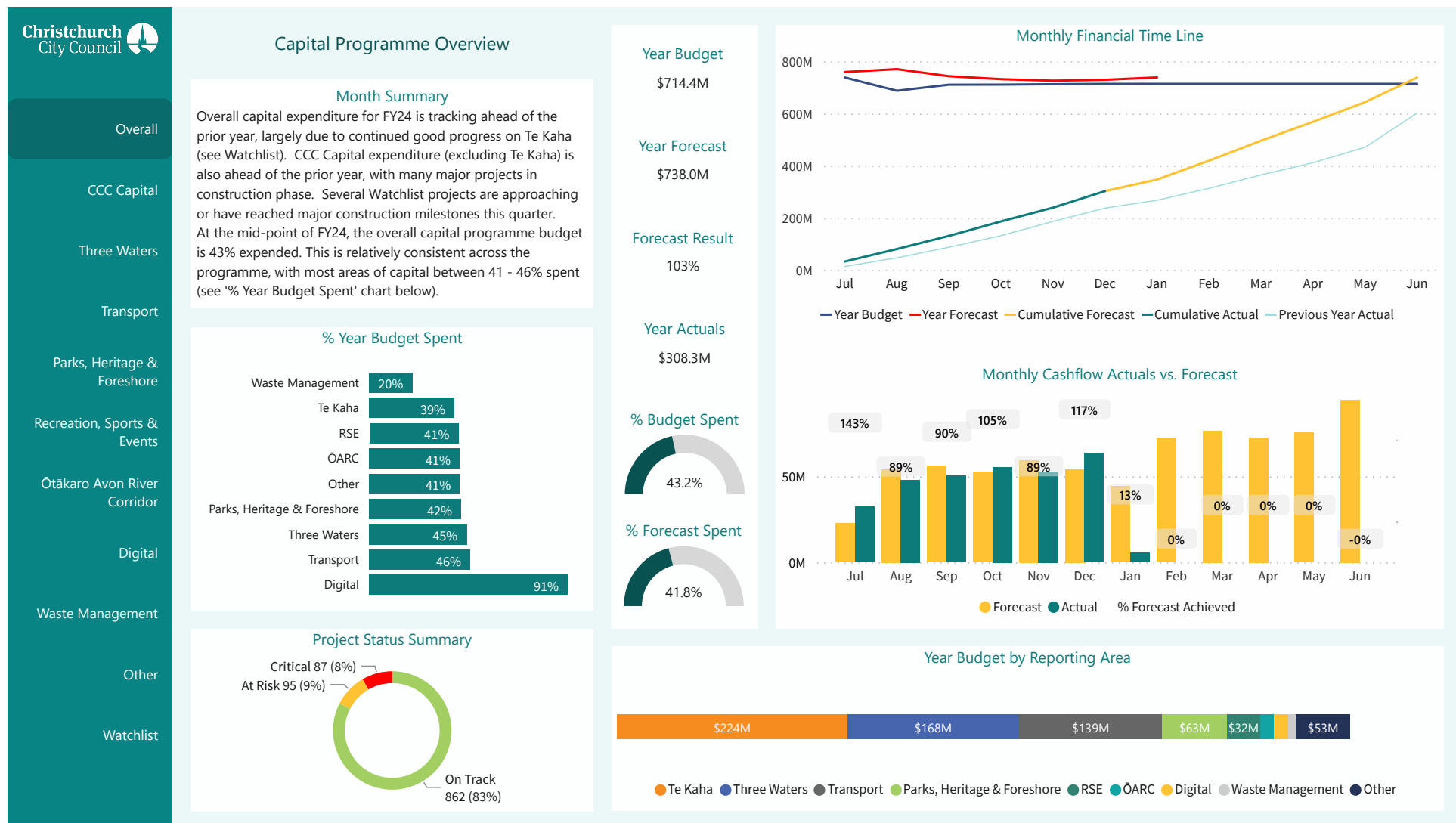
- The overall capital programme
- CCC Capital, which excludes the Te Kaha Canterbury Multi Use Arena
- Each major area of capital delivery.

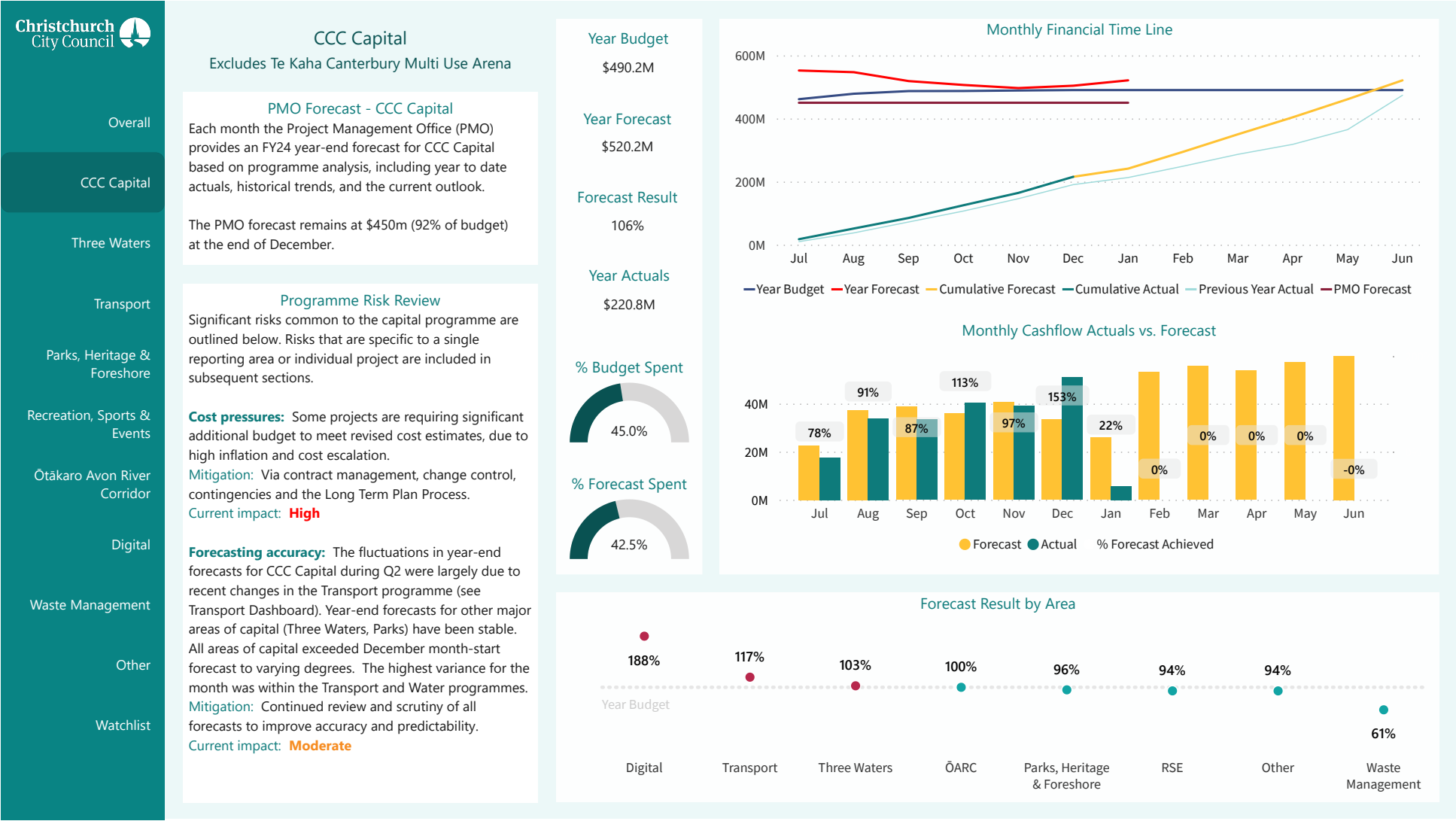
All forecasts in this report are project management forecasts, with the exception of the Programme Management Office (PMO) forecast in the CCC Capital section.

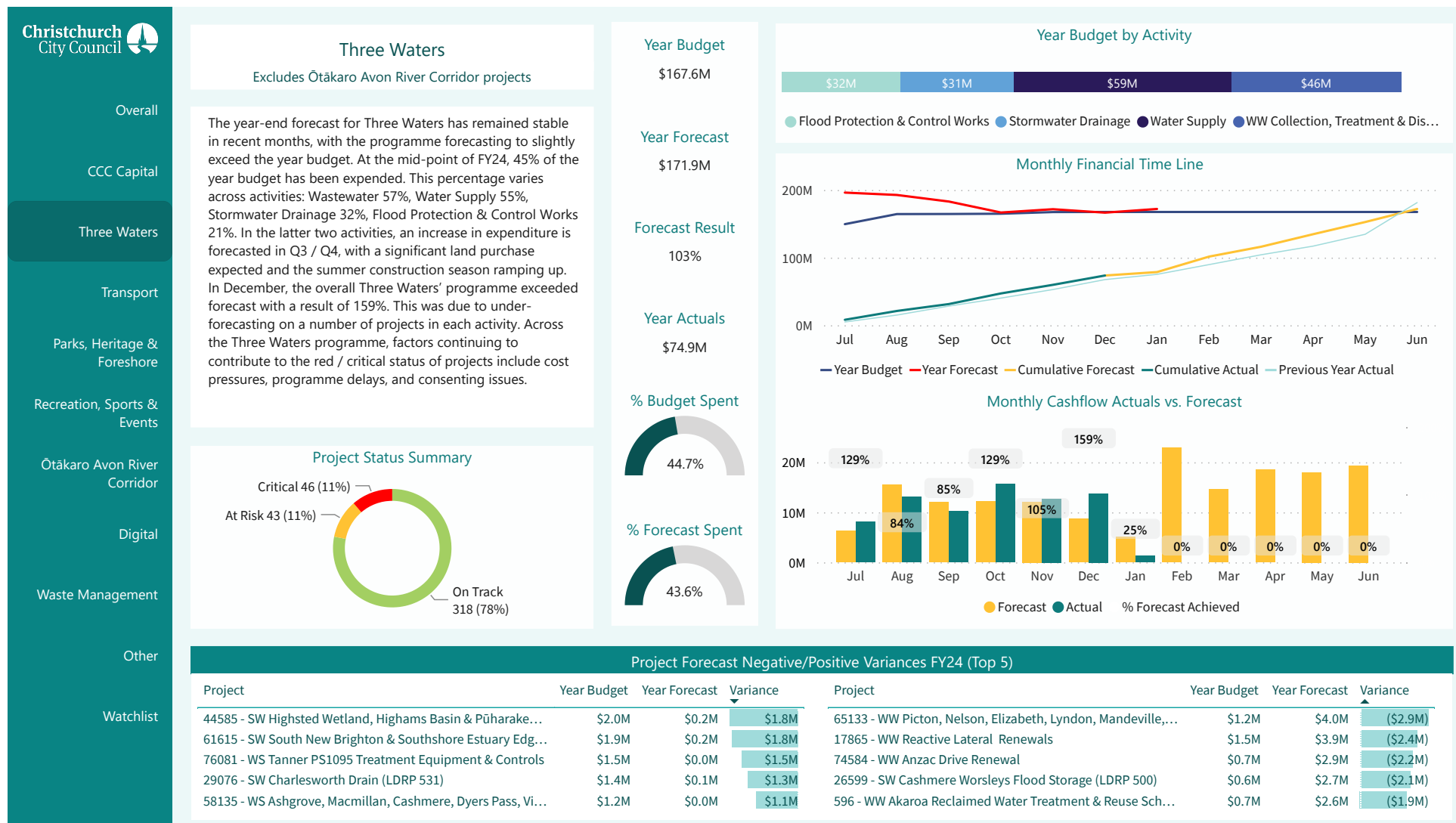
The report also contains status updates on key Watchlist projects (Appendix 1). Projects are selected for the Watchlist based on scale and significance, strategic importance, profile, cost, immediacy, and delivery risk. The following project has been removed from the Watchlist this month, as Practical Completion has now been issued:

- #23100 Major Cycleway - Heathcote Expressway Route (Section 2) Tannery to Martindales.

