

Finance and Performance Committee

AGENDA

Notice of Meeting:

An ordinary meeting of the Finance and Performance Committee will be held on:

Date: Wednesday 1 March 2017
Time: 9am
Venue: Committee Room 1, Level 2, Civic Offices,
53 Hereford Street, Christchurch

Membership

Chairperson	Councillor Raf Manji
Deputy Chairperson	Deputy Mayor Andrew Turner
Members	Mayor Lianne Dalziel
	Councillor Vicki Buck
	Councillor Jimmy Chen
	Councillor Mike Davidson
	Councillor Anne Galloway
	Councillor Jamie Gough
	Councillor Yani Johanson
	Councillor Deon Swiggs

23 February 2017

Principal Advisor

Carol Bellette
General Manager Finance and
Commercial

Margaret Henderson
Committee Advisor
941 8185

margaret.henderson@ccc.govt.nz
www.ccc.govt.nz

Note: The reports contained within this agenda are for consideration and should not be construed as Council policy unless and until adopted.
If you require further information relating to any reports, please contact the person named on the report.

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www.ccc.govt.nz/Council/meetingminutes/agendas/index

TERMS OF REFERENCE FINANCE AND PERFORMANCE COMMITTEE

Chair	Councillor Manji
Membership	Deputy Mayor Turner (Deputy Chair), Mayor Dalziel, Councillor Buck, Councillor Chen, Councillor Davidson, Councillor Galloway, Councillor Gough, Councillor Johanson, Councillor Swiggs and an independent member to be appointed by Council
Quorum	Half of the members if the number of members (including vacancies) is even, or a majority of members if the number of members (including vacancies) is odd.
Meeting Cycle	Monthly
Reports To	Council

Responsibilities

The focus of the Finance & Performance Committee is the financial and non-financial performance of the Council and its subsidiaries.

The Finance and Performance Committee:

- Seeks to enhance the Council's accountability with the community in relation to the Council's financial and non-financial performance
- Promotes active citizenship, community participation and community partnerships, including participatory budgeting
- Works in partnerships with key agencies, groups and organisations

The Finance and Performance Committee considers and reports to Council on issues and activities relating to:

- The preparation and adoption of the draft and final Annual Plan and Long Term Plan (based on the strategic direction of the Strategic Capability Committee)
- Performance against the Long Term Plan (LTP) and Annual Plan (AP), including financial performance and non-financial performance including:
 - medium to long term asset management
 - treasury investment and borrowings
 - organisational performance and capability.
- Insurance matters including to:
 - consider legal advice from the Council's legal and other advisers,
 - approve further actions relating to the issues,
 - make recommendations to Council concerning formal actions.
- Performance of a number of subsidiaries including Council Controlled Organisations (CCO).
- Recommendations from Council's Subcommittees, Community Boards, the public, stakeholders and providers in relation to finance and performance.
- Overseeing the development to the Annual Report for consideration by the Council
- Development of the financial policy of the Council
- Development of a Genuine Progress Indicator

Part A	Matters Requiring a Council Decision
Part B	Reports for Information
Part C	Decisions Under Delegation

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1. Apologies

At the close of the agenda no apologies had been received.

2. Declarations of Interest

Members are reminded of the need to be vigilant to stand aside from decision making when a conflict arises between their role as an elected representative and any private or other external interest they might have.

3. Confirmation of Previous Minutes

4. Deputations by Appointment

There were no deputations by appointment at the time the agenda was prepared.

5. Presentation of Petitions

There were no petitions received at the time the agenda was prepared.

6. Corporate Finance Report for the period ending 31 December 2016

Reference: 17/142602

Contact:	Patricia Christie	Patricia.Christie@ccc.govt.nz	941 8113
	Steve Ballard	Steve.Ballard@ccc.govt.nz	941 8447

1. Purpose and Origin of Report

Purpose of Report

- 1.1 The purpose of this report is for the Finance and Performance Committee and Council to receive quarterly information relating to the Council's treasury and debtors risks.

Origin of Report

- 1.2 This report is staff generated.

2. Significance

- 2.1 The decision(s) in this report are of low significance in relation to the Christchurch City Council's Significance and Engagement Policy.
- 2.1.1 The level of significance was determined by the impact of the decisions on the community.

3. Staff Recommendations

[That the Finance and Performance Committee recommend to the Council that it receives the Corporate Finance report for the period ending 31 December 2016.](#)

4. Key Points

Treasury Risk versus Policy Limits

- 4.1 Net Debt for treasury risk management purposes is defined as Council's borrowing (including borrowing from subsidiaries and the Capital Endowment Fund, but excluding any finance leases), less amounts on-lent to CCHL, "borrower note" investments in LGFA (explained under the table below), and cash holdings.
- 4.2 Movements in this Net Debt figure represent Council's net operating and capital spending flows over the period.
- 4.3 At 31 December 2016, Net Debt was \$868 million, a year-to-date increase of \$155 million. Key movements in the year to date have been:
- a) Repayment of \$67 million to Vbase (part of Vbase's insurance settlement, temporarily lent to Council because of the higher interest rates Council can access on term deposits).
 - b) \$76 million of new borrowing from LGFA, \$26 million of which was on-lent to CCHL to fund its investment in Enable.
 - c) \$174 million reduction in cash and deposits.

4.4 These changes are shown in the table below:

Current Debt and Investments versus June 2016

	Current	At Jun-16	Change YTD
CCC External Borrowing	1,429,623,000	1,353,623,000	76,000,000
Borrowing from Vbase	49,239,171	116,616,417	-67,377,246
Borrowing from CEF	73,130,752	72,630,039	500,713
Gross Debt	1,551,992,923	1,542,869,456	9,123,467
On-Lending to CCHL	414,500,000	388,500,000	26,000,000
Borrower Notes	19,944,000	18,424,000	1,520,000
Cash	249,052,872	422,673,605	-173,620,733
Gross Investing	683,496,872	829,597,605	-146,100,733
Net Debt for Risk Purposes	868,496,052	713,271,851	155,224,201

* *Borrowing from Capital Endowment Fund (CEF)* – ratepayer-funded interest is paid by Council to CEF, rather than CEF investing in low-returning external investments. \$31 million is still in external investments.

* *Local Government Funding Agency (LGFA) Borrower Notes* – Each time Council borrows from LGFA it must invest a small proportion into a matching LGFA Note to maintain LGFA's required capital adequacy.

4.5 Treasury risk positions are within policy limits, except for interest rate re-pricing. This temporary breach was approved at the 10 March 2016 Council meeting (details below).

Debtors

4.6 At 31 December 2016, the debtors' balance stood at \$11.9 million, \$1.1 million lower than reported in June 2016. The decrease is primarily due to Resource Consenting debt which decreased by \$1.0 million from \$1.9 million as at 30 June to \$0.9 million at 31 December 2016. General Debtors remained consistent at \$8.3 million.

4.7 Debts of \$79,656 has been written-off during the first half of the financial year compared to \$453,193 for the 6 months ending June 2016. The significant decrease is due to the write off of \$365,642 owed by companies that were placed into liquidation or receivership in the first 6 months of 2016 financial year. Further detail is provided in paragraph 6.4 below.

5. Treasury Report

5.1 Council manages four types of treasury risk relating to its Net Debt:

Treasury Risk	Description
Short-Term Liquidity Risk	<i>The risk of disrupted payments and/or increased cost of funding arising from having insufficient cash and committed borrowing facilities available to meet day-to-day operating and capital requirements.</i>
Long-Term Funding Risk	<i>The risk of un-budgeted costs arising from difficulty in accessing term borrowing when required.</i>
Interest Rate Re-pricing Risk	<i>The risk of adverse variation to budget, or unacceptable variability in interest costs from one year to the next, arising from movements in market interest rates.</i>
Counterparty Credit Risk	<i>The risk of financial loss arising from a counterparty's inability or unwillingness to make payments to Council as they fall due.</i>

Policy Snapshot

Risk Area	Policy Compliance
Liquidity	Within
Funding	Within
Interest Rate Re-pricing	Breach
Counterparty Credit	Within

5.2 Short-term Liquidity Risk

To ensure that on-going cash payments can be met in an orderly manner.

Policy Limit (LGFA Liquidity Ratio must >110%) – Within Limit

External Debt (excl. for CCHL)	965,123,000
Committed Facility	100,000,000
Investments (incl. CEF & B/N)	470,597,605
Limit >110%	159%

* Ratio is calculated as the sum of all three, divided by external debt

* Investments include Borrower Notes plus \$29.5 million of realisable external CEF investments

5.3 Long-term Funding Risk

To ensure that debt maturities are spread so as to minimise re-financing risk in future years

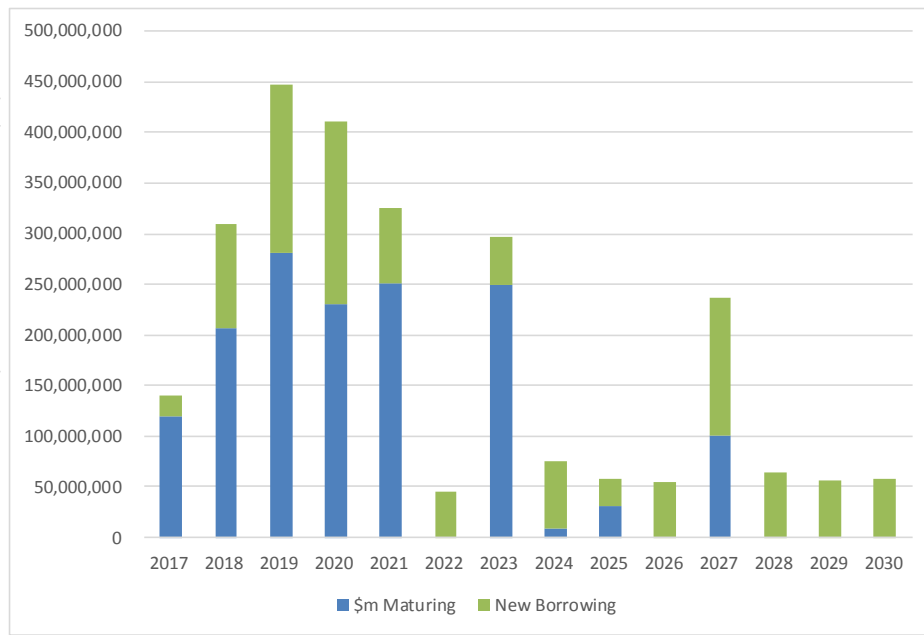
Policy Limit (existing maturities only) – Within Limit

Period	Actual	Minimum	Maximum
0 to 3 years	41%	15%	60%
3 to 5 years	33%	15%	60%
5 years plus	26%	10%	60%

100%

5.3.1 In practice, management considers funding risk in terms of both the re-financing of existing maturities and the need to incur new debt to meet negative operating flows, as shown in the chart below.

Council Funding Risk (current maturities plus expected future new borrowing)

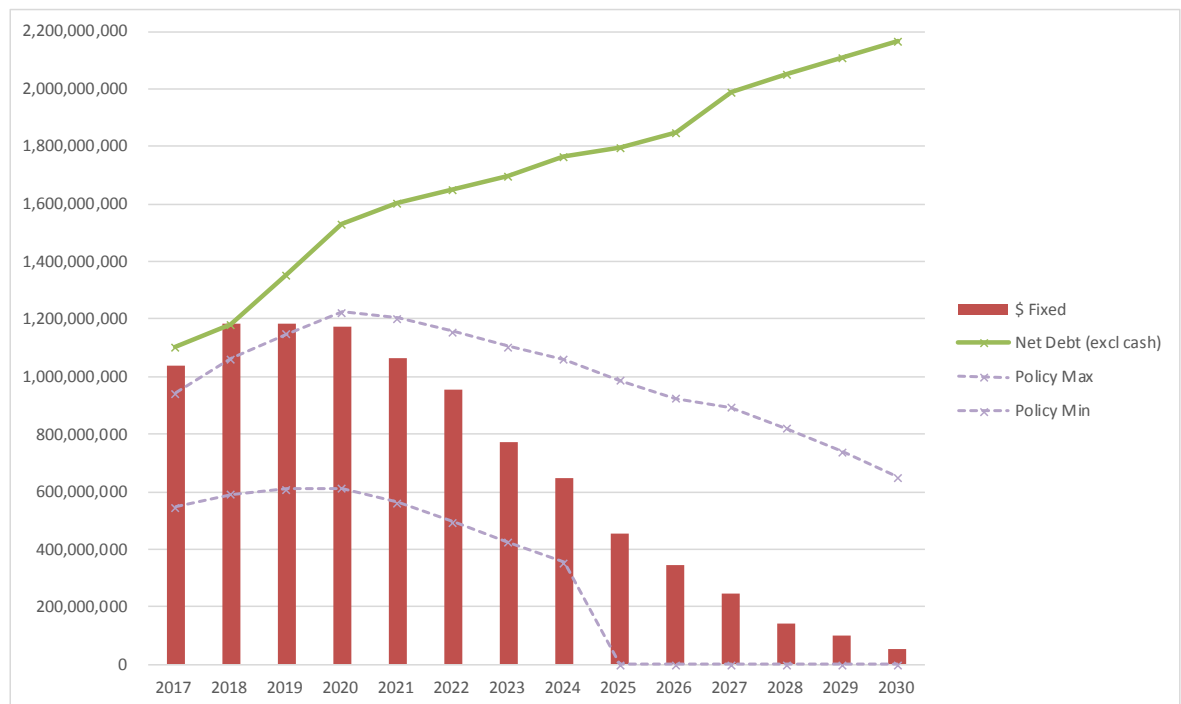


* Existing maturities (blue bars) include the maturity of internal borrowing from Vbase (\$49 million).
* New Borrowing reflects 31 December 2016 projections, **NOT** the draft 2017/18 Plan.

5.4 Interest Rate Re-pricing Risk

To ensure that debt maturities are spread so as to minimise re-financing risk in future years.

Policy Limit – Breach



* Red bars show how much debt is at a contractually fixed rate as at each 30 June.
* Projected debt (green line) is at 31 December 2016, **NOT** the draft 2017/18 Plan.

- 5.4.1 The Policy breach in the financial years 2017 to 2019 has been caused by the significant fall in projected debt – the level of hedging has not changed since December 2014. The breach was noted and ratified at the 10 March 2016 Council meeting.
- 5.4.2 Management of the over-hedged position is a matter of on-going discussion with Council's External Treasury Advisor (PricewaterhouseCoopers).
- 5.4.3 Key variables in the debt profile going forward are the amount and timing of Capital Release (receipt of which will lower debt), and Council's ability to deliver the capital programme (any under-spending of which will also lower debt).

5.5 Credit Risk

To minimise risk of loss due to a counterparty's inability to make payments to Council when due.

