

## **Strategic Capability Committee AGENDA**

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### **Notice of Meeting:**

An ordinary meeting of the Strategic Capability Committee will be held on:

**Date:** Thursday 14 September 2017  
**Time:** 3pm  
**Venue:** Committee Room 1, Level 2, Civic Offices,  
53 Hereford Street, Christchurch

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### **Membership**

|                    |                            |
|--------------------|----------------------------|
| Chairperson        | Mayor Lianne Dalziel       |
| Deputy Chairperson | Deputy Mayor Andrew Turner |
| Members            | Councillor Vicki Buck      |
|                    | Councillor Phil Clearwater |
|                    | Councillor Pauline Cotter  |
|                    | Councillor David East      |
|                    | Councillor Raf Manji       |

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**11 September 2017**

#### **Principal Advisor**

Brendan Anstiss  
General Manager Strategy &  
Transformation  
Tel: 941 8472

Christopher Turner-Bullock  
Committee Advisor  
941 8233  
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Note: The reports contained within this agenda are for consideration and should not be construed as Council policy unless and until adopted.  
If you require further information relating to any reports, please contact the person named on the report.

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## STRATEGIC CAPABILITY COMMITTEE - TERMS OF REFERENCE

|                      |  |
|----------------------|--|
| <b>Chair</b>         | Mayor Dalziel  |
| <b>Membership</b>    | <p>Deputy Mayor Turner (Deputy Chair)</p> <p>The Chairpersons of the following committees:</p> <ul style="list-style-type: none"><li>• Finance and Performance Committee</li><li>• Innovation and Sustainable Development Committee</li><li>• Social and Community Development Committee</li><li>• Infrastructure, Transport and Environment Committee</li><li>• Regulatory Performance Committee</li></ul> <p>Independent Member to be appointed by the Council</p> |
| <b>Quorum</b>        | Half of the members if the number of members (including vacancies) is even, or a majority of members if the number of members (including vacancies) is odd.  |
| <b>Meeting Cycle</b> | Monthly.   |
| <b>Reports To</b>    | Council  |

### ***Responsibilities***

The focus of the Strategic Capability Committee is to ensure alignment across Council committees, the organisation and Crown partners

The Strategic Capability Committee is responsible for:

- Advising and supporting the Mayor to lead the development of the Long Term Plan and Annual Plan, including setting the overall parameters, strategic direction and priorities, and the development of a consultation document.
- Leading and overseeing the Council's strategic relationship with the Crown.
- Leading and overseeing specific strategic projects of shared interest and interface with the Crown, including the Cost Share Agreement and matters under the Greater Christchurch Regeneration Act.
- Matters relating to the performance of the Chief Executive, including appointment and succession planning as may be necessary from time to time.
- Organisational capability, workforce planning and development
- Council remuneration and employment policy.

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|        |                                      |
|--------|--------------------------------------|
| Part A | Matters Requiring a Council Decision |
| Part B | Reports for Information              |
| Part C | Decisions Under Delegation           |

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**1. Apologies**

At the close of the agenda no apologies had been received.

**2. Declarations of Interest**

Members are reminded of the need to be vigilant and to stand aside from decision making when a conflict arises between their role as an elected representative and any private or other external interest they might have.

**3. Confirmation of Previous Minutes**

That the minutes of the Strategic Capability Committee meeting held on [Tuesday, 15 August 2017](#) be confirmed (refer page 5).

**4. Deputations by Appointment**

There were no deputations by appointment at the time the agenda was prepared.

**5. Presentation of Petitions**

There were no petitions received at the time the agenda was prepared.



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## Strategic Capability Committee OPEN MINUTES

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**Date:** Tuesday 15 August 2017  
**Time:** 11.33am  
**Venue:** Committee Room 1, Level 2, Civic Offices,  
53 Hereford Street, Christchurch

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**Present**

|                    |                            |
|--------------------|----------------------------|
| Chairperson        | Mayor Lianne Dalziel       |
| Deputy Chairperson | Deputy Mayor Andrew Turner |
| Members            | Councillor Vicki Buck      |
|                    | Councillor Phil Clearwater |
|                    | Councillor Pauline Cotter  |
|                    | Councillor Raf Manji       |

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15 August 2017

**Principal Advisor**  
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- Part A**      **Matters Requiring a Council Decision**  
**Part B**      **Reports for Information**  
**Part C**      **Decisions Under Delegation**
- 

The agenda was dealt with in the following order.

**1. Apologies**

**Part C**

That the apology for absence from Councillor East be received.

Councillor Clearwater/Deputy Mayor Turner

Carried

**2. Declarations of Interest**

**Part B**

There were no declarations of interest recorded.

**3. Confirmation of Previous Minutes**

**Part C**

**Committee Resolved SCCM/2017/00010**

That the minutes of the Strategic Capability Committee meeting held on Friday, 7 July 2017 be confirmed.

Councillor Cotter/Councillor Manji

Carried

**4. Deputations by Appointment**

**Part B**

There were no deputations by appointment.

**5. Presentation of Petitions**

**Part B**

There was no presentation of petitions.

## 6. Council Committee Work Programmes

### Committee Comment

1. The Committee discussed the work programmes contained in the report.
2. The Committee noted that the Innovation and Sustainable Development Committee work programme was not included in the report and this was given to members at the meeting to review.
3. The Committee noted that the work programmes should be reviewed quarterly by the Strategic Capability Committee.

### Staff Recommendations

That the Strategic Capability Committee:

1. Receive the information.

### Committee Resolved SCCM/2017/00011

### Part C

That the Strategic Capability Committee:

1. Receive the information.
2. Request that the next iteration of the work programmes include a forward view of what the individual committees would like to achieve over the course of the term, taking into account the strategic directions that have been signed off by the Council.