Data refreshed Tuesday 16th January 2024







Overall

CCC Capital

Three Waters

Transport

Parks, Heritage &
Foreshore

Recreation, Sports &
Events

Ōtākaro Avon River
Corridor

Digital

Waste Management

Other

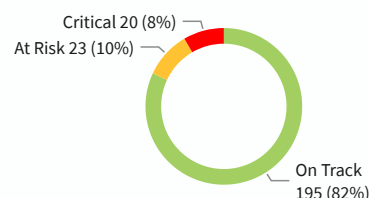
Watchlist

Transport

Excludes Waste and Ōtākaro Avon River Corridor projects

Recent changes to the Transport programme have resulted in some fluctuations to the year-end forecast. The November reduction was due to the rephasing of the Transport Choices programme. The subsequent increase in December related largely to 1) additional asphalt reseals to be delivered in FY24, 2) unplanned FY24 weather event remediation works, and 3) updated forecasts for projects in construction. Waka Kotahi has indicated additional funding availability for resurfacing works. Staff are working through project implications and any additional work will result in an increase to the annual budget. In December, a number of projects exceeded forecast; particularly in the Carriageway Reseals programmes with the ramping up of activities in the summer season. A key milestone has been reached on the 924 - Halswell Junction Road Extension project, with the final surfacing of the new link road, Foremans intersection and Halswell Junction Road now complete (see Watchlist).