Policy Limit – Within Limit

** Derivative exposures are calculated as the current market value plus a buffer to reflect potential future value movements. If the total exposure for any bank is negative (i.e. Council would pay the bank upon termination), then a zero exposure is recorded.*

** Additional credit limits (highlighted orange) were approved at the 10 March Council meeting. These higher limits simplify the efficient investment of current cash balances, and will revert to normal limits from 1 July 2017.*

Counterparty	Credit Rating	Exposure	Limit	total exposure comprising:	
Derivative Banks				Deposits	Derivatives
ANZ Bank	"AA" band	40.0	300	40.0	0.0
BNZ Bank	"AA" band	26.9	300	26.9	0.0
Westpac Bank	"AA" band	84.2	300	84.2	0.0
Other Banks					
ASB / CBA Bank	"AA" band	56.5	200		
Kiwibank	"A" band	0.0	200		
Rabobank	"A" band	61.0	150		
Government & Semi-Government					
NZ Government	n/a	0.0	unlimited		
LGFA	> "A-"	29.6	100		
Other					
Canterbury Museum	unrated	1.1	1.1		
Endeavour I-cap	unrated	0.4	0.4		
Interstar NZ Millenium	"A" band	0.1	0.1		
300.0					

incl. cash at bank
incl CEF deposit

incl. CEF investment

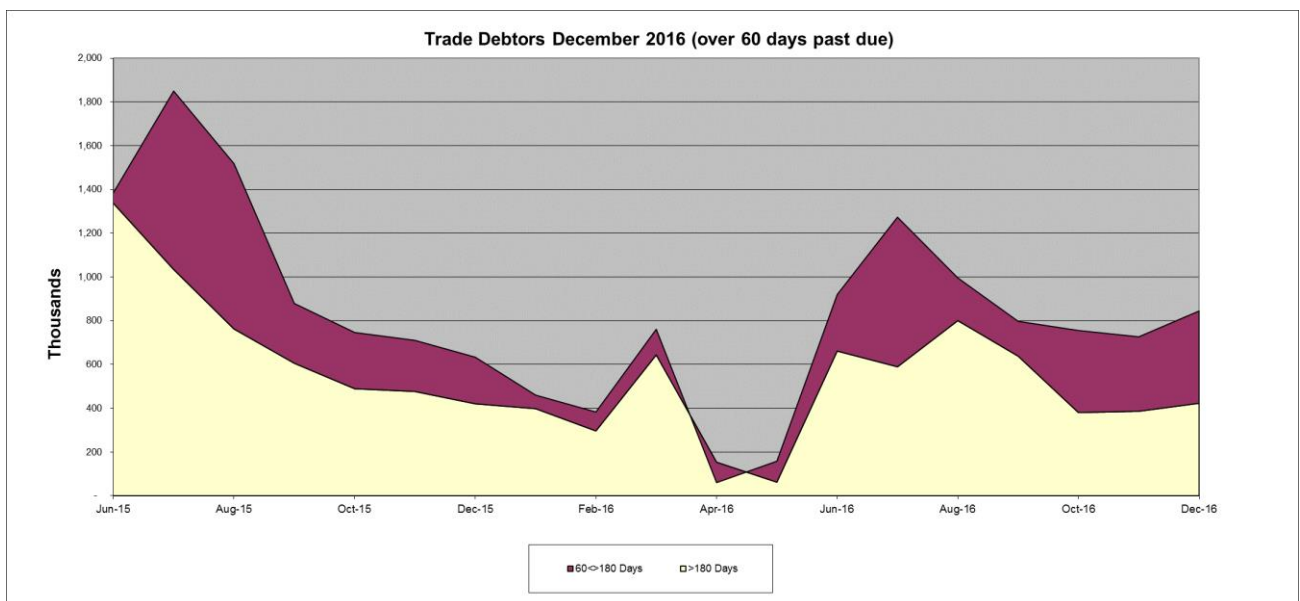
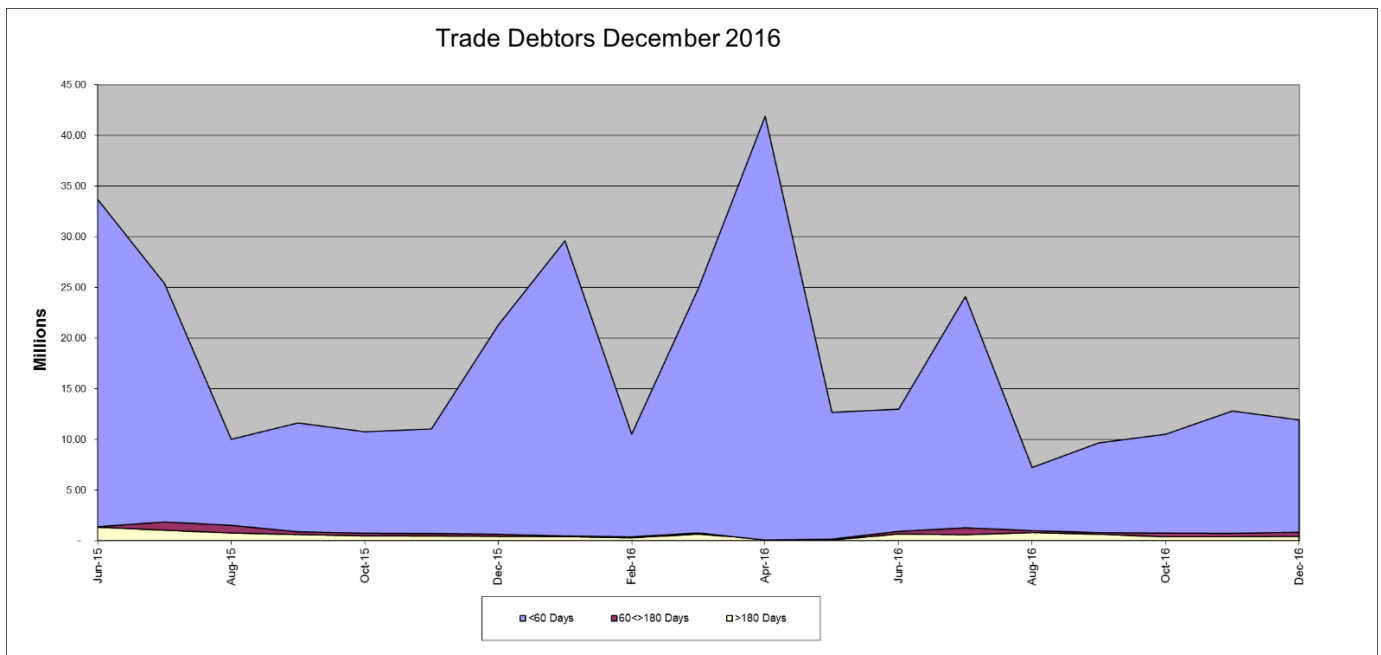


6. Debtors Report

6.1 At 31 December 2016, the debtors' balance stood at \$11.9 million, \$1.1 million lower than reported in June 2016.

6.1.1 The decrease is primarily due to Resource Consenting debt which decreased by \$1.0 million from \$1.9 million as at 30 June to \$0.9 million at 31 December 2016. General Debtors remained consistent at \$8.3 million.

6.2 The significant debtors within the General Debtors balance of \$8.3 million include Vbase Limited and Land Information New Zealand. These two debtors account for approximately \$5.8 million of the balance.



Overdue Debtors

6.3 Overdue debtors, (older than 92 days), have decreased by \$0.075 million to \$0.845 million (7.09 per cent of total debt compared to 7.08 per cent reported in June 2016). This is covered in more detail in the Overdue Debtors report in the public excluded agenda.


Debts Written off

- 6.4 Debts of \$79,656 have been written-off during the first half of the financial year compared to \$453,193 for the 6 months ending June 2016. The detail is below:

	6 mths to Dec 16	6 mths to Dec 15
Residential Rents	909	24,234
Regulatory	12,149	2,332
Dogs	87	1,604
Library	37,309	39,406
Sundry	15,773	10,383
Recreation & Sport	4,961	8,825
Customer in Liquidation	577	365,642
Street Pole	7,891	472
Commercial Rents	-	297
	79,656	453,193

- 6.5 Regulatory debts written off during the period include \$11,500 of resource consent fees approved by Council on 14 July 2016. Sundry debtors written off include \$14,309 of service fees approved by Council on 8 September.
- 6.6 The significant decrease in debt written off compared to the same period in 2015 relates to the \$365,642 owed by companies that have been placed into liquidation or receivership. These debts were written off following Council approval with the majority being provided for at 30 June 2015. A summary report is provided in **Attachment A**.
- 6.7 The main reason for the write-off of residential rents continues to be that debtors cannot be located.
- 6.8 The library debt written off comprises a large number of relatively small amounts where debtors cannot be located and/or the individual debt is considered to be uneconomical to collect. This reflects the cost associated with the Libraries current lending policy which allows customers to borrow up to 30 books at a time. A review has been requested through Internal Audit to ensure that proper process is being followed.

Attachments

No.	Title	Page
A 	Debt Written Off - Summary - 31 December 2016	13

Confirmation of Statutory Compliance

Compliance with Statutory Decision-making Requirements (ss 76 - 81 Local Government Act 2002).

(a) This report contains:

- (i) sufficient information about all reasonably practicable options identified and assessed in terms of their advantages and disadvantages; and
- (ii) adequate consideration of the views and preferences of affected and interested persons bearing in mind any proposed or previous community engagement.

(b) The information reflects the level of significance of the matters covered by the report, as determined in accordance with the Council's significance and engagement policy.

Signatories

Authors	Andrea Olsen - Financial Accountant Steve Ballard - Manager Funds and Financial Policy Patricia Christie - Manager External Reporting and Governance
Approved By	Diane Brandish - Head of Financial Management Carol Bellette - General Manager Finance and Commercial (CFO)

Item 6

Attachment A

Debt written off - summary report

	July	August	September	October	November	December	January	February	March	April	May	June	YTD Total
Write Offs > \$2000.00	11,499.99	-	14,309.45	6,758.34	-	-	-	-	-	-	-	-	32,567.78
Write Offs ≤ \$2000.00	5,673.86	7,387.44	9,728.12	8,055.58	8,297.24	7,945.78	-	-	-	-	-	-	47,088.02
Total to approve	17,173.85	7,387.44	24,037.57	14,813.92	8,297.24	7,945.78	-	-	-	-	-	-	79,655.80
<i>Breakdown:</i>													
Residential Rents	18.80	214.04	532.92	-	-	142.90	-	-	-	-	-	-	908.66
Regulatory	11,499.99	-	-	649.50	-	-	-	-	-	-	-	-	12,149.49
Dogs	88.00	-	-	-	-	-	-	-	-	-	-	-	88.00
Library	3,594.25	4,826.73	7,863.06	6,738.60	7,910.20	6,376.10	-	-	-	-	-	-	37,308.94
Sundry	472.68	965.25	14,309.45	-	25.00	-	-	-	-	-	-	-	15,772.38
Recreation & Sport	1,500.13	1,381.42	134.85	667.48	362.04	915.42	-	-	-	-	-	-	4,961.34
Customer in Liquidation	-	-	576.96	-	-	-	-	-	-	-	-	-	576.96
Abandoned Vehicle	-	-	-	-	-	-	-	-	-	-	-	-	-
Street Poles	-	-	620.33	6,759.00	-	511.36	-	-	-	-	-	-	7,890.69
Commercial Rents	-	-	-	-	-	-	-	-	-	-	-	-	-
Others	-	-	-	-	-	-	-	-	-	-	-	-	-
Total 2016-2017	17,173.85	7,387.44	24,037.57	14,814.58	8,297.24	7,945.78	-	-	-	-	-	-	79,656.46
Total 2015-2016	345,069.97	15,966.00	10,622.83	12,223.81	28,807.57	40,503.06	11,467.17	8,770.35	13,348.90	10,116.08	1,963.14	12,443.73	511,302.61
Variance to Last Year	(327,896.12)	(8,578.56)	13,414.74	2,590.77	(20,510.33)	(32,557.28)	(11,467.17)	(8,770.35)	(13,348.90)	(10,116.08)	(1,963.14)	(12,443.73)	(431,646.15)

7. Performance report for the six months to 31 December 2016

Reference: 17/76074

Contact: Diane Brandish diane.brandish@ccc.govt.nz

941 8454

1. Purpose and Origin of Report

- 1.1 The purpose of this report is for the Finance and Performance Committee and Council to be updated on service delivery, financial and Capital Works Programme performance results for the first six months of the 2016/2017 financial year.

2. Staff Recommendations

That the Finance and Performance Committee recommend that the Council:

1. [Receive the information in the Performance Report.](#)

3. Key Points

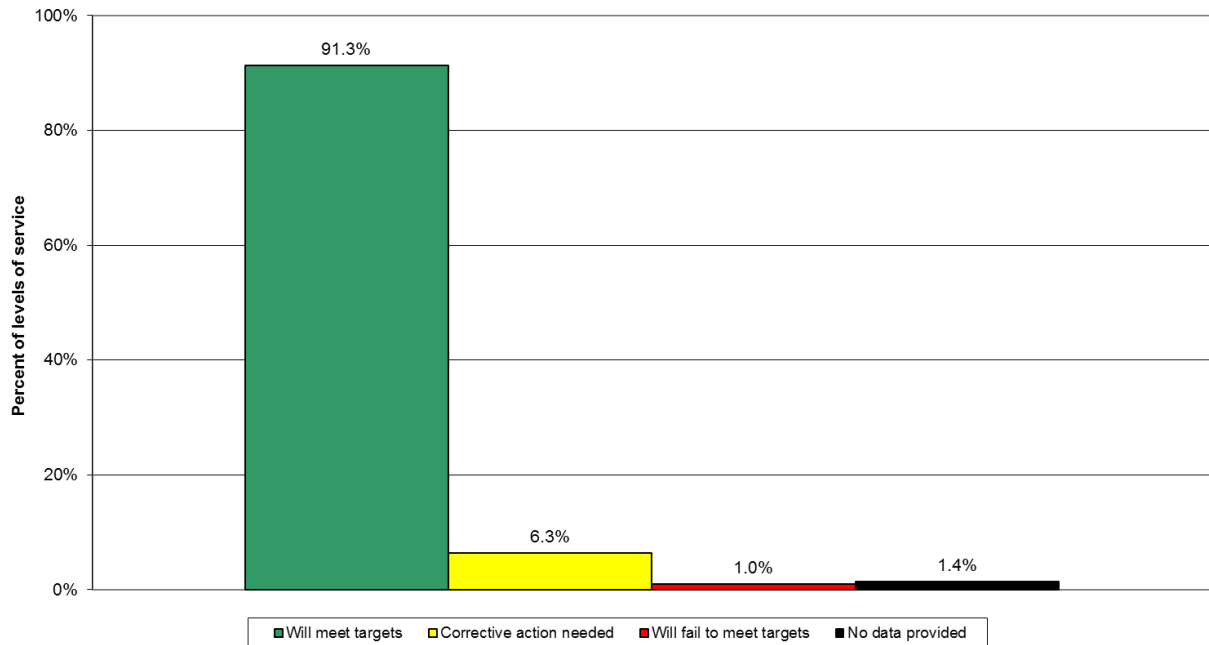
- 3.1 The Council's operational financial results for the first six months are positive with a year to date net underspend. As previously signalled the full year savings target will not be met, but this shortfall will be offset by increased revenue. At this stage a small \$1.1m surplus is forecast for year end.
- 3.2 Capital expenditure of \$296 million was delivered during the first half of the year, \$9 million less than budgeted. The current financial forecast is for 2016/17 delivery to be \$39.7 million ahead of budget meaning budget will need to be brought back from next year and funds borrowed earlier. We don't think that this timing difference will have a material effect on the operating result.

4. Context/Background

Levels of Service

- 4.1 The December data indicates that 91.3 percent of Levels of Service performance targets are forecast to be achieved in 2016/17. This result is well above the 85 percent set as the overall Christchurch City Council objective.

Forecast End-of-Year Level of Service Achievement
As at 31 December 2016



4.2 **Attachment A** lists details of those Levels of Service where forecasts indicate that the target will not be met, or will require corrective action to be achieved.

Financial Performance Summary

\$m	Year to Date Results			Forecast Year End Results			After Carry Forwards	
	Actual	Plan	Var	Forecast	Plan	Var	Carry Fwd	Result
Operational								
Expenditure	281.3	277.2	-4.1	553.0	550.4	-2.6	7.8	-10.4
Revenues and Funding	-263.4	-252.8	10.6	-516.0	-500.4	15.6	4.1	11.5
Ratepayer financing required	17.9	24.4	6.5	37.0	50.0	13.0	11.9	1.1
Capital								
Programme Expenditure	296.0	384.1	88.1	657.8	695.7	37.9	32.1	5.8
Less planned Carry Forwards	-	-79.1	-79.1	-64.0	-141.6	-77.6	-77.6	-
Expenditure to be financed	296.0	305.0	9.0	593.8	554.1	-39.7	-45.5	5.8
Revenues and Funding	-246.1	-336.7	-90.6	-455.5	-485.6	-30.1	-4.6	-25.5
Ratepayer borrowing	49.9	-31.7	-81.6	138.3	68.5	-69.8	-50.1	-19.7
Total Ratepayer financing required	67.8	-7.3	-75.1	175.3	118.5	-56.8	-38.2	-18.6

4.3 Key commentary on operational and capital year to date results are given below. This is followed by a section for each area giving further details. A view of the Council's financial results by Group of Activity is provided in **Attachment B**.

- 4.4 Operational expenditure is higher than budget year to date, as a result of unspecified operational savings not found (\$3.9 million). The unfavourable forecast variance is due to the expectation that \$8.9 million of unspecified operational savings that were included in the Annual Plan will not be found this year without reducing levels of service. Work to identify these savings is still ongoing and an additional \$2.5 million has been identified and built into the 2017/2018 Draft Annual Plan. The balance will be addressed as part of the next Long Term Plan.
- 4.5 Operational revenues and funding are higher than budget year to date due to a combination of higher dividends and interest, rates and parking revenue. These variances are forecast to be permanent and increase slightly by year end. Clause 4.10 to 4.14 provides details.
- 4.6 Capital expenditure is below budget year to date due to timing differences, but is forecast to be \$39.7 million ahead of budget by year end due mainly to facilities rebuild work. Budget bring backs from 2017/18 of \$45.5 million have been signalled to cover this advance spending. Clauses 4.16 and 4.17 provides details.
- 4.7 Capital revenues/recoveries are below budget year to date mainly due to timing of CCHL capital release. An unfavourable variance is forecast for the year. Clause 4.20 to 4.25 provides details.
- 4.8 Required borrowing is currently \$75.1 million more than budget and forecast to be \$56.8 million higher at year end, (\$40.0 million of which is due to the changed CCHL capital release). \$38.2 million is signalled as a budget bring back (timing) resulting in a permanent difference of \$18.6 million.

