

**Christchurch City Council**  
**ATTACHMENTS UNDER SEPARATE COVER**

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**Date:** Friday 22 June 2018  
**Time:** 9.30am  
**Venue:** Council Chambers, Civic Offices,  
53 Hereford Street, Christchurch

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## Attachment B: Mayor's Foreword and Recommendations

### Foreword

When I wrote the introduction to the first post-earthquake Long Term Plan in 2015, the Council was still facing significant financial uncertainties around the true cost of the repair and rebuild of the city, and our insurance position was not resolved. Despite these uncertainties, we were required to fund commitments agreed to by the previous Council. Since that time, we have negotiated a global settlement of our insurance claim and we have a much better understanding of our financial situation and the true state of our horizontal infrastructure.

We have been very clear this time that we still face significant financial challenges as a direct result of the earthquakes, which has meant our focus has been on prioritising the work that still needs to be done. In setting those priorities, we have focussed on getting the basics right, as well as developing a more collaborative approach to working with communities.

That approach has been reinforced as a result of what we heard from the submission – get the basics right, first and foremost, and at the same time keep a lid on rates increases. Submitters agreed we should:

- Prioritise work to ensure Christchurch's drinking water supply is safe, secure and unchlorinated
- Maintain and renew wastewater infrastructure
- Prioritise work to reduce the flood risk in vulnerable areas of the city
- Prioritise work to improve our roads and footpaths, especially in areas where they are still in poor condition and continue with the Major Cycleways programme
- Work *with* local communities, not just *for* communities
- Keep the momentum going with regeneration, by committing to bringing forward the timing of a multi-use stadium and work closely with our partners to press on with regeneration strategies and their implementation.

We received over 1500 submissions, and heard from more than 300 of submitters, as well as from our Community Boards.

Councillors and I have listened and these are the changes that I now recommend making to the Draft Long Term Plan (LTP) 2018-28.

### Retain the cap for average rates at 5.5%

We have been able to keep to our proposal in the draft LTP to increase the Council's revenue from rates by 5.5%, 5.5% and 5.0% over the next three years (excluding \$6.52 per property per annum targeted rate for the Special Heritage (Cathedral) Grant agreed in December 2017).

There is a slight increase in the following two years due to bringing forward the new Stadium/Multi-Use Arena, after which rates' increases track downwards slightly faster than proposed in the draft LTP to settle at a level in line with local government inflation.

Note the Uniform Annual General Charge has not been reviewed since 2004/05. We will consult on whether this should be increased in the next annual plan. We will also review and consult on the Remote Rural rate to ensure consistency of application.

## **Getting the Basics Right**

### **Prioritising work to ensure Christchurch's drinking water supply is safe, secure and unchlorinated**

We are making it our top priority to make sure our drinking water is safe, secure and unchlorinated, so we are bringing forward budget to do necessary work as soon as possible.

The full programme of work on the wellheads does not need to be completed before we remove the chlorine, so we will have a better idea of the extent of the funds we require in the first quarter of 2018/19. We may need to conduct a further consultation on the extent of the repair programme, depending on the advice we receive.

The Okains Bay Water supply project will be funded through the LTP water supply renewals programme, with further work being undertaken on design and community engagement in 2018/19.

### **Maintain and renew wastewater infrastructure**

In the draft LTP we proposed deferring work to renew our wastewater pipe network to free up funding for other infrastructure work. We have now managed to sufficiently fund wastewater renewals to maintain our network in its current state. Indeed, from listening to the community, we are increasing the budget to prevent further degradation of the wastewater network, bringing forward work on a Wainui wastewater scheme, and affirming that we have allocated sufficient funds to investigate options for providing treatment of wastewater for Akaroa (adjusting budgets if necessary once the final treatment option is agreed).

We can better protect our waterways by working in partnership, collaborating with community groups and agencies to continue planting and biodiversity initiatives, and supporting environmental education programmes like EnviroSchools. We're working towards attaining our new stormwater consent, and giving effect to this will require further work programmes to protect our waterways from stormwater overflow events and contamination.

### **Prioritising work to reduce the flood risk in vulnerable areas of the city**

We asked the community if we are on the right track with prioritising work to reduce the flood risk in vulnerable areas of the city, and in particular the Heathcote/Ōpāwaho River. We resoundingly heard that this is what the community wants so we are affirming the budgets for these programmes of work.