Project Status Summary



Year Budget

\$139.4M

Year Forecast

\$163.7M

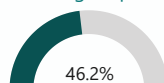
Forecast Result

117%

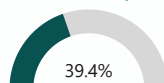
Year Actuals

\$64.5M

% Budget Spent



% Forecast Spent

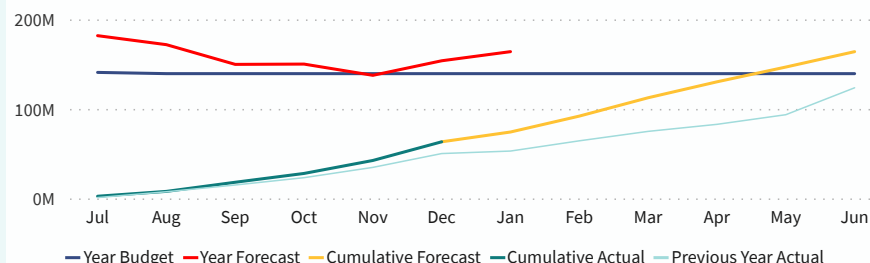


Year Budget by Activity

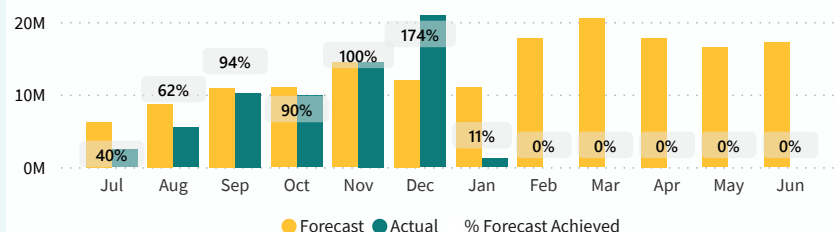


● Transport Access ● Transport Environment ● Transport Safety

Monthly Financial Time Line

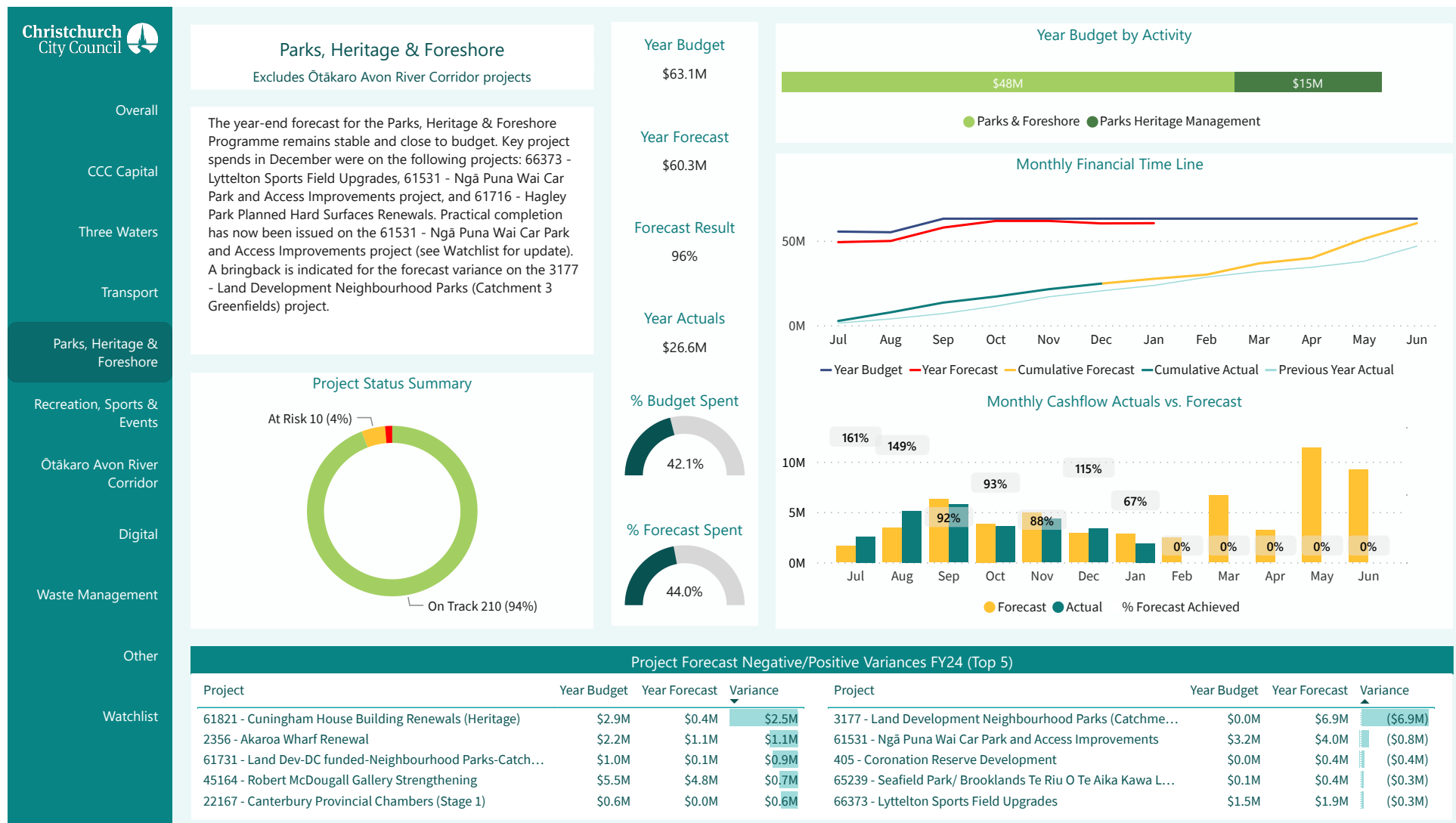


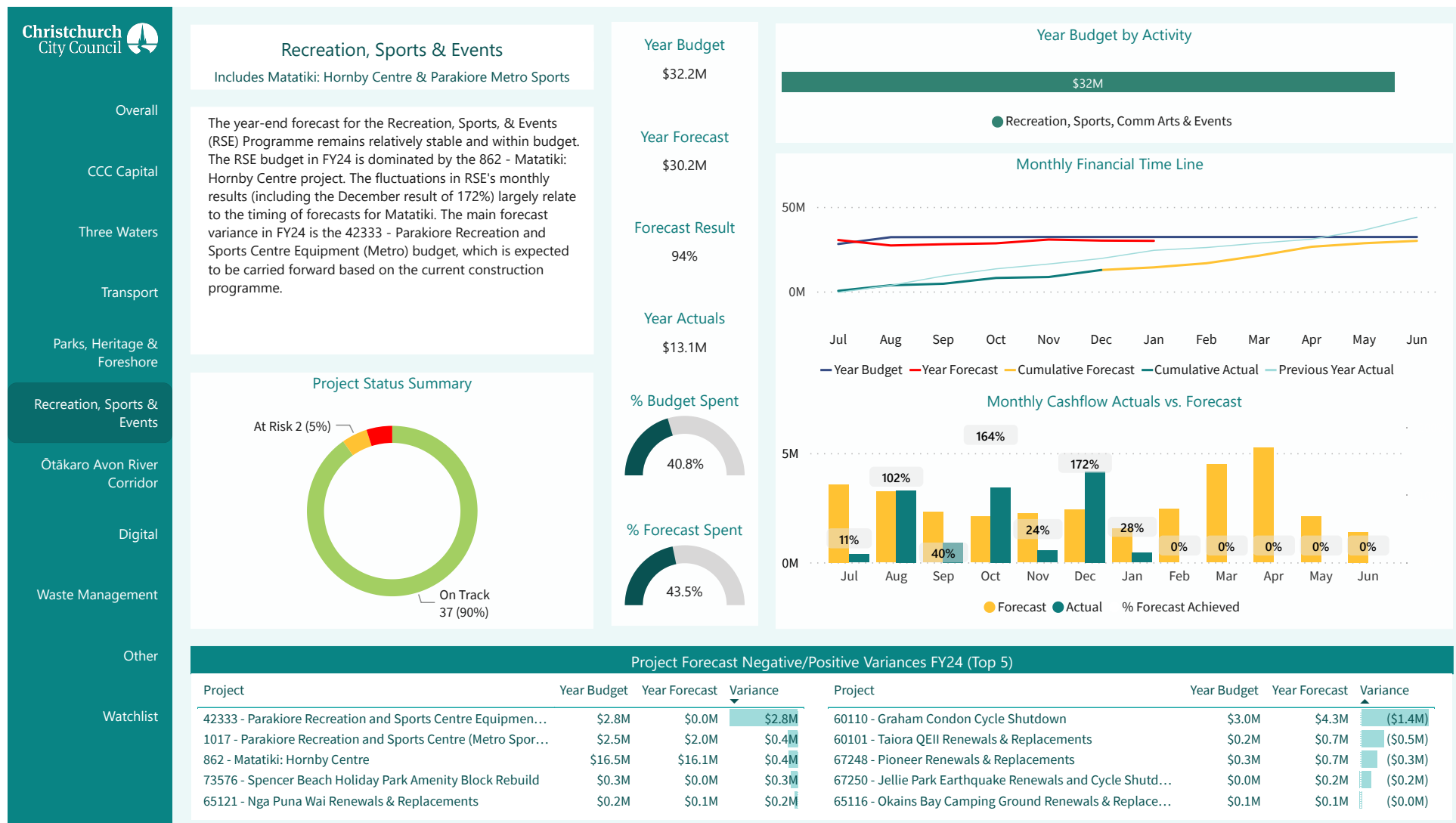
Monthly Cashflow Actuals vs. Forecast

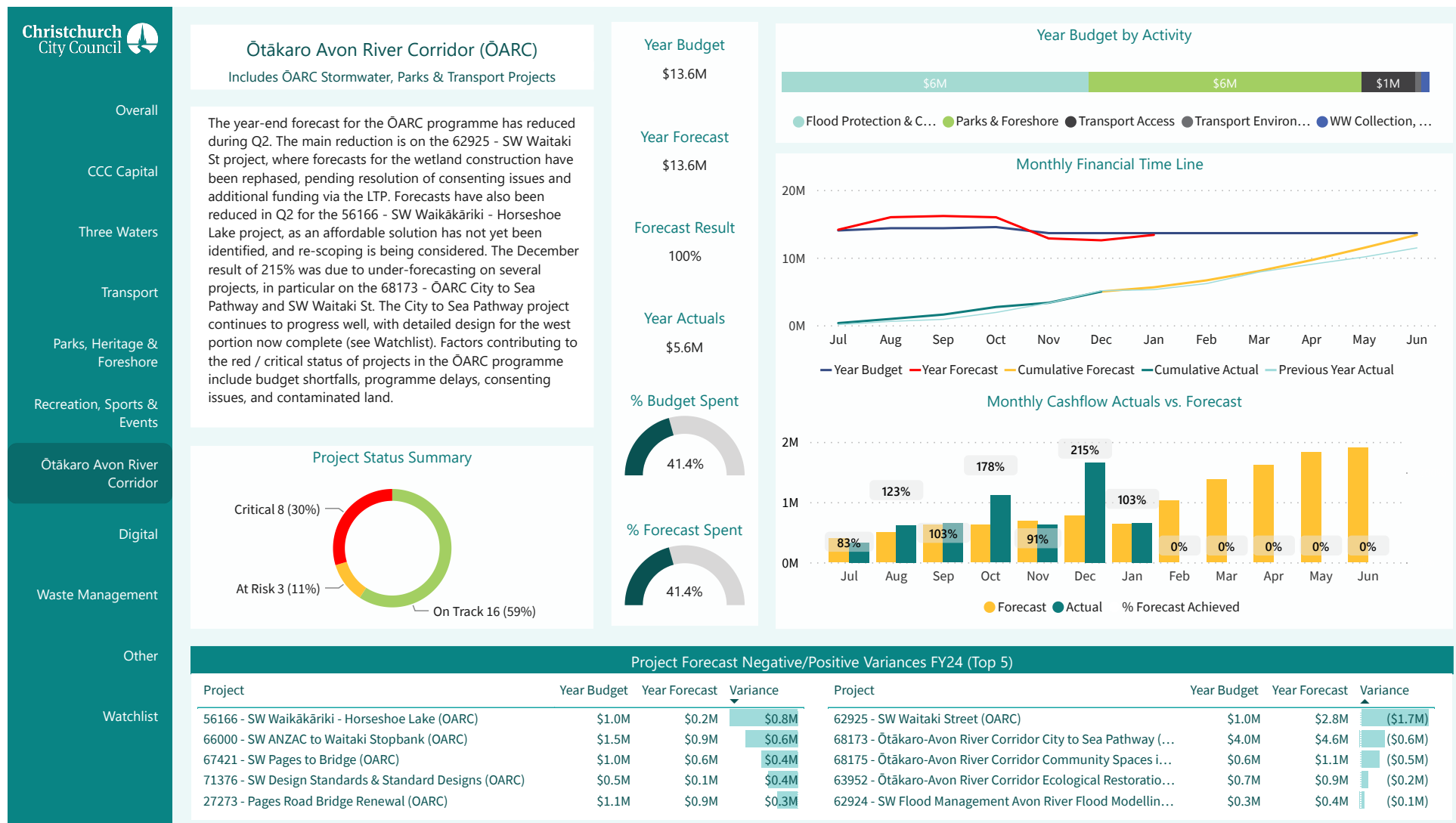


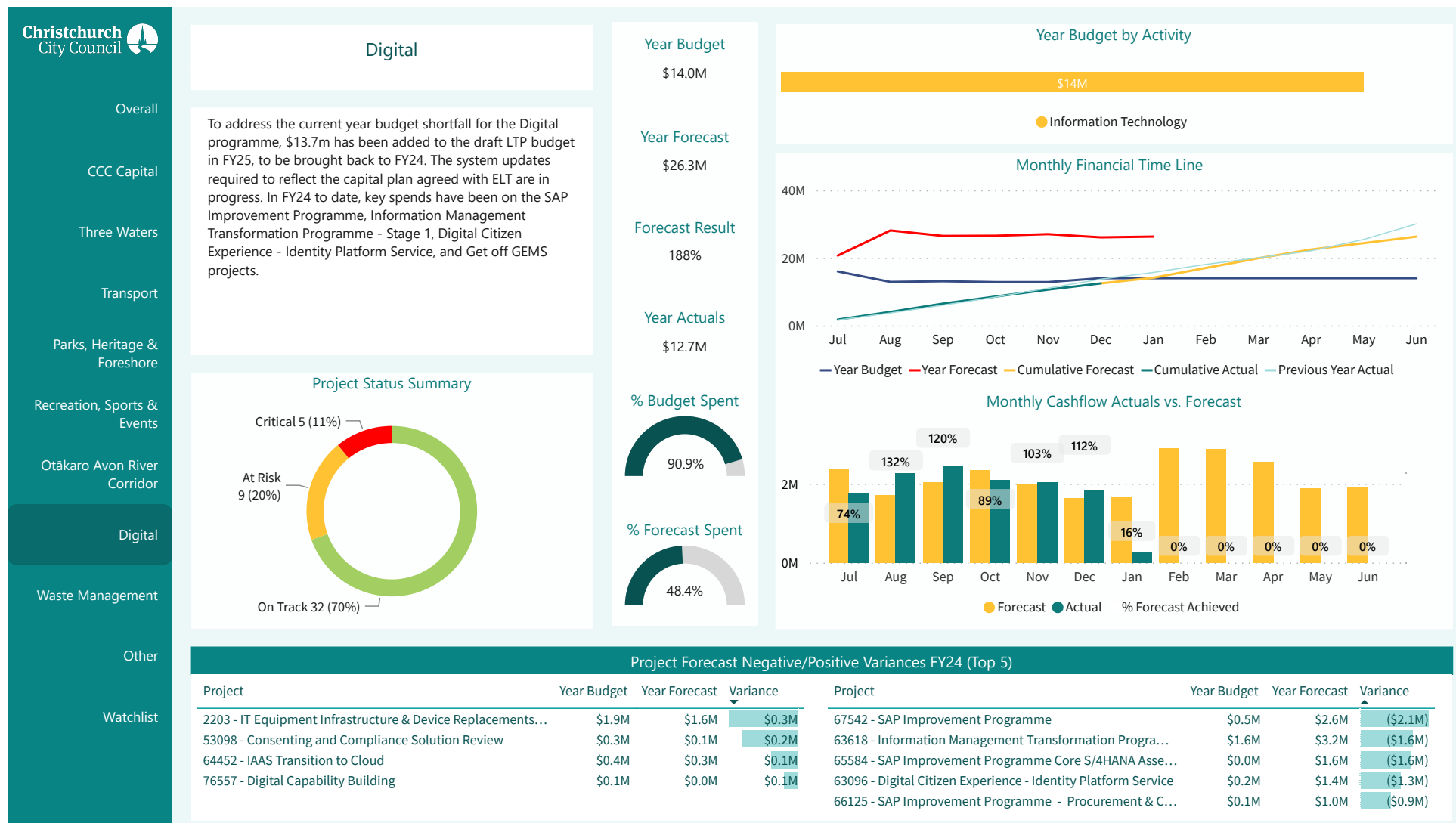
Project Forecast Negative/Positive Variances FY24 (Top 5)

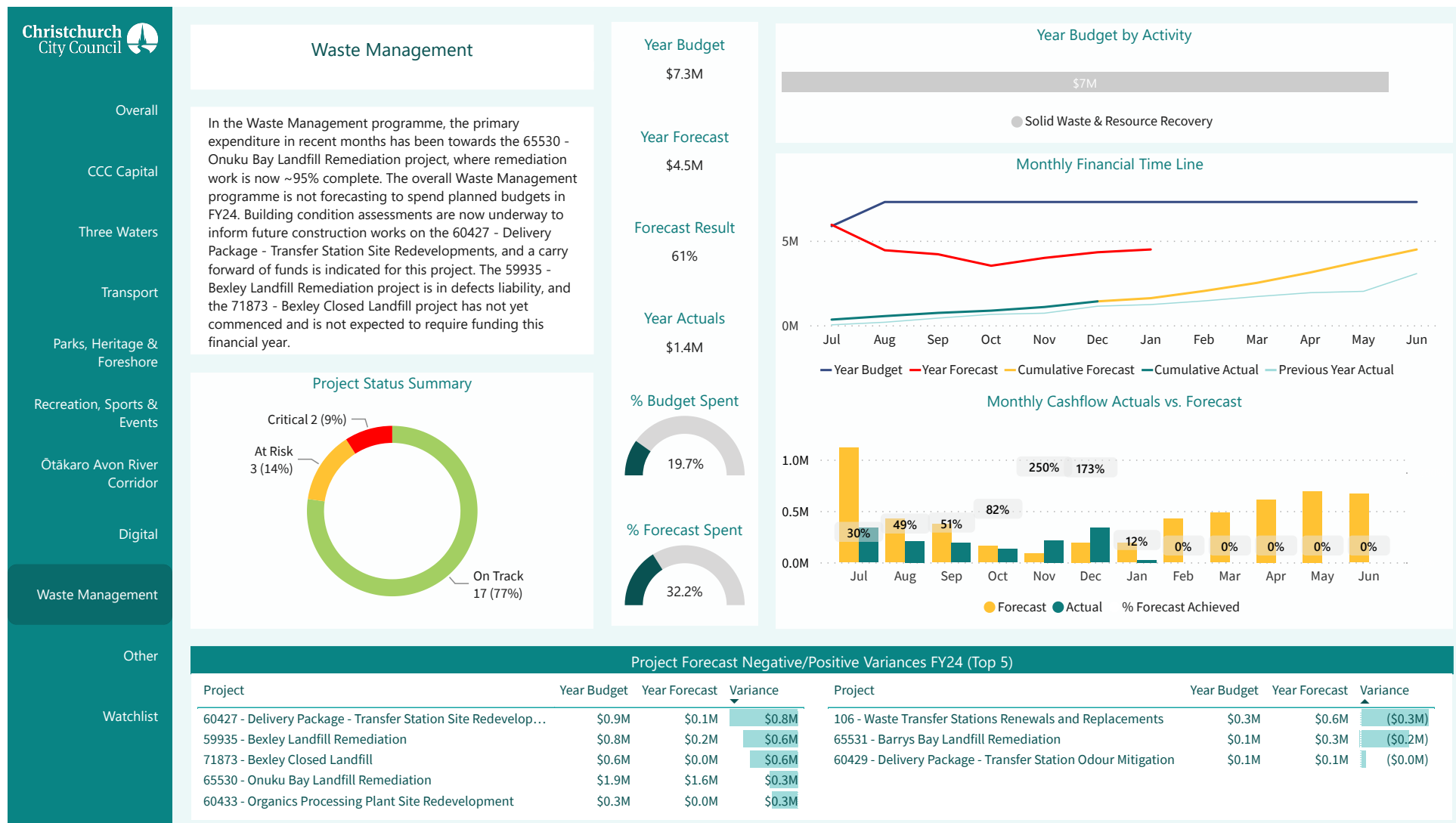
Project	Year Budget	Year Forecast	Variance	Project	Year Budget	Year Forecast	Variance
34094 - Transport Choices 2022 - Linwood Village Streetsc...	\$5.0M	\$0.5M	\$4.5M	163 - Carriageway Reseals - Asphalt	\$2.9M	\$11.9M	(\$9.0M)
72760 - Transport Choices 2022 - Little River Link Cycle Co...	\$4.2M	\$0.6M	\$3.6M	23101 - Major Cycleway - Nor'West Arc Route (Section 3) U...	\$2.3M	\$8.4M	(\$6.1M)
72779 - Transport Choices 2022 - Linwood Bus Stop Impro...	\$4.0M	\$0.4M	\$3.5M	71306 - Coastal Pathway & Moncks Bay - Council Funded	\$1.4M	\$6.5M	(\$5.1M)
74469 - Transport Choices 2022 - Improving Bromley's Roads	\$2.9M	\$0.2M	\$2.7M	76095 - Delivery Package - FY24 Weather Events Remediat...	\$0.0M	\$4.2M	(\$4.2M)
72755 - Transport Choices 2022 - Te Aratai College Cycle C...	\$3.3M	\$0.7M	\$2.6M	26608 - Major Cycleway - South Express Route (Section 1) ...	\$1.5M	\$5.0M	(\$3.5M)