Councillor Clearwater/Councillor Cotter

Carried

## 7. Implementation Plan - Tsunami Report

### Staff Recommendations

That the Strategic Capability Committee recommends that the Council:

1. Adopt the Implementation Plan for the Tsunami Report.
2. Requests a report back on progress in June 2018

### Committee Decided SCCM/2017/00012

#### Part A

That the Strategic Capability Committee recommend that the Council:

1. Adopt the Implementation Plan for the Tsunami Report.
2. Request a report back on progress by the end of 2017.
3. Request a further report on Tsunami Siren options and include information on Tsunami risks.

Mayor/Councillor Clearwater

Carried

Meeting concluded at 12.15pm.

CONFIRMED THIS 14<sup>TH</sup> DAY OF SEPTEMBER 2017

MAYOR LIANNE DALZIEL  
CHAIRPERSON

## 6. Update on South New Brighton Regeneration Planning

Reference: 17/919932

Contact: Richard Osborne richard.osborne@ccc.govt.nz

941 8407

### 1. Purpose and Origin of Report

#### Purpose of Report

- 1.1 The purpose of this report is to update the Strategic Capability Committee on progress with the regeneration planning project for South New Brighton.

#### Origin of Report

- 1.1 This report is being provided to partly fulfil Council resolution CNCL/2017/00164 which requested that staff to report back in September 2017 with a progress update including reference to potential planning processes for the area south of Bridge Street.

### 2. Significance

- 2.1 The decision(s) in this report is of low significance in relation to the Christchurch City Council's Significance and Engagement Policy.
  - i. The level of significance was determined on the basis that no decisions are being made.
  - ii. No community engagement and consultation has been undertaken.

### 3. Staff Recommendations

That the Strategic Capability Committee:

1. [Receive the project update.](#)

### 4. Key Points

- 4.1 A study of three hazards has been commissioned to look at the vulnerability of properties to flooding, groundwater and liquefaction in South New Brighton and the Southshore area. The draft technical study is due on 22 September with the final study delivered on 6 October 2017.
- 4.2 This report does not provide an update on the planning processes being undertaken for the wider area of South New Brighton and Southshore as the processes are still being developed, and will be influenced by the advice from the Coastal Community Board and then any decisions made by Council (refer to 31 August 2017 Council report on the Southshore Floodplain Management Short Term Options).

### 5. Context/Background

#### Overview

- 5.1 A staff report to the Strategic Capability Committee on 7 July 2017 outlined an approach to regeneration planning for South New Brighton. The committee recommendations were resolved at the 27 July 2017 Council meeting (CNCL/2017/00164) as follows:

- i. *Note the work proposed for the Council to lead and expedite the regeneration planning for the earthquake related damage at South New Brighton.*
- ii. *Request staff to report back to the Committee in September 2017 with an update including reference to potential planning processes for the area south of Bridge Street.*

5.2 This report provides an update on the project with:

- i. an overview of the study of three hazards commissioned to inform this project; and
- ii. the next steps, including reporting back to elected members.

### **A study of three hazards**

- 5.3 For the South New Brighton regeneration planning project Tonkin + Taylor have been commissioned to undertake a study of three hazards. This assessment will determine the vulnerability of the land as it currently exists to flooding, groundwater and liquefaction hazards. The multiple hazard criteria being used are broader than those used previously, and separately, by CERA and EQC. The assessment covers South New Brighton, Southshore and part of New Brighton.
- 5.4 The study of three hazards will:
- i. determine the vulnerability of properties to flooding, groundwater and liquefaction as the land exists today i.e. taking into account any land that changed as a result of the earthquakes;
  - ii. assess vulnerability based on the risk, using two threshold levels, from each hazard individually;
  - iii. identify properties that are most vulnerable based on the combination of risks and threshold levels.
- 5.5 The study of three hazards is only related to the current-day (post-earthquake) vulnerability and will not consider any increased vulnerability due to the effects of climate change and sea level rise. It is acknowledged that these are interconnected issues. However, its intended that the long-term risks will be considered as part of the regeneration strategy for South New Brighton and Southshore, which the Council is progressing with Regenerate Christchurch.
- 5.6 The draft technical report is due to be delivered on 22 September 2017 with the final report due on 6 October 2017. Golder Associates have been engaged to peer review the report to ensure a robust study of three hazards and provide advice to inform the development of options.

### **Next steps for South New Brighton regeneration planning**

- 5.7 On receipt of the draft report from Tonkin + Taylor on 22 September 2017, the extent of vulnerability to the three hazards and affected properties can be determined. The three hazard study will be used to develop and clarify the issue to be resolved. Options to address the issue will then be developed along with costs and benefits for consideration by elected members.
- 5.8 The community will be kept informed on progress of the project through an e-newsletter, with the first one sent out on 14 August 2017. An e-mail inbox has also been set up to provide a line of communication for queries.

## Attachments

There are no attachments to this report.

## Confirmation of Statutory Compliance

Compliance with Statutory Decision-making Requirements (ss 76 - 81 Local Government Act 2002).

(a) This report contains:

(i) sufficient information about all reasonably practicable options identified and assessed in terms of their advantages and disadvantages; and

(ii) adequate consideration of the views and preferences of affected and interested persons bearing in mind any proposed or previous community engagement.

(b) The information reflects the level of significance of the matters covered by the report, as determined in accordance with the Council's significance and engagement policy.

## Signatories

|                    |   |
|--------------------|---|
| <b>Author</b>      | Debbie Hogan - Team Leader City Planning  |
| <b>Approved By</b> | Richard Osborne - Head of Planning and Strategic Transport<br>Brendan Anstiss - General Manager Strategy and Transformation |