We also heard submitters concerns about Southshore, New Brighton and the Styx River Catchment.

Regenerate Christchurch is expected to deliver the Southshore and South New Brighton Regeneration Strategy in March 2019. We anticipate it will create an adaptation planning framework to support the people and communities in Southshore and South New Brighton in light of the impacts of climate change, including future sea level rise and increasing groundwater levels. There will be a variety of ways to resolve these issues and although there is significant funding for flood and stormwater projects proposed within the draft LTP, we will need to review that as soon as the Strategy is completed and we have had the opportunity to consider the best way forward.

With regard to the Styx River Catchment. There is funding currently for the Styx Catchment in our programmes that will be considered for re-phasing along with continued maintenance of the waterway and take into account future growth issues in the upper catchment.

### **Prioritising work to improve our roads and footpaths**

We heard very clearly that people want the roads repaired faster, so we are re-phasing our transport programme to enable more of the worst condition roads and footpaths to be addressed sooner, particularly if additional funding becomes available through the Government's forthcoming National Land Transport Programme. We will use the knowledge of local communities to inform the prioritisation of maintenance work on our rural unsealed roads, and will set up a joint local working party to inform this. We are providing additional funding to address safety issues around the city, including the Breens Road/Harewood Road/Gardiners Road intersection. We're able to give these roading projects greater priority by re-phasing the work on our masterplans to realistic delivery timeframes and by deferring some central city transport projects outside the 10 year LTP period. We are also bringing additional funding into the later part of the LTP for the next stage of the Coastal Pathway.

### **Prioritising work on cycleways**

After listening to submitters, we are progressing some sections of two Major Cycle Routes (Quarryman's Trail and Nor'West Arc) sooner than proposed. These routes also enable us to ensure more schools are reached so our young people can ride safely and confidently to their schools. We will also consider prioritising other cycleways, including the "Green Spine" of the Ōtakaro Avon River Corridor, once the National Land Transport Programme is announced. We're also able to give these cycleway projects greater priority by re-phasing the work on our masterplans as discussed above.

### **Prioritising work to maintain and improve our parks and riverbanks, open spaces, and marine structures**

We are bringing forward funding to carry out development work at Thomson Park by deferring some work at Horseshoe Lake until the Regeneration Plan is completed for the area. Re-phasing the budgets for major marine facilities work will allow health and safety issues to be addressed at Naval Point, Akaroa and Diamond Harbour sooner.

We will increase funding to support community partnerships across Banks Peninsula, to support developing internships at Council and, given the importance of working with our youth on sustainability, to support EnviroSchools. We will also continue to support other community led projects such as the 360 Trail and the Banks Peninsula Geopark/Te Pātaka o Rākaihautū .

### **Funding new and existing community facilities**

We heard from a wide range of submitters concerned about or with ideas for new community facilities. Given the importance of working in partnerships with communities, we are allocating funds to urgently complete a "network plan" for community facilities so potential development ideas can be considered in the context of a city wide network. The capital and operational expenditure required will be considered as part of the as part of the 2019-20 and 2020-21 Annual Plan processes.

With regard to our major facilities we have re-phased the capital and operating costs for the Metro Sports facility and will continue to work on developing the Linwood Pool, and instruct staff to value-manage the project, seeking partnerships and sponsorship where possible to reduce costs. We will

re-phase development of the South West Leisure Centre, but are allocating sufficient funds to enable investigative work to continue on this project.

We have allocated additional funds to enable Matuku Takotako: Sumner Centre to extend its opening hours at weekends. We will also continue the Council's support of the 'Green Prescription' and pre-schoolers' use of Council swimming facilities and are also proposing to support the community to develop an outdoor pool at Edgware.

We will be continuing the work required to complete a review of community funding and considering the level of funding in the 2019-20 Annual Plan.

## **Maintaining momentum in the city**

We are proposing to bring forward funding for the Multi-Use Arena (Stadium), as well as providing additional funding to ChristchurchNZ and more support for the Central City Business Association's implementation of its strategic plan. For a limited time, we are continuing the provision of one-hour free parking at Council-owned and operated parking buildings and will progress work on the tram route. We are offering to extend the term of the current loan to the Isaac Theatre Royal Trust and endorsing the progressive development of public realm improvements in Cathedral Square.