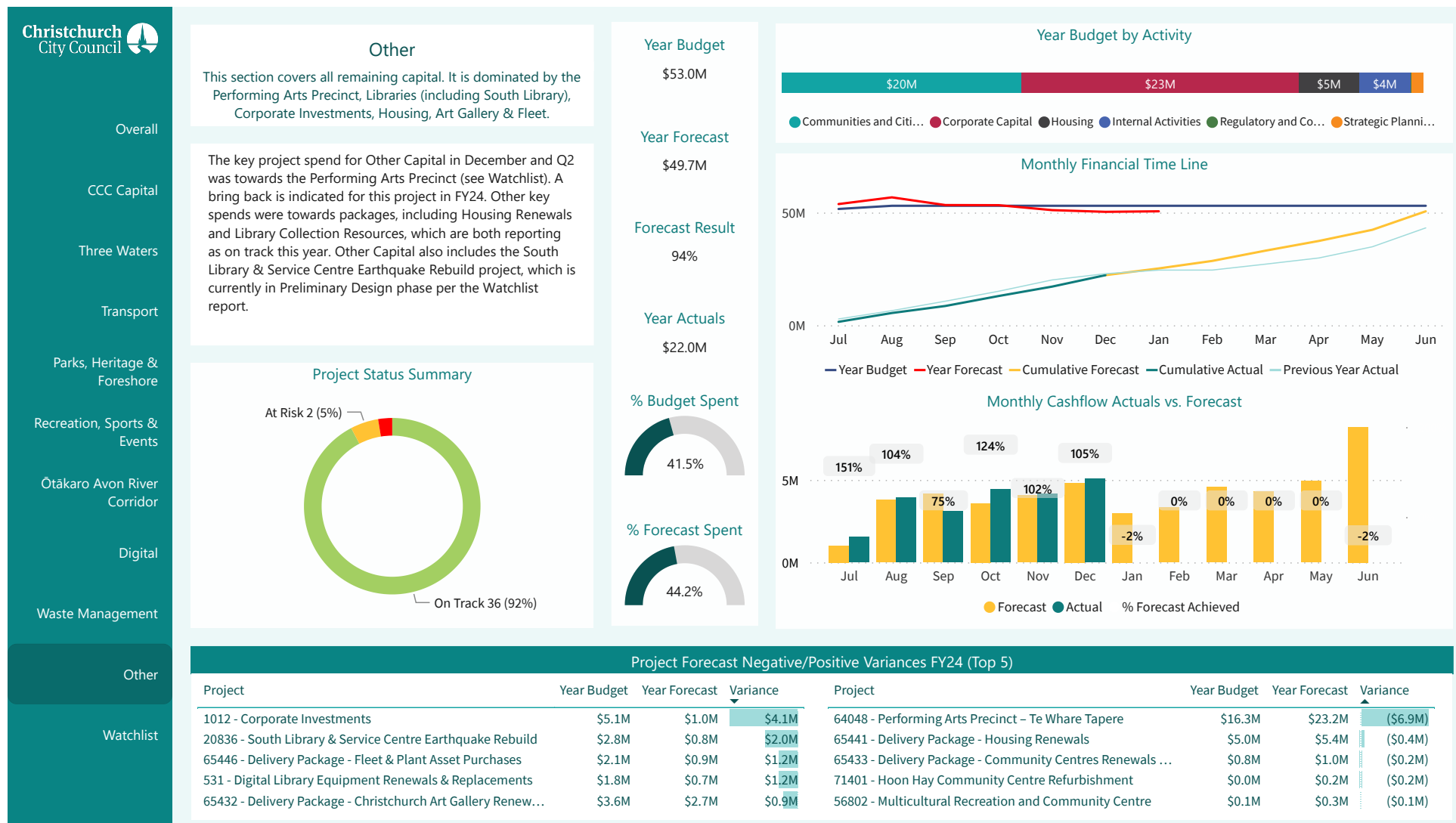














Appendix 1

Watchlist Project Updates

Watchlist Projects

Project	Overall Status
1026 - Te Kaha Canterbury Multi Use Arena (CMUA)	On Track
1017 - Parakiore Recreation and Sports Centre (Metro Sport Facility)	Critical
862 - Matatiki: Hornby Centre	On Track
64048 - Performing Arts Precinct – Te Whare Tapere	On Track
32243 - SW Eastman Sutherland and Hoon Hay Wetlands	On Track
61615 - SW South New Brighton & Southshore Estuary Edge Flood Mitigation	At Risk
71306 - Coastal Pathway & Moncks Bay - Council Funded	On Track
924 - Halswell Junction Road Extension	Critical
917 - Lincoln Road Passenger Transport Improvements (Between Curletts & Wrights)	Critical
47023 - Major Cycleway - Northern Line Route (Section 2) Tuckers to Barnes & Main North Road	On Track
23101 - Major Cycleway - Nor'West Arc Route (Section 3) University to Harewood	Critical
26608 - Major Cycleway - South Express Route (Section 1) Hei Hei to Jones	Critical
26611 - Major Cycleway - Wheels to Wings Route (Section 1) Harewood to Greers	On Track
18396 - Te Kaha Surrounding Streets	On Track
2356 - Akaroa Wharf Renewal	At Risk
61821 - Cuninghame House Building Renewals (Heritage)	On Track
61531 - Ngā Puna Wai Car Park and Access Improvements	On Track
62549 - Red Zone Regeneration-Southshore and South New Brighton Estuary Edge Erosion Management	At Risk
68173 - Ōtākaro-Avon River Corridor City to Sea Pathway (OARC)	On Track
26601 - Major Cycleway - Ōtākaro-Avon Route (Section 1) Fitzgerald to Swanns Road Bridge (OARC)	On Track
27273 - Pages Road Bridge Renewal (OARC)	Critical
66000 - SW ANZAC to Waitaki Stopbank (OARC)	On Track
67421 - SW Pages to Bridge (OARC)	At Risk
20836 - South Library & Service Centre Earthquake Rebuild	At Risk

Watchlist Key

Overall Status	Financial Status (All Years)	Time Status
Green - On Track	Forecast within budget	< 30 days delay
Amber - At Risk	Forecast overspend < 5%	31 – 60 days delay
Red - Critical	Forecast overspend > 5%	> 61 days delay
<i>Set by Project Manager</i>	<i>All Years Forecast vs. Budget</i>	<i>Project Delivery Complete Milestone Forecast (or Actual) vs. Baseline</i>



1026 - Te Kaha Canterbury Multi Use Arena (CMUA)

Overall Status
On Track

Project Description

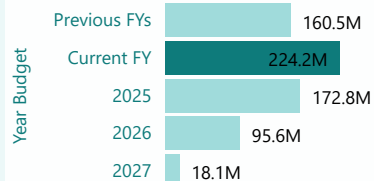
A major community facility as an anchor project under the Central Christchurch Recovery Plan. The arena is a replacement for the previous stadium at Lancaster Park, destroyed in the earthquake. It will have a seating capacity of 30,000 for sports events and will hold a minimum 36,000 spectators for large music events.

Primary Ward

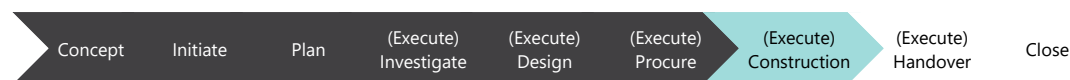
Central

Group of Activities

Corporate Capital



Project Phase



Overall Status Commentary

Work is progressing very well on site and is on programme for the Contract Completion Date of 20 April 2026. The installation of "Double Tee" precast concrete floors and reinforced concrete toppings to Level 2 of the West Stand and Level 1 of the South and East Stands continues. Structural steel erection is progressing well to the West, South and East Stands, and the first radial truss column to support the roof was lifted on 21 December. Detailed Design has almost been completed.



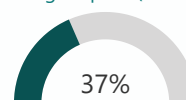
Financials - All Years

Budget	Forecast	Actuals	Financial Status
\$671.1M	\$671.1M	\$247.9M	

Financials - Current Year (FY24)

Budget	Forecast	Actuals	Variance
\$224.2M	\$217.8M	\$87.4M	\$6.4M

% Budget Spent (All Years)



Project Delivery Complete Milestone

Baseline	Forecast	Time Status
April 2026	April 2026	

CPMS



Back to Main Report

Watchlist Project: 1026 - Te Kaha Canterbury Multi Use Arena (CMUA)





1017 - Parakiore Recreation and Sports Centre (Metro Sport Facility)

Overall Status
Critical

Project Description

The Parakiore Recreation and Sport Centre will be the largest aquatic and indoor recreation and leisure venue of its kind in New Zealand, accessible to people of all ages and abilities. This outstanding sports facility will cater for the recreational community of the Canterbury region, as well as educational and high-performance communities. Construction is being managed by Rau Paenga Ltd (formerly Ōtākaro Ltd), and is jointly funded along with the Crown, with the Council being the operator of the facility after completion.

Primary Ward

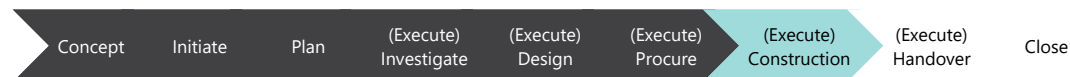
Central

Group of Activities

Communities and Citizens

Year Budget	Previous FYs	148.9M
	Current FY	2.5M
	2025	0.1M

Project Phase



Overall Status Commentary

Construction continues on Parakiore with façade installation, wall framing, mechanical services, electrical services, wall & ceiling linings and internal fit-out continuing across multiple zones. The construction of the car park civil works is also progressing well. On 27 October 2023, Rau Paenga announced that had received a substantial claim from CPB Contractors, their Main Works contractor, with a revised construction completion date of May 2025. This would be followed by fit-out which would take the estimated opening date to August 2025.



Financials - All Years

Budget	Forecast	Actuals	Financial Status
\$151.5M	\$151.5M	\$150.1M	

Financials - Current Year (FY24)

Budget	Forecast	Actuals	Variance
\$2.5M	\$2.0M	\$1.2M	\$0.4M

% Budget Spent (All Years)



Project Delivery Complete Milestone

Baseline	Forecast	Time Status
March 2025	August 2025	

CPMS



Back to Main Report

Watchlist Project: 1017 - Parakiore Recreation and Sports Centre (Metro Sport Facility)





862 - Matatiki: Hornby Centre

Overall Status
On Track

Project Description

Construction of an integrated library, service centre, and swimming pool complex on Kyle Park, including associated parking.

Primary Ward

Hornby

Group of Activities

Communities and Citizens

Year Budget

Previous FYs

Current FY

2025

2026

Project Phase



Overall Status Commentary

The library wing finishing trades are making great progress. A large package of work is underway for the pool water services mechanical system construction, which remains on critical path. The pool liner along with the pool hall flooring installations are underway. Throughout the remainder of the building, large volumes of tradespeople are onsite. The Establishment/Operational readiness workstream is gaining momentum and procurement of IT, furniture and other fitout items is now underway along with staffing recruitment drives. A public opening date will be confirmed once the commissioning programme is finalised.

Note: Detailed financial information is currently withheld due to commercial sensitivity.



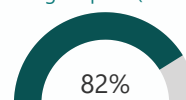
Financials - All Years

Budget	Forecast	Actuals	Financial Status

Financials - Current Year (FY24)

Budget	Forecast	Actuals	Variance

% Budget Spent (All Years)



Project Delivery Complete Milestone

Baseline	Forecast	Time Status
February 2024	February 2024	

CPMS



Back to Main Report

Watchlist Project: 862 - Matatiki: Hornby Centre





64048 - Performing Arts Precinct – Te Whare Tapere

Overall Status
On Track

Project Description

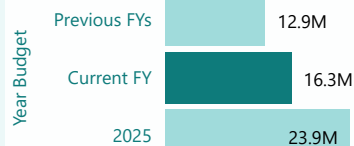
The Performing Arts Precinct is the city's outlet for creative performance, offering first-rate facilities for music, drama, dance and other performing arts. One of the anchor projects in the Christchurch Central Recovery Plan, the Performing Arts Precinct is being built in the block bounded by Armagh, Gloucester, Colombo and New Regent streets.

Primary Ward

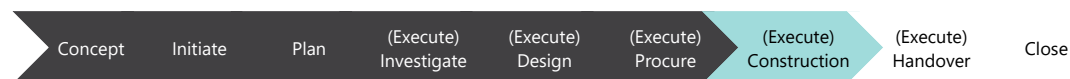
Metropolitan

Group of Activities

Corporate Capital



Project Phase



Overall Status Commentary

Construction is ongoing with the focus turning from structure to weather-tightness (roofing, façade). This will enable critical internal work to commence in the new year. Stage 2 building consent has yet to be obtained due a delay in the contractor-supplied façade design. This issue is being closely monitored by the Project Steering Group. Fit out & establishment activities are in planning and include items such as seating, kitchen & bar, IT, office and artwork. A bringback is currently forecasted based on contractor forecasts and actuals seen to date. Completion of the project remains as programmed - practical completion December 2024 with first show being held at a date TBC in 2025.



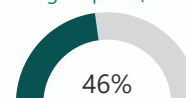
Financials - All Years

Budget	Forecast	Actuals	Financial Status
\$53.0M	\$53.0M	\$24.2M	

Financials - Current Year (FY24)

Budget	Forecast	Actuals	Variance
\$16.3M	\$23.2M	\$11.3M	(\$6.9M)

% Budget Spent (All Years)



Project Delivery Complete Milestone

Baseline	Forecast	Time Status
March 2025	March 2025	

CPMS



Back to Main Report

Watchlist Project: 64048 - Performing Arts Precinct – Te Whare Tapere





32243 - SW Eastman Sutherland and Hoon Hay Wetlands

Overall Status
On Track

Project Description

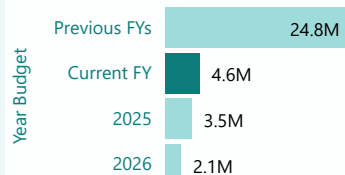
Provision of stormwater treatment basins to manage stormwater from 190 hectares of greenfield land proposed for residential development. The wider project includes the naturalisation of 1km of Cashmere Stream and the provision of public pathways for walking and biking.

Primary Ward

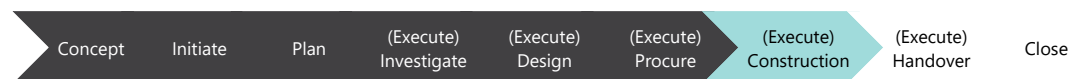
Halswell

Group of Activities

Flood Protection & Control
Works



Project Phase



Overall Status Commentary

Construction works are underway and construction completion of the northern area is scheduled by end of June 2024, with some planting to follow. Some path sections at the northern part of the facility are scheduled to open in early 2024.