Operational

\$m	Year to Date Results			Forecast Year End Results			After Carry Forwards	
	Actual	Plan	Var	Forecast	Plan	Var	C/F	Result
Personnel costs	93.8	91.9	-1.9	182.8	180.8	-2.0	-	-2.0
Less recharged to capital	-17.1	-17.1	-	-34.7	-35.2	-0.5	-	-0.5
Grants and levies	28.0	28.7	0.7	43.2	47.8	4.6	6.3	-1.7
Operating costs	84.4	82.6	-1.8	172.6	169.3	-3.3	1.5	-4.8
Maintenance costs	50.0	51.0	1.0	107.4	107.8	0.4	-	0.4
Debt servicing	42.2	40.1	-2.1	81.7	79.9	-1.8	-	-1.8
Expenditure	281.3	277.2	-4.1	553.0	550.4	-2.6	7.8	-10.4
Operating revenue	-72.4	-68.3	4.1	-143.2	-137.5	5.7	-	5.7
Interest and dividends	-49.2	-44.4	4.8	-89.9	-81.5	8.4	3.9	4.5
Rates income	-211.2	-209.9	1.3	-422.1	-421.1	1.0	-	1.0
Revenue	-332.8	-322.6	10.2	-655.2	-640.1	15.1	3.9	11.2
Net Cost	-51.5	-45.4	6.1	-102.2	-89.7	12.5	11.7	0.8
Funding Sources								
Transfers from Special Funds	-3.1	-2.7	0.4	-6.4	-5.9	0.5	0.2	0.3
Less Rates reqd for capex / debt	72.5	72.5	-	145.6	145.6	-	-	-
Funds not available for Opex	69.4	69.8	0.4	139.2	139.7	0.5	0.2	0.3
Ratepayer financing required	17.9	24.4	6.5	37.0	50.0	13.0	11.9	1.1

- 4.9 Operational expenditure year to date is \$4.1 million higher than budget, with a forecast of \$10.4 million over at year end after adjusting for carry forwards. Other than the \$8.9 million covered under clause 4.4 there are no other material variances.

- 4.10 Operating revenues for Council activities are \$4.1 million higher than budget year to date mainly due to unplanned Crown contributions for Three Waters (\$2.4 million), and increased parking revenue (\$1 million). A forecast favourable result of \$5.7 million is largely made up of the Crown contributions (above), increased parking revenue (\$1.3 million), and trade waste and excess water charges (\$1m).
- 4.11 Higher interest and dividends revenue results from a \$3.9 million Transwaste dividend being received a year earlier than budgeted and higher interest revenue due to investments of the remaining insurance proceeds.
- 4.12 Rates revenue is proving to be higher than budget and the forecast has been updated.
- 4.13 Special fund drawdowns are slightly higher than budget year to date due to unplanned grant payments to Ōtautahi Community Housing (\$0.9 million), offset by lower capital endowment fund drawdowns (\$0.6 million). The forecast is higher than budget due to lower interest on fund balances.
- 4.14 The residual net borrowing for operational costs is \$6.5 million under budget year to date, and forecast to be \$1.1 million under budget at year end after proposed carry forwards are accounted for.
- 4.15 The net cost of individual activities are shown in **Attachment B**.

Capital Programme

	Year to Date Results			Forecast			After Carry Forwards	
\$m	Actual	Plan	Var	Forecast	Plan	Var	C/F	Result
Three Waters	26.6	45.2	18.6	80.8	85.9	5.1	4.7	0.4
Roading and Transport	22.1	19.9	-2.2	75.0	65.9	-9.1	-10.7	1.6
Strategic Land	0.1	-	-0.1	12.0	6.5	-5.5	-5.5	-
IM&CT	7.4	11.5	4.1	17.8	20.0	2.2	2.0	0.2
Other	10.4	15.7	5.3	40.2	53.9	13.7	12.9	0.8
Works Programme	66.6	92.3	25.7	225.8	232.2	6.4	3.4	3.0
Infrastructure - SCIRT	142.3	150.9	8.6	171.2	171.2	-	-	-
Infrastructure - Non SCIRT	31.6	57.9	26.3	109.4	104.6	-4.8	-5.4	0.6
Transitional / Recovery Projects	6.0	6.9	0.9	15.0	16.0	1.0	0.7	0.3
Facilities Rebuild	48.9	70.4	21.5	132.8	160.8	28.0	27.3	0.7
Rockfall and Improvmt Allowce	0.6	5.7	5.1	3.6	10.9	7.3	6.1	1.2
Rebuild Programme	229.4	291.8	62.4	432.0	463.5	31.5	28.7	2.8
Gross Capital Spend	296.0	384.1	88.1	657.8	695.7	37.9	32.1	5.8
Planned Carry forwards	-	-79.1	-79.1	-64.0	-141.6	-77.6	-77.6	-
Funded Capital Spend	296.0	305.0	9.0	593.8	554.1	-39.7	-45.5	5.8
Development Contributions	-17.3	-8.7	8.6	-26.3	-17.4	8.9	-	8.9
Less DC Rebates	3.0	7.4	4.4	8.6	14.7	6.1	5.5	0.6
DPMC Recoveries	-9.5	-44.5	-35.0	-44.5	-44.5	-	-	-
NZTA Capital Subsidy	-87.2	-62.8	24.4	-117.3	-125.6	-8.3	-13.8	5.5
Vbase recovery - Town Hall	-13.6	-16.3	-2.7	-33.3	-29.2	4.1	4.1	-
Capital release / Special dividends	-71.0	-151.9	-80.9	-116.0	-151.9	-35.9	-	-35.9
Misc Capital Revenues	-1.3	-0.7	0.6	-1.9	-1.4	0.5	-	0.5
Asset Sales	-0.1	-0.2	-0.1	-6.3	-11.3	-5.0	-	-5.0
Capital Revenues	-197.0	-277.7	-80.7	-337.0	-366.6	-29.6	-4.2	-25.4
Net Cost	99.0	27.3	-71.7	256.8	187.5	-69.3	-49.7	-19.6
Rates (Renewals /Landfill /Tsfrs)	-56.3	-56.3	-	-113.1	-113.1	-	-	-
Special Funds	7.2	-2.7	-9.9	-5.4	-5.9	-0.5	-0.4	-0.1
Available Funding Sources	-49.1	-59.0	-9.9	-118.5	-119.0	-0.5	-0.4	-0.1
Borrowing Required	49.9	-31.7	-81.6	138.3	68.5	-69.8	-50.1	-19.7

4.16 Capital expenditure is \$296 million for the first half of the year (97 percent of year to date funded budget). Over 75% of spend is on the rebuild programme with the SCIRT works making up the majority of these and forecast to be completed in this financial year. A further \$297.8 million is currently forecast to be spent by year end which equates to 107% of total budget.

4.17 The \$5.8 million forecast underspend after net budget bring back is made up of a number of variances the largest of which are:

4.17.1 Rooding and Transport - due to savings in numerous projects, including road lighting renewals.

4.17.2 Rockfall and improvement allowance - surpluses have been identified as all sites are now in construction.

- 4.18 Group of Activity level variance commentary for the Capital programme is included in **Attachment B**.
- 4.19 Financial results of significant (>\$250,000) capital works programme projects are shown in **Attachment C**.
- 4.20 Development contributions are higher than budget year to date as development is higher than planned outside of the rebate areas.
- 4.21 The large variance to plan for recoveries is due to timing of rebuild infrastructure expenditure.
- 4.22 Capital release/special dividends are lower than budget year to date due to timing of CCHL capital release. The forecast includes a lower CCHL capital release (\$40 million), offset by higher Tuam dividend (\$3.9 million).
- 4.23 Miscellaneous capital revenues are higher than budget year to date due to higher water connection fees.
- 4.24 Property asset sales forecast is a \$5 million shortfall for the year due to sales not likely to eventuate in this financial year.
- 4.25 Special funds drawdowns are \$9.9 million lower than budget year to date, mainly due to increased developer contributions set aside to fund future growth works. Timing of central city rebates are also contributing.
- 4.26 Borrowing for the Capital Programme is expected to be significantly more than budget at year end, although budget bring backs due to timing reduce this to permanent extra borrowing of \$19.7 million. This largely relates to the decreased capital release from CCHL (\$40 million).





Special Funds

- 4.27 The current and forecast movements and balance of the Housing Account, Capital Endowment Fund and Earthquake Mayoral Relief Fund are shown in **Attachment D**.
- 4.28 The balance of 2016/17 funds currently unallocated in the Capital Endowment Fund is \$232,838.

Earthquake Improvement Allowance

- 4.29 The Earthquake Improvement Allowance, which is borrowed for, currently has \$1,118,796 unallocated. It is reported as \$6,118,796 as it includes \$5 million relating to the New Brighton Hot Water Pools project. This has been forecast to be carry forward.

Attachments

No.	Title	Page
A 	Dec 2016 - LOS Exceptions	22
B 	Dec 2016 - Financial Performance	32
C 	Dec 2016 - Significant Capital Projects	39
D 	Dec 2016 - Special Funds	44

Confirmation of Statutory Compliance

Compliance with Statutory Decision-making Requirements (ss 76 - 81 Local Government Act 2002).

(a) This report contains:

- (i) sufficient information about all reasonably practicable options identified and assessed in terms of their advantages and disadvantages; and

- (ii) adequate consideration of the views and preferences of affected and interested persons bearing in mind any proposed or previous community engagement.
- (b) The information reflects the level of significance of the matters covered by the report, as determined in accordance with the Council's significance and engagement policy.

Signatories

Authors	Bruce Moher - Manager Planning & Reporting Team Diane Brandish - Head of Financial Management Ryan McLachlan - Reporting Accountant
Approved By	Diane Brandish - Head of Financial Management Carol Bellette - General Manager Finance and Commercial (CFO)

CCC Level of Service Exceptions
As of 31 December 2016

Levels of service which are forecast to fail to meet target.

Measures in bold are LTP-level i.e. reported in Annual Report.

Housing

Measure:	18.0.1 Provide a portfolio of Social Housing rental units that are fit for purpose
Target:	Maintain at least 2,347 units in Council Housing Portfolio and increase to at least 2,363 by year end (schedule subject to contractor availability, Council rebuild priorities and timing of owner occupier unit acquisitions)
Results:	Open units total 2,277
Comments:	Target will not be reached as lease signed and transfer of up to \$50m of assets will reduce overall total by approx. 300.
Remedial Action:	Consider revision of LTP

Land and Property Information Services

Measure:	9.4.3 Retrieve and provide commercial property files in hard copy for customers
Target:	Retrieve and provide 95% of optional requests for scanning of records within 3 working days (charges apply)
Results:	Unknown. Not tracked by supplier.
Comments:	No change to comments from previous months - all still apply.
Remedial Action:	The contract is "due" for major discussion / renewal / otherwise in September and October 2017. Until that time I envisage no significant change to the way the processing of commercial property requests is carried out. Also refer previous month comments in the "Remedial Action" field.

Resource Consenting

Measure:	9.2.5 % of Site Specific Temporary Accommodation applications processed within timeframes
Target:	99% within ten working days
Results:	1/1 100%; YTD 4/7 57%
Comments:	Results have improved but unlikely result can be turned around by the end of the financial year.
Remedial Action:	Remedial action implemented but low numbers mean even good results is unlikely to increase the year end result to 99%.

Strategic Planning and Policy

Measure:	17.0.36 Provide Build Back Smarter advice to home owners of existing homes
Target:	2,000 homes assessed
Results:	1,500 homes
Comments:	Funding available more likely to equate to 1,500 homes
Remedial Action:	Proposed Annual Plan revision of target has been submitted to GM

Public Transport Infrastructure

Measure:	10.4.3 Provide journey reliability on high frequency core services
Target:	Blue Line: <= 3.0%
Results:	6%
Comments:	Unless remedial action unlikely this route will meet target at year end. Following similar trend to previous year.
Remedial Action:	Investigate which sections of this route most significantly contribute to the slow travel times and determine opportunities to resolve.

Levels of service for which intervention is required to meet target

Asset Management and Planning - Three Waters

Measure:	13.17.7 Deliver and maintain models that will support and inform infrastructure investment.
Target:	Models are maintained and updated for waste water, water supply and stormwater activities to meet business requirements
Results:	It is considered the Water Supply Model has become obsolete post EQ and needs update
Comments:	Update for WS model has been commissioned commencing Sept 16 and completed March 17
Remedial Action:	Model being updated
Measure:	13.17.20 Horizontal Infrastructure is delivered to an agreed network condition within funding allocation agreed by HIGG. Non cost share horizontal infrastructure is delivered to standards agreed with Council Asset Owner.
Target:	Percentage of approved milestones achieved 85%
Results:	Forecasting 82% in land drainage
Comments:	Currently forecasting 82% to meet budget in Land Drainage. 11% flagged at risk, but some likely to go green on review by next month.
Remedial Action:	Projects at risk will be reviewed monthly and actions taken as appropriate
Measure:	13.17.21 Delivery of the day to day infrastructure capital programme
Target:	Percentage of approved milestones achieved 85%
Results:	88.5%
Remedial Action:	Review continuing on projects to check red lights against milestones are appropriate.
Target:	Percentage of projects completed to approved budgets and timeframes 85%
Results:	87.8%
Remedial Action:	Review continuing on projects to check red lights against milestones and budgets are appropriate.

Facilities, Property and Planning

Measure:	13.4.10 Consultancy projects managed: e.g. acquisition of property rights, e.g. easements, leases and land assets to meet LTP funded projects and activities
Target:	At least 90% projects delivered to agreed timeframes per annum

Results:	74%
Comments:	Target expected to be met
Remedial Action:	Review projects following staff changes and agree milestones with clients
Measure:	13.4.15 Provide corporate accommodation that meets the needs of the organisation
Target:	The accommodation is fit for purpose and compliant in terms of the Council's policies and statutory requirements
Results:	Corporate accommodation planning and development is undergoing a phase of realignment. Stage 1 of 3 is complete. Stages 2 and 3 will be complete by June 2017. Future accommodation needs will be reviewed and reported to ELT in Q4 2017.
Comments:	Work space design and review work being tendered for delivery early March / April 2017
Remedial Action:	Review accommodation requirements.

Christchurch Art Gallery

Measure:	3.0.1 Visitors per annum
Target:	Visitors per annum within a range of 380,000 - 420,000
Results:	147,071 visitors to date
Comments:	An improvement of 5% on last quarter, but at 77% of lower-end target for half year, this remains disappointing. Continuing development of in-bound tourism and of inner city (attractions and activities) will help.
Remedial Action:	Ensure more residents know CAG and car park are both open; do all we can to assist with re-opening café [due mid-year]; continue to develop public programme events and other CAG draw cards.

Measure:	3.0.10 International Museum standards maintained: climate control
Target:	Humidity is maintained at 50% +/- 5% 24/7/365
Results:	The Art gallery was out of the control parameters for 3% of the time up to the 22/12/16. This data was recorded by the "Omni" loggers in the collection storage areas and by trending "Setpoint" information for the other areas. The end of month data from Set
Comments:	Now that the warmer humid weather has arrived, we are starting to see the same summer trends and high peaks due to our current inability to dehumidify.
Remedial Action:	Install dehumidification unit as soon as possible (scheduled mid-January/ commissioned February).

Measure:	3.0.12 Cost of providing Christchurch Art Gallery services
Target:	Operating cost per visitor to CAG of no more than \$21.00 per annum
Results:	Not available until year-end
Comments:	Dependent on higher visitor numbers than currently being achieved.
Remedial Action:	As for visitor numbers above.

Libraries

Measure:	3.1.1 Collections in a variety of formats are available to and meet the needs of the community.
Target:	Increase current size of purchased downloadable e-format collection by at least 30% per year
Results:	Meeting the expectation in volume of growth, but can't achieve percentage.
Comments:	The Library continues to grow the collection at the same rate and on the same growth trajectory as it has for the last few years however arithmetically it is not possible to continue to grow at 30% increase per annum and remain in budget and maintain the same growth balance.
Remedial Action:	We expect to describe this target differently for 2017/18.