### **Funding our share of the Multi-Use Arena (Stadium)**

Christchurch needs a fit-for-purpose stadium that can attract major sporting fixtures, events and visitors to our city and the time is right to make this a priority. The consultation period was in the wake of Ed Sheeran's visit to Dunedin, and we heard from many submitters about the importance and value to the city's economy, vibrancy and identity that a stadium that can host major events would bring. The message came through strongly that we need to make progress and we need to give people certainty.

The Government has also announced a \$300 million Capital Acceleration Facility to support Christchurch rebuild projects. The Council has noted that the Government considers this project should be one of the priorities for allocating money from the facility.

I am, therefore, recommending we bring forward the timing of the Council's capital contribution of \$253 million by two years to 2021. The Council is keen to work collaboratively on the development of the business case which will provide clarity about the form, size and function of the stadium, but there is already general support for it having a roof. We also want to test the appetite of other parties, both public and private, to be involved. And we will be looking to other potential funders who will benefit economically and socially from the region hosting major events and sporting fixtures.

## **Other proposals in response to views expressed by the community**

### **Housing**

We are making provision for a borrowing facility of up to \$30m over two years to be available to Community Housing Providers subject, to a decision of the Council in July 2018 on the financial implications of this, including the decision-making process and the terms and conditions required for accessing the facility. We intend to continue to support the Build Back Smarter programme.

### Heritage

We are bringing forward funding to address urgent weather-tightness issues on the Robert McDougall Art Gallery and Old Municipal Chambers, as well as funding to undertake repairs to Coronation Hall, to support a strong community use for the building.

### Alternative sources of funding

We consulted on a range of alternative sources of funding, including a regional fuel tax. A number of submitters identified the regional nature of some facilities under consideration. There was a strong desire for a level playing field in the hospitality sector with Air BnB. We are also seeking staff advice on the proposal to fund the Akaroa Health Hub through a targeted rate which, if adopted, would take effect from 1 July 2019.

### Strategic framework

We are adopting our Strategic Framework, encompassing our vision for the city, principles we work to, new community outcomes and six strategic priorities, as outlined in the draft LTP. We are asking staff to report back to the Council and community regularly on how we are progressing with actions to deliver on our strategic priorities, and how we can drive progress by building the priorities into our levels of service. We're asking the Chief Executive to report back to us on how we can make our Council reports – that are the basis of our decision-making – more pertinent, readable and that they show alignment with our Strategic Priorities.

## Recommendations

### Retain the cap for average rates at 5.5%

#### Recommendation:

- That the Council approves the rates' increases set out below:

	2018/19	2019/20	2020/21
Average rate increase for existing ratepayers (%)	5.5% (plus \$6.52 per property for the Special Heritage (Cathedral) Grant)	5.5%	5.0%

## Getting the Basics Right

#### Recommendations

- That the Council requests that when delivery of capital projects is being scheduled, that consideration is given to opportunities to achieve synergies with related projects in the same or nearby vicinity, in order to deliver greater cost effectiveness and timely delivery across projects.



### **Prioritising work to ensure Christchurch's drinking water supply is safe, secure and unchlorinated**

#### **Recommendations**

- That the Council brings forward \$25.0 million capital expenditure into the first three years of the LTP (\$8.5 million in 2018/19, \$8.7 million in 2019/20 and \$7.8 million in 2020/21) from the same funding that has been programmed across the ten-year Plan, for making secure and maintaining the network of drinking water wellheads. This will ensure there is sufficient funding for the programme of work required to enable Council to consider reverting to unchlorinated drinking water within the 12 month period allowed for chlorination.

### **Maintain and renew wastewater infrastructure**

#### **Recommendations**

- That the Council approves \$48.0 million additional capital expenditure to the first three years of the LTP, to prevent further degradation of the wastewater network, reduce the occurrence of pipe blockages, ground water inflow and infiltration of the stormwater system.
- That the Council brings forward \$10.0 million capital expenditure for the development of a wastewater system for Wainui area, moving this into years 2026/27 and 2027/28 (from outside the 2018-2028 LTP).