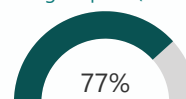
Financials - All Years

Budget	Forecast	Actuals	Financial Status
\$35.0M	\$35.0M	\$26.8M	

Financials - Current Year (FY24)

Budget	Forecast	Actuals	Variance
\$4.6M	\$4.2M	\$2.0M	\$0.4M

% Budget Spent (All Years)



Project Delivery Complete Milestone

Baseline	Forecast	Time Status
May 2025	December 2024	

CPMS



Back to Main Report

Watchlist Project: 32243 - SW Eastman Sutherland and Hoon Hay Wetlands





61615 - SW South New Brighton & Southshore Estuary Edge Flood Mitigation

Overall Status
At Risk

Project Description

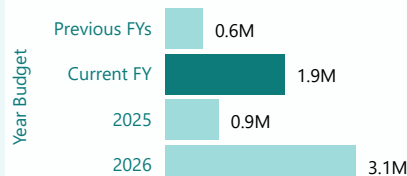
This project addresses two separate but geographically connected issues in South New Brighton and on the Southshore peninsula: 1) estuary edge erosion issues and; 2) construction of a new bund to tackle local inundation.

Primary Ward

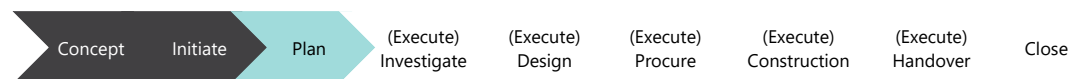
Coastal

Group of Activities

Flood Protection & Control Works



Project Phase



Overall Status Commentary

Consent drawings and Assessment of Environmental Effects (AEE) completed, and Resource Consent lodged on 12 December. We anticipate learning the notification extent and processing timing from ECan in the next month. Status is amber due to the consenting delays (now cleared) which delayed the project, and the possible impact of recent inflation increases on the construction price.



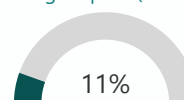
Financials - All Years

Budget	Forecast	Actuals	Financial Status
\$6.5M	\$5.6M	\$0.7M	

Financials - Current Year (FY24)

Budget	Forecast	Actuals	Variance
\$1.9M	\$0.2M	\$0.1M	\$1.8M

% Budget Spent (All Years)



Project Delivery Complete Milestone

Baseline	Forecast	Time Status
June 2026	June 2026	

CPMS



Back to Main Report

Watchlist Project:

61615 - SW South New Brighton & Southshore Estuary Edge Flood Mitigation





71306 - Coastal Pathway & Moncks Bay - Council Funded

Overall Status
On Track

Project Description

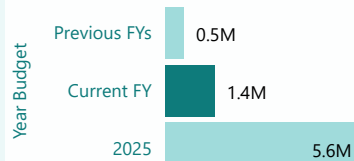
To deliver a shared cycle/pedestrian pathway in Moncks Bay. Note: Shovel Ready funding of \$16.2m for the Coastal Pathway & Moncks Bay has been largely expended, with the remaining \$300,000 expected to be expended in the next few months. The remaining works on this project are Council funded (project ID 71306).

Primary Ward

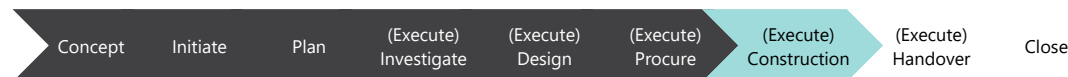
Heathcote

Group of Activities

Transport

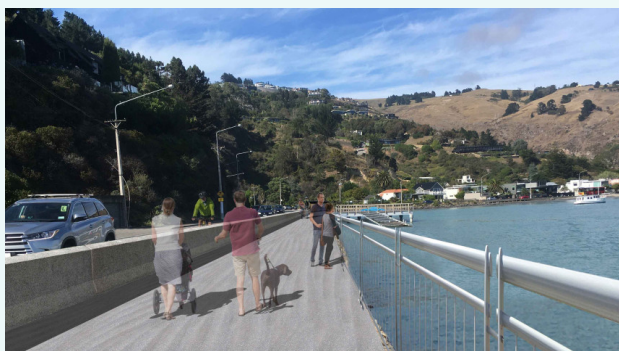


Project Phase



Overall Status Commentary

The pathway is now fully open to the public. Relocation of streetlights, new footpath and carriageway resurfacing, and new kerb and channel works complete. Upgrades to Redcliffs Village and final works to Mulgans Car park and Bus stop ongoing. These are on track to be completed in January 2024. Penguin season continues and 4 active nests have been confirmed. Bring back required as project is in construction and forecast completion in FY24.



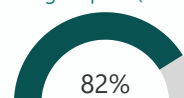
Financials - All Years

Budget	Forecast	Actuals	Financial Status
\$7.6M	\$7.0M	\$6.2M	

Financials - Current Year (FY24)

Budget	Forecast	Actuals	Variance
\$1.4M	\$6.5M	\$5.7M	(\$5.1M)

% Budget Spent (All Years)



Project Delivery Complete Milestone

Baseline	Forecast	Time Status
July 2024	January 2024	

CPMS



Back to Main Report

Watchlist Project: 71306 - Coastal Pathway & Moncks Bay - Council Funded



Christchurch
City Council

924 - Halswell Junction Road Extension

Overall Status
Critical

Project Description

This project is for an extension of Halswell Junction Road from Foremans Road to Waterloo Business Park, installing a new level crossing at Waterloo Road. The existing level crossing and intersection of Halswell Junction Road with Waterloo Road will be closed off with a cul-de-sac. The project team are working closely with KiwiRail who are undertaking the design for the new level crossing and related rail signal changes required.

Primary Ward

Hornby

Group of Activities

Transport

Year Budget

Previous FYs

11.0M

Current FY

3.6M

2025

5.7M

2026

3.1M

2027

2.0M

Project Phase

Concept

Initiate

Plan

(Execute)
Investigate

(Execute)
Design

(Execute)
Procure

(Execute)
Construction

(Execute)
Handover

Close

Overall Status Commentary

Construction has started again after the Christmas break. Final surfacing of the new link road, Foremans intersection and Halswell Junction Road was completed in December including footpaths. All traffic management has been removed apart from some fencing ensuring traffic continues to use Halswell Junction Road and not the new link road. Work now begins on the section of South Express MCR on Waterloo Road which should take approximately two months of work. Collaboration with KiwiRail on the level crossing continues and the completion date is at risk due to delays with the KiwiRail programme. Project completion expected December 2024.

Financials - All Years

Budget	Forecast	Actuals	Financial Status
\$25.3M	\$25.2M	\$16.4M	

% Budget Spent (All Years)

65%

Financials - Current Year (FY24)

Budget	Forecast	Actuals	Variance
\$3.6M	\$6.7M	\$5.4M	(\$3.1M)

Project Delivery Complete Milestone

Baseline	Forecast	Time Status
July 2024	December 2024	

Back to Main Report

Watchlist Project: 924 - Halswell Junction Road Extension

CPMS

Item No.: 9

Page 68



917 - Lincoln Road Passenger Transport Improvements (Between Curletts & Wrights)

Overall Status
Critical

Project Description

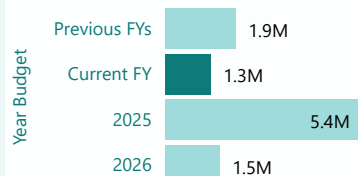
Road assets renewals and improvements of the section of Lincoln Road (Curletts to Wrights) to accommodate the core south-west public transport route on this corridor.

Primary Ward

Spreydon

Group of Activities

Transport



Project Phase



Overall Status Commentary

Current cost forecast shows a budget shortfall for this project which will be updated when at the end of the detailed design phase. If further funding is still required following value engineering, it will need to be considered as part of the LTP process. The Three Waters Unit are renewing the brick barrel in this section which will extend the completion date for the roading works.



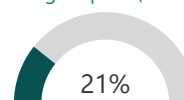
Financials - All Years

Budget	Forecast	Actuals	Financial Status
\$10.1M	\$12.5M	\$2.2M	

Financials - Current Year (FY24)

Budget	Forecast	Actuals	Variance
\$1.3M	\$0.3M	\$0.2M	\$0.9M

% Budget Spent (All Years)



Project Delivery Complete Milestone

Baseline	Forecast	Time Status
September 2024	August 2025	

CPMS



Back to Main Report

Watchlist Project:

917 - Lincoln Road Passenger Transport Improvements (Between Curletts & Wrights)





47023 - Major Cycleway - Northern Line Route (Section 2) Tuckers to Barnes & Main North Road

Overall Status
On Track

Project Description

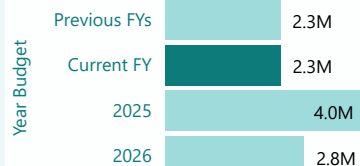
Major Cycleway Route – Northern Line – From Tuckers Road to Barnes Road & Main North Road

Primary Ward

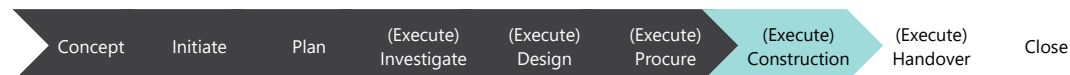
Papanui

Group of Activities

Transport

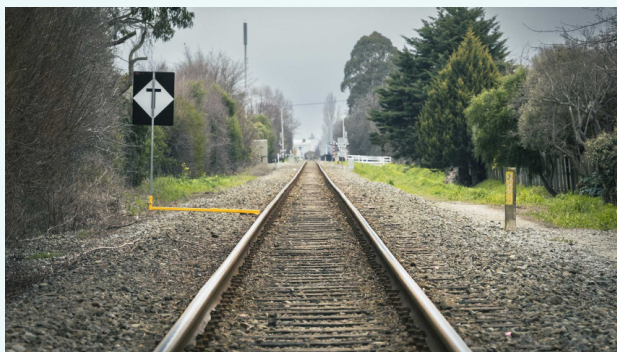


Project Phase



Overall Status Commentary

Cycleway in the railway corridor between Tuckers-Sturrocks Rd and Barnes-Main North Rd is progressing well. Earthworks are complete and retaining wall works are ongoing. Construction still on course to be complete by mid 2024. Barnes Road crossing upgrade works are complete. Tuckers and Sturrocks Road crossing upgrade works have been postponed until March 2024 due to KiwiRail resources being diverted to emergency works in other parts of the country.



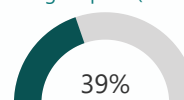
Financials - All Years

Budget	Forecast	Actuals	Financial Status
\$11.3M	\$11.3M	\$4.4M	

Financials - Current Year (FY24)

Budget	Forecast	Actuals	Variance
\$2.3M	\$4.6M	\$2.2M	(\$2.3M)

% Budget Spent (All Years)



Project Delivery Complete Milestone

Baseline	Forecast	Time Status
July 2024	July 2024	

CPMS

Back to Main Report

Watchlist Project: 47023 - Major Cycleway - Northern Line Route (Section 2) Tuckers to Barnes & Main North Road



23101 - Major Cycleway - Nor'West Arc Route (Section 3) University to Harewood

Overall Status
Critical

Project Description

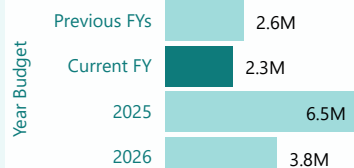
This Major Cycleway Route connects Papanui to Cashmere via an orbital route.

Primary Ward

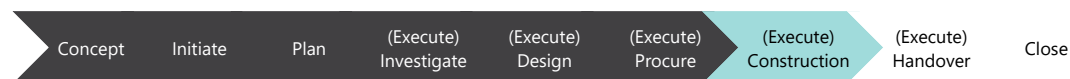
Fendalton

Group of Activities

Transport



Project Phase



Overall Status Commentary

Detailed Design for sections not already in construction is complete. Final technical reviews and approvals being sought. Section 3A (University to Aorangi Road) started construction 11 September 2023, due to be complete June 2024. Section 3B (Aorangi Road to Wairakei Rd) is on hold due to Notice of Motion tabled at Council on 6 September 2024 and is subject to additional funding being approved in the LTP and forecast to commence construction in Q4 2024. Section 3C (Wairakei Rd to Harewood Rd) is subject to additional funding being approved in the LTP and forecast to commence construction in Q4 2024. The estimates indicating a project shortfall are being reviewed, and a report is being prepared for Council relating to funding for all remaining Shovel Ready projects. A report addressing the Notice of Motion relating to Aorangi Road is planned to be presented to Council in February 2024.