Recyclable Materials Collection and Processing

Measure:	8.0.4 Proportion of incoming recyclable materials that are contaminated and sent to landfill
Target:	Less than or equal to 10% (by weight) contamination of incoming recyclable materials
Results:	10.4%
Comments:	Currently investigating the calculation of this figure as it includes glass waste
Remedial Action:	Investigate further processing of glass to remove from residual waste to landfill

Building Consenting, Inspections and Monitoring

Measure:	9.1.4 Ensure satisfaction with building consents process (quarterly review survey results and feed common issues to issues register for resolution)
Target:	80%
Results:	The average percentage of very satisfied and satisfied customers for both commercial and residential building consents granted, final inspection completed and CCC issued between 01 June – 31 October 2016 was 59.9%.
Comments:	Target is 80% whereas 59.9% was achieved.
Remedial Action:	New Head of Building Consents will need to review survey results and chart a course of action to improve survey results.
Measure:	9.1.6 Efficiency: Cost per consent / transaction
Target:	Average cost \$2,058 of processing a building consent (actual result for 2015/16)
Results:	YTD Dec the average cost of processing each of 3,526 consents was \$2,575. This was \$517 more (worse than) the full year result from FY2016 of \$2,058.
Comments:	The overall (and continuing) theme is the cost structure has not been sufficiently agile to truly reflect the fluctuating volumes (well down for Residential, up for Commercial) in finalised consents. Whilst Commercial volumes remain relatively buoyant, the overall result will be heavily influenced by the Residential performance which represents 80% of consent numbers.
Remedial Action:	New Head of Building Consents to consider remedial action.

District Planning

Measure: 9.5.1 Prepare the Replacement District Plan in three stages
Target: Ensure Replacement Plan is fully operative
Comments: Appeals may extend beyond that time
Remedial Action: Progress appeals

Regulatory Compliance, Licencing and Registration

Measure: 9.0.8 Complaints in relation to excessive noise are responded to within one hour
Target: 90%
Results: The year to date figure is now 5016/5652 = 88.75%.
Comments: The performance figure is continuing to decline. The contractor had suggested that the difficulties of "crate day" weekend compromised performance but analysis of the data has shown this was not completely responsible.
Remedial Action: Poor performance has been conveyed to the contractor both part way through the month and at the end of the period. There has been a request for corrective action to be taken. The contractor has advised they have identified time periods where resources are not sufficient and they have recruited a staff member for this.

Measure: 9.0.20 Noise direction notices issued immediately upon first visit and confirmation of "excessiveness"
Target: 95%
Results: YTD 905/978 = 92.5%
Comments: This month's figure is well below what it normally is and what is required to meet the KPI. This has brought the YTD figure down to below the target.
Remedial Action: Poor performance has been conveyed to the contractor and a request for corrective action to be taken. The contractor has been investigating this and advised one operator has not been operating the recording system correctly. This has been addressed and a manual review of records by the contractor may mean the month's performance figure can be reviewed.

Resource Consenting

Measure: 9.2.1 % of simple land use resource management applications processed within timeframes
Target: 99% within 10 working days
Results: YTD 62/67 93%
Comments: 99% is target. Recent results are at 100% and still possible to meet 99% by year end.
Remedial Action: Remedial action has been implemented.

Measure: 9.2.17 Average controllable cost of processing non-notified resource management applications
Target: The average controllable cost of non-notified resource consents, \$1,890 or less (reduces from the previous year)
Results: Target is \$1,890. Result is \$1,921.
Comments: Not a significant difference to target, so considered still possible to achieve by year end.
Remedial Action: Remedial action to be discussed at upcoming unit planning day.

Civil Defence Emergency Management

Measure:	2.5.9 Council is prepared for and maintains an effective response capacity to manage civil defence emergencies: Operative radio communications are maintained between the Emergency Operations Centre and specified organisations on a weekly basis
Target:	At least 90% of weekly and monthly radio tests are successful.
Comments:	Currently at 74% of weekly tests successful based on year to date from July 2016. This shortfall largely due to faulty repeater on Banks Peninsula network, as well as individual schools/service centres not remembering to do the test at the scheduled time.
Remedial Action:	Recent weekly radio tests largely above 90% however due to a number of failed tests in the preceding months the average count is still below the target of 90%.

Events and Festivals

Measure:	2.8.8 A review of Arts Strategy and Policy instigated
Target:	Revised policy, strategy and processes have been adopted and implemented
Results:	A process and timeframe has not been agreed
Comments:	A clear understanding of expectations and process is needed
Remedial Action:	Work with the CCC Arts stakeholders and the CCG Strategic Advisor to map a process
Measure:	2.8.9 Public arts framework is developed and adopted; procedures for commissioning and accepting gifts are clearly set out
Target:	Implement framework and procedures for communities to support, develop and manage robust, quality private and public arts projects
Results:	Substantial foundation work done by the Principal Community Arts Advisor
Comments:	Need clear expectations, process and timeframe.
Remedial Action:	Engage the Strategic Advisor.

Rural Fire Management

Measure:	2.7.6 Enhance the professional development and competency of personnel involved in rural fire through participation in training and exercises
Target:	At least 55% Voluntary Rural Fire Force members have obtained the 'Basic Fire Fighter' national training standards
Results:	Currently sitting at 49% (45/92) of VRFF members having completed requirements for Basic Fire-Fighter National Training Standard
Comments:	Have undertaken significant training drives this year to raise compliance against the national standards. Have also reviewed VRFF membership in light of recent departures from the respective areas. However, still struggling to get all those needing further training to attend on the scheduled training dates.
Remedial Action:	Further targeted training to be scheduled for Wairewa and Duvauchelle VRFF.

Roads and Footpaths

Measure:	16.0.7 Undertake channel sweeping, rubbish and litter collection to agreed standards
Target:	Reduction in number of Customer Service Requests received: 4,400 (baseline)
Comments:	Analyse 1516 results being carried out, but accuracy of reporting in Worksmart not helpful.

Remedial Action: From analysis work out if it is feasible/affordable to increase frequency of sweeps, if so needed.

Measure: 16.0.11 Maintain Street Trees

Target: Percentage of trees compliant with Electricity (hazards from trees) Regulations 2003: $\geq 99\%$

Results: Number of trees maintained annually is on target to be met. The target for meeting electricity regulations will not be met.

Comments: The target of having $\geq 99\%$ of trees compliant with Electricity (hazards from trees) Regulations 2003 is not achievable without removing a number of trees. This has been escalated to the Urban Forest Plan as it is something council needs to address.

Wastewater Collection

Measure: 11.0.5 Minimise number of dry weather sewerage overflows

Target: Number of dry weather sewerage overflows from the CCC sewer system per 1,000 connected properties per year: 0.7

Results: 0.75 61 'Overflows' up to 28/12/2016.

Comments: Now with 6 months of data it looks like we may exceed this target at the end of the year. The next 6 months would have to be only 53 overflow to meet the target.

Recreation and Sports Facilities

Measure: 7.0.2 Provide well utilised facility-based recreation and sporting programmes and activities

Target: The number of participants using multi-purpose recreation and sport centres, outdoor pools and stadia: At least 3.40 million

Results: Numbers 100,000 down at Pioneer and Jellie Park due to closures and breakdowns. A poor summer is not assisting

Comments: A poor January weather wise is not assisting.

Remedial Action: Pool and fitness promotion, event days, Lyttelton key system, personal training and small group fitness.

Stormwater Drainage

Measure: 14.0.3 Customer satisfaction with Stormwater Drainage Management

Target: $\geq 70\%$

Comments: Increased from 45% in 2015 to 50% 2016. Significant further increase needed to return to pre-EQ levels and to meet current target.

Remedial Action: Proposals to improve maintenance and operations of waterways being advanced.

Measure: 14.0.12 Number of complaints received by CCC about the performance of the stormwater system

Target: Number of complaints about the performance of the stormwater systems, per 1,000 connected properties: 8.5

Comments: Result was 8.4 in FY16. Lower target requires improved performance.

Remedial Action: Working to clear backlog of waterways maintenance and introduce targeted condition monitoring and repairs to reduce complaints.

Strategic Planning and Policy

Measure: 17.0.37 Provide Eco-Design Advice for owners of new homes
Target: 400 home designs reviewed
Results: Eco Design Advice continues to gain momentum with 15 consultations in December and 10 industry meetings
Remedial Action: GM Consenting and Compliance and GM Strategy and Transformation advised target of 450 homes is unrealistic and target for 2017/18 needs to be adjusted to 250. In addition the targeting of key GHB's during 2017 will assist in ensuring more homes incorporating eco design elements

Major Cycleways

Measure: **10.5.1 Reduce the number of fatal and serious crashes on the network involving cyclists**
Target: **>= 5% reduction per annum**
Remedial Action: **We will be comparing 2015/16 (4 deaths and 27 serious) with 2016/17**

Measure: 10.5.4 Reduce risk to cyclists using the network via a targeted programme of safety improvements at high risk locations
Target: Top 5 site p.a. identified through risk assessment
Comments: Requires a vulnerable user risk report
Remedial Action: Currently being outsourced but requires latest traffic count data to be uploaded into RAMM. Team leader looking at resourcing this.

Parking

Measure: **10.3.1 Provide appropriate number of metered parking spaces within the four Avenues (central city)**
Target: **>= 2,500**
Results: **There are currently 2,488 metered spaces within the 4 avenues which is slightly under the minimum of 2,500.**
Comments: **The level of metered spaces fluctuates primarily as a result of the Accessible City programme. The last quarterly survey had 2,540 car park spaces.**
Remedial Action: **Work is currently underway to establish the old convention site as a paid parking area which should provide an additional 250 spaces. Costings to develop the site are currently being investigated.**

Measure: 10.3.8 Optimise operational performance
Target: Off-Street 60-85%
Results: The occupancy level for Off-Street Car Parks for December is 51.6%. The Addington Carpark (265 spaces) has an occupancy level since July of approximately 18%. If this Carpark is removed from the calculation, the occupancy level within the CBD is 76.8%
Comments: Overall occupancy levels have fallen significantly since the Old Brewery site was relinquished in December 2015
Remedial Action: The Council has in partnership with the Carter Group opened "The Crossing" carpark in early November as a short term (P120) parking area to support the local businesses. In addition, work is currently underway to establish the old convention site as a paid parking area. Costings to develop the site are currently being investigated.

Road Operations

Measure:	10.0.22 The temporary traffic management system supports the city rebuild whilst minimising impact on the transport network
Target:	Lead time between Traffic Management Plan (TMP) application and Delivery \geq 2 weeks: Approval rate of submitted TMPs $>$ 95%
Results:	Target not achievable with current CTOC resources and priorities. Realistic target for indicating acceptable system performance provided below.
Comments:	Realistic CTOC target for 2016/17: Average lead time between new Traffic Management Plan (TMP) application and Delivery \geq 7 working days. Approval rate $>$ 90%.
Remedial Action:	None intended unless resources or priorities change. Average system performance last quarter: New TMP lead time: 6 days. Approval Rate: 93%.
Measure:	10.0.31 Protect vulnerable users - minimise the number of fatal crashes involving pedestrians and cyclists
Target:	The number of fatal crashes per year involving pedestrians or cyclists: 0
Comments:	2015/16 result was 3, therefore target is at risk.
Remedial Action:	Implement pedestrian and cycling safety projects. Promotion of road safety campaigns with Police.
Measure:	10.0.32 Assess risks on the network
Target:	Risk based safety assessments carried out on strategic / High risk routes using KiwiRAP system annually: 100% of high Risk Routes
Comments:	Requires latest traffic count data to be uploaded into RAMM
Remedial Action:	Currently waiting on progress report from consultants
Measure:	10.0.34 Reduce risk to cyclists using the network via a targeted programme of safety improvements at high risk locations
Target:	Top 5 sites p.a. identified through risk assessment
Comments:	Requires vulnerable user risk assessment
Remedial Action:	Waiting for progress report from consultants

Water Supply (combining water conservation)

Measure:	12.0.2 Ensure potable water is supplied in accordance with the Drinking Water Standards for New Zealand (customer satisfaction)
Target:	Proportion of customers satisfied with the water supply service: \geq 87%
Results:	Still to be surveyed
Comments:	Results will be available in May 17
Remedial Action:	None at this time

Levels of service which have not been reported

Civic and International Relations

Measure:	5.0.2 Maintain and develop relationships with partners currently using Christchurch as a base for Antarctic programmes
Target:	All major support activities delivered annually - Season Opening function, Antarctic University of Canterbury (UC) scholarship.
Target:	Maintain five active partnerships within Antarctic Community: United States of America, New Zealand, Italy, Korea and the secretariat for the Council of Managers National Antarctic Programmes (COMNAP)
Measure:	5.0.15 Undertake Civic engagement and work with central government to develop relationships with international partners to use Christchurch as a base for Antarctic Programmes
Target:	Undertake civic engagement and work with Central Government to develop relationships with international partners operating, or seeking to commence operations in the Ross Sea to demonstrate Christchurch's suitability to logistic support
Measure:	5.0.16 Christchurch is recognised by Antarctic programmes as an excellent / globally competitive Antarctic gateway city
Target:	Develop and implement a coordinated marketing programme which effectively communicates Christchurch's 'Antarctic product set' on behalf of all key stakeholders
Measure:	5.0.16 (non-LTP) Christchurch is recognised by Antarctic programmes as an excellent / globally competitive Antarctic gateway city
Target:	Ensure that good quality information on Christchurch's business and infrastructure is promptly provided to international Antarctic programmes using the city
Target:	Facilitate access for local businesses to opportunities to supply Antarctic programmes
Target:	Facilitate strong communication and coordination within the Antarctic sector in Christchurch
Measure:	5.0.16 Christchurch is recognised by Antarctic programmes as an excellent / globally competitive Antarctic gateway city
Target:	Implement Antarctic Strategy
Measure:	5.0.16 (non-LTP) Christchurch is recognised by Antarctic programmes as an excellent / globally competitive Antarctic gateway city
Target:	Take a leadership and coordination role on behalf of the city / all Antarctic stakeholders

Attachment B – Financial Performance

Activity Operating Results

\$000's		Year to Date Results			Year End Forecast				
		Actual	Plan	Var	Forecast	Plan	Var	Net C/F	Result
Christchurch Art Gallery	1	5,168	3,982	-1,186	9,933	7,025	-2,908	-	-2,908
Museums	2	5,339	7,501	2,162	8,337	14,651	6,314	6,286	28
Libraries	3	17,273	17,753	480	34,305	36,317	2,012	-	2,012
Capital Revenues		-84	101	185	-84	203	287	-	287
Libraries, Arts & Culture		27,696	29,337	1,641	52,491	58,196	5,705	6,286	-581
Civic & International Relations		936	1,061	125	2,158	2,074	-84	-	-84
ChCh Economic Development Leadership		8,301	8,396	95	12,388	12,388	-	-	-
City Promotions		92	170	78	465	464	-1	-	-1
Venue Management (Vbase)		-58	-51	7	-102	-102	-	-	-
Economic Development		9,271	9,576	305	14,909	14,824	-85	-	-85
Flood Protection & Control Works	4	2,120	2,450	330	4,862	5,977	1,115	-	1,115
Capital Revenues	5	-1,222	-742	480	-1,275	-1,484	-209	3,282	-3,491
Flood Protection & Control Works		898	1,708	810	3,587	4,493	906	3,282	-2,376
Heritage Protection		2,554	2,866	312	6,092	6,092	-	-	-
Heritage Protection		2,554	2,866	312	6,092	6,092	-	-	-
Housing	6	8,818	7,904	-914	13,400	13,593	193	-	193
Housing		8,818	7,904	-914	13,400	13,593	193	-	193
Environmental Education		177	225	48	413	439	26	-	26
Natural Environment		177	225	48	413	439	26	-	26
Neighbourhood Parks	7	7,389	6,792	-597	14,438	15,390	952	-	952
Garden & Heritage Parks	8	5,548	6,281	733	11,807	12,913	1,106	-	1,106
Regional Parks		4,389	4,488	99	8,775	8,985	210	-	210
Cemeteries		304	577	273	1,200	1,251	51	-	51
Capital Revenues	9	-1,685	880	2,565	-1,371	1,760	3,131	881	2,250
Parks & Open Spaces		15,945	19,018	3,073	34,849	40,299	5,450	881	4,569
Residual Waste Collection & Disposal	10	5,576	6,386	810	13,095	13,313	218	-	218
Recyclable Materials Collection & Processing		2,375	2,871	496	6,124	6,244	120	-	120
Organic Material Collection & Composting		6,878	6,781	-97	14,043	13,944	-99	-	-99
Capital Revenues		-	-	-	-	-	-	-	-
Refuse Minimisation & Disposal		14,829	16,038	1,209	33,262	33,501	239	-	239
Regulatory Compliance/Licencing/Enforcement		505	489	-16	4,092	4,108	16	-	16
Building Consenting & Inspections	11	2,497	753	-1,744	2,523	1,461	-1,062	-	-1,062
Resource Consenting	12	1,109	779	-330	2,322	1,465	-857	-	-857
Building Policy	13	1,222	1,833	611	4,676	4,790	114	15	99
Land & Property Information Services	14	-783	-555	228	-1,920	-1,150	770	-	770
District Planning	15	4,561	4,967	406	6,253	5,951	-302	-	-302
Regulation & Enforcement		9,111	8,266	-845	17,946	16,625	-1,321	15	-1,336