### **Prioritising work to improve our roads and footpaths**

#### **Recommendations**

- That the Council gives high and immediate priority for increased road maintenance and road safety (intersections and school safety) improvements in areas raised in submissions by allocating an additional capital expenditure of \$5.1 million in 2018/19, \$5.6 million in 2019/20 and \$6.1 million in 2020/21; this will be enabled by re-phasing other programmes of work, such as the master plan programme, and deferring some central city work outside the 10 year programme.
- That the Council affirms that footpath renewal funding for year 8, 9 and 10 of the LTP is increased by a total of \$4 million over the three years; noting the programme will be reprioritised following the confirmation of the National Land Transport Programme 2018-2021 which may enable bringing this additional funding forward in the LTP period.
- That the Council brings forward additional capital expenditure of \$13 million to the final two years of this LTP (2026/27 and 2027/28) to enable completion of the Moncks Bay section of the Coastal Pathway.
- That the Council re-phases the timing of delivery of parts of the programmed work on central city transport projects (An Accessible City), namely Park Terrace, Montreal Street, Madras Street and Worcester Street. This reduces the overall capital expenditure on this programme by \$6.3 million over the 10 years of the LTP period.
- That the Council requests staff to:
  - i) report back to the Infrastructure, Transport and Environment Committee by 31 October with advice on the impact that the National Land Transport Programme 2018-2021 (to be announced in late August 2018) will have on budgets and programmes of work, including recommendations for consequential reprioritisation of programmes.



- ii) report back to the Council by 30 November 2018 on the establishment of a working group comprising Banks Peninsula Community Board representatives, community representatives and Council staff that will be tasked with prioritising road maintenance projects, within budgets, on the rural unsealed roads of the Peninsula; and to advise on the appropriateness and practicality of using such a working group model for prioritising road maintenance projects in other parts of the City.
- iii) report back to the Fendalton-Waimairi-Harewood Community Board by 30 September with a preferred option, within LTP budgets, for improving safety at the intersection of Breens Road, Gardiners Road and Harewood Road. If the best solution cannot be achieved within LTP budgets, then a further report needs to come to Council by the end of October 2018.

### **Prioritising work on cycleways**

#### **Recommendations**

- That the Council brings forward proposed LTP funding to enable earlier construction of sections of both the Quarryman's Trail Major Cycle Route and the Nor'West Arc Major Cycle Routes (total of \$12.2 million capital expenditure brought forward into the first three years of the LTP, 2018/19, 2019/20 and 2020/21).

### **Prioritising work to maintain and improve our parks and riverbanks, open spaces, and marine structures**

#### **Recommendations**

- That the Council brings forward its funding for upgrading and repair of the Diamond Harbour jetty to 2021/22 (from 2024/25); and notes the funding for renewal to Akaroa Wharf will commence in 2018/19 to enable consultation, design and consenting to be undertaken.
- That the Council extends the current funding provision for developments at Naval Point across a longer period in the LTP, through to 2024/25 (rather than completing work by 2022/23); noting that priority is given to undertaking safety-related works first within the scheduled programme of work.
- That the Council provides additional operational expenditure (up to \$80,000 per annum) and a capex funding of \$50,000 for extra Park Ranger staffing, noting that the role will support community partnership initiatives and Reserve Management Committees on the Peninsula;
- That the Council provides an additional operational expenditure of \$80,000 per annum to develop the internship opportunities in Council operational activities, including Parks.
- That the Council approves funding of \$50,000 operational expenditure per annum for each of the first three years of the LTP (2018/19, 2019/20 and 2020/21) to further support the EnviroSchools programme; to be funded from the Capital Endowment Fund.
- That the Council brings forward \$490,000 capital expenditure to 2018/20 (from 2023/26) for development works at Thomson Park, including car parking, basketball, safety improvements and general park renewals; noting that this is enabled by deferring some of the scheduled budget at Horseshoe Lake Reserve, which will be deferred until 2023/25 pending the completion of the Regeneration Plan for the Ōtakaro Avon River Corridor.
- That the Council notes that staff will continue to work with the Christchurch 360 Trail group and provide support, through existing operating expenditure to assist with the likes of signage and fencing, and provide one point of contact within the Regional Parks Team.

- That the Council notes that the Regional Park rangers will provide support and advice, within existing budgets and work programmes, to the developers of the Banks Peninsula Geopark/Te Pātaka o Rākaihautū.
- That the Council agrees to \$143,000 additional operational expenditure for undertaking necessary technical work such as surveying, to inform a proposal for resolution of the issues being considered by the Taylors Mistake Working Party.