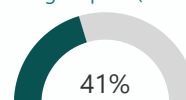
Financials - All Years

Budget	Forecast	Actuals	Financial Status
\$15.1M	\$32.7M	\$6.2M	

Financials - Current Year (FY24)

Budget	Forecast	Actuals	Variance
\$2.3M	\$8.4M	\$3.5M	(\$6.1M)

% Budget Spent (All Years)



Project Delivery Complete Milestone

Baseline	Forecast	Time Status
May 2025	April 2025	

CPMS



Back to Main Report

Watchlist Project:

23101 - Major Cycleway - Nor'West Arc Route (Section 3) University to Harewood





26608 - Major Cycleway - South Express Route (Section 1) Hei Hei to Jones

Overall Status
Critical

Project Description

Major Cycleway Route project linking Templeton township and Hei Hei/Hornby.

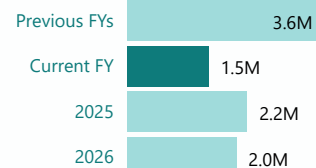
Primary Ward

Hornby

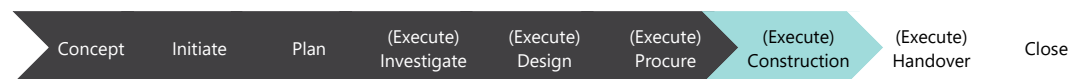
Group of Activities

Transport

Year Budget



Project Phase



Overall Status Commentary

Outstanding works for this project have been provisionally split into five packages. The section of cycleway included in the Halswell Junction Realignment project is to be completed in the first quarter of 2024. Design co-ordination and Safety in Design processes have commenced with KiwiRail for the upgrade of the level crossing at Parker Street. Procurement of a small package along Waterloo Road, alongside Kyle Park will be confirmed once issues relating to lighting design are resolved and the contamination assessment completed. Following that the next package of work to be tendered will be Waterloo Road, from Barbers Road to Kirk Road. The estimates indicating a project shortfall are being reviewed, and a report is being prepared for Council relating to funding for all remaining Shovel Ready projects.



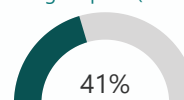
Financials - All Years

Budget	Forecast	Actuals	Financial Status
\$9.4M	\$15.5M	\$3.8M	

Financials - Current Year (FY24)

Budget	Forecast	Actuals	Variance
\$1.5M	\$5.0M	\$0.2M	(\$3.5M)

% Budget Spent (All Years)



Project Delivery Complete Milestone

Baseline	Forecast	Time Status
March 2025	March 2025	

CPMS



Back to Main Report

Watchlist Project:

26608 - Major Cycleway - South Express Route (Section 1) Hei Hei to Jones





26611 - Major Cycleway - Wheels to Wings Route (Section 1) Harewood to Greers

Overall Status
On Track

Project Description

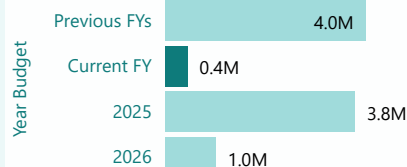
The project is to deliver the Wheels to Wings Major Cycle Route, which is a 4.5 kilometre cycleway down Harewood Road from the Papanui Parallel cycleway on Papanui Road, to the existing cycle and pedestrian underpass at Johns Road near the airport. There are three sections to the project, CPMS reports – 26611, 26612 and 26613, with a total budget of \$22,681,377.

Primary Ward

Papanui

Group of Activities

Transport



Project Phase



Overall Status Commentary

The decision to approve the preferred option was given by Council on 28 July 2022. The detailed design and contractor procurement is underway. The current focus is on project programming and co-ordination with surrounding projects, and finalising the remaining localised details as part of the detailed design. The investigations for the whole route will start early in 2024, and construction is anticipated to start in mid-2024. For all MCRs, the cost of design for all sections is allocated to Section 1 (26611).



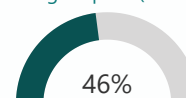
Financials - All Years

Budget	Forecast	Actuals	Financial Status
\$9.2M	\$9.2M	\$4.2M	

Financials - Current Year (FY24)

Budget	Forecast	Actuals	Variance
\$0.4M	\$0.4M	\$0.2M	\$0.0M

% Budget Spent (All Years)



Project Delivery Complete Milestone

Baseline	Forecast	Time Status
June 2027	June 2026	

CPMS



Back to Main Report

Watchlist Project: 26611 - Major Cycleway - Wheels to Wings Route (Section 1) Harewood to Greers





18396 - Te Kaha Surrounding Streets

Overall Status
On Track

Project Description

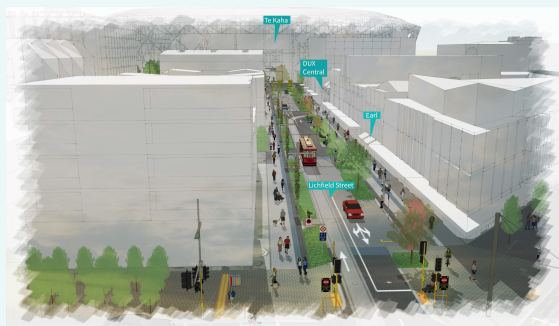
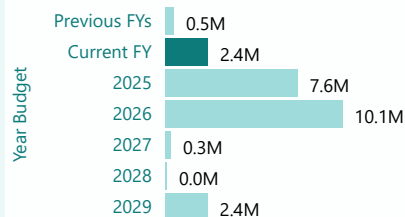
This project is for a suite of upgrades to the streets surrounding Te Kaha, in preparation for increased activity once the arena opens. Upgrades include widening of footpaths, slower speed limits, landscaping, pedestrian crossings, parking changes and changing the travel direction of some streets. The project includes significant upgrades to Lichfield St between Manchester St and Madras St, to provide safe pedestrian connectivity to the bus interchange and central city, activation of the area, and support with traffic management during larger events.

Primary Ward

Central

Group of Activities

Transport



Project Phase



Overall Status Commentary

Delivery is on track, with detailed design at around 95% complete. Work on preparing the tender documents in-coordination with the Three Waters team is progressing well. Tender phase is expected in early 2024. Project is on track for construction and delivery in line with the opening of Te Kaha.

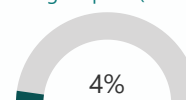
Financials - All Years

Budget	Forecast	Actuals	Financial Status
\$23.4M	\$23.6M	\$1.0M	

Financials - Current Year (FY24)

Budget	Forecast	Actuals	Variance
\$2.4M	\$0.9M	\$0.6M	\$1.5M

% Budget Spent (All Years)



Project Delivery Complete Milestone

Baseline	Forecast	Time Status
March 2026	March 2026	

CPMS



Back to Main Report

Watchlist Project: 18396 - Te Kaha Surrounding Streets





Project Description

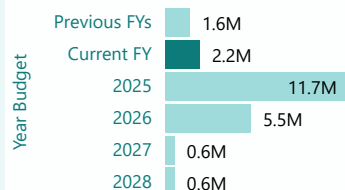
The iconic Akaroa Wharf, originally built in 1887, is being replaced as it is nearing the end of its usable life. The new wharf will not be a replica of the existing one but be its own structure – using the best materials available for the conditions, which complement the local environment and take into consideration the longer-term maintenance costs. Working with commercial operators regarding temporary access and operation during the construction period is also part of the scope of works.

Primary Ward

Banks Peninsula

Group of Activities

Parks, Heritage and Coastal Environment



2356 - Akaroa Wharf Renewal

Overall Status
At Risk

Project Phase



Overall Status Commentary

Lead Designer appointed and geotechnical investigations underway to inform the preliminary design of the Wharf. To support the rebuild of the wharf, preliminary work is underway to rebuild Drummonds Wharf and repair Daly's Wharf to allow these to be used by the community while Akaroa Wharf is being rebuilt. Detailed design and Resource consent is being worked through for Drummonds & Daly's. The future of the privately-owned buildings adjoining the wharf is an issue currently being worked through. Current estimates indicate that additional budget will be required for the project, and provision for this has been made within the draft LTP.

Financials - All Years

Budget	Forecast	Actuals	Financial Status
\$22.2M	\$27.0M	\$2.2M	

Financials - Current Year (FY24)

Budget	Forecast	Actuals	Variance
\$2.2M	\$1.1M	\$0.6M	\$1.1M

% Budget Spent (All Years)



Project Delivery Complete Milestone

Baseline	Forecast	Time Status
December 2026	December 2026	

CPMS



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Watchlist Project: 2356 - Akaroa Wharf Renewal





61821 - Cuningham House Building Renewals (Heritage)

Overall Status
On Track

Project Description

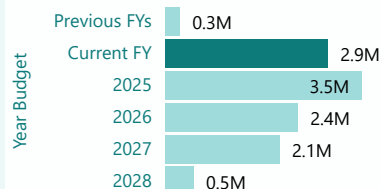
Refurbish the building and glasshouses so it is fit for purpose. Enhance visitor experience to fulfil Botanic Gardens primary goal to help visitors appreciate and understand the plant world, such as the different biomes locally and worldwide that can be practicably created.

Primary Ward

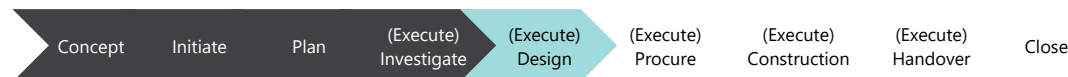
Central

Group of Activities

Parks, Heritage and Coastal
Environment



Project Phase



Overall Status Commentary

Procurement Process has started. Design and tender documentation is well underway and due for completion by late February 2023. Contract and construction after tender, due to start 2nd quarter 2024.

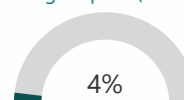
Financials - All Years

Budget	Forecast	Actuals	Financial Status
\$11.7M	\$11.7M	\$0.4M	

Financials - Current Year (FY24)

Budget	Forecast	Actuals	Variance
\$2.9M	\$0.4M	\$0.2M	\$2.5M

% Budget Spent (All Years)



Project Delivery Complete Milestone

Baseline	Forecast	Time Status
June 2026	June 2026	

CPMS



Back to Main Report

Watchlist Project: 61821 - Cuningham House Building Renewals (Heritage)





61531 - Ngā Puna Wai Car Park and Access Improvements

Overall Status
On Track

Project Description

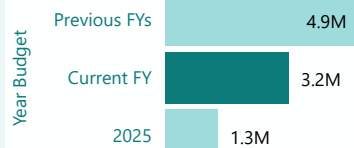
To create a new entranceway from Wigram Road to the Ngā Puna Wai Sports complex and additional shared carparking spaces.

Primary Ward

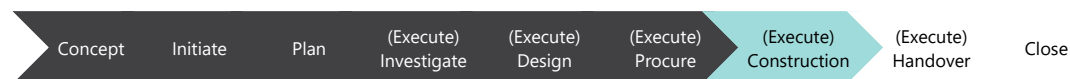
Halswell

Group of Activities

Parks, Heritage and Coastal
Environment



Project Phase



Overall Status Commentary

This project is being run in conjunction with the design and build of the new Netsal Sports Centre. The project involved designing and building a carpark that integrates into the natural environment with a 'park-like' feel, involving the design of over 440 new car parks for Ngā Puna Wai and additional bus parking and eventually the road from Wigram Road or McMahon Drive. Civil engineering, carpark and landscaping works are now complete and a Certificate of Practical Completion has been issued. The target date for the certificate of public use for building occupation was achieved on 18 October 2023 and the new building has been showcased on the media. The project is now entering the defects liability period.



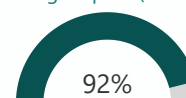
Financials - All Years

Budget	Forecast	Actuals	Financial Status
\$9.4M	\$9.0M	\$8.7M	

Financials - Current Year (FY24)

Budget	Forecast	Actuals	Variance
\$3.2M	\$4.0M	\$3.8M	(\$0.8M)

% Budget Spent (All Years)



Project Delivery Complete Milestone

Baseline	Forecast	Time Status
June 2024	June 2024	

CPMS



Back to Main Report

Watchlist Project: 61531 - Ngā Puna Wai Car Park and Access Improvements





62549 - Red Zone Regeneration-Southshore and South New Brighton Estuary Edge Erosion Management

Overall Status
At Risk

Project Description

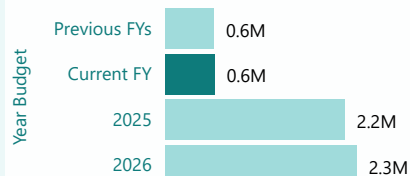
This project addresses two separate but geographically connected issues in South New Brighton and on the Southshore peninsula: 1) estuary edge erosion issues and; 2) construction of a new bund to tackle local inundation.