Attachment B – Financial Performance as at 31 December 2016

		Year to Date Results			Year End Forecast				
\$000's		Actual	Plan	Var	Forecast	Plan	Var	Net C/F	Result
Community Grants	16	7,995	8,997	1,002	10,777	10,777	-	-	-
Community Facilities	17	3,050	1,986	-1,064	4,553	5,492	939	-	939
Events & Festivals		2,547	2,646	99	6,672	6,432	-240	-	-240
Civil Defence Emergency Management	18	1,512	639	-873	1,430	1,424	-6	-	-6
Rural Fire Management		368	467	99	771	786	15	-	15
Customer Services & Online Channels		3,735	3,980	245	7,564	7,854	290	-	290
Capital Revenues		-105	-5	100	-100	-105	-5	-	-5
Resilient Communities		19,102	18,710	-392	31,667	32,660	993	-	993
Roads & Footpaths	19	48,465	46,585	-1,880	94,695	92,936	-1,759	-	-1,759
Capital Revenues	20	-93,724	-57,879	35,845	-103,721	-115,758	-12,037	-13,780	1,743
Roads & Footpaths		-45,259	-11,294	33,965	-9,026	-22,822	-13,796	-13,780	-16
Sewage Collection	21	32,988	29,497	-3,491	61,626	56,798	-4,828	-	-4,828
Sewage Treatment & Disposal	22	11,038	10,250	-788	20,632	20,130	-502	-	-502
Capital Revenues	23	-27,576	5,145	32,721	-45,364	4,395	49,759	43,663	6,096
Sewage		16,450	44,892	28,442	36,894	81,323	44,429	43,663	766
Recreation & Sports Facilities	24	11,868	8,931	-2,937	18,276	17,466	-810	-	-810
Sports Parks	25	5,409	4,440	-969	9,122	8,943	-179	-	-179
Capital Revenues	26	-1,155	-63	1,092	-1,465	-127	1,338	-	1,338
Sport & Recreation		16,122	13,308	-2,814	25,933	26,282	349	-	349
Stormwater Drainage	27	10,289	14,695	4,406	26,726	27,512	786	-	786
Capital Revenues	28	-10,896	-7,237	3,659	-4,479	-7,237	-2,758	-2,758	-
Stormwater Drainage		-607	7,458	8,065	22,247	20,275	-1,972	-2,758	786
Public Participation	29	11,833	13,169	1,336	24,590	25,260	670	-	670
Strategic Governance		11,833	13,169	1,336	24,590	25,260	670	-	670
Strategic Policy & Planning	30	5,187	5,926	739	12,584	12,218	-366	-	-366
Strategic Planning		5,187	5,926	739	12,584	12,218	-366	-	-366
Road Operations	31	3,214	2,749	-465	5,152	5,321	169	-	169
Major Cycleways		176	368	192	579	707	128	-	128
Parking	32	-1,557	-279	1,278	-1,944	-558	1,386	-	1,386
Public Transport Infrastructure		532	586	54	1,117	1,118	1	-	1
Transport Education		442	526	84	924	946	22	-	22
Harbours & Marine Structures		197	362	165	398	512	114	-	114
Capital Revenues	33	-9,728	-5,573	4,155	-16,607	-11,146	5,461	763	4,698
Transport		-6,724	-1,261	5,463	-10,381	-3,100	7,281	763	6,518
Water Supply	34	22,515	21,933	-582	41,512	42,317	805	-	805
Capital Revenues	35	-7,401	-1,734	5,667	-5,232	-2,680	2,552	174	2,378
Water Supply		15,114	20,199	5,085	36,280	39,637	3,357	174	3,183
Groups of Activities		120,517	206,045	85,528	347,737	399,795	52,058	38,526	13,532
Corporate Revenues & Expenses	36	258,752	422,520	163,768	-562,238	-637,740	-75,502	-36,579	-38,923
ISPs & Eliminated Internals		1,679	3,930	2,251	9,010	9,994	984	1,460	-476
Net Cost of Service (excl Vested)		136,556	212,545	-75,989	-205,491	-227,951	-22,460	3,407	-25,867
Misc P&L Unallocated		-6	-	6	-7	-	7	-	7
Vested Asset Income	37	-3,959	-2,275	1,684	-6,613	-4,550	2,063	-	2,063
Total Net Cost of Service		140,521	214,820	-74,299	-212,111	-232,501	-20,390	3,407	-23,797

Attachment B – Financial Performance as at 31 December 2016

Notes

1. Christchurch Art Gallery unfavourable year to date and forecast variance is mainly related to higher depreciation now that repairs are complete (previously impaired). Lower shop sales are also contributing with the shop having recently reopened in their permanent space.
2. Museums favourable variances are due to timing of the Trust Board Building and Development grant. The grant is not expected to be paid this year and will be carried forward to 2018/19.
3. Libraries year to date favourable variance relates to underspends on building maintenance. Favourable forecast variance mainly relates to earthquake works by using existing FTEs instead of contractors.
4. Flood Protection & Control Works favourable forecast variance relates to professional fees being below budget, with the budget second half of year being 60% higher than the first half. Expenditure forecast to remain constant.
5. Flood Protection Capital Revenues favourable year to date variance relates to timing of development contributions. Unfavourable forecast variance as a result of lower expected development in the more expensive catchment areas.
6. Housing year to date variance relates to unbudgeted payments to Ōtautahi Community Housing and set-up costs for the new housing model.
7. Neighbourhood Parks unfavourable year to date result relates to timing of maintenance spend. The favourable forecast variance is due to under spend on project management costs and a delay in the build of the new Cathedral Square toilets
8. Garden and Heritage Parks favourable variances relate to a delay in the rebuild programme resulting in lower maintenance costs than originally planned.
9. Parks and Open Spaces Capital Revenues are due to higher development contributions.
10. Residual Waste Collection and Disposal favourable result is due to lower maintenance and higher revenue for Burwood Landfill.
11. Building Consenting and Inspections unfavourable variances are primarily due to lower than expected residential building consents. The external processing of residential consents and external contractor support for the building inspection service are also contributing. The forecast also includes higher commercial consents where volumes are expected to remain strong.
12. Resource consenting unfavourable variances relate to external support to help deal with high volumes of non-notified consents.
13. Building Policy favourable year to date variance relates to insurance claims for weather-tight homes and building claims management being lower than expected. Lower consultancy fees for building policy are also contributing. There is budget for consulting fees in each of three years (starting from July 2016) to support Council's response to new legislation on Earthquake-prone building. Management cannot progress in this area until legislation is finally enacted.
14. Land & Property Information Services favourable variances relates to higher revenue from LIMs.
15. District Planning favourable year to date result is due to the timing of staff working on the District Plan Review. Unfavourable forecast relates to target savings no longer forecast to be achieved.
16. Community Grants favourable result year to date is mainly driven by timing of grants for Bridge Street Trust, Metro Strengthening Communities Fund, Southern Ballet Theatre Trust, and St Pauls Trinity Pacific Presbyterian Church.
17. Community Facilities unfavourable result year to date is driven by timing of the grant for Mt Pleasant Community Centre. The forecast is favourable due to the delay in building Shirley Community Centre and demolition delays of Yaldhurst Memorial Hall, Centennial Hall and Spencer Park Octagon.
18. Civil Defence Emergency Management unfavourable variance due to the Kaikoura earthquake emergency operations. Negotiations currently underway to identify recovery of these costs, and are included in the forecast, however indications are these are unlikely to succeed.
19. Roads and Footpaths unfavourable variances relate to depreciation on additional SCIRT roading asset capitalised. Forecast includes savings due to Ōtākaro, CERA and Accessible Cities projects commencing later than planned.
20. Roads and Footpaths Capital Revenues favourable variance year to date reflects higher accrued NZTA subsidy revenue on earthquake expenditure for roading projects. Unfavourable forecast variance predominantly relates to lower NZTA subsidy revenue with earthquake expenditure on road projects forecast to be below plan for the full year.
21. Sewage Collection unfavourable variances are driven by additional depreciation as a result of the revaluation of assets. Increased maintenance costs for wastewater reticulation, mainly for Pages Road are also impacting the unfavourable variances. These increased maintenance costs are offset partially by Crown contributions for earthquake repairs.
22. Sewage Treatment and Disposal unfavourable variances are driven by higher operating costs for refuse disposal fees, consultant fees, and chemical treatment for the ponds. Partly offset by higher trade waste revenue charges, which are forecast to remain strong.
23. Sewage Capital Revenues favourable variances relate to increased earthquake expenditure

Attachment B – Financial Performance as at 31 December 2016

- recoveries on sewage projects and higher development contributions.
24. Recreation and Sports Facilities unfavourable variances relate to the write off of QEII and Porritt Park grandstand. Forecast has not been updated for the Porritt Park grandstand write off in December.
 25. Sports Parks unfavourable year to date result is mostly driven by staff costs (timing and between park types). The unfavourable forecast variance relates to excess water charges.
 26. Sport and Recreation Capital Revenues favourable variances are mainly due to higher than planned development contributions.
 27. Stormwater Drainage favourable variances are caused by the maintenance programme being behind schedule for the earthquake repair works
 28. Stormwater Drainage Capital Revenues favourable year to date variance reflects higher rebuild recoveries. The forecast is showing an unfavourable variance but does not include the latest SCIRT capitalisations.
 29. Public Participation favourable year to date variance is due to staff working on a number of capital projects and lower consultancy costs. Forecast reflects additional target savings found and staff working on capital projects.
 30. Strategic Policy and Planning favourable year to date variance is mainly due to timing of project consultancy fees, including the Urban Development Strategy and Natural Hazards. Unfavourable forecast variance relates to organisational savings no longer forecast to be achieved.
 31. Road Operations unfavourable year to date variance relates to an over spend for traffic operations costs which is considered timing related. Forecasting additional revenue due to new electronic signs in bus shelters.
 32. Parking favourable variances relate to an over-recovery of parking fees. The budget has been reduced in anticipation of losing parking sites due to the Accessible Cities projects, however some phases and projects have not commenced yet.
 33. Transport Capital Revenues favourable variance year to date reflects higher NZTA operational subsidy revenue for expenditure on road projects, and higher development contributions. Favourable forecast variance relates to higher NZTA subsidy revenue, with earthquake expenditure on transport projects forecast to be above plan for the full year. Development contributions are also forecast to be higher than planned.
 34. Water Supply unfavourable year to date variance is due to timing of water charges. Favourable forecast due to additional Crown contributions and excess water charges, offset by increased maintenance.
 35. Water Supply Capital Revenues favourable variances relate to higher rebuild recoveries for earthquake works, and higher development contributions. The forecast does not include the latest SCIRT capitalisations.
 36. Corporate Revenues and Expenses unfavourable year to date result predominately relates to the CCHL capital release and other GOA capital revenue variances and is related to SCIRT costs that have not yet been allocated. These items are also included in the forecast, together with lower organisational savings, higher Tuam and Transwaste dividend and higher interest and rates revenue.
 37. Vested Asset Income favourable variances is due to higher development than budgeted.

Attachment B – Financial Performance as at 31 December 2016

Group of Activities Capital Programme

		Year to Date Results			Year End Forecast				
\$000's		Actual	Plan	Var	Forecast	Plan	Var	Net C/F	Result
Libraries, Arts & Culture	1	11,508	16,274	4,766	31,232	34,878	3,646	3,646	-
Economic Development		-	-	-	-	-	-	-	-
Flood Protection & Control Works	2	2,983	6,959	3,976	13,034	15,560	2,526	2,956	-430
Heritage Protection	3	4,038	5,844	1,806	9,790	10,044	254	467	-213
Housing	4	2,275	2,290	15	4,903	5,305	402	394	8
Natural Environment		-	-	-	-	-	-	-	-
Parks & Open Spaces	5	5,095	12,208	7,113	22,547	21,533	-1,014	-1,139	125
Refuse Minimisation & Disposal		571	71	-500	1,157	1,327	170	-	170
Regulation & Enforcement		-	-	-	11	26	15	-	15
Resilient Communities	6	6,391	11,017	4,626	18,088	25,826	7,738	6,791	947
Roads & Footpaths	7	141,062	93,887	-47,175	149,165	157,505	8,340	8,482	-142
Sewage Collection & Treatment	8	93,515	112,549	19,034	146,528	155,248	8,720	7,995	725
Sport & Recreation	9	7,179	15,653	8,474	30,300	79,395	49,095	48,820	275
Stormwater Drainage	10	42,685	36,840	-5,845	68,585	54,689	-13,896	-13,430	-466
Strategic Governance		-	-	-	-	-	-	-	-
Strategic Planning		168	448	280	444	448	4	-	4
Transport	11	18,020	20,209	2,189	61,016	33,227	-27,789	-30,472	2,683
Water Supply	12	24,813	15,986	-8,827	31,035	28,617	-2,418	-2,856	438
Corporate	13	-64,412	33,703	98,115	57,882	65,457	7,575	5,810	1,765
Strategic Land Purchases	14	84	-	-84	12,005	6,451	-5,554	-5,500	-54
Capital Works Programme		295,975	383,938	87,963	657,722	695,536	37,814	31,964	5,850

Attachment C provides financial results of individual significant projects.

NOTES

1. Libraries, Arts and Culture

The under spend year to date is mainly a result of timing differences in the capital rebuild programme including the New Central Library rebuild (\$2 million), and Lyttelton Library repairs (\$0.5 million). Purchasing items for libraries collections (\$0.6 million), and the Art Gallery Dehumidification Project (\$0.4 million) are also contributing and considered timing differences. The forecast under spend is predominately relating to the New Brighton Library repair (\$2.9 million), with the decision made not to re-level the building. The repair of the South Library and Service Centre is also contributing to the forecast variance with construction now forecast to begin after the New Central Library is completed (\$0.7 million).

2. Flood Protection and Control Works

The under spend year to date mainly relates to Sutherlands Basin (Welsh) basin (\$1.2 million), with delays in purchasing preferred land. The Highsted Infrastructure agreement is also contributing which is considered to be timing (\$0.8 million). Contributing to the forecast under spend is the reinstatement of the pre-earthquake flood risk to the No 1 Drain catchment (\$0.9 million), with delays in the construction start date. Quaifes-Coxs stormwater facility (\$0.9 million) is also forecasting an under spend due to land purchase delays.

3. Heritage Protection

Under spend year to date relates to earthquake repairs for Mona Vale Bathhouse (\$0.6 million) with additional fire and safety requirements delaying the project start date. The earthquake repairs for the Rose Historic Chapel are also underspent (\$0.6 million), with work delays due to revised detailing required after discovery of heritage fabrics. Projects with large forecast variances include Canterbury Provincial Chambers with a forecast over spend of \$1.9 million, to

Attachment B – Financial Performance as at 31 December 2016

enable planned repair work to be commenced this financial year. A carry back from the next financial year has been signalled. The Thomas Edmond Band Rotunda rebuild is forecasting an under spend for the year of \$1.1 million, the project has now been taken off hold and has been approved for further design. Also forecasting an under spend is The Chokebore Lodge rebuild with delays in design (\$0.8 million).

4. Housing

The under spend forecast for the year is due to the timing of work on the housing improvements expenditure with \$0.4 million requested as a carry forward.

5. Parks and Open Spaces

The year to date under spend is due to delays in numerous projects with most to be carried forward to next year. New Brighton Pier repairs are \$0.8 million under spent for the year, however a \$1.4 million over spend is forecast with a bring back from future years required. Construction scheduled to begin in February.