## Funding new and existing community facilities

### Recommendations

- That the Council requests staff to complete the Community Facilities Network Plan as soon as practicable; and approves an additional \$170,000 operational expenditure in 2018/19 to expedite this, inform next year's and future years' annual plans. Potential developments include but are not limited to; the Shirley Community Centre, a Multicultural Centre, a Centre for Avondale, Burwood and Dallington area and an Okains Bay Community Centre.
- That the Council re-phases the existing capital and operational budgets for building the Metro Sports Facility.
- That the Council retains the current budget provision for the Linwood Pool and acknowledges the submissions from the local community in support of this project.; and requests that staff consider opportunities for partnerships and value improvement in delivery of this project as early as possible; and that the Council requests a report enabling consideration of the Linwood Park reinstatement, upgrading the sports field, and the replacement of the pavillion to be progressed in synergy with the development of the Linwood Pool.
- That, to reflect the present rate of progress in developing the South West Leisure Centre and Library, the Council re-phases the existing capital and operational expenditure in the LTP by moving it out by two years; and an additional \$225,000 operational expenditure is added to the project budget in both 2019/20 and 2020/21 (total \$450,000), to enable work on the project to continue, whether for the existing proposal or for developing a re-scoped proposal.
- That the Council approves an additional \$44,000 per annum operational expenditure to enable Matuku Takotako: Sumner Centre to open from 10.00am – 4.00pm on Saturdays and Sundays, to provide better community use of the centre at the heart of Sumner.
- That the Council continues its support of the Green Prescription and encouragement for preschoolers' use of Council swimming pools by enabling holders of the Green Prescription and pre-schoolers (and an accompanying adult) free access to Council pools between the hours of 9.00am and 3.00pm on school days, with an anticipated loss of revenue of \$80,000 per annum.
- That the Council grants the Edgware Pool Group \$1.25 million capital expenditure, payable in or later than 2022/23 on confirmation that the Group has matched the Council funding 1:1 and has funded the remainder of the agreed project's capital and operational costs, subject to receiving advice from staff on the variation of the original sale and purchase agreement and any other relevant matters including former Council resolutions.
- That the Council notes that although it is not increasing its Strengthening Communities funding, it will reconsider this matter once the current review of funding is completed.

## Maintaining momentum in the city

### Recommendations

- That the Council brings forward funding in the LTP by two years to 2020/21-2023/24 (from 2022/23-2024/25) to hasten building a multi-use Stadium.
- That the Council works collaboratively with the Crown on the development of the business case to provide clarity about the form, size and function of a roofed facility.
- That the Council affirms its support for ChristchurchNZ by providing additional operational expenditure of \$1.26 million per annum for 2018/19, 2019/20 and 2020/21 (\$150,000 for attracting film industry investment, \$60,000 for supporting international education, \$750,000 for events and \$300,000 for large business events and conventions); noting that funding in 2018/19 will include \$750,000 from the Capital Endowment Fund and that funding in future years will be subject to a review of baseline costs by ChristchurchNZ
- That the Council provides VBase with an operational expenditure grant of \$1.0 million per annum for two years (2018/19 and 2019/20) and a one-off \$2.5 million capital expenditure to carry out repair works at Horncastle Arena.
- That the Council makes a one-off grant in 2018/19 from the Capital Endowment Fund of \$50,000 to the Events Seeding Fund, to foster community-led events.
- That the Council continues to support the Central City Business Association's implementation of its strategic plan, by providing additional operational expenditure of \$40,000 in the years 2019/20 and 2020/21.
- That the Council continues to offer one hour's free parking at Council-owned and operated parking buildings until 31 January 2019; noting an anticipated net loss of revenue of \$260,000 over that period.
- That the Council continues developing options for the completion of the tram network, aiming to align with adjacent central city transport projects and to complete this work as soon as practicable.
- That the Council extends its loan of \$2.0 million to the Isaac Theatre Royal, on existing terms, for up to a maximum of five years.
- That the Council notes its endorsement of progressing public realm improvements to Cathedral Square, acknowledging the need for a coordinated and prioritised approach within existing budgets; the Council will be progressing public realm improvements to the southern area of Cathedral Square to tie in with planned private sector developments.
- That the Council, following the progress of the 'barrier sites' programme in the central city, requests staff to report back by 30 September 2018 on how to develop a programme of work for responding to abandoned or derelict commercial buildings in suburban centres where regeneration needs to occur.
- Request the Development Forum to develop a work programme to ensure that momentum continues to occur in the CBD, with a particular focus on land banking practices, and incentives for the development of inner city residential properties.