Primary Ward

Coastal

Group of Activities

Parks, Heritage and Coastal
Environment



Project Phase



Overall Status Commentary

Consent drawings and Assessment of Environmental Effects (AEE) completed, and Resource Consent lodged on 12 December. We anticipate learning the notification extent and processing timing from ECan in the next month. Status is amber due to the consenting delays (now cleared) which delayed the project, and the possible impact of recent inflation increases on the construction price.



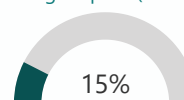
Financials - All Years

Budget	Forecast	Actuals	Financial Status
\$5.7M	\$4.8M	\$0.9M	

Financials - Current Year (FY24)

Budget	Forecast	Actuals	Variance
\$0.6M	\$0.3M	\$0.3M	\$0.3M

% Budget Spent (All Years)



Project Delivery Complete Milestone

Baseline	Forecast	Time Status
June 2026	June 2026	

CPMS



Back to Main Report

Watchlist Project:

62549 - Red Zone Regeneration-Southshore and South New Brighton Estuary Edge Erosion Management



CPMS

Christchurch
City Council

26601 - Major Cycleway - Ōtākaro-Avon Route (Section 1) Fitzgerald to Swanns Road Bridge (OARC)

Overall Status
On Track

Project Description

Major Cycleway Route along Ōtākaro/Avon River from Fitzgerald Ave to Swanns Road Bridge

Primary Ward

Central

Group of Activities

Transport

Year Budget

Previous FYs

0.4M

Current FY

0.1M

2025

0.1M

2026


1.3M

2027

4.2M

2028

2.0M



Project Phase

Concept

Initiate

Plan

(Execute) Investigate

(Execute) Design

(Execute) Procure

(Execute) Construction

(Execute) Handover

Close

Overall Status Commentary

Preliminary route assessment has been undertaken to consider where possible routes could go. This was undertaken early so that decisions around the red zone and the Pages Road Bridge renewal could be further informed. Funding has been allocated in FY24 and the project is now in the planning phase.

Financials - All Years

Budget	Forecast	Actuals	Financial Status
\$8.1M	\$8.1M	\$0.3M	

% Budget Spent (All Years)

3%

Financials - Current Year (FY24)

Budget	Forecast	Actuals	Variance
\$0.1M	\$0.1M	\$0.0M	\$0.0M

Project Delivery Complete Milestone

Baseline	Forecast	Time Status
June 2028	June 2028	

Back to Main Report

Watchlist Project: 26601 - Major Cycleway - Ōtākaro-Avon Route (Section 1) Fitzgerald to Swanns Road Bridge (OARC)

CPMS

Item No.: 9

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27273 - Pages Road Bridge Renewal (OARC)

Overall Status
Critical

Project Description

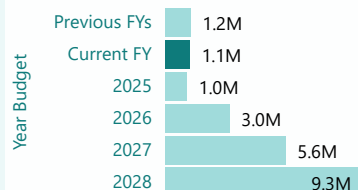
To construct a resilient replacement of the Pages Road bridge in New Brighton, including improvements to the approach roads. The design is being developed with an awareness of its potential as an important emergency evacuation route.

Primary Ward

Coastal

Group of Activities

Transport



Project Phase



Overall Status Commentary

Overall status is critical, due to significant additional budget required to meet the proposed scope to be able to meet the project objectives. The indicative high-level cost estimate of \$65m includes roading renewals of the surrounding streets, in accordance with evacuation traffic modelling and to address the bridge approaches. These roading renewals are additional to the original scope, which was for a bridge renewal only. Costs will continue to be refined as the project progresses. Additional funding for the project will have to be sought through the Long Term Plan Process. Public consultation closed on 28 August. Scheme design work continues including update road and landscape layout taking in account consultation feedback. A hearings panel is booked in for 26th February 2024 to consider the proposal and consultation feedback with a Council decision to follow.

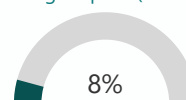
Financials - All Years

Budget	Forecast	Actuals	Financial Status
\$21.2M	\$65.1M	\$1.8M	

Financials - Current Year (FY24)

Budget	Forecast	Actuals	Variance
\$1.1M	\$0.9M	\$0.6M	\$0.3M

% Budget Spent (All Years)



Project Delivery Complete Milestone

Baseline	Forecast	Time Status
June 2028	December 2027	

CPMS



Back to Main Report

Watchlist Project: 27273 - Pages Road Bridge Renewal (OARC)





66000 - SW ANZAC to Waitaki Stopbank (OARC)

Overall Status
On Track

Project Description

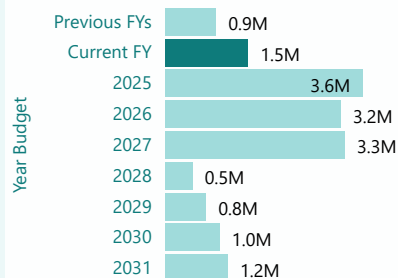
The project aims to design and construct a stopbank between Wainoni Bridge and Waitaki Street Stopbank Realignment Project. Priority has been given to the replacement of the temporary stopbank with a new long-term stopbank.

Primary Ward

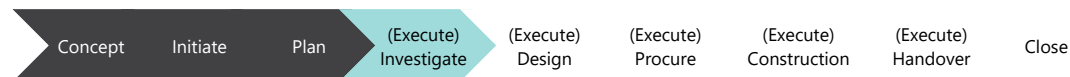
Coastal

Group of Activities

Flood Protection & Control Works



Project Phase



Overall Status Commentary

The revised concept design and cost estimate is due in January, with optimisation between pumping capacity and stopbank design to be worked through by the appointed designer.

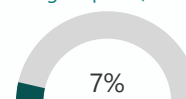
Financials - All Years

Budget	Forecast	Actuals	Financial Status
\$16.0M	\$15.3M	\$1.1M	

Financials - Current Year (FY24)

Budget	Forecast	Actuals	Variance
\$1.5M	\$0.9M	\$0.2M	\$0.6M

% Budget Spent (All Years)



Project Delivery Complete Milestone

Baseline	Forecast	Time Status
June 2027	June 2027	

CPMS



Back to Main Report

Watchlist Project: 66000 - SW ANZAC to Waitaki Stopbank (OARC)





67421 - SW Pages to Bridge (OARC)

Overall Status
At Risk

Project Description

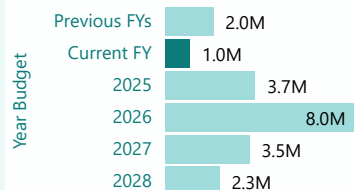
The project aims to design and construct sections of stopbank and stormwater facility in the area between Pages Road and Bridge Street.

Primary Ward

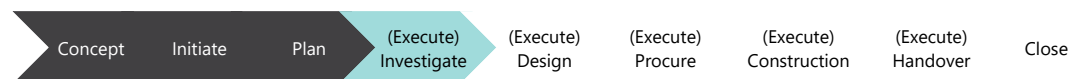
Coastal

Group of Activities

Flood Protection & Control Works



Project Phase



Overall Status Commentary

The revised concept design was received just before Christmas and is now under review. We are also undertaking hydraulic modelling to see if the pump station size can be reduced. Current discussion points are the swale along ANZAC drive and the tie-in with the Pages Road Bridge Renewal project. The next step is to update the cost estimate and finalise concept design.

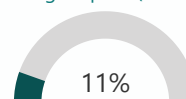
Financials - All Years

Budget	Forecast	Actuals	Financial Status
\$20.5M	\$20.1M	\$2.2M	

Financials - Current Year (FY24)

Budget	Forecast	Actuals	Variance
\$1.0M	\$0.6M	\$0.2M	\$0.4M

% Budget Spent (All Years)



Project Delivery Complete Milestone

Baseline	Forecast	Time Status
June 2027	June 2027	

CPMS



Back to Main Report

Watchlist Project: 67421 - SW Pages to Bridge (OARC)





20836 - South Library & Service Centre Earthquake Rebuild

Overall Status
At Risk

Project Description

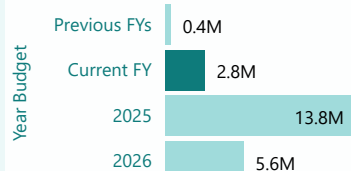
The South Library and Service Centre building was badly damaged in the 2010/2011 earthquakes. Temporary strengthening has made the facility safe to occupy, but a rebuild is planned to future-proof the facility. The new building will remain on the same site, and have approximately the same floor area as the existing building. The concept design focuses on reconnecting the building with the landscape, and improves how the space can be used, providing greater flexibility for the future.

Primary Ward

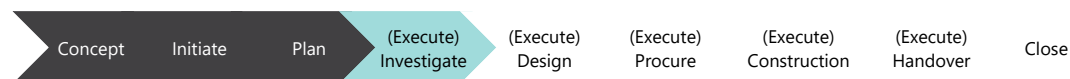
Cashmere

Group of Activities

Communities and Citizens



Project Phase



Overall Status Commentary

On 01 June 2022 the Sustainability and Community Resilience Committee endorsed the development of a concept design for a rebuild for consideration by Council. A staff report was tabled at the 14 September 2023 Waihoru Cashmere Spreydon Heathcote Community Board meeting. A report was then drafted to the 04 October 2023 Council meeting. Council resolved to advance the design of a rebuild noting that additional funds would need to be confirmed in the 2024/25 Long Term Plan. Project is now in the Preliminary Design phase, with engagement of a main contractor scheduled for late 2024.

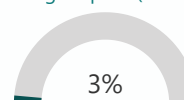
Financials - All Years

Budget	Forecast	Actuals	Financial Status
\$22.6M	\$32.1M	\$0.6M	

Financials - Current Year (FY24)

Budget	Forecast	Actuals	Variance
\$2.8M	\$0.8M	\$0.3M	\$2.0M

% Budget Spent (All Years)



Project Delivery Complete Milestone

Baseline	Forecast	Time Status
January 2027	January 2027	

CPMS



Back to Main Report

Watchlist Project: 20836 - South Library & Service Centre Earthquake Rebuild



10. Council-controlled organisations - Appointment of new non-trading shelf company director and removal of former director

Reference / Te Tohutoro: 24/53667

Report of / Te Pou Linda Gibb, Performance Advisor, Resources
Matua: (linda.gibb@ccc.govt.nz)

Senior Manager / Russell Holden, Acting General Manager Resources/Chief Financial
Pouwhakarae: Officer (russell.holden@ccc.govt.nz)

1. Purpose and Origin of Report Te Pūtake Pūrongo

- 1.1 This report proposes the appointment of Ms Mary Richardson, Interim Chief Executive as the sole director of the Council's non-trading shelf companies and the removal of the former Chief Executive from the roles.
- 1.2 This report was written due to the current director of the shelf companies (the former Chief Executive) no longer being a Council employee which creates risk to achieving necessary shareholder decisions in future.
- 1.3 The Council has four non-trading Council-controlled organisations (CCOs), known as shelf companies – CCC One Ltd, CCC Five Ltd, CCC Seven Ltd and Ellerslie International Flower Show Ltd. The CCOs are owned by the Council for use in the event of an urgent need to establish a company.
- 1.4 Section 10, part 2 of the Companies Act 1993 provides that a company must have one or more directors. This role for the non-trading CCOs has typically been held by the Council's Chief Executive or a general manager.
- 1.5 Clause 8.10 of the Council's Policy for the Appointment and Remuneration of Directors of CCOs provides that Council officers/employees can be appointed to the Council's non-trading companies (but to no other CCO boards).
- 1.6 The Interim Chief Executive has been consulted and has agreed to take on the role of sole director of the Council's non-trading shelf companies.
- 1.7 The decision in this report is of low significance in relation to the Christchurch City Council's Significance and Engagement Policy. The level of significance was determined by estimating the extent to which the community would be affected by the decision.

2. Officer Recommendations Ngā Tūtohu

That the Finance and Performance Committee:

1. Approves the removal of the former Chief Executive as a director of the Council's non-trading shelf companies – CCC One Ltd, CCC Five Ltd, CCC Seven Ltd and Ellerslie International Flower Show Ltd; and
2. Approves the appointment of the Interim Chief Executive, Ms Mary Richardson as a director of the Council's non-trading shelf companies – CCC One Ltd, CCC Five Ltd, CCC Seven Ltd and Ellerslie International Flower Show Ltd.