6. Resilient Communities

Year to date under spend resulting from the rebuild of Bishopdale Library and Community Centre (\$1.9 million), due to delays in start date. As of January 2017 concrete foundations and building structure were largely complete. The Sumner Community Centre and Library rebuild is also contributing to the under spend to date (\$1.3 million), which is considered to be a timing variance. Project is on programme and construction work has commenced on site. The forecast under spend largely relates to the Riccarton Community Centre rebuild (\$4.3 million) which has resulted from funds being introduced to the project from the completed land sale. Also forecasting an under spend is the St Albans Permanent Community Centre project (\$1.4 million), which requires extra time to complete the concept design. Risingholme Homestead is forecasting a \$1 million under spend for the year due to delays after the fire in June.

7. Roads and Footpaths

The year to date over spend relates to the SCIRT programme (\$58.3 million), due to phasing of budget. Forecast to be on budget for the full year. Offsetting this is an under spend on Sumner Road (\$7 million). The project is forecasting an under spend for full year (\$6.3 million) with a slower than planned ramp up of works. Halswell Junction Road also has an under spend year to date of \$2.1 million due to ongoing negotiations with Kiwirail on design. A full year under spend of \$4.1 million is forecast for the project. The Cranford Street upgrade (4 Laning) is forecasting an over spend of \$3.5 million to reflect the agreement with NZTA and a bring back has been signalled.

8. Sewage Collection and Treatment

The year to date under spend relates to the SCIRT programme (\$5.7 million), due to phasing of budget. Forecast to be on budget for the full year. Halswell Sewer has a \$4 million under spend to date. The timing of construction has been adjusted based on tender evaluations. The project is forecast to be on budget for the full year. The Riccarton Trunk sewer system is \$3.6 million under budget year to date. The project is forecasting a \$1.7 million under spend for the full year based on the construction programme for Riccarton Road and estimated cost for the Riccarton Interceptor. The EQ Channels Restoration is also contributing to the year to date under spend (\$1.9 million). The project is forecasting an under spend of \$3.2 million for the year, with the first section of channel taking longer than planned.

9. Sport and Recreation

The main driver of the year to date under spend is the QEII Site remediation project (\$3.5 million), with a delay in the project starting date. The Paddling Pools earthquake repairs project also has an under spend year to date of \$1.2 million. With construction now completed the project is forecast to be underspent for the full year. The forecast under spend for the year is predominately for the Metro Sports Facility (\$36.7 million) for which the cost share agreement is still under negotiation. Nga Puna Wai sports hub is forecasting an under spend of \$9.9 million, with the construction start date being pushed out.

Attachment B – Financial Performance as at 31 December 2016

10. Stormwater Drainage

The year to date over spend relates to the SCIRT programme (\$15.6 million), due to phasing of budget. Forecast to be on plan for the full year. Offsetting this over spend is the Knights Drain project with an under spend of \$4.3 million and Bells Creek \$2.7 million. Both projects are considered to be timing. The forecast over spend primarily relates to Dudley Creek (\$15.6 million – with bring backs signalled from future years). The construction programme is forecasting completion for the by-pass commissioning and widening of the creek by the end of the financial year. Offsetting this forecast over spend is a forecast under spend for the City Outfall Drain of \$3.5 million, due to delays in completion of concept investigation.

11. Transport

The year to date under spend relates to the rebuild of the Lichfield Street Carpark (\$2.1 million). The project is forecasting an over spend of \$14.9 million for the full year and is scheduled for completion by the third quarter of 2017. Also forecasting an over spend for the year is the Major Cycle Way programme (\$13.2 million). The programme is delivering earlier than planned in order to meet the Urban Cycleway Programme funding requirements.

12. Water Supply

The year to date over spend on the SCIRT programme (\$9.7 million) is due to phasing of budget. Forecast to be on budget for the full year. Offsetting the over spend is the Wilkinsons Road/Gardiners Road Link Main with an under spend of \$0.7 million to date. This is considered to be timing. An over spend is being forecast for the Burnside well replacements of \$1.2 million. The project has been fast tracked due to the requirement to replace the shallow wells as soon as possible. The accelerated programme for the Water Submain Renewals in the Rawhiti area is also forecast to be overspent, with a bring back required of \$0.8 million.

13. Corporate

The year to date under spend relates to the SCIRT costs that are yet to be allocated (\$86.7 million). The unallocated improvement allowance has an under spend to date of \$3.1 million, and is forecasting an under spend of \$6.1 million for the full year. This has been signalled as a carry forward. Also reporting a year to date under spend is The Port Hills Mass Movement Remediation Programme (\$2 million). The programme is forecasting an under spend of \$1.2 million for the year.

14. Strategic Land Purchases

The over spend on Strategic Land Acquisitions is due to timing based on the forecast requirements within the capital programme.

Attachment C - Significant Capital Projects

Group of Activity	Display >\$250k	Project Title	YTD Actual (\$'000s)	YTD Budget (\$'000s)	YTD Variance (\$'000s)	Forecast Total Spend (\$'000s)	Current Budget (\$'000s)	% YTD Actual Forecast Total Spend	Year End Variance (\$'000s)	Proposed Carry Forwards (\$'000s)	Variance After C/Fwd (\$'000s)
Corporate Capital											
	>\$250k										
		IM&CT Renewals and Replacements				0	281	0.00%	281	280	1
		IM&CT Equipment Renewals and Replacement	679	1,312	633	1,915	2,001	35.43%	86	86	0
		IM&CT BusSolutions Delivery				800	1,391	0.00%	591	900	(309)
		Mid level enhancement requests		32	32	700	940	0.00%	240		240
		Customers & Bookings	418	780	362	995	1,023	42.00%	28		28
		Fleet and Plant Asset Purchases	151	300	149	383	528	39.42%	144		144
		Corporate Property R&R	116		(116)	671	688	17.34%	17		17
		My Council - Pathway Integration	339	611	272	1,113	1,222	30.42%	109	109	0
		Customer Request Management	74	255	182	255	255	28.89%	0		0
		Internal Identity Management	280	280	0	280	280	99.80%	(1)		(1)
		Contact Centre and Voice Upgrade	161	493	332	639	639	25.26%	0		0
		CCC Internet Infrastructure Upgrade	307	495	187	426	495	72.18%	69		69
		My Council - Cash Receipting	910	1,414	504	2,318	2,989	39.27%	671	671	(0)
		HP RM Upgrade 2016	249	327	78	249	327	99.99%	78		78
		SAP Upgrade FY17	502	665	163	509	665	98.68%	156		156
		Council Voice Upgrade	71	120	49	433	280	16.45%	(153)		(153)
		Sharepoint Enhancements Bundle FY17	113	100	(13)	246	250	46.00%	4		4
		Silverstripe Enhancements Bundle FY17	176	150	(26)	300	300	58.59%	(0)		(0)
		Interactive Mapping for Citizens	159	340	181	336	340	47.41%	4		4
		My Council - Online Payments	114	125	11	250	250	45.49%	0		0
		Consenting&Compliance Enhancements 17	693	600	(93)	1,000	700	69.33%	(300)		(300)
		Application Integration	10	275	265	562	562	1.79%	0		0
		Workforce Data Management	290	379	89	379	379	76.56%	0		0
		Capability to inherit SCIRT Legacy	219	370	151	335	372	65.42%	36		36
		Quarry Road	27	911	884	1,115	1,651	2.44%	536		536
		Maffys	567	337	(230)	733	1,256	77.41%	523		523
		Land Purchase - Mass Movement Remediation	(5)	1,390	1,395	1,717	1,721	-0.27%	4		4
		Akaroa Service Centre	148	130	(19)	201	782	73.81%	580	580	0
		Town Hall Rebuild Equity	13,686	15,573	1,887	33,335	28,000	41.06%	(5,335)	(5,335)	0
		Performing Arts Precinct	119	340	221	321	1,916	37.05%	1,596	1,596	0
		Citizen Engagement and Consultation	103	95	(8)	362	380	28.35%	18		18
		SAP Cloud Migration	2	12	10	250	250	0.62%	0		0
		Geomeia GIS and Apollo Upgrade	18	81	63	319	322	5.57%	3		3
		GIS Strategy Prog - Processes & Standard				312	312	0.00%	0		0
		FRP Heritage Tranche I Budget Only				798	798	0.00%	798	798	0
		SCIRT - Corporate	(86,665)	0	86,665	0	0	0.00%	(0)	0	(0)
		Balance of Programme	1,557	5,413	3,856	4,122	10,914	37.76%	6,791	6,126	666
Corporate Capital Total			(64,412)	33,703	98,115	57,882	65,457	-111.28%	7,575	5,810	1,766
Flood Protection											
	>\$250k										
		Prestons/Clare Park	1,058	510	(548)	1,110	510	95.28%	(600)	(600)	(0)
		Quaifes/Murphys Wetland	165	453	288	1,030	1,373	16.04%	343	343	(0)
		Knights Park Wetland	151	363	212	363	363	41.63%	(0)		(0)
		Sparks road development drainage works	113	27	(86)	467	500	24.16%	33	33	(0)
		Kaputone stream diversion	46	155	109	171	251	26.97%	80	51	29
		Worsleys spur stormwater pipe&drain syst	54	325	271	1,087	632	4.93%	(455)		(455)
		Awatea stormwater spine network project	414	758	344	899	781	45.98%	(118)		(118)
		Welsh basin	122	1,300	1,178	1,310	1,377	9.34%	67	67	(0)
		SW Highsted Infrastructure Agreement		768	768		768	0.00%	0		0
		SW Rosendale Infrastructure Provision	250	200	(50)	473	200	52.80%	(273)	(273)	(0)
		SW Curletts Wetland	17	250	233	204	250	8.37%	46	46	0
		SW Wilmers Facility	6	477	471	6	477	100.00%	471	471	0
		SW Owaka Corridor	12		(12)	150	300	7.92%	150	150	0
		SW Regents Park Close IPA				1,451	2,000	0.00%	549	549	0
		SW Bells Creek Ferry Road Storm Filter V	93	530	438	150	530	61.88%	381	381	(0)
		SW FY17 New Pipe Drains Delivery Package	41		(41)	491	499	8.30%	8		8
		SW Coks - Quaifes Facility	2		(2)	240	1,099	0.80%	859	859	0
		SW Bullers Stream Naturalisation & Facil	15		(15)	515	757	2.85%	242	242	0
		LDRP 512 No 1 Drain	167	232	65	691	1,625	24.13%	934	934	(0)
		LDRP 518 Mid Heathcote Bank Stabilisatio	10	30	20	356	58	2.75%	(298)	(298)	0
		Balance of Programme	249	582	332	1,101	1,209	22.65%	108	1	107
Flood Protection Total			2,983	6,959	3,976	13,034	15,560	22.89%	2,526	2,956	(430)
Heritage Protection & Policy											
	>\$250k										
		Robert McDougall Building	172		(172)	369		46.68%	(369)	(369)	(0)
		Old Municipal Chambers (Our City)	256		(256)	321		79.93%	(321)	(321)	0
		Mona Vale - Gatehouse	293	525	232	675	525	43.44%	(150)	(150)	0
		Mona Vale - Homestead	711	479	(232)	729	479	97.55%	(250)		(250)
		Old Stone House	218	492	274	1,550	1,964	14.09%	414	414	(0)
		Rose Chapel	451	1,019	568	1,295	1,413	34.82%	118	118	0
		Sign Of Takahe	448	773	325	773	773	58.00%	0		0
		Chokebore Lodge		480	480	160	973	0.00%	814	814	0
		Canterbury Provincial Chambers Protectiv	1,350	812	(538)	2,755	812	49.00%	(1,943)	(1,943)	0
		Edmonds Band Rotunda - Poplar Cres Pavil	19	310	291	222	330	8.73%	107	107	0
		Thomas Edmond Band Rotunda				199	1,251	0.00%	1,053	1,053	0
		Kaputohe Dwelling		81	81	105	289	0.00%	184	184	0
		Mona Vale Bathhouse	2	584	581	281	584	0.78%	303	303	(0)
		Cob Cottage	2		(2)	40	332	4.44%	291	291	0
		Balance of Programme	113	288	175	315	318	35.89%	3	(34)	37
Heritage Protection & Policy Total			4,038	5,844	1,806	9,790	10,044	41.25%	254	467	(213)
Housing											
	>\$250k										

Group of Activity	Display >\$250k	Project Title	YTD Actual (\$000s)	YTD Budget (\$000s)	YTD Variance (\$000s)	Forecast Total Spend (\$000s)	Current Budget (\$000s)	% YTD Actual Forecast Total Spend	Year End Variance (\$000s)	Proposed Carry Forwards (\$000s)	Variance After C/Fwd (\$000s)
		Housing Improvements / Remodelling	550	650	100	2,672	3,454	20.58%	782	394	388
		Housing Improvements / Remodelling - P	688		(688)	376		182.93%	(376)		(376)
		Osborne Street Social Housing Infill Dev	483	742	259	742	742	65.09%	(0)		(0)
		Innes Courts Social Housing Infill Devel	468	542	74	542	542	86.34%	(0)		(0)
		Balance of Programme	87	356	270	571	567	15.18%	(4)		(4)
Housing Total			2,275	2,290	15	4,903	5,305	46.41%	402	394	8
Libraries, Arts & Culture											
	>\$250k										
		Content Capital Project	1,949	2,546	596	4,958	4,958	39.31%	(0)		(0)
		FA NA Collections Acquisitions	316	210	(106)	318	318	99.33%	(0)		(0)
		Art Gallery renewals R&R	112	230	119	344	412	32.46%	68		68
		Art Gallery Dehumidification Project	83	488	405	513	489	16.12%	(24)		(24)
		South West Library and Service Centre				251	251	0.00%	0		0
		New Central Library	6,835	8,800	1,965	20,000	20,000	34.17%	0		0
		South Library and Service Centre		324	324		688	0.00%	688	688	0
		Lyttelton Library	1,327	1,874	547	2,156	2,156	61.54%	(0)		(0)
		New Brighton - Library / Pier Terminus	444	830	386	762	3,632	58.28%	2,870	2,870	(0)
		Parklands Queenspark Library	11	16	5	181	340	6.23%	159	159	0
		LE Cottage Akaroa (Langlois-Eteveneaux)	10	250	240	110	250	8.83%	140		140
		Balance of Programme	422	705	283	1,639	1,382	25.74%	(256)	(70)	(186)
Libraries, Arts & Culture Total			11,508	16,274	4,765	31,232	34,878	36.85%	3,646	3,647	(1)
Parks & Open Spaces											
	>\$250k										
		Sydenham Natural Environment - Buchan Pa	29	40	11	370	40	7.88%	(330)	(330)	(0)
		Head to Head Track	60	360	300	354	429	16.87%	75	75	0
		Belfast Cemetery Extension	34	102	68	651	651	5.22%	(0)		(0)
		The Groyne Development	29	188	159	419	912	6.84%	494	494	(0)
		Tullet park surface water and drainage p	13	340	327	555	424	2.36%	(130)	(130)	0
		CETG Fixed New Garden & Heritage Parks	20	220	200	579	220	3.39%	(359)	(359)	0
		Neighbourhood Parks Glyphosate Programme	22	40	18	763	763	2.87%	(0)		(0)
		Cressy Terrace Tennis Courts reconstruct	13	282	269	282	282	4.64%	0		0
		Mona Vale Reserve driveway and carpark	1	231	231	178	350	0.41%	173	173	(0)
		South New Brighton Domain Boardwalk Rebu	11	10	(1)	331	354	3.30%	22		22
		Sports Turf Renovations	24	18	(6)	382	518	6.27%	136		136
		New Brighton Pier repairs	217	1,020	803	2,415	1,020	8.96%	(1,395)	(1,395)	0
		Edmonds Band Rotunda Retaining Walls	8	347	338	498	516	1.69%	18	18	0
		Sydenham Park Reconstruction		199	199	478	199	0.00%	(279)		(279)
		Scarborough Breakwater	120	877	757	877	877	13.72%	(0)		(0)
		South New Brighton Jetty	1	5	4	302	311	0.37%	9		9
		Parks Structures Work Package	145	325	180	577	597	25.05%	19		19
		Horseshoe Lake Reserve footbridge	3	227	224	128	250	2.03%	122	122	0
		Citizens War Memorial	18		(18)	1	376	1574.07%	375		375
		Scott Statue	74	60	(14)	246	391	29.92%	145	145	0
		Sign Of The Kiwi - Shop Residence	470	335	(135)	495	335	94.98%	(160)	(160)	(0)
		Hagley Park North - Bandsman Memorial Ro	138	0	(138)	301	0	45.84%	(301)	(301)	0
		Hallswell Quarry Old Stone House	121	464	343	560	510	21.57%	(50)	(50)	0
		Hallswell Quarry Crusher Building	137	281	144	281	281	48.60%	(0)		(0)
		Hallswell Quarry Singlemans Quarters	106	377	271	377	377	28.04%	(0)		(0)
		Stoddarts Cottage	166	343	177	444	444	37.31%	(0)		(0)
		Cathedral Square Toilets Rebuild				750	750	0.00%	750	750	0
		Hagley Park North - RSA Bowling/Petanque	76	502	426	600	600	12.74%	0		0
		Red Zone Sports Parks EQ Repairs	423		(423)	699	374	60.47%	(324)	(325)	1
		Balance of Programme	2,619	5,015	2,396	8,402	8,380	31.17%	(22)	136	(158)
Parks & Open Spaces Total			5,095	12,208	7,113	22,547	21,533	22.60%	(1,014)	(1,139)	125
Refuse Minimisation & Disposal											
	>\$250k										
		Waste Transfer Stations and Bins (R&R)	147		(147)	530	530	27.80%	0		0
		Burwood Gas Treatment Plant-Chiller RnwI	200		(200)	324	375	61.69%	51		51
		Balance of Programme	224	71	(153)	303	422	74.00%	120		120
Refuse Minimisation & Disposal Total			571	71	(501)	1,157	1,327	49.39%	170	170	170
Regulation & Enforcement											
		Balance of Programme				11	26	0.00%	15		15
Regulation & Enforcement Total						11	26	0.00%	15		15
Resilient Communities											
	>\$250k										
		Equipment Replacement	14	157	143	219	276	6.39%	57		57
		Community Facilities R&R	263	157	(106)	587	182	44.89%	(404)	(404)	0
		New Civil Defence Bldg (Emerg Ops Cntr)				454	454	0.00%	0		0
		Manuka Cottage Capital Endowment Fund pr	18	21	3	239	519	7.51%	279	279	(0)
		St Albans Permanent Community Centre	(83)	330	413	299	1,698	-27.84%	1,399	1,388	11
		Redcliffs Public Library	1,064	903	(161)	1,067	1,003	99.77%	(63)		(63)
		Risingholme Hall	55	25	(30)	97	752	56.43%	655	655	0
		Risingholme Homestead	12	233	221	196	1,157	6.34%	961	961	0
		Bishopdale Community Centre & Library	721	2,659	1,938	3,539	4,162	20.36%	624	624	(0)
		Summer Community Centre & Library Rebuild	1,877	3,195	1,317	6,884	5,011	27.27%	(1,873)	(1,873)	0
		Aranui Community Centre Rebuild	8	540	532	52	716	15.03%	663	30	633
		Heathcote Combined Community Facility	685	740	55	820	820	83.58%	0		0
		Governors Bay Community Centre & Pottery	792	805	12	809	809	97.97%	(0)		(0)
		Riccarton Community Centre	51	45	(6)	264	4,545	19.19%	4,281	4,281	(0)
		St Martins Community Facility	772	665	(107)	817	888	94.56%	71		71
		Allandale Community Centre Repair	40	19	(21)	140	500	28.54%	360	360	0
		Centennial Hall - Spreydon Community EQ				159	610	0.00%	452	452	0