## Other proposals in response to views expressed by the community

### Housing

#### Recommendations

- That the Council makes provision for a \$30 million financing facility (repayable on a 'rates neutral' basis) to support the building of additional social housing in the city from 2018/2019

and requests staff to report back on the proposal for a decision and the options for utilising this facility.

- That the Council requests staff to provide additional information on the Build Back Smarter programme to support an application for funding from the Capital Endowment Fund.

## **Heritage**

### **Recommendations**

- Note that the Council is developing a heritage strategy (together with Ngai Tahu), and request staff to consider whether elements of the Christchurch District Plan could better align with the strategy through the development of a Regeneration Plan.
- That the Council agrees to continue the Central City Landmark Heritage Grant scheme for a further three years, by adding \$1.5 million funding for each of years 2018/19, 2019/20 and 2020/21 in the LTP.
- That the Council brings forward \$300,000 capital expenditure to 2018/19 (from 2021/22) for immediate repairs to the Old Municipal Chambers; and note that on 7 June 2018 it authorised staff to complete a further EOI process for the future use of this building.
- That the Council brings forward funding in the LTP to 2018/19 (from 2021/22) for undertaking repairs to Coronation Hall; noting that this is enabled by splitting programmed budget for the Thomas Edmonds Band Rotunda over two years (2018/20) (as decided by the Council on 7 June 2018).
- Notes that the Council in June 2018 instructed staff to complete an urgent weather-tightness improvement project on the Robert McDougall Art Gallery to prevent further deterioration of the building; and that the process of considering Expressions of Interest (EOIs) for future use of the Robert McDougall Art Gallery is continuing and that consideration of all EOIs will be assessed against the defined uses for the building in the Christchurch City Council (Robert McDougall Gallery) Land Act 2003.
- Note that the Special Heritage (Cathedral) Grant will be made available in the timeframe requested by submitters. It is specifically to support the heritage components of the main cathedral building restoration (not for funding stage 2, the tower and ancillary buildings). Councillors expect that any funding raised from the targeted rate not expended on the Special Heritage (Cathedral) Grant will be made available for other heritage projects.

## **Alternative sources of funding**

### **Recommendations**

- Request the Chief Executive to report back to the Council by 30 December 2018 on alternative mechanisms to source alternative and additional funding contributions towards building and maintaining facilities where there are or will be beneficiaries from outside this Council's rating area; and report back on alternative revenue options that could be applied to road users as a means of supporting sustainable and active travel options.
- That the Council requests staff to report back to the Banks Peninsula Community Board by 30 August 2018 with advice on carrying out an appropriate, formal consultation on a proposal to impose a targeted rate from 1 July 2019 to raise funds to go towards the proposed Akaroa Health Hub.

## Strategic framework

### Recommendations

- That the Council adopts its Strategic Framework, which includes a Vision for the City, Principles, Community Outcomes and Strategic Priorities; and
- iv) Requests six-monthly reporting to the Strategic Capability Committee on progress towards implementing actions in support of the Strategic Priorities, and that this progress is also reported in meaningful way to the community;
- v) Requests that as part of any reviews of Levels of Services, there is consideration given to how they can drive progress on giving effect to the Strategic Priorities.

## Governance and decision-making processes

### Recommendations

- That the Council notes that the Mayor will report back by 31 August 2018 with a proposal for adjustments to the Committee and Council meeting structure, in order to facilitate the establishment of a Capital Programme Review Committee.
- That the Council instructs the Chief Executive to report back by 30 September 2018 on options for a revised Council report template, taking into account the need to comply with Section 76-81 of the Local Government Act 2002. Priority is to be given to ensuring that the template:
  - i) promotes ready understanding by decision makers and citizens;
  - ii) prompts reference to accessibility considerations;
  - iii) requires consideration of alignment of options and recommendations with the Council's strategic framework;
  - iv) where relevant addresses opportunities to demonstrate climate change leadership; and
  - v) requires timely inclusion of relevant environmental and cultural impact assessments in the decision-making process.

## Reviewing Levels of Service

### Recommendation

- That the Council, noting the recommendation of the Mayor's External Advisory Group, requests the Chief Executive to report back by 31 August 2018 with a plan for undertaking a review of Levels of Service, noting priority areas such as relating to safe and secure drinking water, roads, footpaths and active travel, and citizens' participation in decision making. Also noting that changes to Levels of Service that were made in the draft LTP and confirmed as part of the adoption of the LTP will also be part of that review.