3. Reason for Report Recommendations Ngā Take mō te Whakatau

- 3.1 The recommendations in this report reflect the need for a current Council employee to be able to act as a director of the non-trading CCOs should it be needed. For example, resolutions per shelf CCO are required within six months of balance date to hold Annual General Meetings by shareholder resolution rather than in person.

4. Alternative Options Considered Ētahi atu Kōwhiringa

- 4.1 The only alternative option is for the current director who is no longer a Council employee to remain the sole director which would be inefficient.

5. Detail Te Whakamahuki

- 5.1 The Companies Act 1993 and a company's constitution provides the rules for appointing and removing directors of companies. The Council's non-trading CCOs do not have constitutions. The Companies Act 1993 requirements are that:
- shareholders of a company may vote on a resolution to appoint one director of a company (section 155(1)(a));
 - a director of the company may be removed from office by ordinary resolution (section 156(1)); and
 - a change in the director(s) of a company must be notified to the Registrar of Companies (section 159).

6. Policy Framework Implications Ngā Hīraunga ā- Kaupapa here

Strategic Alignment Te Rautaki Tīaroaro

- 6.1 This report is consistent with the Council's governance policy. It is not specifically linked to the Council's Long Term Plan (2021 - 2031):
- 6.2 Not in Plan
- 6.2.1 Activity: Not in Plan
- *Level of Service: Not in Plan* Policy Consistency Te Whai Kaupapa here
- 6.3 The decisions sought are consistent with the Council's Plans and Policies. In particular, the requirements for director appointments contained in the Council's Appointments Policy.

Impact on Mana Whenua Ngā Whai Take Mana Whenua

- 6.4 The decision does not involve a significant decision in relation to ancestral land or a body of water or other elements of intrinsic value, therefore this decision does not specifically impact Mana Whenua, their culture and traditions.
- 6.5 The decision does not involve a matter of interest to Mana Whenua and will not impact on our agreed partnership priorities with Ngā Papatipu Rūnanga.
- 6.6 There is no change to operational or strategic settings as a result of the recommendations in this report.

Climate Change Impact Considerations Ngā Whai Whakaaro mā te Āhuarangi

- 6.7 The proposals in this report are unlikely to contribute significantly to adaptation to the impacts of climate change or emissions reductions.
- 6.8 There is no change to operational or strategic settings as a result of the recommendations in this report.

Accessibility Considerations Ngā Whai Whakaaro mā te Hunga Hauā

6.9 Not relevant to this report.

7. Resource Implications Ngā Hīraunga Rauemi

Capex/Opex Ngā Utu Whakahaere

7.1 There are no costs involved with the recommendations in this report. The position of sole director of the shelf companies is not a paid position.

8. Legal Implications Ngā Hīraunga ā-Ture

Statutory power to undertake proposals in the report Te Manatū Whakahaere Kaupapa

8.1 Local Government Act 2002.

Other Legal Implications Ētahi atu Hīraunga-ā-Ture

8.2 Companies Act 1993 requirements for appointing and removing directors, as detailed in the body of this report.

8.3 The Council's Legal Services Unit has reviewed this report.

9. Risk Management Implications Ngā Hīraunga Tūraru

9.1 The risk of not being able to make decisions relating to the shelf companies is mitigated by appointing a current Council employee as sole director.

10. Next Steps Ngā Mahinga ā-muri

10.1 If the recommendations are approved by the Council, the Acting Chief Executive will be required to execute consent forms and these will be filed with the Companies Office, and the Companies Register will be duly updated.

Attachments Ngā Tāpirihanga

There are no attachments to this report.

In addition to the attached documents, the following background information is available:

Document Name – Location / File Link
Not applicable

Confirmation of Statutory Compliance Te Whakatūtutanga ā-Ture

Compliance with Statutory Decision-making Requirements (ss 76 - 81 Local Government Act 2002).

(a) This report contains:

- (i) sufficient information about all reasonably practicable options identified and assessed in terms of their advantages and disadvantages; and
- (ii) adequate consideration of the views and preferences of affected and interested persons bearing in mind any proposed or previous community engagement.

(b) The information reflects the level of significance of the matters covered by the report, as determined in accordance with the Council's significance and engagement policy.

Signatories Ngā Kaiwaitohu

Author	Linda Gibb - Performance Monitoring Advisor CCO
Approved By	Russell Holden - Acting General Manager Resources/Chief Financial Officer



11. Te Kaha Project - Elected Members Update

Reference / Te Tohutoro: 24/18513

Report of / Te Pou Matua:	David Kennedy, Chief Executive Te Kaha Project Delivery Limited, (David.Kennedy@ccc.govt.nz)
Senior Manager / Pouwhakarae:	Andrew Rutledge, Acting General Manager Citizens and Community (Andrew.Rutledge@ccc.govt.nz)

1. Purpose and Origin of Report Te Pūtake Pūrongo

- 1.1 The purpose of this report is to update Elected Members on the progress of the Te Kaha Project.

2. Officer Recommendations Ngā Tūtohu

That the Finance and Performance Committee:

1. Receive the information in the Te Kaha Project Report.


Confirmation of Statutory Compliance / Te Whakatūturutanga ā-Ture

Compliance with Statutory Decision-making Requirements (ss 76 - 81 Local Government Act 2002).	
(a) This report contains:	
(i) sufficient information about all reasonably practicable options identified and assessed in terms of their advantages and disadvantages; and	
(ii) adequate consideration of the views and preferences of affected and interested persons bearing in mind any proposed or previous community engagement.	
(b) The information reflects the level of significance of the matters covered by the report, as determined in accordance with the Council's significance and engagement policy.	

Signatories Ngā Kaiwaitohu

Author	David Kennedy – Chief Executive Te Kaha Project Delivery Limited
Approved By	Barry Bragg – Chair Te Kaha Project Delivery Limited

Attachments Ngā Tāpirihanga

No.	Title	Reference	Page
A 	Te Kaha - attachment to 31 January 2024 Finance & Performance Committee report (Title Te Kaha - Elected Member update 2024-01-31)	23/2118199	90

Te Kaha Canterbury Multi Use Arena

SCOPE

Te Kaha CMUA will position Central Christchurch and the Canterbury region as a world class option for attracting and hosting events. Its main purpose will be to host major sporting and entertainment attractions to an international level.

Te Kaha CMUA is located over three city blocks between Hereford and Tuam Streets, bounded by Madras and Barbadoes Streets. This location is well connected with main transport routes and within easy walking distance of the central city accommodation, hospitality and transport facilities.

CURRENT UPDATES

There are no issues that Council needs to be aware of on the project. Work is on programme, on budget and there are no quality issues.

The Board and Project Team have been maintaining a very strict control on the Project Contingency and the risks which the Council are responsible for under its contract with BESIX Watpac. These risks, including the removal of contaminated soil from the site, have not been as bad as allowed for at tender acceptance in July 2022. This has allowed the inclusion of the replay screens and ribbon boards, along with the provision of 16 unisex (gender-neutral) toilets within the South and East Stands, to be funded from the Project Contingency.

As included in the Investment Case, Venues Ōtautahi approached the market in 2023 to obtain a third-party commercial agreement to fund the two replay screens and ribbon boards. However, there was no interest from the market and the Board acknowledged in 2022 that this was a possibility. The Board consider that the

replay screens and ribbon boards are a design fundamental and therefore decided to fund them from the Project Contingency.

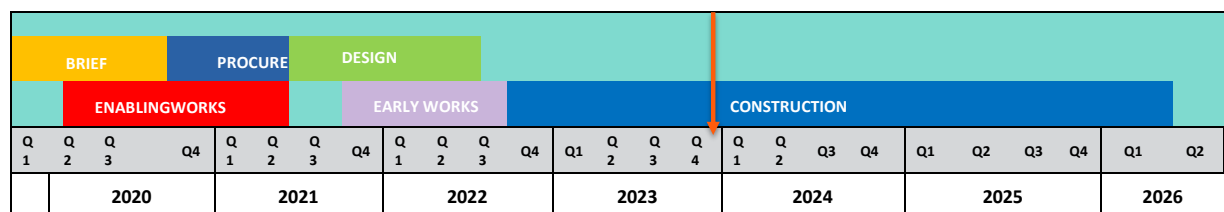
Work is progressing very well on site. Installation of "Double Tee" precast concrete floors and reinforced concrete toppings to Level 2 of the West Stand and Level 1 of the South and East Stands continues. Erection of structural steelwork to Level 2 of the West Stand and the Upper Bowl of the South and East Stands is progressing well. BESIX Watpac's main structural steelwork subcontractor Jinggong has established on site and the first radial truss column to support the roof was lifted beside the South Stand on 21 December.

External infrastructure connections along Madras and Barbados Streets have progressed well, and Orion should have the High Voltage upgrade completed to the perimeter of the site before the Christmas shutdown.

The Detailed Design has almost been completed, and the final staged Consent application (Architectural and Façade) is expected to be submitted in January 2024. The Project Team continue to engage with the Ngāi Tūāhuriri appointed artist on the design, and liaising with stakeholders, including regular quarterly meetings with the local community (to inform them on progress and receive feedback on any issues). The last community meeting was held on Monday 27 November.

BESIX Watpac's latest monthly report shows that 75% (target 70%) of consultants, subcontractors and supporting businesses engaged by them for the Te Kaha project are local firms (South Island). To date 90% (target 80%) of workers inducted to work on site are local (South Island), with 8% (target 7%) of working hours to date are by Māori/Pasifika.

The current delivery programme, is as follows:



Delivery timetable as of 31 January 2024. Disclaimer – All timeframes are accurate at the time of publication and are dependent on public sector delivery mechanisms.



Elected Member Update
Te Kaha CMUA Budget
\$683.17M (CCC/Crown)

Current Phase:
Construction



12. Resolution to Exclude the Public

Section 48, Local Government Official Information and Meetings Act 1987.

I move that the public be excluded from the following parts of the proceedings of this meeting, namely items listed overleaf.

Reason for passing this resolution: good reason to withhold exists under section 7.

Specific grounds under section 48(1) for the passing of this resolution: Section 48(1)(a)

Note

Section 48(4) of the Local Government Official Information and Meetings Act 1987 provides as follows:

“(4) Every resolution to exclude the public shall be put at a time when the meeting is open to the public, and the text of that resolution (or copies thereof):

- (a) Shall be available to any member of the public who is present; and
- (b) Shall form part of the minutes of the local authority.”

This resolution is made in reliance on Section 48(1)(a) of the Local Government Official Information and Meetings Act 1987 and the particular interest or interests protected by Section 6 or Section 7 of that Act which would be prejudiced by the holding of the whole or relevant part of the proceedings of the meeting in public are as follows:

ITEM NO.	GENERAL SUBJECT OF EACH MATTER TO BE CONSIDERED	SECTION	SUBCLAUSE AND REASON UNDER THE ACT	PLAIN ENGLISH REASON	WHEN REPORTS CAN BE REVIEWED FOR POTENTIAL RELEASE
13.	PUBLIC EXCLUDED FINANCE AND PERFORMANCE COMMITTEE MINUTES - 13 DECEMBER 2023			REFER TO THE PREVIOUS PUBLIC EXCLUDED REASON IN THE AGENDAS FOR THESE MEETINGS.	
14.	CHRISTCHURCH CITY HOLDINGS LTD - APPOINTMENT OF DIRECTOR TO ORION NEW ZEALAND LTD	S7(2)(A)	PROTECTION OF PRIVACY OF NATURAL PERSONS	TO PROTECT THE REPUTATION OF THE CANDIDATE.	AS SOON AS THE COUNCIL HAS MADE ITS DECISION AND NOTIFIED THE CANDIDATE.
15.	VISIBILITY OF CAPITAL PROJECT BUDGET CHANGES: NOVEMBER AND DECEMBER 2023	S7(2)(H)	COMMERCIAL ACTIVITIES	A QUARTERLY SUMMARY OF CHANGE REQUESTS IS PROVIDED THIS MONTH IN AN ACCOMPANYING PUBLIC EXCLUDED REPORT AS IT CONTAINS INFORMATION ON SPECIFIC PROJECTS BEING TENDERED IN THE OPEN MARKET AND ACCORDINGLY IT MAY PUT COUNCIL IN A DISADVANTAGED POSITION.	THIS REPORT CAN BE RELEASED TO THE PUBLIC ONCE ALL COMMERCIAL NEGOTIATIONS AND CONTRACTS HAVE BEEN CONCLUDED, AND SUBJECT TO THE APPROVAL OF THE HEAD OF PROCUREMENT AND CONTRACTS

Karakia Whakamutunga

Kia whakairia te tapu

Kia wātea ai te ara

Kia turuki whakataha ai

Kia turuki whakataha ai

Haumi e. Hui e. Tāiki e