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		Opawa Public Library Earthquake Repair	0	17	17	492	650	0.02%	158	158	0
		Balance of Programme	101	508	406	956	1,075	10.58%	119	(119)	238
Resilient Communities Total			6,391	11,017	4,626	18,088	25,826	35.33%	7,738	6,791	947
Roads & Footpaths											
	>\$250k										
		Footpath Resurfacing	1,065		(1,065)	1,476	1,612	72.16%	136		136
		Subdivisions	736		(736)	950	559	77.43%	(391)	(391)	0
		Carriageway Sealing and Surfacing	3,037		(3,037)	916		331.37%	(916)		(916)
		K&C Renewal Contingency				256	256	0.00%	0		0
		Marshland Road bridge renewal				628		0.00%	(628)	(749)	121
		Cranford Street (4 Laning)	55	49	(7)	3,583	49	1.54%	(3,535)	(3,535)	(0)
		Northern Arterial Ext (Cranford - QEII)		65	65		507	0.00%	507	489	18
		BPDC road metalling	467		(467)	743	743	62.92%	0		0
		Street Tree Renewals	148		(148)	425	424	34.89%	(0)		(0)
		Wigram Magdala Grade Separation	2,585	2,880	295	3,234	3,394	79.94%	160		160
		Birmingham to Wrights Route Upgrade	7	75	68	649	755	1.12%	106	61	45
		Lower Styx / Marshland Intersection	95	437	342	687	1,662	13.85%	975	975	0
		MCR Quarryman's Trail - Section 1	384		(384)	324		118.31%	(324)		(324)
		MCR South Express - Section 1	503		(503)	429		117.37%	(429)		(429)
		MCR Northern Line Cycleway - Section 1a	571		(571)	500		114.07%	(500)		(500)
		MCR Heathcote Expressway - Section 1	680		(680)	500		135.96%	(500)		(500)
		MCR NorWest Arc - Section 1	359		(359)	248		144.83%	(248)		(248)
		Sawyers Arms Road Corridor Improvements	31	38	7	82	489	37.91%	408	407	1
		Ferryroad Bridge	71	47	(23)	(489)	47	-14.47%	536	545	(9)
		Halswell Junction Road Extension	5	2,057	2,052	126	4,212	4.25%	4,086	4,043	43
		Inner Harbour Road Improvement	33	255	222	244	615	13.58%	370	363	7
		Network Management Improvements : Waterl				830	830	0.00%	0		0
		Intersection Improvements: Curries/ Tann	1	141	140	233	476	0.31%	242	239	3
		Intersection Safety: Barrington/ Lincoln	6	252	246	119	252	4.65%	133		133
		Intersection Safety: Gasson/ Madras/ Moo	10	180	170	684	837	1.44%	152	139	13
		Intersection Safety: Ilam/ Middleton/ Ri	26	63	37	64	265	41.10%	202	184	18
		Intersection Safety: Manchester/ Moorhou	245	40	(206)	229	265	107.06%	36	165	(129)
		RONs Downstream Intersection Safety: Mai	34	216	182	189	882	18.11%	694	684	9
		Safety Improvements: Guardrails - Dyers	13	240	227	311	318	4.17%	7		7
		Railway Crossing Renewals				292	292	0.00%	0		0
		Westminster Street - Jacobs - # 87				600	600	0.00%	0		0
		Summer Village Centre Masterplan P1.1		90	90	1,393	408	0.00%	(985)	(810)	(175)
		Street Renewal - North Avon Road	108	61	(47)	905	1,130	11.89%	225	188	37
		Bridge Renewals - 2017	2		(2)	420	444	0.48%	24		24
		Road Lighting Renewals 2017 and 2018	117	430	313	519	1,061	22.57%	541		541
		Road Lighting Reactive Renewals FY2017				260	260	0.00%	0		0
		Carriageway Smoothing FY2017				849	849	0.00%	0		0
		Carriageway Sealing and Surfacing FY2017				3,188	4,105	0.00%	916		916
		Road Pavement Replacement FY2017				2,122	2,122	0.00%	0		0
		Footpath Resurfacing FY2017	288		(288)	2,218	2,218	13.00%	0		0
		Road Safety at Schools FY2017	3	13	10	167	279	1.51%	112		112
		Traffic Signal Renewals FY2017	256	173	(83)	1,160	1,418	22.08%	259	0	259
		Medway Street - Street Renewal				968	1,000	0.00%	32		32
		EQ Retaining Wall Repair	141	1,075	934	2,203	1,529	6.38%	(673)		(673)
		AC Surfacing CBD Including Four Avenues	821	824	3	5,201	824	15.79%	(4,377)		(4,377)
		Street Lighting	43	367	324	367	367	11.80%	0		0
		AC Surfacing to roads outside CBD	148	296	147	2,815	296	5.27%	(2,519)		(2,519)
		Red rock retaining walls	220	691	471	598	691	36.78%	93		93
		Non SCIRT Retaining Walls FY2017	27		(27)	825	1,530	3.29%	705		705
		Second Coat Sealing City Wide FY 2017				1,916	1,952	0.00%	36		36
		AC Surfacing CBD Incl Four Avenues FY17		2,160	2,160		4,377	0.00%	4,377		4,377
		AC surfacing to roads outside CBD FY2017		1,611	1,611		2,809	0.00%	2,809		2,809
		Paving Cathedral Square, City Mall and H	296		(296)	626	648	47.31%	22		22
		Street Lighting FY2017				916	916	0.00%	0		0
		Summer Road Geotech & Roding Infra	1,678	8,667	6,989	9,852	16,123	17.03%	6,271	6,271	0
		Wakefield Ave Geotech & Roding Infra	2,695	2,652	(43)	3,128	2,652	86.17%	(476)	(476)	(0)
		Moa Bone Geotech & Roding Infra	474	585	111	638	638	74.26%	(0)		(0)
		Peacocks Gallop Geotech & Roding Infra	2,772	3,944	1,172	10,264	10,264	27.01%	0		0
		CCP Transitional Projects	87	62	(25)	87	364	100.34%	277		277
		AAC Victoria Street	223	1,712	1,488	2,765	2,856	8.08%	92	92	0
		AAC Salisbury Street	106	50	(56)	367	662	28.79%	295	295	0
		TP6 Fitzgerald Avenue Twin Bridges Renew				510	510	0.00%	0		0
		TP9 Tuam Street One way Conversion (Durh	302	140	(162)	399	292	75.72%	(107)		(107)
		TP10 Lichfield St	168	44	(124)	444	444	37.92%	(0)		(0)
		TP30k AAC Slow Core	69	288	219	522	1,942	13.13%	1,420	1,420	0
		TP11 Colombo Street (Hereford to St Asap	373	150	(223)	295	151	126.48%	(144)	(144)	(0)
		AAC Riccarton Avenue	186	294	108	186	294	100.00%	108		108
		AAC Hereford St (Manchester-Oxford	96	107	11	278	361	34.69%	83	83	0
		AAC Central City: Wayfinding	39		(39)	520	891	7.51%	371	371	0
		AAC St Asaph Street (Ferry-Antigua)	2,906	3,389	483	3,389	3,389	85.75%	0		0
		City Lanes / Blocks Land Purchases				1,180	1,180	0.00%	0		0
		Cashmere / Hoon Hay Intersection	8		(8)	270	270	2.82%	0		0
		P4.3A Summer Off Street Car Parking Prov				392		0.00%	(392)	(392)	0
		AAC Hereford Street (Manchester-Madras)	7		(7)	1,940		0.37%	(1,940)	(1,940)	0
		SCIRT - Roads & Footpaths	112,353	53,857	(58,496)	53,857	53,857	208.61%	0	0	0
		Balance of Programme	2,882	3,121	238	9,186	8,791	31.38%	(394)	(95)	(299)
Roads & Footpaths Total			141,062	93,887	(47,175)	149,165	157,505	94.57%	8,340	8,482	(142)
Sewage Collection, Treatment & Disposal											
	>\$250k										
		WW Riccarton Trunk Main Project	746	4,343	3,597	8,956	10,610	8.33%	1,655	1,655	0
		WW Akaroa WWTP Improvements	208	210	2	342	866	60.90%	523		523
		WW Lyttelton Harbour WWTP	325	435	110	650	971	50.03%	321	321	0
		WW Subdivisions Add Infra for Dev-GenO/H	34	210	175	335	581	10.27%	246	246	0
		Primary Sedimentation Tank Upgrades	1,087	751	(336)	2,308	2,415	47.07%	107		107
		Electrical Renewals (balance)	168	457	289	730	821	22.98%	91	91	(0)

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		Biogas Boilers Renewal	328	369	42	369	369	88.77%	0		0
		Trade Waste Reception Facility Renewal	664	910	246	889	928	74.70%	39		39
		Biosolids Dewatering Renewal	405	1,140	735	1,987	2,075	20.37%	88		88
		PS15 Wet-Well & Standby Generator renew					466	0.00%	466	466	0
		WW SE Halswell Sewer	205	4,190	3,985	5,007	4,912	4.09%	(95)		(95)
		WW Prestons Infrastructure Prov Agmt	149	1,084	935	1,086	1,084	13.74%	(2)		(2)
		Lytelton WW Pump Station Renewals	16	285	269	255	385	6.37%	131		131
		WW-Akaroa BPWwPS0615 & BPWwPS0616 Upgrad				272	272	0.00%	0		0
		CCWwPS0020 Hydraulic Improvements	28		(28)	259	267	10.77%	8		8
		WW North Awatea Growth	276	386	110	448	394	61.66%	(54)		(54)
		WW Upper Styx Biofilters	41	602	561	359	924	11.32%	566	566	0
		WW EQ Legacy Lateral Renewals	1,754		(1,754)	2,037	2,042	86.10%	5		5
		CCWw PS Switchboard & Communications Ren	284	57	(227)	478	488	59.34%	9		9
		WW Penlington Pl to Rue Noyer - Akaroa	193	320	127	348	347	55.51%	(1)		(1)
		Whero Ave WW Retic - Diamond Harbour	23	16	(7)	83	320	27.76%	237	237	0
		WW Beckenham Street Cross Connection				315	315	0.00%	315	315	0
		WW Colombo St Trunk Main	45	258	213	830	855	5.43%	25		25
		WW Riccaton Rd-Deans Ave to Haraakeke St	221	370	149	723	968	30.55%	245	240	5
		CWTP Biofilter 1 Media Replacement	382	441	59	423	441	90.23%	18		18
		WW Mains Renewals - City Care Maintenanc	308	390	82	1,200	1,104	25.66%	(96)		(96)
		WW SCIRT Worsleys Road Gravity Main Upgr	2	508	506	508	508	0.39%	0		0
		WW Highest Pressure Sewer System Main	6	70	64	184	355	3.13%	171		171
		WW Mains Renewal - Bradshaw Tce	18	70	52	191	500	9.53%	309	309	0
		WW Mains Renewal - Cranford/Sherbor St	62	50	(12)	440	440	14.13%	0		0
		CWTP Machine Guarding 3rd Tranche	146	228	81	248	273	59.09%	25		25
		Budget Only - EQ WWTreatment Plant Capex				365	365	0.00%	0		0
		CWTP EQ Occupied Buildings	1,390	1,696	306	3,141	3,072	44.25%	(68)		(68)
		CWTP Bio Solids Drying Facility Repairs	520	328	(192)	330	328	157.29%	(2)		(2)
		CWTP EQ Channels Restoration	121	2,015	1,894	1,525	4,737	7.96%	3,212	3,000	212
		CWTP EQ Biosolids Holding Tank Replaceme	124	290	166	885	918	14.04%	33		33
		CWTP Well 3 Restoration	2	275	273	273	275	0.78%	2		2
		WW Mains Renewal - Marine Pde Commercial		4	4	748	750	0.00%	2		2
		SCIRT - Sewage Collection, Treatment & Disposal	81,692	87,367	5,675	103,345	103,345	79.05%	(0)	0	(0)
		Balance of Programme	1,542	2,422	881	3,969	4,158	38.85%	189	27	162
Sewage Collection, Treatment & Disposal Total			93,515	112,549	19,034	146,528	155,248	63.82%	8,719	7,995	724
Sport & Recreation											
	>\$250k										
		Halswell Domain Car Park	40	202	162	602	202	6.58%	(400)	(400)	0
		Jellie Park Car Park	3	45	42	22	479	12.53%	457	457	0
		RSU South/West Hub Infrastructure	448	1,503	1,056	2,333	12,702	19.19%	10,369	9,932	437
		New South West Leisure Centre		74	74	251	2,053	0.00%	1,802	1,802	0
		District Sports Park Purchases	126	120	(6)	3,261	3,264	3.88%	3		3
		Sports ground renewal project	65	103	38	523	758	12.38%	235		235
		Hagley Oval Sightscreens	439	465	26	465	465	94.38%	0		0
		Facility Management Delivery Package A	204	207	3	371	367	55.12%	(4)		(4)
		Facility Management Delivery Package B	143	276	132	314	314	45.74%	(0)		(0)
		RSU delivery package FY17	304	542	238	1,006	933	30.18%	(73)	(68)	(5)
		Renewal of Fitness Equipment	6		(6)	294	294	2.14%	0		0
		Hagley Oval Delivery Package	318	1	(317)	342	113	92.79%	(229)	(229)	(0)
		East Pool (Recreatin facility QEII)	1,028	1,475	447	6,432	2,000	15.98%	(4,432)	(4,432)	0
		Metro Sports (Multi-Sport Facility)	147		(147)	2,000	36,680	7.35%	34,680	34,680	0
		Athletics Track replacemt for track lost	269	0	(269)	237	0	113.66%	(237)	0	(237)
		QEII Site remediation project	228	3,726	3,498	3,726	3,726	6.11%	0		0
		Toilets Repairs Tranche II	426	362	(64)	428	385	99.54%	(43)		(43)
		QE2 Groundsmens Workshop and Offices	1	353	352	1	363	100.00%	362	362	0
		Jellie Park Recreation and Sports Centre	84	653	569	1,080	4,334	7.79%	3,254	3,254	(0)
		Wharenui Recreation Centre	1,033	1,528	496	1,528	1,528	67.58%	(0)		(0)
		Spencer Park Campground - All Buildings	0	89	88	390	822	0.08%	432	432	0
		Remaining Paddling Pools	616	1,800	1,184	693	1,919	88.87%	1,225	1,225	0
		Lytelton Playground Retaining Wall Repa	6	270	264	270	270	2.34%	0		0
		South Brighton Camp Ground Earthquake Re	3	5	2	129	1,656	1.96%	1,527	1,527	0
		Sport Parks Glyphosate Reduction FY17				901	901	0.00%	0		0
		Balance of Programme	1,242	1,854	613	2,699	2,867	45.99%	167	279	(111)
Sport & Recreation Total			7,179	15,653	8,475	30,300	79,395	23.69%	49,095	48,820	275
Stormwater Drainage											
	>\$250k										
		Lytelton Brick Barrels	39	600	561	360	623	10.79%	264	264	(0)
		Corsair Bay Drain Inlet	23	343	320	126	343	17.98%	217	217	0
		FY17 Natural Waterways Delivery Package	133		(133)	282	288	47.17%	6		6
		Upstream Rivers & Tributaries (URT)	360	256	(104)	654	256	55.10%	(398)		(398)
		Dudley Creek	10,460	11,000	540	26,581	11,000	39.35%	(15,581)	(15,581)	0
		Matuku Waterway	687	750	63	1,421	1,421	48.33%	(0)		(0)
		City Wide Modelling	296	637	341	685	685	43.17%	0		0
		SCIRT 11221 Shirley Stream Culvert	735		(735)	887	664	82.89%	(223)	(223)	0
		Upper Heathcote Storage	322	151	(171)	1,316	1,004	24.50%	(312)	(312)	0
		City Outfall Drain	2	302	300	4	5,500	46.67%	3,496	3,496	0
		Knights Drain	1,330	5,641	4,310	5,647	5,641	23.56%	(7)		(7)
		Brittans Drain		92	92	180	306	0.00%	126	126	0
		Estuary Drain	103	190	87	885	918	11.69%	33		33
		Bells Creek	1,671	4,371	2,700	9,077	9,079	18.41%	1	1	0
		LDPRP 503 Cranford Basin Active Managemen	467		(467)	956		48.84%	(956)	(956)	0
		Temporary stop bank management	463		(463)	1,953		23.71%	(1,953)	(1,953)	0
		Knights Drain - Stage 2	74	186	112	220	2,060	33.65%	1,840	1,840	0
		LDPRP517 - Residual House Remediation	770	1,000	230	1,835	1,000	41.96%	(835)	(835)	0
		SCIRT - Stormwater Drainage	23,813	8,246	(15,567)	12,340	12,340	192.98%	(0)	0	(0)
		Balance of Programme	936	3,076	2,139	3,176	3,563	29.48%	387	487	(101)
Stormwater Drainage Total			42,685	36,840	(5,844)	68,585	54,689	62.24%	(13,896)	(13,430)	(466)



Group of Activity	Display >\$250k	Project Title	YTD Actual (\$000s)	YTD Budget (\$000s)	YTD Variance (\$000s)	Forecast Total Spend (\$000s)	Current Budget (\$000s)	% YTD Actual Forecast Total Spend	Year End Variance (\$000s)	Proposed Carry Forwards (\$000s)	Variance After C/Fwd (\$000s)
Strategic Land Purchases											
	>\$250k	Strategic Land Acquisitions SLP Land Value Offset	84		(84)	17,553 (5,549)	12,000 (5,549)	0.48% 0.00%	(5,553) 0	(5,500)	(53) 0
Strategic Land Purchases Total			84		(84)	12,005	6,451	0.70%	(5,553)	(5,500)	(53)
Strategic Policy & Planning											
		Balance of Programme	168	448	280	444	448	37.74%	4		4
Strategic Policy & Planning Total			168	448	280	444	448	37.74%	4		4
Transport											
	>\$250k	FA RR Off Street Parking	159		(159)	197	300	80.72%	103		103
		MCR Rapanui - Shag Rock Section 1	501	1,073	572	4,060	2,834	12.34%	(1,226)	(1,275)	49
		MCR Quarryman's Trail - Section 1	62	249	187	1,729	2,691	3.59%	961	637	324
		MCR South Express - Section 1	62	217	155	296	217	20.93%	(79)	(508)	429
		MCR Northern Line Cycleway - Section 1a	63	331	268	475	551	13.27%	76	(425)	500
		MCR Heathcote Expressway - Section 1	113	390	277	522	726	21.57%	204	(296)	500
		MCR Little River Link - Section 1	1,316	1,318	3	5,279	2,489	24.92%	(2,790)	(2,795)	5
		MCR Nor'West Arc - Section 1	125	153	28	447	153	27.93%	(294)	(542)	248
		Belfast Park Plan Change 43	11		(11)	58	1,208	18.43%	1,150	1,150	0
		Delivery package for Marine structures	275	282	7	630	630	43.66%	1		1
		MCR Uni-Cycle - Section 2	464	630	166	962	962	48.24%	0	0	0
		MCR Uni-Cycle - Section 3	408	707	299	2,842	1,873	14.35%	(968)	(968)	(0)
		MCR Little River Link - Section 3	566	590	24	685	685	82.58%	(0)		(0)
		MCR Papanui Parallel - Section 2	1,329	2,234	905	6,496	2,234	20.46%	(4,262)	(4,262)	(0)
		MCR Uni-Cycle - Section 4		244	244	252	252	0.00%	0		0
		PT Facilities : Northlands Hub	68	69	1	121	530	55.98%	409	409	0
		Section 2 - Aldwins Road to Dyers Road	545	132	(413)	1,319	132	41.29%	(1,187)	(1,187)	0
		Section 4-Grassmere to Sawyers Arms Road	966	100	(866)	3,556	100	27.18%	(3,456)	(3,456)	(0)
		Orbiter PT Route: Ensors Rd PT Priority	24	38	14	166	367	14.48%	200	186	14
		Riccarton Road Phase 2 PT Infrastructure		58	58		340	0.00%	340		340
		Lichfield Street Carpark Repairs	7,623	9,723	2,100	24,671	9,723	30.90%	(14,947)	(14,947)	0
		Bus Interchange - Papanui	59	92	34	117	392	50.00%	275	275	0
		Bus Interchange - Riccarton	2,435	1,109	(1,326)	3,040	1,109	80.11%	(1,931)	(1,464)	(467)
		Coastal Pathway	1,001	153	(848)	1,062	153	94.25%	(909)	(909)	0
		Crossing Carpark	(643)		643	(643)		100.00%	643		643
		Balance of Programme	489	318	(171)	2,677	2,577	18.26%	(100)	(94)	(6)
Transport Total			18,020	20,209	2,189	61,016	33,227	29.53%	(27,789)	(30,472)	2,684
Water Supply											
	>\$250k	WS New Connections	959		(959)	1,564	1,354	61.31%	(210)		(210)
		WS Akaroa Water Upgrade	(375)		375	(355)		105.64%	355		355
		WS R&R Submains Meter Renew	131		(131)	283	278	46.40%	(5)		(5)
		Burnside PS Well Replacements	1,011	436	(575)	2,061	840	49.06%	(1,221)	(1,221)	0
		Farrington PS Well Replacements	587	484	(103)	1,188	484	49.42%	(704)	(704)	0
		Grampian PS well replacement project	319	617	298	1,192	793	26.76%	(399)	(399)	(0)
		Wright's Pump station Well Renewal	29	301	271	178	935	16.52%	757	757	(0)
		WS Prestons Pump Station	1,264	855	(409)	1,505	855	83.97%	(650)	(650)	0
		Avonhead PS well replacement	419	779	360	1,199	1,383	34.92%	183	183	(0)
		WS Rawhiti Rezoning FY15	5	57	52	285	377	1.69%	92	77	15
		WS Pumping Station Renewals and Upgrade	716	982	265	877	1,128	81.70%	251		251
		WS Prestons Marshlands Rd Link Main	448	350	(98)	456	456	98.19%	0		0
		WS Duvauchelle DWSNZ upgrade Stage 2	82	148	66	769	259	10.69%	(510)		(510)
		WS Gardiners New Pump Station	695	885	190	1,492	1,828	46.57%	335	335	(0)
		WS Hempleman Dr Renewal	436	156	(280)	436	156	100.00%	(280)		(280)
		WS Bower Ave Renewal	322	95	(227)	322	95	100.00%	(227)		(227)
		WS Rue Lavaud Renewal	307	272	(35)	244	395	125.75%	150		150
		WS Beach Rd Akaroa Renewal	358	214	(144)	299	280	119.70%	(19)		(19)
		WS Selwyn Ave Akaroa Renewal	414	450	36	363	526	113.85%	163		163
		WS Malta Cres Renewal	8	1	(7)	197	254	4.10%	56		56
		WS Warden Street Renewal	229	46	(183)	233	288	98.07%	54		54
		WS Chancellor Street Renewal	229		(229)	232	325	98.54%	93		93
		WS Bryndwyr Road Renewal	14		(14)	607	604	2.37%	(3)		(3)
		WS Wai-iti Terrace Renewal	31		(31)	428	444	7.28%	16		16
		WS Ryeland Ave Renewal	3	68	64	265	276	1.23%	10		10
		Wharf Rd WS Pipe Renewal - Pigeon Bay	10	313	302	210	314	4.86%	104		104
		WS Bealey Ave-Montreal St to Caledonia	263		(263)	385	387	68.48%	2		2
		WS Bealey Ave-Manchester St to Madras St	264	126	(138)	177	295	149.19%	118		118
		WS Madras St - Bealey Ave to Ely St	287	268	(18)	288	274	99.58%	(14)		(14)
		WS Riccarton Rd Deans Ave Renewal	449	909	460	1,364	1,364	32.93%	0		0
		WS Wilkinsons Road Link Main	34	699	664	694	699	4.91%	5		5
		WS Highsted New Mains		582	582	585	582	0.00%	(3)		(3)
		WS Riccarton Ave Renewal	266	433	167	266	499	100.00%	232		232
		WS Rue Grehan Renewal-R Lavaud to Libeau	6	280	274	6	280	99.99%	274		274
		WS Cranford St Renewal	883	82	(801)	883	82	99.97%	(801)	(801)	(0)
		WS Reservoir Roof Renewal	395	222	(173)	1,506	1,034	26.27%	(471)		(471)
		Ch Ch Water Submain Renewals - Package C	267	408	141	1,243	408	21.49%	(835)	(835)	0
		CCPwPS1076 - Jeffreys Suction Tank Repla	72	62	(10)	215	256	33.23%	40		40
		Chapman's Station	3		(3)	3	491	100.00%	488	488	0
		Bexley Pump Station EQ Well Replacement	20	6	(14)	342	612	5.91%	270	270	0
		WS Mains Renewal - Marine Pde Regenerati	1	11	10	395	403	0.19%	8		8
		SCIRT - Water Supply	11,078	1,399	(9,679)	1,683	1,683	658.23%	0	0	0
		Balance of Programme	1,873	2,992	1,119	4,469	4,343	41.91%	(126)	(398)	272
Water Supply Total			24,813	15,986	(8,827)	31,035	28,617	79.95%	(2,419)	(2,856)	438
Grand Total			295,975	383,939	87,964	657,721	695,536	45.00%	37,815	31,965	5,850

Attachment D - Special Funds

\$000's	Year to Date Results			Forecast Year End Results			After Carry Forwards	
	Act/YTD	Plan/YTD	Variance	Forecast	Plan Year	Variance	Carry Fwd	Result
Housing - Normal Operations								
1 July Opening Balance	8,078	8,078	-	8,078	8,078	-	-	-
Income	6,168	6,144	24	12,087	12,073	14	-	14
Operating Expenditure	-8,764	-6,918	-1,845	-12,526	-11,415	-1,111	-	-1,111
Capital expenditure	-1,244	-650	-594	-3,222	-3,624	402	-394	8
Interest on fund balance	66	115	-50	108	231	-123	-	-123
Balance	4,304	6,769	-2,465	4,524	5,343	-819	-394	-1,213
Housing - Earthquake								
1 July Opening Balance	34,408	34,408	-	34,408	34,408	-	-	-
Response costs & repairs	-2,700	-3,377	677	-5,644	-6,743	1,099	-	1,099
Rebuild expenditure	-1,032	-1,640	609	-1,681	-1,681	-	-	-
Interest on fund balance	324	468	-144	578	936	-358	-	-358
Balance	31,000	29,859	1,141	27,661	26,919	741	-	741
Capital Endowment Fund - Capital								
1 July Opening Balance	97,224	97,224	-	97,224	97,224	-	-	-
Inflation protection	788	788	-	1,575	1,575	-	-	-
Opex expenditure	-297	-710	412	-2,257	-2,257	-	-	-
Balance	97,714	97,302	412	96,542	96,542	-	-	-
Capital Endowment Fund - Income Distribution								
1 July Opening Balance	424	424	-	424	424	-	-	-
Income	2,003	1,985	18	3,937	3,937	-	-	-
Less inflation protection to capital	-788	-788	-	-1,575	-1,575	-	-	-
Opex expenditure*	-1,033	-1,259	226	-2,828	-2,678	-150	150	-
Forecast carry forward requirements				150		150	-	-
Balance**	607	362	245	108	108	-	150	-
* includes \$125,000 unallocated budget								
** Total balance available for allocation is \$232,838 being the unallocated budget plus the forecast closing balance.								
Earthquake Mayoral Relief Fund								
1 July Opening Balance	327	327	-	327	327	-	-	-
Contributions							-	-
Interest	3	-	3	5	-	5	-	5
Drawdowns:								
St Paul's Trinity Pacific Presbyterian Church	-	-100	100	-100	-100	-	-	-
Southern Ballet Theatre Trust	-	-200	200	-200	-200	-	-	-
Balance	331	27	303	32	27	5	-	5

N.B. future funds of \$25,000 are allocated to the University Quake Centre

8. Resolution to Exclude the Public

Section 48, Local Government Official Information and Meetings Act 1987.

I move that the public be excluded from the following parts of the proceedings of this meeting, namely items listed overleaf.

Reason for passing this resolution: good reason to withhold exists under section 7.

Specific grounds under section 48(1) for the passing of this resolution: Section 48(1)(a)

Note

Section 48(4) of the Local Government Official Information and Meetings Act 1987 provides as follows:

“(4) Every resolution to exclude the public shall be put at a time when the meeting is open to the public, and the text of that resolution (or copies thereof):

- (a) Shall be available to any member of the public who is present; and
- (b) Shall form part of the minutes of the local authority.”

This resolution is made in reliance on Section 48(1)(a) of the Local Government Official Information and Meetings Act 1987 and the particular interest or interests protected by Section 6 or Section 7 of that Act which would be prejudiced by the holding of the whole or relevant part of the proceedings of the meeting in public are as follows:

ITEM NO.	GENERAL SUBJECT OF EACH MATTER TO BE CONSIDERED	SECTION	SUBCLAUSE AND REASON UNDER THE ACT	PLAIN ENGLISH REASON	WHEN REPORTS CAN BE RELEASED
9	COUNCIL CONTROLLED ORGANISATION - 31 DECEMBER 2016 PERFORMANCE REPORT	S7(2)(H)	COMMERCIAL ACTIVITIES	DISCUSSES THE COMMERCIAL ACTIVITIES OF THE ENTITIES	When the information is publicly available
10	OVERDUE DEBTORS OVER \$20,000 AT 31 DECEMBER 2016	S7(2)(A)	PROTECTION OF PRIVACY OF NATURAL PERSONS	OVERDUE DEBTORS SHOULD REMAIN CONFIDENTIAL TO ASSIST IN THE COLLECTION OF THRESE DEBTS.	When legal proceedings are commenced.